

**MINUTES OF THE SPECIAL MEETING OF THE CITY COUNCIL HELD ON
MONDAY, DECEMBER 20, 2010, AT 5801 CAVENDISH BOULEVARD,
CÔTE SAINT-LUC, AT 7:00 P.M.**

PRESENT:

Mayor Anthony Housefather, B.C.L., L.L.B, M.B.A. presiding
Councillor Dida Berku, B.C.L.
Councillor Mitchell Brownstein, B. Comm., B.C.L., L.L.B.
Councillor Mike Cohen, B.A.
Councillor Steven Erdelyi, B.Sc., B.Ed.
Councillor Sam Goldbloom, B.A.
Councillor Ruth Kovac, B.A.
Councillor Allan J. Levine, B.Sc., M.A., DPLI
Councillor Glenn J. Nashen

ALSO PRESENT:

Ms. Tanya Abramovitch, City Manager and Library Director
Ms. Nadia Di Furia, Associate City Manager and HR Director
M^e Jonathan Shecter, City Clerk, acted as Secretary of the meeting

QUESTION PERIOD

Having no residents present, there were no questions asked.

101236

ADOPTION OF THE 2011 OPERATING BUDGET

It was

MOVED BY COUNCILLOR DIDA BERKU
SECONDED BY COUNCILLOR ALLAN J. LEVINE

AND RESOLVED:

"THAT Côte Saint-Luc City Council hereby adopts the 2011 Operating Budget as follows:

Revenues	\$ 59,213,830
Expenses and Appropriations	<u>\$ 59,213,830</u>
Surplus / (Deficit)	\$ 0

hereby annexed to the minutes to form an integral part of said document entitled:
"APPENDIX I".

CARRIED UNANIMOUSLY

101237

FINANCE - RESOLUTION TO AUTHORIZE TO PUBLISH THE BUDGET FOR 2011 IN CONFORMITY WITH ARTICLE 474.3 OF THE CITIES AND TOWNS ACT

It was

MOVED BY COUNCILLOR DIDA BERKU
SECONDED BY COUNCILLOR ALLAN J. LEVINE

AND RESOLVED:

“THAT Council hereby authorizes the Treasurer of the City of Côte Saint-Luc to distribute the Budget / Three year Capital Expenditures Program for 2011, 2012 and 2013 or the necessary explanatory documents, as per the requirements of the law, to every civic address in the territory of the municipality.”
CARRIED UNANIMOUSLY

101238

ADOPTION OF THE THREE YEAR CAPITAL EXPENDITURE PROJECTS FOR 2011-2012-2013

It was

MOVED BY COUNCILLOR DIDA BERKU
SECONDED BY COUNCILLOR RUTH KOVAC

AND RESOLVED:

"THAT the Côte Saint-Luc City Council hereby accepts and adopts the Three-Year Capital Expenditure Program for the years 2011-2012-2013, for a total of \$37,097,486¹ hereby annexed to the minutes to form an integral part of said document entitled: “APPENDIX II””.
CARRIED UNANIMOUSLY

101239

APPROVAL OF THE ADJOURNMENT OF THE MEETING

It was

MOVED BY COUNCILLOR RUTH KOVAC
SECONDED BY COUNCILLOR SAM GOLDBLOOM

AND RESOLVED:

“THAT Council hereby authorizes the Mayor to declare the Meeting adjourned.”
CARRIED UNANIMOUSLY

¹ This amount does not take into consideration grants and/or other sources of financing.

AT APPROXIMATELY 7:20 P.M. MAYOR HOUSEFATHER DECLARED THE MEETING ADJOURNED.

ANTHONY HOUSEFATHER
MAYOR

JONATHAN SHECTER
CITY CLERK

2011 Operating Budget Summary

	Results 2008 \$	Results 2009 \$	Original Budget 2010 \$	Revised Budget 2010 \$	Budget 2011 \$	Amount Inc./ (Dec.) 2010 vs 2011 Original	% Inc./ (Dec.)
REVENUES							
Revenues from local taxation							
Municipal Tax - Côte Saint-Luc / Agglomeration	\$ 20,298,455	\$ 43,830,939	\$ 46,277,000	\$ 46,825,000	\$ 47,984,000	\$ 1,707,000	3.69%
Water tax	2,711,213	4,902,252	3,335,000	3,394,000	3,246,720	(88,280)	(2.65%)
	23,009,668	48,733,191	49,612,000	50,219,000	51,230,720	\$ 1,618,720	3.26%
Local improvement tax	660,131	581,017	283,000	283,000	381,660	\$ 98,660	34.86%
Tariff	0	207,850	5,000	1,000	1,000	(\$ 4,000)	(80.00%)
Sub-total	23,669,799	49,522,058	49,900,000	50,503,000	51,613,380	1,713,380	3.43%
Compensation in lieu of taxes							
Quebec: Social Affairs and Education	834,467	1,740,993	1,725,000	1,692,000	1,725,000	\$ 0	0.00%
Canada: Post and other	39,213	59,716	60,000	62,000	60,000	\$ 0	0.00%
Sub-total	873,680	1,800,709	1,785,000	1,754,000	1,785,000	0	0.00%
Other revenues							
Interest revenues	1,135,209	611,236	403,000	603,000	410,000	\$ 7,000	1.74%
Recreation / Library and cultural activities	1,151,507	1,146,220	1,091,400	1,091,400	1,109,700	\$ 18,300	1.68%
Transfer duties	1,741,691	1,640,649	1,600,000	1,600,000	1,600,000	\$ 0	0.00%
Fines and costs	468,549	457,708	475,000	400,000	475,000	\$ 0	0.00%
Services rendered by Public Works	136,008	166,724	109,500	109,500	95,500	(\$ 14,000)	(12.79%)
Agglomeration compensation - roads/waste	489,784	31,500	127,700	127,700	0	(\$ 127,700)	(100.00%)
Services rendered to the Fire Department	93,162	60,000	60,000	60,000	60,000	\$ 0	0.00%
Services rendered by Emergency Medical Servi	663,971	157,570	17,000	12,000	15,300	(\$ 1,700)	(10.00%)
Water rechargeable connections	20,118	42,530	25,000	25,000	25,000	\$ 0	0.00%
Proceeds from sale of land/lanes	23,580	10,000	100,000	100,000	210,000	\$ 110,000	110.00%
Revenus from Park Tax					400,000	\$ 400,000	na
Government grants	556,509	690,980	918,000	918,000	833,000	(\$ 85,000)	(9.26%)
Miscellaneous revenues	1,378,919	784,121	345,570	245,570	367,500	\$ 21,930	6.35%
Aquatic and Community Center					214,450	214,450	0.00%
Sub-total	7,859,007	5,799,238	5,272,170	5,292,170	5,815,450	543,280	10.30%
TOTAL REVENUES	32,402,486	57,122,005	56,957,170	57,549,170	59,213,830	2,256,660	3.96%
EXPENDITURES							
General Administration							
City Council	325,214	322,810	336,880	358,880	333,750	(\$ 3,130)	(0.93%)
Finance	684,001	674,830	714,580	738,799	735,590	\$ 21,010	2.94%
Purchasing	173,669	187,626	199,350	200,893	252,040	\$ 52,690	26.43%
City Manager	226,619	230,799	236,010	250,980	345,600	\$ 109,590	46.43%
Information Systems	367,548	447,173	480,410	497,456	516,540	\$ 36,130	7.52%
Public Relations and Communication	360,651	361,724	426,440	412,039	384,950	(\$ 41,490)	(9.73%)
Legal Services / City Clerk	330,105	265,975	300,180	285,630	369,180	\$ 69,000	22.99%
Human Resources	440,561	468,063	478,090	588,118	448,560	(\$ 29,530)	(6.18%)
Undistributed Administration	1,807,929	1,062,180	799,700	927,885	725,450	(\$ 74,250)	(9.28%)
Municipal Election	0	82,726	0	11,021	0	\$ 0	0.00%
Employer's Contribution	3,163,594	3,277,803	3,303,500	3,279,783	3,495,400	\$ 191,900	5.81%
Building Maintenance - City Hall	256,318	273,073	240,860	243,205	248,250	\$ 7,390	3.07%
City Planning & City Inspection	356,135	448,568	496,880	461,793	456,790	(\$ 40,090)	(8.07%)
Sub-Total	8,492,344	8,103,350	8,012,880	8,256,482	8,312,100	299,220	3.73%

Ville de Côte Saint-Luc - City of Côte Saint-Luc

2011 Operating Budget Summary

	Results 2008 \$	Results 2009 \$	Original Budget 2010 \$	Revised Budget 2010 \$	Budget 2011 \$	Amount Inc./ (Dec.) 2010 vs 2011	% Inc./ (Dec.)
Public Safety							
Emergency Medical Services / Dispatch	618,067	655,687	631,340	632,112	602,280	(\$ 29,060)	(4.60%)
vCOP	13,902	11,440	15,000	12,500	15,000	\$ 0	0.00%
Public Security / Fire Department	625,785	670,034	595,130	608,115	601,320	\$ 6,190	1.04%
	<u>\$ 1,257,754</u>	<u>\$ 1,337,161</u>	<u>\$ 1,241,470</u>	<u>\$ 1,252,727</u>	<u>\$ 1,218,600</u>	<u>(\$ 22,870)</u>	<u>(1.84%)</u>
EXPENDITURES (cont'd)							
Public Works							
Administration	1,044,487	808,730	1,073,360	1,104,023	1,082,410	\$ 9,050	0.84%
Engineering	305,128	314,110	365,920	361,393	387,000	\$ 21,080	5.76%
Building Maintenance	737,547	752,632	780,250	786,775	788,360	\$ 8,110	1.04%
Road Services	543,541	630,098	673,970	686,462	701,040	\$ 27,070	4.02%
Vehicle Maintenance	1,263,673	1,287,566	1,233,980	1,239,884	1,328,600	\$ 94,620	7.67%
Snow Removal	2,770,743	1,874,861	2,100,160	1,835,036	1,997,540	(\$ 102,620)	(4.89%)
Street & Traffic Lights	254,746	315,392	301,200	301,200	301,200	\$ 0	0.00%
Parks & Green Areas	1,241,466	1,616,540	1,273,360	1,478,678	1,447,140	\$ 173,780	13.65%
Sub-Total	<u>8,161,331</u>	<u>7,599,929</u>	<u>7,802,200</u>	<u>7,793,451</u>	<u>8,033,290</u>	<u>231,090</u>	<u>2.96%</u>
Environmental Services							
Water Distribution	2,711,261	2,759,248	3,335,000	3,294,710	3,221,720	(\$ 113,280)	(3.40%)
Sewers Maintenance	12,186	15,391	25,800	25,800	7,800	(\$ 18,000)	100.00%
Garbage Removal/Disposal	1,239,642	1,336,417	1,283,670	1,251,932	1,178,880	(\$ 104,790)	(8.16%)
Water Network - Reimbursements	0	8,113			25,000	\$ 25,000	na
Sub-Total	<u>3,963,089</u>	<u>4,119,169</u>	<u>4,644,470</u>	<u>4,572,442</u>	<u>4,433,400</u>	<u>(211,070)</u>	<u>(4.54%)</u>
Recreation							
Administration	670,203	668,100	733,000	730,314	795,000	\$ 62,000	8.46%
Building Maintenance - Recreation/Gym/Pool	213,977	168,219	190,040	203,540	195,000	\$ 4,960	2.61%
Gym Expenses	161,809	190,146	189,000	189,809	183,000	(\$ 6,000)	(3.17%)
Arena Operations	499,635	586,973	519,000	550,726	551,000	\$ 32,000	6.17%
Building Maintenance - Arena	224,474	236,456	262,000	252,500	250,000	(\$ 12,000)	(4.58%)
Skating Rink Activities	1,614	11,554	12,000	12,000	18,000	\$ 6,000	50.00%
Maintenance - Skating Rinks	41,569	62,946	48,000	49,974	49,000	\$ 1,000	2.08%
Parkhaven Pool Activities	267,373	237,083	255,000	285,687	262,000	\$ 7,000	2.75%
Tennis Club	116,852	157,712	150,740	144,201	147,000	(\$ 3,740)	(2.48%)
Parks/Playgrounds Activities	310,739	262,992	334,000	296,807	308,000	(\$ 26,000)	(7.78%)
Sports/Playground Apparatus	42,963	133,707	236,720	100,303	251,000	\$ 14,280	6.03%
Building Maintenance - Park Chalets	99,323	125,983	116,960	210,960	131,360	\$ 14,400	12.31%
P.E. Trudeau/Kirwan Parks Maintenance	129,100	170,722	133,000	158,678	147,000	\$ 14,000	10.53%
Senior Services	172,212	163,257	183,000	182,337	172,000	(\$ 11,000)	(6.01%)
Building Maintenance - Senior Services	19,793	21,327	25,140	25,140	25,140	\$ 0	0.00%
Special Events	56,131	108,430	60,000	56,060	65,500	\$ 5,500	9.17%
Social Cultural Activities	146,121	180,910	179,500	173,423	179,500	\$ 0	0.00%
Aquatic and Community Center					490,000	490,000	na
Sub-Total	<u>3,173,888</u>	<u>3,486,517</u>	<u>3,627,100</u>	<u>3,622,459</u>	<u>4,219,500</u>	<u>592,400</u>	<u>16.33%</u>
Library	2,282,448	2,370,894	2,495,060	2,463,700	2,541,430	\$ 46,370	1.86%
Building Maintenance - Library	209,558	194,966	179,240	190,348	184,300	\$ 5,060	2.82%
	<u>2,492,006</u>	<u>2,565,860</u>	<u>2,674,300</u>	<u>2,654,048</u>	<u>2,725,730</u>	<u>51,430</u>	<u>1.92%</u>
Sub-total	<u>27,540,412</u>	<u>27,211,986</u>	<u>28,002,420</u>	<u>28,151,609</u>	<u>28,942,620</u>	<u>940,200</u>	<u>3.36%</u>

Ville de Côte Saint-Luc - City of Côte Saint-Luc

2011 Operating Budget Summary

	Results 2008 \$	Results 2009 \$	Original Budget 2010 \$	Revised Budget 2010 \$	Budget 2011 \$	Amount Inc./ (Dec.) 2010 vs 2011	% Inc./ (Dec.)
Debt Service and financing costs							
Interest Payments	2,175,802	1,986,209	2,170,600	2,045,599	2,503,315	\$ 332,715	15.33%
Capital Repayments	1,798,596	4,233,743	1,979,150	1,859,150	2,447,302	\$ 468,152	23.65%
Agglomeration Apportionment (quote-part)	0	22,148,961	24,870,000	24,870,000	25,876,660	\$ 1,006,660	4.05%
Appropriation to/from Capital Fund	69,918	256,493	0	0	0	\$ 0	
Appropriation to/from Operating Surplus	(500,500)	(517,369)	(65,000)	0	(556,067)	(\$ 491,067)	755.49%
Sub-Total	3,543,816	28,108,037	28,954,750	28,774,749	30,271,210	1,316,460	4.55%
TOTAL EXPENSES	31,084,228	55,320,023	56,957,170	56,926,358	59,213,830	2,256,660	3.96%
SURPLUS/(DEFICIT)	1,318,258	1,801,982	0	622,812	0	0	

2011 Final Operating Budget - Detailed Report
December 20, 2010

Account Code	Account Description	(A)	(B)	(C)	(D)	(E)	(F)	Comments	(G) = (F) - (C)		(H)	(I) = (F) - (D)		(J)
		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		% Inc. / (Dec.)	2011 vs 2010 Revised Budget		% Inc. / (Dec.)
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)			Inc. / (Dec.)		
	REVENUES													
0111	TAX REVENUES													
01-111-00-000	MUNICIPAL TAXES	20,206,726	43,609,759	46,193,000	46,599,000	46,595,963	48,339,345	2,98% tax increase for average residential property and provision for residential redevelopment project	2,146,345		4.65%	1,740,345		3.73%
01-111-01-000	MUNICIPAL TAXES - PROVISION	0	0	(150,000)	0	0	(594,950)		-444,950		296.63%	-594,950		N/A
01-112-20-000	LOCAL IMPROVEMENT TAXES	660,131	581,017	283,000	283,000	282,741	283,000		0		0.00%	0		0.00%
01-113-00-000	SURTAX ON VACANT LAND	91,729	221,180	234,000	226,000	230,054	98,660		-135,340		-57.84%	-127,340		-56.35%
01-112-30-000	C.MALL LOCAL IMPROVEMENT TAX	0	0	0	0	0	239,605		239,605		N/A	239,605		N/A
01-114-10-000	SPECIAL TAX - WATER FINANCIAL RESERVE	2,711,213	4,902,252	3,335,000	3,394,000	3,393,840	3,246,720		-88,280		-2.65%	-147,280		-4.34%
01-115-00-000	TARIFF - RECYCLING BINS	0	207,850	5,000	1,000	100	1,000		-4,000		-80.00%	0		0.00%
Total 0111 - TAX REVENUES		23,669,799	49,522,058	49,900,000	50,503,000	50,502,698	51,613,380		1,713,380		3.43%	1,110,380		2.20%
0112	COMPENSATION IN LIEU OF TAXES													
01-121-20-000	QUEBEC-COMP. IN LIEU OF TAXES	834,467	1,740,993	1,725,000	1,692,000	1,691,974	1,725,000		0		0.00%	33,000		1.95%
01-122-10-000	CANADA-COMP. IN LIEU OF TAXES	39,213	59,716	60,000	62,000	61,839	60,000		0		0.00%	-2,000		-3.23%
Total 0112 - COMPENSATION IN LIEU OF TAXES		873,680	1,800,709	1,785,000	1,754,000	1,753,813	1,785,000		0		0.00%	31,000		1.77%
01140	AQUATIC AND COMMUNITY CENTER													
01-140-01-000	POOL ADMISSIONS	0	0	0	0	0	33,300	Reflects 4 months of operations of the Aquatic and Community Centre	33,300		N/A	33,300		N/A
01-140-02-000	CARDIO VASCULAR FIT/EQUIP	0	0	0	0	0	9,724		9,724		N/A	9,724		N/A
01-140-03-000	BABYSITTING/TODDLER EXERC	0	0	0	0	0	11,089		11,089		N/A	11,089		N/A
01-140-04-000	GAME ROOM ADMISSIONS	0	0	0	0	0	666		666		N/A	666		N/A
01-140-05-000	TEEN CENTER ADMISSIONS	0	0	0	0	0	333		333		N/A	333		N/A
01-140-10-000	SENIOR CLUBS ANNUAL MEMBER	0	0	0	0	0	4,163		4,163		N/A	4,163		N/A
01-140-11-000	SWIM TEAM MEMBERSHIPS	0	0	0	0	0	8,325		8,325		N/A	8,325		N/A
01-140-12-000	WATER POLO MEMBERSHIPS	0	0	0	0	0	3,330		3,330		N/A	3,330		N/A
01-140-13-000	MASTER MEMBERSHIPS	0	0	0	0	0	4,995		4,995		N/A	4,995		N/A
01-140-14-000	SYNCHRO MEMBERSHIPS	0	0	0	0	0	3,330		3,330		N/A	3,330		N/A
01-140-20-000	POOL RENTALS	0	0	0	0	0	4,329		4,329		N/A	4,329		N/A
01-140-21-000	MULTI-PURPOSE ROOM RENTALS	0	0	0	0	0	55,942		55,942		N/A	55,942		N/A
01-140-22-000	DANSE STUDIO RENTALS	0	0	0	0	0	9,324		9,324		N/A	9,324		N/A
01-140-23-000	ATRIUM RENTALS	0	0	0	0	0	333		333		N/A	333		N/A
01-140-24-000	KITCHEN RENTALS	0	0	0	0	0	333		333		N/A	333		N/A
01-140-25-000	MISC ROOM RENTALS	0	0	0	0	0	333		333		N/A	333		N/A
01-140-30-000	SWIMMING LESSONS-CHILDREN	0	0	0	0	0	43,290		43,290		N/A	43,290		N/A
01-140-31-000	SWIMMING LESSONS ADULTS	0	0	0	0	0	3,330		3,330		N/A	3,330		N/A
01-140-32-000	AQUAFITNESS	0	0	0	0	0	8,325		8,325		N/A	8,325		N/A
01-140-33-000	AQUAJOGGING	0	0	0	0	0	1,665		1,665		N/A	1,665		N/A
01-140-34-000	AQUA-SPINNING	0	0	0	0	0	3,330		3,330		N/A	3,330		N/A
01-140-40-000	CONCESSION CANTEEN	0	0	0	0	0	2,165		2,165		N/A	2,165		N/A
01-140-41-000	VENDING MACHINES	0	0	0	0	0	333		333		N/A	333		N/A
01-140-42-000	ADVERTISING	0	0	0	0	0	333		333		N/A	333		N/A
01-140-43-000	SPONSORSHIPS	0	0	0	0	0	1,665		1,665		N/A	1,665		N/A
01-140-44-000	SPECIAL EVENTS	0	0	0	0	0	167		167		N/A	167		N/A
Total 01140 - AQUATIC AND COMMUNITY CENTER		0	0	0	0	0	214,450		214,450		N/A	214,450		N/A

2011 Final Operating Budget - Detailed Report
December 20, 2010

Account Code	Account Description	(A)	(B)	(C)	(D)	(E)	(F)	Comments	(G) = (F) - (C)		(H)	(I) = (F) - (D)		(J)
		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		2011 vs 2010 Revised Budget	2011 vs 2010 Revised Budget		2011 vs 2010 Revised Budget
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
01141	ARENA AND PARKS ACTIVITIES													
01-141-01-000	ARENA-ICE RENTALS	216,973	214,207	210,000	210,000	197,902	\$204,000.00		-6,000	-2.86%		-6,000	-2.86%	
01-141-02-000	ARENA-PUBLIC SKATING FEES	10,708	9,867	13,700	13,700	10,660	\$10,300.00		-3,400	-24.82%		-3,400	-24.82%	
01-141-03-000	ARENA-PRO SHOP RENTALS	2,197	2,286	1,800	1,800	2,503	\$2,000.00		200	11.11%		200	11.11%	
01-141-04-000	ARENA-CONCESSION RENTAL	3,793	3,852	1,700	1,700	3,105	\$3,500.00		1,800	105.88%		1,800	105.88%	
01-141-05-000	ARENA-ROOM RENTALS	360	1,320	600	600	790	\$500.00		-100	-16.67%		-100	-16.67%	
01-141-06-000	ARENA-ADVERTISING REVENUES	2,210	2,938	5,000	5,000	5,773	\$5,500.00		500	10.00%		500	10.00%	
01-141-07-000	ARENA RENTAL - RECOVERED SALARIES	20,153	14,644	5,200	5,200	12,482	\$5,400.00		200	3.85%		200	3.85%	
01-141-10-000	BASEBALL FIELDS RENTAL - RECOVERED SALARIES	337	720	0	0	0	\$0.00		0	N/A		0	N/A	
01-141-11-000	P.E. TRUDEAU PARK-BALL DIAMOND RENTALS	12,833	18,344	15,300	15,300	22,975	\$21,000.00		5,700	37.25%		5,700	37.25%	
01-141-12-000	P.E. TRUDEAU PARK-CHALET RENTALS	2,105	2,903	2,000	2,000	7,955	\$3,000.00		1,000	50.00%		1,000	50.00%	
01-141-13-000	P.E. TRUDEAU PARK-PEDAL BOAT RENTALS	2,932	2,985	3,000	3,000	2,769	\$2,500.00		-500	-16.67%		-500	-16.67%	
01-141-14-000	KIRWAN PARK-BALL DIAMOND RENTAL	19,162	6,012	9,200	9,200	9,000	\$8,500.00		-700	-7.61%		-700	-7.61%	
01-141-15-000	PARKS-VENDING MACHINES REVENUE	626	945	1,000	1,000	486	\$800.00		-200	-20.00%		-200	-20.00%	
01-141-16-000	ARENA/PK FACIL.-MISC. REVENUES	11,148	11,050	8,000	8,000	15,101	\$10,000.00		2,000	25.00%		2,000	25.00%	
Total 01141 - ARENA AND PARKS ACTIVITIES		305,536	292,072	276,500	276,500	291,500	277,000		500	0.18%		500	0.18%	
01142	POOL, TENNIS & MISC. SPORTS													
01-142-01-000	PARKHAVEN POOL-ENTRANCE FEES	18,733	17,578	18,000	18,000	18,195	17,600		-400	-2.22%		-400	-2.22%	
01-142-02-000	PARKHAVEN POOL-LESSONS	6,482	6,060	6,000	6,000	7,498	7,500		1,500	25.00%		1,500	25.00%	
01-142-03-000	PARKHAVEN POOL-CONCESSION RENTAL	2,601	0	700	700	1,750	1,800		1,100	157.14%		1,100	157.14%	
01-142-07-000	PARKHAVEN POOL-RENTALS	290	250	200	200	1,662	400		200	100.00%		200	100.00%	
01-142-08-000	RABIN WADING POOL-ENTRANCE FEES	1,475	1,519	1,500	1,500	593	1,500		0	0.00%		0	0.00%	
01-142-09-000	AQUAFITNESS	0	1,711	2,200	2,200	2,509	2,500		300	13.64%		300	13.64%	
01-142-11-000	TENNIS-REMBRANDT COURT RENTALS	953	687	800	800	697	700		-100	-12.50%		-100	-12.50%	
01-142-12-000	TENNIS-REMBRANDT LESSONS	2,875	3,611	3,500	3,500	3,546	3,600		100	2.86%		100	2.86%	
01-142-21-000	LEARN TO SKATE PROGRAM	13,112	11,372	10,700	10,700	15,933	15,400		4,700	43.93%		4,700	43.93%	
01-142-31-000	BADMINTON	1,842	1,632	2,500	2,500	1,720	1,600		-900	-36.00%		-900	-36.00%	
01-142-32-000	INITIATION TO SPORTS	2,774	4,771	8,400	8,400	6,231	6,100		-2,300	-27.38%		-2,300	-27.38%	
01-142-33-000	MEN'S VOLLEYBALL	2,092	2,203	1,500	1,500	2,262	1,300		-200	-13.33%		-200	-13.33%	
Total 01142 - POOL, TENNIS & MISC. SPORTS		53,229	51,394	56,000	56,000	62,597	60,000		4,000	7.14%		4,000	7.14%	
01143	TEAM SPORTS													
01-143-05-000	CHILDREN ROLLER HOCKEY	600	5,548	2,700	2,700	5,260	3,000		300	11.11%		300	11.11%	
01-143-11-000	MINOR BASEBALL	12,352	12,742	14,300	14,300	9,225	8,900		-5,400	-37.76%		-5,400	-37.76%	
01-143-21-000	BASKETBALL	1,640	3,104	2,800	2,800	6,155	3,000		200	7.14%		200	7.14%	
01-143-31-000	CHILDREN'S OUTDOOR SOCCER	0	8,315	11,500	11,500	10,642	11,400		-100	-0.87%		-100	-0.87%	
01-143-32-000	CHILDREN'S INDOOR SOCCER	0	2,862	6,600	6,600	4,173	3,100		-3,500	-53.03%		-3,500	-53.03%	
01-143-34-000	FLAG FOOTBALL	0	160	1,000	1,000	392	600		-400	-40.00%		-400	-40.00%	
01-143-35-000	SOCCER WINTER CAMP	0	0	4,200	4,200	0	1,700		-2,500	-59.52%		-2,500	-59.52%	
01-143-35-001	ADULT HOCKEY FITNESS TRAINING	0	0	1,500	1,500	300	1,200		-300	-20.00%		-300	-20.00%	
01-143-37-000	INDOOR BASEBALL SCHOOL	0	0	3,400	3,400	0	5,800		2,400	70.59%		2,400	70.59%	
Total 01143 - TEAM SPORTS		14,592	32,731	48,000	48,000	36,147	38,700		-9,300	-19.38%		-9,300	-19.38%	
01144	TENNIS CLUB REVENUES													
01-144-01-000	TENNIS-FAMILY (REGULAR)	14,819	15,569	16,100	16,100	18,857	22,700		6,600	40.99%		6,600	40.99%	
01-144-03-000	TENNIS-SINGLE (REGULAR)	22,004	19,868	21,100	21,100	10,325	11,400		-9,700	-45.97%		-9,700	-45.97%	
01-144-05-000	TENNIS-JUNIOR (REGULAR)	719	9,389	10,000	10,000	7,040	5,000		-5,000	-50.00%		-5,000	-50.00%	
01-144-07-000	TENNIS-SENIORS (REGULAR)	27,923	25,661	24,500	24,500	28,900	29,400		4,900	20.00%		4,900	20.00%	
01-144-09-000	TENNIS-STUDENT	0	1,307	1,800	1,800	903	1,000		-800	-44.44%		-800	-44.44%	
01-144-10-000	TENNIS CAMP	7,500	4,241	0	0	6,695	15,000		15,000	N/A		15,000	N/A	
01-144-11-000	TENNIS-GUEST PASSES	5,240	6,268	6,500	6,500	5,988	6,500		0	0.00%		0	0.00%	
01-144-13-000	TENNIS-CONCESSION REVENUES	1,472	8,389	8,000	8,000	6,325	7,500		-500	-6.25%		-500	-6.25%	
01-144-14-000	TENNIS-ADVERTISING REVENUES	443	221	2,500	2,500	0	2,500		0	0.00%		0	0.00%	
Total 01144 - TENNIS CLUB REVENUES		80,119	90,912	90,500	90,500	85,033	101,000		10,500	11.60%		10,500	11.60%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments Dec 17, 2010	Final Budget 2011 Dec 20, 2010		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
									Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
01145	PLAYGROUND & SOCIO-CULTURAL													
01-145-01-000	PLAYGROUND PROGRAMS / DAY CAMP	221,688	192,564	181,700	181,700	135,529	186,000		4,300	2.37%		4,300	2.37%	
01-145-02-000	OUTDOOR ADVENTURE CAMP	0	0	0	0	0	0		0	N/A		0	N/A	
01-145-13-000	ADULTS-DRAWING/PASTEL	7,805	10,384	11,900	11,900	10,620	11,000		-900	-8.26%		-900	-7.56%	
01-145-14-000	ADULTS-OIL/ACRYLIC PAINTING	5,845	6,924	8,200	8,200	6,898	7,600		-600	-6.32%		-600	-7.32%	
01-145-15-000	ADULTS-OIL PAINTING	4,391	4,318	4,200	4,200	4,211	4,300		100	1.06%		100	2.38%	
01-145-16-000	ADULTS-SOAPSTONE	8,577	12,135	10,900	10,900	9,203	10,400		-500	-12.82%		-500	-4.59%	
01-145-17-000	ADULTS-WATERCOLOUR	7,986	8,881	9,500	9,500	7,192	9,200		-300	-4.29%		-300	-3.16%	
01-145-20-000	ADULTS-JAZZ WORKOUT	7,075	10,947	9,400	9,400	17,272	6,200		-3,200	-118.52%		-3,200	-34.04%	
01-145-21-000	ADULTS-LINE DANCE	3,170	4,847	3,900	3,900	4,483	5,000		1,100	N/A		1,100	28.21%	
01-145-23-000	ADULTS-SOCIAL DANCING	7,685	7,618	7,000	7,000	4,467	6,300		-700	-31.82%		-700	-10.00%	
01-145-24-000	ADULTS-TAI CHI	4,123	3,063	2,700	2,700	3,761	3,900		1,200	37.50%		1,200	44.44%	
01-145-29-000	ADULTS-BRIDGE PROGRAM	1,359	0	0	0	1,503	1,900		1,900	18.10%		1,900	N/A	
01-145-30-000	ADULT-CLAY	0	1,601	2,200	2,200	753	2,000		-200	-66.67%		-200	-9.09%	
01-145-32-000	ADULT ADVANCED PAINTING	0	1,702	3,200	3,200	3,758	3,300		100	0.65%		100	3.13%	
01-145-33-000	YOGA & PILATES	0	7,855	10,500	10,500	8,158	9,800		-700	-21.88%		-700	-6.67%	
01-145-34-000	LEGO	0	0	0	0	0	0		0	0.00%		0	N/A	
01-145-35-000	CHESS	0	281	300	300	0	0		-300	-0.52%		-300	-100.00%	
01-145-36-000	BABYSITTING COURSE	0	1,479	900	900	692	900		0	N/A		0	0.00%	
01-145-39-000	ADULTS-MISCELLANEOUS PROGRAMS	22,420	19,303	15,300	15,300	2,972	22,300		7,000	175.00%		7,000	45.75%	
01-145-41-000	CHILDREN-CLAY CREATIONS	3,688	3,907	3,200	3,200	4,332	3,300		100	9.09%		100	3.13%	
01-145-43-000	CHILDREN-MUSIC ON THE MOVE	5,003	4,512	3,700	3,700	2,669	4,800		1,100	0.31%		1,100	29.73%	
01-145-45-000	CHILDREN-TEETER TOTS	36,420	43,776	57,600	57,600	87,816	63,800		6,200	N/A		6,200	10.76%	
01-145-48-000	CHILDREN-KARATE	720	0	0	0	0	0		0	N/A		0	N/A	
01-145-59-000	CHILDREN-FUNKY STREET DANCE	2,083	2,083	1,600	1,600	1,562	1,900		300	6.98%		300	18.75%	
01-145-61-000	MUSIC PROGRAM	0	7,778	4,000	4,000	0	0		-4,000	-181.82%		-4,000	-100.00%	
01-145-73-000	MOM & TOTS-GENERAL	706	0	1,100	1,100	0	1,100		0	0.00%		0	0.00%	
Total 01145 - PLAYGROUND & SOCIO-CULTURAL		350,545	355,958	353,000	353,000	317,852	365,000		12,000	3.40%		12,000	3.40%	
01148	OTHER RECREATION REVENUES													
01-148-01-000	REVENUES - CANADA DAY	4,458	4,243	4,300	4,300	4,760	5,000		700	16.28%		700	16.28%	
01-148-02-000	REVENUES - MAISONS FLEURIES	3,750	2,250	2,200	2,200	3,000	3,000		800	36.36%		800	36.36%	
01-148-03-000	CPR AND FIRST AID	0	2,543	2,000	2,000	3,147	3,000		1,000	50.00%		1,000	50.00%	
01-148-04-000	REVENUES-OTHER SPECIAL EVENTS	0	1,491	1,600	1,600	300	2,000		400	25.00%		400	25.00%	
01-148-05-000	RECREATION MEMBERSHIP CARDS	37,960	51,358	46,000	46,000	52,516	49,000		3,000	6.52%		3,000	6.52%	
01-148-06-000	REVENUES-WINTER CARNAVAL	0	0	0	0	2,126	0		0	N/A		0	N/A	
01-148-07-000	REVENUES-SOCIAL DANCE	0	0	0	0	1,781	0		0	N/A		0	N/A	
01-148-09-000	MISC. RECREATION REVENUES	11,994	3,672	5,800	5,800	5,777	7,300		1,500	25.86%		1,500	25.86%	
01-148-10-000	VOLUNTEER NIGHT SPONSORSHIPS	500	500	0	0	0	0		0	N/A		0	N/A	
01-148-20-000	GYM/RECREATION RENTAL - RECOVERED SALAIE	524	262	200	200	460	200		0	0.00%		0	0.00%	
01-148-21-000	GYM - RENTAL FEES	56,504	57,332	50,600	50,600	59,291	38,000		-12,600	-24.90%		-12,600	-24.90%	
01-148-24-000	GYM - DROP IN REVENUES	10,604	10,271	9,000	9,000	8,578	9,000		0	0.00%		0	0.00%	
01-148-25-000	GYM - ROOM RENTALS	4,340	5,320	4,300	4,300	5,145	4,500		200	4.65%		200	4.65%	
Total 01148 - OTHER RECREATION REVENUES		130,634	139,241	126,000	126,000	146,882	121,000		-5,000	-3.97%		-5,000	-3.97%	
01149	LIBRARY REVENUES													
01-149-01-000	LIBRARY MISC. REVENUES	61,766	63,119	53,000	53,000	51,853	53,000		0	0.00%		0	0.00%	
01-149-02-000	LIBRARY COURSES & PROGRAMS REVENUE	12,099	18,113	17,000	17,000	15,594	26,600		9,600	56.47%		9,600	56.47%	
01-149-03-000	LIBRARY VIDEO RENTALS	29,780	31,822	29,000	29,000	25,915	22,000		-7,000	-24.14%		-7,000	-24.14%	
01-149-04-000	LIBRARY MEMBERSHIPS	29,739	30,470	42,000	42,000	42,639	45,000		3,000	7.14%		3,000	7.14%	
01-149-05-000	LIBRARY DONATIONS	120	308	400	400	180	400		0	0.00%		0	0.00%	
01-149-07-000	LIBRARY-CONTRIBUTION-HAMPSTEAD	74,319	40,080	0	0	2,221	0		0	N/A		0	N/A	
Total 01149 - LIBRARY REVENUES		207,823	183,912	141,400	141,400	138,402	147,000		5,600	3.96%		5,600	3.96%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments Dec 17, 2010	Final Budget 2011 Dec 20, 2010		2011 vs 2010 Original Budget Inc. / (Dec.)	% Inc. / (Dec.)	2011 vs 2010 Original Budget Inc. / (Dec.)	% Inc. / (Dec.)	2011 vs 2010 Revised Budget Inc. / (Dec.)	% Inc. / (Dec.)	2011 vs 2010 Revised Budget Inc. / (Dec.)	% Inc. / (Dec.)
0115	LOCAL REVENUES															
01151	PERMITS AND LICENCES															
01-151-14-000	DOG LICENCES	3,660	3,955	3,500	3,500	9,030	3,500		0	0.00%	0	0.00%	0	0.00%		
01-151-15-000	BUILDING PERMITS	165,877	115,796	125,000	125,000	249,594	125,000		0	0.00%	0	0.00%	0	0.00%		
01-151-17-000	SUBDIVISION PERMITS	0	13,500	12,000	12,000	22,800	15,000		3,000	25.00%	3,000	25.00%	3,000	25.00%		
01-151-18-000	MINOR EXEMPTIONS	19,700	9,000	25,000	25,000	0	10,000		-15,000	-60.00%	-15,000	-60.00%	-15,000	-60.00%		
01-151-19-000	ZONING AMENDMENTS	7,000	1,640,649	1,600,000	1,600,000	1,768,156	1,600,000		0	0.00%	0	0.00%	0	0.00%		
01-151-20-000	PROPERTY TRANSFER TAXES	1,741,691	53,919	45,000	45,000	51,179	45,000		0	0.00%	0	0.00%	0	0.00%		
01-151-22-000	PARKING REVENUE	48,532	20,175	18,000	18,000	19,709	18,000		0	0.00%	0	0.00%	0	0.00%		
01-151-24-000	CONSTRUCTION PERMIT REQUESTS	19,500	2,194	1,000	1,000	1,568	1,000		0	0.00%	0	0.00%	0	0.00%		
01-151-25-000	PROCEDURE COSTS-RESEARCH	755	9,000	10,000	10,000	14,400	10,000		0	0.00%	0	0.00%	0	0.00%		
01-151-26-000	STUDY COSTS-CCU/PAC	13,700	300	0	0	0	0		0	N/A	0	N/A	0	N/A		
01-151-28-000	SERVICE CONNECTION FEES	0	1,000	0	0	0	0		0	N/A	0	N/A	0	N/A		
01-151-29-000	OTHER PERMITS	700	0	0	0	0	0		0	N/A	0	N/A	0	N/A		
Total 01151 - PERMITS AND LICENCES		2,021,115	1,869,488	1,839,500	1,839,500	2,136,437	1,827,500		-12,000	-0.65%	-12,000	-0.65%	-12,000	-0.65%		
01152	FINES AND COURT COSTS															
01-152-01-000	REVENUE FROM FINES - TRAFFIC INFRACTIONS	468,549	457,708	475,000	400,000	341,266	475,000		0	0.00%	75,000	18.75%	75,000	18.75%		
Total 01152 - FINES AND COURT COSTS		468,549	457,708	475,000	400,000	341,266	475,000		0	0.00%	75,000	18.75%	75,000	18.75%		
01153	INTEREST REVENUES															
01-153-10-000	INTEREST ON BANK ACCTS & INVEST.	363,600	51,369	100,000	100,000	0	100,000		0	0.00%	0	0.00%	0	0.00%		
01-153-20-000	INTEREST & PENALTY ON TAX ARREARS	191,570	554,630	300,000	500,000	63,257	308,000		8,000	2.67%	-192,000	-38.40%	-192,000	-38.40%		
01-153-30-000	INTEREST ON OTHER SOURCES	580,039	5,238	3,000	3,000	1,746	2,000		-1,000	-33.33%	-1,000	-33.33%	-1,000	-33.33%		
Total 01153 - INTEREST REVENUES		1,135,209	611,236	403,000	603,000	65,003	410,000		7,000	1.74%	-193,000	-32.01%	-193,000	-32.01%		
01-154-90-000	PROCEEDS - DISPOSAL OF LAND/LANES	23,580	10,000	100,000	100,000	21,215	210,000	Reflects an expected increase in lane sales in 2011	110,000	110.00%	110,000	110.00%	110,000	110.00%		
Total 01154 - PROCEEDS FROM DISPOSAL OF LAND/LANES		23,580	10,000	100,000	100,000	21,215	210,000		110,000	110.00%	110,000	110.00%	110,000	110.00%		
01159	OTHER LOCAL REVENUES															
01-159-00-000	CSL PENSION PLAN - OTHER REVEN	0	89,000	0	0	0	0		0	N/A	0	N/A	0	N/A		
01-159-00-212	CSL PENSION PLAN - REVENUES/OTHER EMPLOYE	264,000	27,312	0	0	0	0		0	N/A	0	N/A	0	N/A		
01-159-01-000	MISCELLANEOUS REVENUES	5,770	25,435	15,670	15,670	1,427	5,000		-10,670	-68.09%	-10,670	-68.09%	-10,670	-68.09%		
01-159-02-000	REVENUES-CASH DISCOUNTS	18,324	18,821	15,000	15,000	14,874	15,000		0	0.00%	0	0.00%	0	0.00%		
01-159-04-000	REVENUES-OTHER RECOVERIES	0	0	0	0	0	40,000		40,000	N/A	40,000	N/A	40,000	N/A		
01-159-05-000	REVENUES-INSURANCE RECOVERIES	21,733	315,438	0	0	29,096	0		0	N/A	0	N/A	0	N/A		
01-159-06-000	REVENUES-COPIES OF BY-LAWS	98	140	100	100	155	100		0	0.00%	0	0.00%	0	0.00%		
01-159-07-000	REVENUES-COMMISSIONER OF OATH	3,765	4,320	3,500	3,500	4,150	3,600		100	2.86%	100	2.86%	100	2.86%		
01-159-08-000	REVENUES-TAX INFORMATION & PERMITS LISTS	6,918	7,050	6,500	6,500	7,972	7,000		500	7.69%	500	7.69%	500	7.69%		
01-159-10-000	REVENUES-ADMIN. CHARGES-RET'D CHEQUES	2,625	2,135	2,500	2,500	2,695	2,500		0	0.00%	0	0.00%	0	0.00%		
01-159-11-000	REVENUES-DONATIONS TO THE CITY	1,300	0	1,300	1,300	0	1,300		0	0.00%	0	0.00%	0	0.00%		
01-159-12-000	REVENUES-ADVERTISING COURIER/CALENDAR	5,644	3,699	8,500	8,500	9,707	8,500		0	0.00%	0	0.00%	0	0.00%		
01-159-13-000	REVENUES-TENDER DOCUMENTS	11,075	8,150	5,000	5,000	15,050	8,000		3,000	60.00%	3,000	60.00%	3,000	60.00%		
01-159-14-000	REVENUES-PUBLIC NOTICES (TAXES)	2,147	2,381	2,000	2,000	597	2,000		0	0.00%	0	0.00%	0	0.00%		
01-159-15-000	REVENUES-ADMINISTRATION FEES	21,403	22,276	20,000	20,000	14,517	20,000		0	0.00%	0	0.00%	0	0.00%		
01-159-18-000	FACILITY RENTALS-CSL	8,525	1,260	6,000	6,000	3,491	6,000		0	0.00%	0	0.00%	0	0.00%		
01-159-19-000	FACILITY RENTALS - RECOVERED SALARIES	210	1,883	0	0	2,240	1,000	Reflects anticipated park tax revenue from residential redevelopment project	1,000	N/A	1,000	N/A	1,000	N/A		
01-159-20-000	REVENUES RE PARKS FUND	0	0	0	0	35,540	400,000		400,000	N/A	400,000	N/A	400,000	N/A		
01-159-21-000	REVENUES-QST ON COMMERCIAL ACTIVITIES	25,433	25,982	20,000	20,000	18,252	20,000		0	0.00%	0	0.00%	0	0.00%		
01-159-22-000	SPECIAL PROGRAM-SPONSOR.-NAMING RIGHTS..	700	0	0	0	500	0		0	N/A	0	N/A	0	N/A		
01-159-25-000	REVENUES - VCOP REGISTRATION FEES	1,275	0	0	0	0	0		0	N/A	0	N/A	0	N/A		
01-159-30-000	CAPITAL SETTLEMENT OF OUTSTANDING CASES	698,548	0	0	0	0	0		0	N/A	0	N/A	0	N/A		
Total 01159 - OTHER LOCAL REVENUES		1,099,493	555,283	106,070	106,070	160,263	540,000		433,930	409.10%	433,930	409.10%	433,930	409.10%		

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
Total 0115 - LOCAL REVENUES		4,747,945	3,503,715	2,923,570	3,048,570	2,724,184	3,462,500		538,930	18.43%		413,930	13.58%	
01161	SERVICES RENDERED BY PUBLIC WORKS													
01-161-01-700	WATER RECHARGEABLE CONNECTIONS	20,118	42,530	25,000	25,000	34,901	25,000		0	0.00%		0	0.00%	
01-161-01-701	SNOW DUMP SERVICES	37,293	35,599	35,000	35,000	15,528	20,000		-15,000	-42.86%		-15,000	-42.86%	
01-161-02-000	ROAD/SIDEWALK REPAIRS-OTHERS	22,605	74,640	25,000	25,000	34,270	30,000		5,000	20.00%		5,000	20.00%	
01-161-03-000	ARTERIAL ROADS-AGGLOMERATION	362,500	0	0	0	0	0		0	N/A		0	N/A	
01-161-04-000	WASTE (DUMPING) - AGGLOMERATION	127,284	31,500	127,700	127,700	0	0		-127,700	-100.00%		-127,700	-100.00%	
01-161-05-000	REVENUES-COMPOSTING	3,510	4,136	4,000	4,000	7,432	4,000		0	0.00%		0	0.00%	
01-161-06-000	REVENUES-GARBAGE	30,030	34,290	30,000	30,000	38,433	34,000		4,000	13.33%		4,000	13.33%	
01-161-07-000	REVENUES-RECYCLING	31,702	4,821	2,500	2,500	742	2,500		0	0.00%		0	0.00%	
01-161-08-000	ENERGY GRANTS - PUBLIC WORKS	529	0	0	0	0	0		0	N/A		0	N/A	
01-161-09-000	OTHER SERVICES RENDERED BY P.W.	3,355	13,238	13,000	13,000	3,324	5,000		-8,000	-61.54%		-8,000	-61.54%	
01-161-10-000	COMPENSATION-ENV. CAREERS ORGANIZATION	6,984	0	0	0	0	0		0	N/A		0	N/A	
Total 01161 - SERVICES RENDERED BY PUBLIC WORKS		645,910	240,754	262,200	262,200	134,629	120,500		-141,700	-54.04%		-141,700	-54.04%	
01162	SERVICES RENDERED TO THE FIRE DEPT													
01-162-01-000	AGGLOMERATION - RENTAL OF FIRE BUILDING	60,000	60,000	60,000	60,000	60,000	60,000		0	0.00%		0	0.00%	
01-162-02-000	OTHER REIMBURSEMENTS - FIRE STATION	33,162	0	0	0	0	0		0	N/A		0	N/A	
Total 01162 - SERVICES RENDERED BY FIRE DEPT		93,162	60,000	60,000	60,000	60,000	60,000		0	0.00%		0	0.00%	
01163	SERVICES RENDERED BY E.M.S.													
01-163-01-000	REVENUES-EMS COURSES/TRAINING	17,577	14,290	17,000	12,000	9,428	15,300		-1,700	-10.00%		3,300	27.50%	
01-163-09-000	OTHER E.M.S. REVENUES	0	0	0	0	309	0		0	N/A		0	N/A	
01-163-10-000	DISPATCH SERVICES TO THIRD PARTIES	36,290	36,960	0	0	0	0		0	N/A		0	N/A	
01-163-11-000	EMS REVENUES-AGGLOMERATION	610,104	106,320	0	0	0	0		0	N/A		0	N/A	
Total 01163 - SERVICES RENDERED BY E.M.S.		663,971	157,570	17,000	12,000	9,736	15,300		-1,700	-10.00%		3,300	27.50%	
0138	CONDITIONAL TRANSFERS													
01-382-45-000	OTHER GOVERNMENT GRANTS	556,509	687,580	894,000	794,000	102,448	798,000		-96,000	-10.74%		4,000	0.50%	
01-382-45-001	OTHER GOV. GRANTS - S.H.Q. - PAD PROGRAM	0	3,400	24,000	24,000	0	35,000		11,000	45.83%		11,000	45.83%	
Total 0138 - CONDITIONAL TRANSFERS		556,509	690,980	918,000	818,000	102,448	833,000		-85,000	-9.26%		15,000	1.83%	
Total 01 - REVENUES		32,393,455	57,122,005	56,957,170	57,549,170	56,365,922	59,213,830		2,256,660	3.96%		1,664,660	2.89%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget Inc. / (Dec.)	% Inc. / (Dec.)	2011 vs 2010 Revised Budget Inc. / (Dec.)	% Inc. / (Dec.)
						Dec 17, 2010	Dec 20, 2010					
	EXPENDITURES											
021	GENERAL ADMINISTRATION											
02110	CITY COUNCIL											
02-110-00-192	REMUNER. & ALLOC.-MAYOR & COUNCIL	245,403	247,650	251,480	251,480	253,636	254,750		3,270	1.30%	3,270	1.30%
02-110-00-312	CONVENTIONS,SEMINARS,ETC...	17,981	10,401	18,000	16,652	15,970	15,000		-3,000	-16.67%	-1,652	-9.92%
02-110-00-313	PUBLIC RELATIONS EXPENSES	7,163	2,607	6,000	3,000	1,636	4,000		-2,000	-33.33%	1,000	33.33%
02-110-00-317	COUNCILORS MEALS & REFRESHMENTS	15,984	14,576	15,000	17,821	15,113	15,000		0	0.00%	-2,821	-15.83%
02-110-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	12,817	12,785	14,400	14,400	8,084	12,000		-2,400	-16.67%	-2,400	-16.67%
02-110-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	24,051	25,128	28,000	28,000	27,468	28,000		0	0.00%	0	0.00%
02-110-00-695	MISCELLANEOUS EXPENSES	1,815	9,662	4,000	4,000	3,403	5,000		1,000	25.00%	1,000	25.00%
Total 02110 - CITY COUNCIL		325,214	322,810	336,880	335,353	325,310	333,750		-3,130	-0.93%	-1,603	-0.48%
0213100	FINANCE DEPARTMENT											
02-131-00-111	REMUNERATION	586,096	538,575	572,810	562,162	553,182	579,305		6,495	1.13%	17,143	3.05%
02-131-00-112	REMUNERATION	9,720	26,788	68,270	68,270	59,689	79,150		10,880	15.94%	10,880	15.94%
02-131-00-121	OVERTIME-REGULAR EMPLOYEES	15,470	15,700	0	0	15,330	0		0	N/A	0	N/A
02-131-00-181	PAYMENT OF VACATION BANK	3,257	14,753	0	17,999	21,122	0		0	N/A	-17,999	-100.00%
02-131-00-193	PAYMENT OF SICKNESS ALLOWANCE	3,173	6,523	0	7,448	7,448	0		0	N/A	-7,448	-100.00%
02-131-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	171	67	500	500	24	500		0	0.00%	0	0.00%
02-131-00-317	EMPLOYEE MEALS & REFRESHMENTS	2,780	3,073	3,000	3,000	1,370	3,000		0	0.00%	0	0.00%
02-131-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	940	842	1,000	1,000	824	1,000		0	N/A	0	N/A
02-131-00-341	FIN. SERVICES - PUBLIC NOTICES	1,460	0	0	0	0	0		0	#N/A	4,736	#N/A
02-131-00-413	AUDIT FEES	46,103	45,496	48,000	48,000	5,394	52,736		4,736	9.87%	-16,000	-33.33%
02-131-00-420	MISC. SERVICE CONTRACTS	8,859	16,851	12,900	27,900	20,884	11,900		-1,000	-7.75%	1,500	5.38%
02-131-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	1,948	1,234	2,100	2,100	1,272	3,600		1,500	71.43%	12	0.57%
02-131-00-671	STATIONARY & OFFICE SUPPLIES	2,351	2,756	3,500	2,988	1,933	3,000		-500	-14.29%	-501	-16.77%
02-131-00-695	MISCELLANEOUS EXPENSES	275	872	1,000	1,000	33	499		-501	-50.10%	480	47.99%
02-131-00-699	FURNISHINGS & EQUIPMENT	1,397	1,300	1,500	420	0	900		-600	-40.00%	-7,197	-1713.07%
Total 0213100 - FINANCE DEPARTMENT		684,001	674,830	714,580	742,787	688,506	735,590		21,010	2.94%	-7,197	-0.97%
02132	PURCHASING DEPARTMENT											
02-132-00-111	REMUNERATION	165,570	177,882	193,710	192,916	186,176	245,900		52,190	26.94%	52,984	27.46%
02-132-00-112	REMUNERATION	0	280	0	0	0	0		0	N/A	0	N/A
02-132-00-121	OVERTIME-REGULAR EMPLOYEES	3,756	1,957	0	0	1,082	0		0	N/A	0	N/A
02-132-00-181	PAYMENT OF VACATION BANK	0	921	0	1,286	7,850	0		0	N/A	-1,286	-100.00%
02-132-00-193	PAYMENT OF SICKNESS ALLOWANCE	1,462	1,240	0	1,051	1,051	0		0	N/A	-1,051	-100.00%
02-132-00-311	CAR EXPENSES & MILEAGE REIMB.	35	64	100	100	541	100		0	0.00%	0	0.00%
02-132-00-317	EMPLOYEE MEALS & REFRESHMENTS	432	340	390	490	335	390		0	0.00%	-100	-20.41%
02-132-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	2,220	4,749	5,000	4,900	4,862	5,000	Increase due to hiring of administrative assistant	0	0.00%	100	2.04%
02-132-00-671	STATIONARY & OFFICE SUPPLIES	197	194	150	150	142	650		500	333.33%	500	333.33%
Total 02132 - PURCHASING DEPARTMENT		173,669	187,626	199,350	200,893	202,038	252,040		52,690	26.43%	51,147	25.46%
0213300	CITY MANAGER DEPARTMENT											
02-133-00-111	REMUNERATION	203,362	206,462	217,730	215,612	291,959	310,490		92,760	42.60%	94,878	44.00%
02-133-00-112	REMUNERATION	4,189	6,095	4,380	4,380	3,093	4,510		130	2.97%	130	2.97%
02-133-00-121	OVERTIME-REGULAR EMPLOYEES	0	0	0	0	38	0		0	N/A	0	N/A
02-133-00-181	PAYMENT OF VACATION BANK	4,530	4,923	0	17,067	17,067	0		0	N/A	-17,067	-100.00%
02-133-00-193	PAYMENT OF SICKNESS ALLOWANCE	725	1,231	0	1,021	1,021	0		0	N/A	-1,021	-100.00%
02-133-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	2,086	630	1,000	1,000	483	1,000		0	0.00%	0	0.00%
02-133-00-317	EMPLOYEE MEALS & REFRESHMENTS	2,459	2,785	4,000	3,500	1,365	3,500		-500	-12.50%	0	0.00%
02-133-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	3,157	2,285	2,400	2,850	3,579	2,400		0	0.00%	-450	-15.79%
02-133-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	1,241	1,498	1,500	1,915	1,651	1,700		200	13.33%	-215	-11.23%
02-133-00-692	PROFESSIONAL TOOLS	0	0	0	0	0	10,000		10,000	N/A	10,000	N/A
02-133-00-695	MISCELLANEOUS EXPENSES	4,869	4,890	5,000	3,635	939	5,000		0	0.00%	1,365	37.55%
02-133-00-699	FURNISHINGS & EQUIPMENT	0	0	0	0	0	7,000		7,000	N/A	7,000	N/A
Total 0213300 - CITY MANAGER DEPARTMENT		226,618	230,799	236,010	250,980	321,195	345,600	Increase due to new position	109,590	46.43%	94,620	37.70%

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		% Inc. / (Dec.)	2011 vs 2010 Revised Budget		% Inc. / (Dec.)
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)			Inc. / (Dec.)		
02135	INFORMATION SYSTEMS DEPARTMENT													
02-135-00-111	REMUNERATION	57,832	109,539	152,520	151,780	151,255	158,020		5,500		3.61%	6,240		4.11%
02-135-00-112	REMUNERATION	72,954	48,880	27,690	27,690	21,933	31,170		3,480		12.57%	3,480		12.57%
02-135-00-121	OVERTIME-REGULAR EMPLOYEES	4,792	1,331	0	0	2,457	0		0		N/A	0		N/A
02-135-00-181	PAYMENT OF VACATION BANK	0	2,470	0	713	713	0		0		N/A	-713		-100.00%
02-135-00-193	PAYMENT OF SICKNESS ALLOWANCE	2,905	1,616	0	1,968	1,968	0		0		N/A	-1,968		-100.00%
02-135-00-310	AUTOMOBILE ALLOWANCE	1,057	0	0	0	143	500		500		N/A	-500		N/A
02-135-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	274	141	1,000	1,000	0	0		-1,000		-100.00%	-100		-10.00%
02-135-00-317	EMPLOYEE MEALS & REFRSHMENTS	81	259	400	400	151	300		-100		-25.00%	720		180.00%
02-135-00-332	RADIO, PAGETTE, CELL...	2,213	1,545	1,800	1,800	1,555	2,520		720		40.00%	13,800		766.67%
02-135-00-420	COMPUTER EQU.-SERV. CONTRACTS	169,397	183,603	206,000	215,530	211,283	229,330		23,330		11.33%	1,300		0.60%
02-135-00-461	OUTSIDE CONTRACTS-COMPUTER SERVICES	10,310	14,833	15,000	18,700	17,842	20,000		5,000		33.33%	3,000		16.04%
02-135-00-527	EQUIPMENT REPAIRS & MAINTCE	1,073	10,686	16,000	13,000	9,433	16,000		0		0.00%	-10,300		-79.23%
02-135-00-528	COMPUTER EQU.-REP/REPLACEMENT	16,462	26,900	24,000	34,300	27,507	24,000		0		0.00%	5,500		16.03%
02-135-00-529	MISC. SOFTWARE & EQUIPMENT	23,136	41,994	29,000	25,000	16,827	30,500		1,500		5.17%	125		0.50%
02-135-00-671	STATIONERY & OFFICE SUPPLIES	197	571	3,000	75	0	200		-2,800		-93.33%	-1,500		-2000.00%
02-135-00-695	MISCELLANEOUS EXPENSES	3,917	2,806	4,000	5,500	4,567	4,000		0		0.00%	0		0.00%
02-135-00-699	FURNISHINGS & EQUIPMENT	949	0	0	0	0	0		0		N/A	0		N/A
Total 02135 - INFORMATION SYSTEMS DEPARTMENT		367,548	447,173	480,410	497,456	467,632	516,540		36,130		7.52%	19,084		3.84%
02136	GENERAL COUNSEL													
02-136-00-111	REMUNERATION-REGULAR EMP	0	0	0	0	30,461	0		0		N/A	0		N/A
02-136-00-112	REMUNERATION-TEMPORARY	0	0	0	0	1,864	0		0		N/A	100		N/A
02-136-00-311	CAR EXPENSES & MILEAGE REIMB.	0	0	0	0	0	100		100		N/A	320		N/A
02-136-00-317	EMPLOYEES MEALS & REFRESH	0	0	0	0	0	320		320		N/A	40,000		N/A
02-136-00-412	PROFESSIONAL FEES	0	0	0	0	0	40,000		40,000		N/A	6,000		N/A
02-136-00-419	PROFESSIONAL SERVICES- TRANS	0	0	0	0	0	6,000		6,000		N/A	2,500		N/A
02-136-00-494	MEMBERSHIP DUES & SUBSCRIPT	0	0	0	0	0	2,500		2,500		N/A	2,004		N/A
02-136-00-671	STATIONARY -OFFICE SUPPLIES	0	0	0	0	0	2,004	New department, costs are mostly allocations from other departments	2,004		N/A	50,924		N/A
Total 02136 - GENERAL COUNSEL		0	0	0	0	32,325	50,924		50,924		N/A	0		N/A
0214000	PUBLIC AFFAIRS AND COMMUNICATION DEPARTMENT													
02-140-00-111	REMUNERATION	245,370	247,829	254,750	252,917	249,990	213,959		-40,791		-16.01%	-38,958		-15.40%
02-140-00-112	REMUNERATION	38,124	50,540	52,530	52,530	37,925	55,750		3,220		6.13%	3,220		6.13%
02-140-00-121	OVERTIME-REGULAR EMPLOYEES	79	503	0	0	4,460	0		0		N/A	0		N/A
02-140-00-181	PAYMENT OF VACATION BANK	1,268	1,499	0	1,670	1,670	0		0		N/A	-1,670		-100.00%
02-140-00-193	PAYMENT OF SICKNESS ALLOWANCE	5,008	3,261	0	5,596	8,066	0		0		N/A	-5,596		-100.00%
02-140-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	188	75	200	200	116	200		0		0.00%	0		0.00%
02-140-00-317	EMPLOYEE MEALS & REFRESHMENTS	584	327	360	360	275	320		-40		-11.11%	-40		-11.11%
02-140-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	1,997	1,840	2,200	2,200	1,457	2,000		-200		-9.09%	-200		-9.09%
02-140-00-341	ADVERTISING	2,347	716	1,500	1,500	1,063	2,000		500		33.33%	500		33.33%
02-140-00-342	PUBLICATIONS-NEWSLETTERS,ETC.	23,309	21,321	45,000	23,000	6,025	32,500		-12,500		-27.78%	9,500		41.30%
02-140-00-349	MARKETING/COMMUNICATION MATERIALS	15,666	10,555	20,000	24,715	28,465	20,400		400		2.00%	-4,315		-17.46%
02-140-00-419	PROFESS. SERVICES-TRANSLATION	14,390	11,898	15,000	15,000	12,011	20,000		5,000		33.33%	5,000		33.33%
02-140-00-489	COMMUNICATION SERVICES	0	0	13,000	10,500	667	25,500		12,500		96.15%	15,000		142.86%
02-140-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	440	802	900	900	397	400		-500		-55.56%	-500		-55.56%
02-140-00-671	STATIONARY & OFFICE SUPPLIES	385	962	3,600	2,100	366	3,600		0		0.00%	1,500		71.43%
02-140-00-677	MISC. COMMUNICATION SUPPLIES	4,899	5,539	7,400	4,600	3,210	4,000		-3,400		-45.95%	-600		-13.04%
02-140-00-686	INTERNET WEB SITE DEVELOPMENT	211	482	6,500	1,500	112	1,520		-4,980		-76.62%	20		1.33%
02-140-00-695	MISCELLANEOUS EXPENSES	6,386	3,576	3,500	2,486	2,067	2,801		-699		-19.97%	315		12.67%
02-140-00-699	FURNISHINGS & EQUIPMENT	0	0	0	3,264	3,265	0		0		N/A	-3,264		-100.00%
Total 0214000 - PUBLIC AFFAIRS AND COMMUNICATION DEPARTMENT		360,651	361,724	426,440	405,039	361,607	384,950		-41,490		-9.73%	381,686		94.23%

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		2011 vs 2010 Revised Budget	2011 vs 2010 Revised Budget		2011 vs 2010 Revised Budget
									Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
						Dec 17, 2010	Dec 20, 2010							
0214001	LEGAL SERVICES & CITY CLERK													
02-140-01-111	REMUNERATION	171,067	177,829	179,830	178,812	175,042	182,390		2,560	1.42%		3,578	2.00%	
02-140-01-112	REMUNERATION	7,953	11,974	13,760	13,760	9,443	10,760		-3,000	-21.80%		-3,000	-21.80%	
02-140-01-114	REMUNERATION - CONSULTANTS	1,193	0	0	0	0	0		0	N/A		0	N/A	
02-140-01-115	EMPLOYEES - EXTERNAL AGENCIES	13,542	0	0	0	0	0		0	N/A		-1,853	N/A	
02-140-01-121	OVERTIME-REGULAR EMPLOYEES	157	69	0	0	0	0		0	N/A		-1,715	N/A	
02-140-01-181	PAYMENT OF VACATION BANK	1,902	1,648	0	1,853	2,326	0		0	N/A		0	0.00%	
02-140-01-193	PAYMENT OF SICKNESS ALLOWANCE	436	1,318	0	1,715	2,184	0		0	N/A		30	1.75%	
02-140-01-311	CAR EXPENSES & MILEAGE REIMB.	254	150	600	600	285	600		0	0.00%		-289	-48.17%	
02-140-01-317	EMPLOYEE MEALS & REFRESHMENTS	288	375	390	390	387	420		30	7.69%		8,500	2179.49%	
02-140-01-332	COMMUNICATION EXP.-RADIO, PAGETTE...	796	1,087	1,100	1,400	1,114	1,111		11	1.00%		24,571	1755.05%	
02-140-01-341	PUBLIC NOTICES	46,712	28,555	40,000	38,900	38,533	47,400		7,400	18.50%		0	0.00%	
02-140-01-416	PROFESSIONAL SERVICES-LEGAL	61,631	28,999	45,000	31,429	17,830	56,000		11,000	24.44%		75	0.24%	
02-140-01-419	PROFESSIONAL SERVICES-TRANSLATION	10,589	7,296	10,000	10,000	9,592	10,000		0	0.00%		300	3.00%	
02-140-01-494	MEMBERSHIP DUES & SUBSCRIPTIONS	6,699	5,184	7,500	7,500	7,631	7,575		75	1.00%		0	0.00%	
02-140-01-671	STATIONARY AND OFFICE SUPPLIES	762	1,492	2,000	1,700	812	2,000		0	0.00%		30,197	1776.30%	
02-140-01-699	FURNISHINGS & EQUIPMENT - LEGAL SERVICES	6,124	0	0	0	0	0		0	N/A		0	N/A	
Total 0214001 - LEGAL SERVICES & CITY CLERK		330,105	265,976	300,180	288,059	265,180	318,256		18,076	6.02%		30,197	10.48%	
0216000	HUMAN RESOURCES DEPARTMENT													
02-160-00-111	REMUNERATION	364,526	386,254	391,310	380,757	333,732	364,230		-27,080	-6.92%		-16,527	-4.34%	
02-160-00-121	REMUNERATION	5,426	6,022	0	0	9,666	0		0	N/A		0	#N/A	
02-160-00-181	PAYMENT OF VACATION BANK	2,892	2,507	0	1,524	1,524	0		0	N/A		-1,524	-100.00%	
02-160-00-193	PAYMENT OF SICKNESS ALLOWANCE	289	3,396	0	1,617	1,617	0		0	N/A		-1,617	-100.00%	
02-160-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	247	34	420	420	237	320		-100	-23.81%		-100	-23.81%	
02-160-00-317	EMPLOYEE MEALS & REFRESHMENTS	795	543	760	760	541	760		0	0.00%		0	0.00%	
02-160-00-318	MEALS & REFRESHMENTS - LABOR NEGOTIATION:	4,001	2,172	1,000	1,000	696	0		-1,000	-100.00%		-1,000	-100.00%	
02-160-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	2,437	1,112	1,200	1,200	986	1,200		0	0.00%		0	0.00%	
02-160-00-412	LEGAL AND PROFESSIONAL FEES	33,568	28,773	45,000	62,500	60,269	0		-45,000	-100.00%		-62,500	-100.00%	
02-160-00-417	PROFESSIONAL SERVICES-MEDICAL	1,474	318	4,500	3,068	488	4,450		-50	-1.11%		1,382	45.06%	
02-160-00-419	PROFESSIONAL SERVICES-OTHER	4,993	7,171	8,400	96,840	65,250	15,400		7,000	83.33%		-81,440	-84.10%	
02-160-00-420	MISC. SERVICES & CONTRACTS	15,439	26,055	22,000	22,000	259	54,000		32,000	145.45%		32,000	145.45%	
02-160-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	2,270	2,350	2,300	2,538	2,425	2,000		-300	-13.04%		-538	-21.21%	
02-160-00-671	STATIONARY & OFFICE SUPPLIES	2,205	1,355	1,200	1,200	848	1,200		0	0.00%		0	0.00%	
02-160-00-690	RETIREMENT & LONG SERVICE	0	0	0	0	0	5,000		5,000	N/A		5,000	N/A	
Total 0216000 - HUMAN RESOURCES DEPARTMENT		440,561	468,063	478,090	575,424	478,538	448,560		-29,530	-6.18%		-126,864	-22.05%	
02182	PLAN DE DÉPART ASSISTÉ													
02-182-00-111	REMUNERATION-REGULAR EMPLOYEES	7,877	28,377	0	126,075	86,298	0		0	#N/A		-126,075	-100.00%	
Total 02182 - PLAN DE DÉPART ASSISTÉ		7,877	28,377	0	126,075	86,298	0		0	#N/A		-126,075	-100.00%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
02190	UNDISTRIBUTED ADMIN. EXPENSES													
02-190-00-111	REMUN. - SALARY EQUITY / RETRO SALARY ACCR	360,400	261,250	0	0	0	0		0	N/A		0	N/A	
02-190-00-317	EMPLOYEE - ANNUAL EVENTS	13,668	11,503	15,000	15,000	6,651	15,000		0	0.00%		0	0.00%	
02-190-00-321	POSTAGE & COURIER SERVICE	71,777	75,589	75,000	73,000	69,600	75,000		0	0.00%		2,000	2.74%	
02-190-00-331	TELEPHONE	76,491	55,072	55,000	57,603	57,603	57,000		2,000	3.64%		-603	-1.05%	
02-190-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	45,043	48,760	57,000	57,000	45,625	60,000		3,000	5.26%		3,000	5.26%	
02-190-00-412	PROFESSIONAL FEES	6,932	1,295	10,000	10,000	6,730	10,000		0	0.00%		0	0.00%	
02-190-00-416	LEGAL & PROFESSIONAL FEES-FOSTER WHEELER	33,627	51,023	25,000	19,000	11,331	25,000		0	0.00%		6,000	31.58%	
02-190-00-420	MISC. SERVICES & CONTRACTS / TRANSLATION	7,481	23,298	26,000	17,090	16,083	25,000		-1,000	-3.85%		7,910	46.28%	
02-190-00-429	INSURANCE PREMIUMS / CLAIMS	876,824	216,485	220,000	249,376	248,627	220,000		0	0.00%		-29,376	-11.78%	
02-190-00-497	DONATIONS/CONTRIBUTIONS TO ORGANIZATIONS	10,466	8,752	10,000	10,000	5,253	10,000		0	0.00%		0	0.00%	
02-190-00-514	RENTAL/COPIES OF PHOTOCOPIERS	60,098	66,303	65,000	71,000	64,540	67,000		2,000	3.08%		-4,000	-5.63%	
02-190-00-671	STATIONARY & OFFICE SUPPLIES	35,331	34,495	40,000	40,000	32,611	40,000		0	0.00%		0	0.00%	
02-190-00-695	MISCELLANEOUS EXPENSES	24,361	26,438	25,000	10,060	7,595	13,000		-12,000	-48.00%		2,940	29.23%	
02-190-00-699	EMERGENCY PREPAREDNESS PROGRAM	7,803	3,636	7,500	7,500	707	7,500		0	0.00%		0	0.00%	
02-190-00-940	BAD AND DOUBTFUL DEBTS	33,000	4,816	0	0	0	0		0	N/A		0	N/A	
02-190-02-111	ELECTIONS - REMUN. - REGULAR	0	9,068	0	0	0	0		0	N/A		0	N/A	
02-190-02-112	ELECTIONS - REMUN. - TEMPORARY	0	30,112	0	0	30	0		0	N/A		0	N/A	
02-190-02-114	ELECTIONS - REMUN. - CONSULT	0	2,250	0	0	0	0		0	N/A		0	N/A	
02-190-02-181	ELECTIONS - PAYMENT - VACBANK	0	184	0	0	0	0		0	N/A		0	N/A	
02-190-02-317	ELECTIONS - EMPLOYEES MEALS	0	80	0	0	75	0		0	N/A		0	N/A	
02-190-02-321	ELECTIONS - POSTAGE & COURIER	0	4,832	0	0	0	0		0	N/A		0	N/A	
02-190-02-341	ELECTIONS - PUBLIC NOTICES	0	2,486	0	0	0	0		0	N/A		0	N/A	
02-190-02-346	ELECTIONS - BALLOTS	0	2,401	0	0	0	0		0	N/A		0	N/A	
02-190-02-419	ELECTION EXPENSES	0	113	0	11,533	11,530	0		0	N/A		-11,533	-100.00%	
02-190-02-420	ELECTIONS - MISC. SERVICES	0	2,099	0	0	0	0		0	N/A		0	N/A	
02-190-02-529	ELECTIONS - COMPUTER SOFT	0	18,429	0	0	0	0		0	N/A		0	N/A	
02-190-02-671	ELECTIONS - STATIONARY SUPPLIES	0	3,125	0	0	0	0		0	N/A		0	N/A	
02-190-02-695	ELECTIONS - . EXP REIMBURSEME	0	7,547	0	0	0	0		0	N/A		0	N/A	
02-190-03-317	COUNCIL ADVISORY COMMITTEE - MEALS/REFRESH	3410.65	2,836	4,000	4,266	4,429	3,750		-250	-6.25%		-516	-12.09%	
02-190-04-317	PENSION COMMITTEE - MEALS/REFRESHMENTS	189	129	200	137	116	200		0	0.00%		63	46.25%	
02-190-04-420	PENSION COMMITTEE - SERVICES & CONTRACTS	4,171	8,614	5,000	5,088	5,088	5,000		0	0.00%		-88	-1.73%	
02-190-05-341	PUBLIC NOTICES - CAVENDISH MALL DEVELOPME	0	0	20,000	11,400	3,933	0	Savings in non recurring expenses	-20,000	-100.00%		-11,400	-100.00%	
02-190-05-416	LEGAL SERVICES - CAVENDISH MALL DEVELOPME	0	0	30,000	28,400	5,898	0		-30,000	-100.00%		-28,400	-100.00%	
02-190-05-419	PROFESSIONAL SERVICES - CAVENDISH MALL DE	0	0	20,000	20,000	0	0		-20,000	-100.00%		-20,000	-100.00%	
02-190-05-522	EXPENSES - INSURANCE RECOVERIES (KIRWIN)	816	0	0	0	0	0		0	N/A		0	N/A	
02-190-06-416	LEGAL FEES- ACC	0	0	0	5,000	4,167	0		0	N/A		-5,000	-100.00%	
02-190-06-419	PROFESSIONAL SERVICES ACC	0	0	0	7,825	0	0		0	N/A		-7,825	-100.00%	
02-190-22-695	SPONSORSHIP PROGRAM - MISC. SUPPLIES	251	251	0	0	284	0		0	N/A		0	N/A	
02-190-90-695	MISC. EXPENSES - PURCHASE/DISPOSAL OF LANC	1,351	7,899	0	0	0	0		0	N/A		0	N/A	
Total 02190 - UNDISTRICTED ADMIN. EXPENSES		1,673,491	991,169	709,700	730,278	608,505	633,450		-76,250	-10.74%		-96,828	-13.26%	
02191	LAW 90 EXPENSES													
02-191-00-119	LAW 90 TRAINING - REMUN. - GENERAL													
02-191-00-312	LAW 90 - CONVENTIONS, SEMINARS, ETC... - GENE	126,561	125,360	90,000	92,701	94,884	92,000		2,000	2.22%		-701	-0.76%	
Total 02191 - LAW 90 EXPENSES		126,561	125,360	90,000	92,701	94,884	92,000		2,000	2.22%		-701	-0.76%	
021950	BLDG MT'CE-EX CITY HALL (PW)													
02-195-00-113	REMUNERATION	37,923	44,353	44,360	44,360	43620	45,250		890	2.01%		890	2.01%	
02-195-00-116	REMUNERATION	6,002	0	0	0	1891	0		0	N/A		0	N/A	
02-195-00-123	OVERTIME-BLUE COLLARS	1,179	1,080	0	0	864	0		0	N/A		0	N/A	
02-195-00-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLL	1,628	0	0	79	79	0		0	N/A		-79	-100.00%	
02-195-00-420	MISC. SERVICES & CONTRACTS	68,526	1,607	0	2,265	2265	0		0	N/A		-2,265	-100.00%	
02-195-00-525	BUILDING REPAIRS & MAINTENANCE	17,100	80,476	71,500	76,465	67790	75,000		3,500	4.90%		-1,465	-1.92%	
02-195-00-527	EQUIPMENT REPAIRS & MAINT'CE	15,513	11,457	10,000	26,000	9997	10,000		0	0.00%		-16,000	-61.54%	
02-195-00-644	LIGHTS & ELECTRICAL SUPPLIES	88	10,265	10,000	20,200	11234	13,000		3,000	30.00%		-7,200	-35.64%	
02-195-00-670	MISC. MATERIALS & SUPPLIES	85	27	0	0	0	0		0	N/A		0	N/A	
02-195-00-681	COST OF ELECTRICITY (HYDRO)	108,273	107,644	105,000	105,000	98983	105,000		0	0.00%		0	0.00%	
02-195-99-420	MISC. CONTRACTS - PRIOR YEARS SURPLUS	0	16,164	0	0	0	0		0	N/A		0	N/A	
Total 021950 - BLDG MT'CE-EX CITY HALL (PW)		256,318	273,074	240,860	274,370	236,724	248,250		7,390	3.07%		-26,120	-9.52%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments Dec 17, 2010	Final Budget 2011 Dec 20, 2010		2011 vs 2010 Original Budget Inc. / (Dec.)	% Inc. / (Dec.)	2011 vs 2010 Original Budget % Inc. / (Dec.)	2011 vs 2010 Revised Budget Inc. / (Dec.)	% Inc. / (Dec.)	2011 vs 2010 Revised Budget % Inc. / (Dec.)
02199	EMPLOYER CONTRIBUTIONS													
02-199-00-121	OVERTIME BANK-WHITE COLLAR/FORMEN	0	0	100,000	175,000	0	100,000		0	0.00%		-75,000	-42.86%	
02-199-00-210	EMPLOYEES PENSION PLAN	680,942	860,208	740,000	740,000	740,548	765,000		25,000	3.38%		25,000	3.38%	
02-199-00-211	CARRA PENSION PLAN/PDA - MAYOR & COUNCIL	29,504	74,276	35,500	35,500	29,381	36,700		1,200	3.38%		1,200	3.38%	
02-199-00-212	CSL PENSION PLAN - OTHER EMPLOYERS' CONTR	100,000	32,312	0	0	0	0		0	N/A		0	N/A	
02-199-00-220	QUEBEC PENSION PLAN	381,150	500,975	500,000	500,000	496,145	515,000		15,000	3.00%		15,000	3.00%	
02-199-00-225	QUEBEC PARENTAL INSURANCE PLAN	64,209	87,992	85,000	85,000	88,038	95,000		10,000	11.76%		10,000	11.76%	
02-199-00-230	EMPLOYMENT INSURANCE	136,513	169,967	195,000	195,000	166,366	195,000		0	0.00%		0	0.00%	
02-199-00-231	E.I. REFUND TO EMPLOYEES/UNION	30,660	-5,310	0	0	16,615	0		0	N/A		0	N/A	
02-199-00-240	QUEBEC HEALTH INSURANCE PLAN	501,724	547,545	545,000	545,000	554,393	587,700		42,700	7.83%		42,700	7.83%	
02-199-00-250	CSST-ASSESSMENTS PAID	648,506	316,761	340,000	340,000	364,848	363,000		23,000	6.76%		23,000	6.76%	
02-199-00-255	CASH VALUE OF VACATION/SICK BANKS	0	0	250,000	480	0	275,000		25,000	10.00%		274,520	57146.35%	
02-199-00-260	GROUP INSURANCE	314,394	356,922	350,000	350,000	373,918	375,000		25,000	7.14%		25,000	7.14%	
02-199-00-261	UNION ADDITIONAL INSURANCE	162,346	240,962	200,000	200,000	211,232	225,000		25,000	12.50%		25,000	12.50%	
02-199-00-262	UNION TRAINING FUND	11,532	12,104	13,000	13,000	10,673	13,000		0	0.00%		0	0.00%	
02-199-00-290	BONUSES	102,112	104,305	100,000	100,000	96,066	100,000		0	0.00%		0	0.00%	
02-199-00-291	SALARY ADJUSTMENTS - CONTINGENCY	0	-4,065	-150,000	803	0	-150,000		0	0.00%		-150,803	-18779.95%	
02-199-00-702	NORME DU TRAVAIL	0	-17,151	0	0	0	0		0	N/A		0	N/A	
Total 02199 - EMPLOYER CONTRIBUTIONS		3,163,593	3,277,803	3,303,500	3,279,783	3,148,224	3,495,400		191,900	5.81%		215,617	6.57%	
Total 021 - GENERAL ADMINISTRATION		8,136,209	7,654,782	7,516,000	7,799,198	7,316,965	7,855,310		339,310	4.51%		56,112	0.72%	
022	PUBLIC SECURITY													
022250	BLDG MT'CE-FIRE STATION (PW)													
02-225-00-113	REMUNERATION	3,063	0	0	0	0	0		0	N/A		0	N/A	
02-225-00-116	REMUNERATION	3,347	0	0	0	0	0		0	N/A		0	N/A	
02-225-00-123	OVERTIME-BLUE COLLARS - FIRE STATION	1,953	0	0	0	0	0		0	N/A		0	N/A	
02-225-00-420	MISC. SERVICES & CONTRACTS	6,831	26,889	9,000	9,000	8,549	9,000		0	0.00%		0	0.00%	
02-225-00-670	MISC. MATERIALS & SUPPLIES	22,649	1,106	2,000	2,000	1,095	2,000		0	0.00%		0	0.00%	
Total 022250 - BLDG MT'CE-FIRE STATION (PW)		37,843	27,994	11,000	11,000	9,645	11,000		0	0.00%		0	0.00%	
02230	EMERGENCY MEDICAL SERVICES (EMS)													
02-230-00-111	REMUNERATION	107,180	121,314	123,930	121,872	121,382	124,310		380	0.31%		2,438	2.00%	
02-230-00-114	REMUNERATION CONSULTING	22,080	26,814	30,000	30,000	18,358	28,800		-1,200	-4.00%		-1,200	-4.00%	
02-230-00-121	OVERTIME-REGULAR EMPLOYEES	7,611	2,083	0	0	0	0		0	N/A		0	N/A	
02-230-00-181	PAYMENT OF VACATION BANK	3,352	4,442	0	1,983	1,983	0		0	N/A		-1,983	-100.00%	
02-230-00-193	PAYMENT OF SICKNESS ALLOWANCE	5,209	0	0	0	0	0		1,500	300.00%		1,500	300.00%	
02-230-00-311	CAR EXPENSES & MILEAGE REIMB.	1,532	124	500	500	0	2,000		-3,500	-21.88%		-1,000	-7.41%	
02-230-00-314	TRAINING EXPENSES	15,082	14,233	16,000	13,500	13,602	12,500		-5,000	-6.25%		3,400	4.75%	
02-230-00-315	PER DIEM ALLOCATIONS	86,609	81,711	80,000	71,600	67,977	75,000		1,500	42.86%		1,500	42.86%	
02-230-00-317	EMPLOYEE MEALS & REFRESHMENTS	2,947	3,853	3,500	3,500	2,260	5,000		-5,500	-18.33%		-5,500	-18.33%	
02-230-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	28,300	23,234	30,000	30,000	29,263	24,500		600	120.00%		600	120.00%	
02-230-00-425	SERVICE CONTRACT - VEHICLES	2,257	0	0	0	0	0		6,000	400.00%		700	N/A	
02-230-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	108	356	500	500	647	1,100		-6,500	-36.11%		-4,000	-58.82%	
02-230-00-523	VEHICLES REP. & MT'CE-SERVICES & CONTR.	47	0	0	0	0	0		-5,000	-15.63%		-4,700	-30.32%	
02-230-00-527	REPAIRS & MT'CE-EQUIPMENT	3,475	2,836	1,500	6,800	6,632	7,500		0	0.00%		0	0.00%	
02-230-00-651	CLOTHING AND UNIFORMS	13,617	18,094	18,000	15,500	12,821	11,500		-2,000	-10.00%		3,000	20.00%	
02-230-00-670	MISC. MATERIALS & SUPPLIES	33,190	28,943	32,000	31,700	28,988	27,000		-500	-9.09%		500	11.11%	
02-230-00-671	STATIONARY AND OFFICE SUPPLIES	1,959	2,831	2,000	2,000	1,001	2,000		0	N/A		0	N/A	
02-230-00-695	RECRUITMENT AND PUBLIC RELATIONS	10,013	14,087	20,000	15,000	11,091	18,000		-19,220	-5.29%		-4,745	-1.36%	
02-230-00-699	FURNISHING & EQUIPMENT	14,837	13,562	5,500	4,500	2,703	5,000		0	N/A		0	N/A	
02-230-99-670	MISC. MATERIALS & SUPPLIES - SURPLUS	31,550	0	0	0	0	0		0	N/A		0	N/A	
Total 02230 - EMERGENCY MEDICAL SERVICES (EMS)		390,954	358,518	363,430	348,955	318,709	344,210		-19,220	-5.29%		-4,745	-1.36%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		% Inc. / (Dec.)	2011 vs 2010 Revised Budget		% Inc. / (Dec.)
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)			Inc. / (Dec.)		
02231	DISPATCH													
02-231-00-111	REMUNERATION	0	81,526	145,970	145,970	99,677	150,720		4,750		3.25%	4,750		3.25%
02-231-00-112	REMUNERATION	0	136,795	71,640	71,640	103,467	54,150		-17,490		-24.41%	-17,490		-24.41%
02-231-00-121	OVERTIME-REGULAR EMPLOYEES	0	9,920	0	0	12,537	0		0		N/A	0		N/A
02-231-00-181	DISPATCH-PAYMENT OF VACATION BANK	0	1,660	0	1,308	1,308	0		0		N/A	-1,308		-100.00%
02-231-00-193	PAYMENT OF SICKNESS ALLOWANCE	0	7,579	0	3,039	3,039	0		0		N/A	-3,039		-100.00%
02-231-00-333	DISPATCH EXPENSES	0	4,612	7,500	7,500	4,970	6,000		-1,500		-20.00%	-1,500		-20.00%
02-231-00-420	DISPATCH MISC. SERVICES & CONTRACTS	0	5,232	5,800	5,800	3,973	5,200		-600		-10.34%	-600		-10.34%
Total 02231 - DISPATCH		0	247,324	230,910	235,256	228,969	216,070		-14,840		-6.43%	-19,186		-8.16%
02240	PUBLIC SECURITY													
02-240-00-111	REMUNERATION	264,862	279,473	327,500	327,500	328,646	433,970		106,470		32.51%	-106,470		32.51%
02-240-00-112	REMUNERATION	228,850	257,595	207,500	207,500	213,910	96,750		-110,750		-53.37%	-110,750		-53.37%
02-240-00-121	OVERTIME-REGULAR EMPLOYEES	35,812	50,148	0	0	38,817	0		0		N/A	0		N/A
02-240-00-181	PAYMENT OF VACATION BANK	6,287	3,482	0	2,522	3,712	0		0		N/A	-2,522		-100.00%
02-240-00-193	PAYMENT OF SICKNESS ALLOWANCE	7,234	2,447	0	5,877	6,809	0		0		N/A	-5,877		-100.00%
02-240-00-317	EMPLOYEE MEALS & REFRESHMENTS	400	549	830	830	520	1,500		670		80.72%	670		80.72%
02-240-00-332	COMMUNICATION EXP-RADIO,PAGETTE...	5,722	4,805	6,500	8,300	7,267	8,500		2,000		30.77%	200		2.41%
02-240-00-420	MISC. SERVICES & CONTRACTS	1,451	205	500	500	0	500		0		0.00%	0		0.00%
02-240-00-496	SERV. CONTRACTS-ANIMAL, RODENTS...	13,600	12,354	9,000	15,000	14,365	16,900		7,900		87.78%	1,900		12.67%
02-240-00-523	VEHICLES-REP.& MT'CE-SERV&CONTR	23	24	0	0	0	500		500		N/A	500		N/A
02-240-00-651	CLOTHING AND UNIFORMS	15,279	14,080	16,000	18,000	17,773	14,000		-2,000		-12.50%	-4,000		-22.22%
02-240-00-671	STATIONARY & OFFICE SUPPLIES	4,578	7,111	8,000	5,986	5,875	10,000		2,000		25.00%	4,014		67.06%
02-240-00-695	MISCELLANEOUS EXPENSES	2,506	4,767	2,300	1,900	1,134	2,200		-100		-4.35%	300		15.79%
02-240-00-699	FURNISHINGS, TOOLS & EQUIPMENT	1,339	5,001	6,000	11,200	11,202	5,500		-500		-8.33%	-5,700		-50.89%
Total 02240 - PUBLIC SECURITY		587,942	642,039	584,130	605,115	650,031	590,320		6,190		1.06%	-14,795		-2.45%
02241	vCOP													
02-241-00-114	vCOP - REMUNERATION - CONSULTANTS	100	0	0	0	0	0							
02-241-00-695	vCOP - CITIZENS ON PATROL MISC. EXPENSES	13,802	11,440	15,000	15,000	14,515	15,000		0		0.00%	0		0.00%
Total 02241 - vCOP		13,902	11,440	15,000	15,000	14,515	15,000		0		0.00%	0		0.00%
02245	EMS BLDG MT'CE-8100 CSL ROAD (PW)													
02-245-00-420	MISC. SERVICES & CONTRACTS	19,406	21,041	21,000	21,400	20,674	28,000		7,000		33.33%	6,600		30.84%
02-245-00-525	BUILDING REPAIRS & MAINTENANCE	8,794	19,939	7,000	8,000	8,367	5,000		-2,000		-28.57%	-3,000		-37.50%
02-245-00-648	REP. & MT'CE SUPPLIES	205	285	0	0	0	0		0		N/A	0		N/A
02-245-00-670	MISC. MATERIALS & SUPPLIES	999	318	0	0	0	0		0		N/A	0		N/A
02-245-00-681	COST OF ELECTRICITY (HYDRO-QUEBEC)	8,278	8,261	9,000	9,000	7,363	9,000		0		0.00%	0		0.00%
Total 02245 - EMS BLDG MT'CE-8100 CSL ROAD (PW)		37,683	49,845	37,000	38,400	36,405	42,000		5,000		13.51%	3,600		9.38%
Total 022 - PUBLIC SECURITY		1,068,325	1,337,161	1,241,470	1,253,727	1,258,274	1,218,600		-22,870		-1.84%	-35,127		-2.80%

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		2011 vs 2010 Original Budget	2011 vs 2010 Revised Budget		2011 vs 2010 Revised Budget
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
023	TRANSPORTATION													
0231000	PUBLIC WORKS													
02-310-00-111	REMUNERATION	627,921	651,590	730,630	655,108	626,874	744,990		14,360	1.97%		89,882	13.72%	
02-310-00-112	REMUNERATION	45,386	9,174	4,380	4,380	32,353	0		-4,380	-100.00%		-4,380	-100.00%	
02-310-00-114	REMUNERATION - CONSULTANTS	300	450	400	450	450	400		0	0.00%		-50	-11.11%	
02-310-00-115	EMPLOYEES - EXTERNAL AGENCIES	17,883	0	0	0	0	0		0	N/A		0	N/A	
02-310-00-121	OVERTIME-REGULAR EMPLOYEES	67,237	46,691	0	0	51,699	0		0	N/A		0	N/A	
02-310-00-123	OVERTIME-BLUE COLLARS	0	0	273,200	341,200	0	260,000		-13,200	-4.83%		-81,200	-23.80%	
02-310-00-181	PAYMENT OF VACATION BANK	11,662	3,065	0	16,177	17,060	0		0	N/A		-16,177	-100.00%	
02-310-00-193	PAYMENT OF SICKNESS ALLOWANCES	1,297	1,179	0	3,493	4,245	0		0	N/A		-3,493	-100.00%	
02-310-00-310	ALLOCATION D'AUTOMOBILE	1,812	1,510	0	0	56	0		0	N/A		0	N/A	
02-310-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	186	121	0	1,870	1,825	1,000		1,000	N/A		-870	-46.52%	
02-310-00-317	EMPLOYEE MEALS & REFRESHMENTS	3,138	3,261	4,000	4,000	2,888	4,000		0	0.00%		0	0.00%	
02-310-00-332	COMMUNICATION EXP-RADIO,PAGETTE...	20,208	12,656	21,000	13,780	13,674	10,920		-10,080	-48.00%		-2,860	-20.75%	
02-310-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	2,611	2,273	2,250	2,600	2,513	3,100		850	37.78%		500	19.23%	
02-310-00-643	SHOP SUPPLIES	260	487	500	500	125	0		-500	-100.00%		-500	-100.00%	
02-310-00-651	CLOTHING AND UNIFORMS	51,276	65,429	29,000	41,000	39,844	50,000		21,000	72.41%		9,000	21.95%	
02-310-00-671	STATIONARY & OFFICE SUPPLIES	3,159	2,939	2,500	2,500	1,805	2,000		-500	-20.00%		-500	-20.00%	
02-310-00-695	MISCELLANEOUS EXPENSES	8,157	5,547	4,000	7,350	7,222	6,000		2,000	50.00%		-1,350	-18.37%	
02-310-00-699	FURNISHINGS & EQUIPMENT	1,494	2,359	1,500	9,615	9,601	0		-1,500	-100.00%		-9,615	-100.00%	
02-310-20-113	BLUE COLLARS REMUN. - RETRO SALARY ACCRU/	180,500	0	0	0	0	0		0	N/A		0	N/A	
Total 0231000 - PUBLIC WORKS		1,044,487	808,730	1,073,360	1,104,023	812,235	1,082,410		9,050	0.84%		-21,613	-1.96%	
0231400	TECHNICAL SERVICES (ENGINEERING)													
02-314-00-111	REMUNERATION	282,515	285,561	293,100	293,100	271,717	300,880		7,780	2.65%		7,780	2.65%	
02-314-00-112	REMUNERATION	4,131	6,234	40,490	30,613	23,029	44,370		3,880	9.58%		13,757	44.94%	
02-314-00-121	OVERTIME-REGULAR EMPLOYEES	722	488	0	0	386	0		0	N/A		0	N/A	
02-314-00-181	PAYMENT OF VACATION BANK	4,267	206	0	3,989	3,989	0		0	N/A		-3,989	-100.00%	
02-314-00-193	PAYMENT OF SICKNESS ALLOWANCE	(8,841)	1,878	0	1,361	1,361	0		0	N/A		-1,361	-100.00%	
02-314-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	54	77	100	100	10	100		0	0.00%		0	0.00%	
02-314-00-317	EMPLOYEE MEALS & REFRESHMENTS	650	553	530	827	695	650		120	22.64%		-177	-21.42%	
02-314-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	0	1,330	1,460	2,120	2,050	3,120		1,660	113.70%		1,000	47.17%	
02-314-00-419	PROFESSIONAL SERVICES-OTHER	12,406	12,144	14,650	9,300	9,018	30,350		15,700	107.17%		21,050	226.34%	
02-314-00-420	MISC. SERVICES & CONTRACTS		0	0	5,000	4,081	0		0	N/A		-5,000	-100.00%	
02-314-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	882	1,588	1,640	1,540	1,474	1,480		-160	-9.76%		-60	-3.90%	
02-314-00-532	OFFICE EQUIPMENT-REPAIR & MAINT'CE	647	1,288	1,500	1,500	890	2,000		500	33.33%		500	33.33%	
02-314-00-643	SHOP SUPPLIES	258	0	4,250	3,850	3,782	300		-3,950	-92.94%		-3,550	-92.21%	
02-314-00-651	CLOTHING & UNIFORMS	11	108	800	728	728	650		-150	-18.75%		-78	-10.70%	
02-314-00-670	MISC. MATERIALS & SUPPLIES	4,320	764	5,000	4,448	4,448	300		-4,700	-94.00%		-4,148	-93.26%	
02-314-00-671	STATIONARY AND OFFICE SUPPLIES	2,157	1,610	1,800	2,867	2,622	2,800		1,000	55.56%		-67	-2.32%	
02-314-00-699	FURNISHINGS & EQUIPMENT	948	281	600	50	47	0		-600	-100.00%		-50	-100.00%	
Total 0231400 - TECHNICAL SERVICES (ENGINEERING)		305,128	314,110	365,920	361,393	330,328	387,000		21,080	5.76%		25,607	7.09%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
023150	BLDG MT'CE-PUBLIC WORKS (PW)													
02-315-01-113	REMUNERATION	403,435	430,057	496,050	486,050	403,715	563,030		66,980	13.50%		76,980	15.84%	
02-315-01-116	REMUNERATION	41,965	27,609	55,960	55,960	84,847	0		-55,960	-100.00%		-55,960	-100.00%	
02-315-01-123	OVERTIME-BLUE COLLARS	53,706	54,025	0	0	49,839	0		0	N/A		0	N/A	
02-315-01-183	PAYMENT OF VACATION BANK - BLUE COLLAR	0	1,275	0	2,310	3,883	0		0	N/A		-2,310	-100.00%	
02-315-01-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLLAR	14,687	9,873	0	12,215	13,787	0		0	N/A		-12,215	-100.00%	
02-315-01-420	MUN.GARAGE-MISC. SERV & CONTR.	25,557	37,172	47,200	51,200	47,813	42,690		-4,510	-9.56%		-8,510	-16.62%	
02-315-01-525	BUILDING REPAIRS & MAINTENANCE	53,102	27,896	22,500	21,300	20,552	21,000		-1,500	-6.67%		-300	-1.41%	
02-315-01-527	MUN.GARAGE-EQUIPMENT REPAIRS & MAINT'CE	3,214	2,207	3,000	3,000	2,934	3,000		0	0.00%		0	0.00%	
02-315-01-635	MUN.GARAGE-HEATING NATURAL GAS	39,044	43,640	45,000	43,400	24,313	45,000		0	0.00%		1,600	3.69%	
02-315-01-643	MUN.GARAGE-SHOP SUPPLIES	2	0	0	0	0	0		0	N/A		0	N/A	
02-315-01-644	MUN.GARAGE-LIGHTS & ELECTRICAL SUPPLIES	33	0	0	0	0	0		0	N/A		0	N/A	
02-315-01-670	MUN.GARAGE-MISC. MAT & SUPPL.	1,083	0	0	0	97	0		0	N/A		0	N/A	
02-315-01-681	MUN.GARAGE-ELECTRICITY	49,395	47,858	48,000	48,000	43,364	48,000		0	0.00%		0	0.00%	
02-315-01-699	MUN.GARAGE-FURNISHINGS & EQUIPMENT	0	952	0	0	568	0		0	N/A		0	N/A	
02-315-02-420	PUMP.STATIONS-MISC SERV & CONTRR.	6,266	11,398	14,540	18,990	18,390	14,540		0	0.00%		-4,450	-23.43%	
02-315-02-670	PUMP.STATIONS-MISC MAT & SUPPL.	2,661	1,083	3,000	5,000	4,387	3,000		0	0.00%		-2,000	-40.00%	
02-315-03-643	MISC. BUILDING-SHOP SUPPLIES	6,139	7,355	7,500	4,644	4,511	6,600		-900	-12.00%		1,956	42.11%	
02-315-03-670	MISC. BUILDING-MISC. MAT & SUPPLIES	28,361	25,175	30,000	30,000	28,646	30,000		0	0.00%		0	0.00%	
02-315-04-527	OTHER-EQUIPMENT REPAIRS & MAINT'CE	2	216	0	0	0	0		0	N/A		0	N/A	
02-315-04-671	OTHER-EQUIP/OFFICE SUPPLIES	2	29	0	0	0	0		0	N/A		0	N/A	
02-315-04-699	OTHER - FURNISH. / EQUIP. / TOOLS	8,891	24,811	7,500	11,556	11,495	11,500		4,000	53.33%		-56	-0.48%	
Total 023150 - BLDG MT'CE-PUBLIC WORKS (PW)		737,547	752,632	780,250	793,625	763,141	788,360		8,110	1.04%		-5,265	-0.66%	
023200	ROAD SERVICES													
02-320-01-113	REMUNERATION	225,056	309,442	334,490	334,490	315,706	423,350		88,860	26.57%		88,860	26.57%	
02-320-01-116	REMUNERATION	109,375	89,566	103,480	103,480	78,580	26,390		-77,090	-74.50%		-77,090	-74.50%	
02-320-01-123	OVERTIME-BLUE COLLARS	37,893	8,514	0	0	15,594	0		0	N/A		0	N/A	
02-320-01-183	PAYMENT OF VACATION BANK - BLUE COLLAR	8,161	6,063	0	7,185	8,476	0		0	N/A		-7,185	-100.00%	
02-320-01-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLLAR	4,645	4,871	0	12,306	12,371	0		0	N/A		-12,306	-100.00%	
02-320-01-516	STREET SWEEP./RENTAL OF EQUIP.	0	0	1,000	1,000	0	0		-1,000	-100.00%		-1,000	-100.00%	
02-320-02-670	SIDEW./CEMENT REP.-MAT&SUPPLIES	2,052	934	3,000	3,000	2,534	3,000		0	0.00%		0	0.00%	
02-320-03-420	CONTRACT STREET / SIDEWALK REPAIRS	16,212	56,977	25,000	28,000	38,503	28,000		3,000	12.00%		0	0.00%	
02-320-03-421	MISC. CONTRACTS-WASTE/ STREET & SIDEWALK	2,446	2,383	6,000	1,000	154	1,000		-5,000	-83.33%		0	0.00%	
02-320-03-648	ROAD REPAIRS-REP. & MT'CE SUPPLIES	2,793	3,497	3,500	1,700	1,585	1,800		-1,700	-48.57%		100	5.88%	
02-320-03-670	ROAD REPAIRS-MAT & SUPPLIES	28,292	29,993	35,000	36,800	36,649	35,000		0	0.00%		-1,800	-4.89%	
02-320-04-670	SIGNS MAINT'CE-MAT & SUPPLIES	14,050	34,312	20,000	22,000	22,109	30,000		10,000	50.00%		8,000	36.36%	
02-320-04-673	SIGNS MAINT'CE-FLAGS AND ACCESSORIES	3,973	5,050	8,000	6,000	5,735	4,000		-4,000	-50.00%		-2,000	-33.33%	
02-320-05-670	TRAFFIC CALMING - MISC. MAT & SUPPLIES	0	0	20,000	25,000	24,634	30,000		10,000	50.00%		5,000	20.00%	
02-320-06-420	LINES MARKING-OUTSIDE CONT. (ENGINEERING)	10,788	43,631	65,000	65,000	53,169	80,000		15,000	23.08%		15,000	23.08%	
02-320-06-643	LINES MARKING-SHOP SUPPLIES	21,468	0	0	0	0	0		0	N/A		0	N/A	
02-320-06-670	LINES MARKING-MAT & SUPPLIES	8,953	0	0	0	0	0		0	N/A		0	N/A	
02-320-07-420	OTHER RD SERVICES-MISC. SERVICES & CONTRA	21,693	20,790	30,000	20,000	18,944	20,000		-10,000	-33.33%		0	0.00%	
02-320-07-643	OTHER RD SERVICES-SHOP SUPPLIES	1,612	2,457	2,000	2,000	1,934	2,000		0	0.00%		0	0.00%	
02-320-07-670	OTHER RD SERVICES-MISC. MAT & SUPPLIES	15,572	3,228	3,500	3,500	3,295	2,500		-1,000	-28.57%		-1,000	-28.57%	
02-320-07-699	OTHER RD SERVICES-TOOLS & EQUIPMENT	8,506	8,390	14,000	14,000	13,330	14,000		0	0.00%		0	0.00%	
Total 023200 - ROAD SERVICES		543,541	630,098	673,970	686,462	653,302	701,040		27,070	4.02%		14,578	2.12%	

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		(A)	(B)	(C)	(D)	(E)	(F)			(G) = (F) - (C)	(H)	(I) = (F) - (D)		(J)
Account Code	Account Description	Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011	Comments		2011 vs 2010 Original Budget		2011 vs 2010 Revised Budget		
										Inc. / (Dec.)	% Inc. / (Dec.)	Inc. / (Dec.)	% Inc. / (Dec.)	
		Dec 17, 2010					Dec 20, 2010							
0232900	VEHICLE MAINTENANCE													
02-329-00-113	REMUNERATION	157,983	324,464	283,860	283,860	331,072	348,600			64,740	22.81%	64,740	22.81%	
02-329-00-116	REMUNERATION	168,013	70,473	111,920	111,920	49,825	57,000			-54,920	-49.07%	-54,920	-49.07%	
02-329-00-123	OVERTIME-BLUE COLLARS	80,521	49,359	0	0	35,812	0			0	N/A	0	N/A	
02-329-00-183	PAYMENT OF VACATION BANK - BLUE COLLAR	2,603	3,821	0	1,335	2,060	0			0	N/A	-1,335	-100.00%	
02-329-00-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLLAR	9,020	14,785	0	4,569	4,569	0			0	N/A	-4,569	-100.00%	
02-329-00-420	MISC. SERVICES & CONTRACTS	81,243	33,439	57,000	32,000	31,250	50,000			0	N/A			
02-329-00-442	VEHICLE & DRIVER LICENCES	44,089	50,704	59,000	59,000	54,126	59,000			-7,000	-12.28%	18,000	56.25%	
02-329-00-510	RENTAL OF TRUCKS	863	0	0	0	0	0			0	0.00%	0	0.00%	
02-329-00-523	VEHICLES REP. & MT'CE-SERVICES & CONTR.	21,297	80,427	95,000	93,000	74,287	95,000			0	0.00%	2,000	2.15%	
02-329-00-527	EQUIPMENT REPAIRS & MAINT'CE	2,439	8,936	10,000	10,000	9,172	10,000			0	0.00%	0	0.00%	
02-329-00-637	FUEL - GAS/DIESEL	329,241	179,777	200,000	209,000	201,966	285,000	Increase in fuel cost related to new vehicles		85,000	42.50%	76,000	36.36%	
02-329-00-638	LUBRICANTS/OIL	0	28,305	39,000	39,000	26,465	30,000	purchases in 2010 & 2011		-9,000	-23.08%	-9,000	-23.08%	
02-329-00-641	VEHICLE PARTS	254,667	265,019	250,000	248,500	223,970	265,000			15,000	6.00%	16,500	6.64%	
02-329-00-642	PURCHASE OF TIRES	34,911	31,852	35,000	35,000	34,265	35,000			0	0.00%	0	0.00%	
02-329-00-643	SHOP SUPPLIES	51,457	59,399	53,200	58,700	57,763	55,000			1,800	3.38%	-3,700	-6.30%	
02-329-00-645	YEAR-END ADJUST INVENTORY		17,706	0	0	0	0			0	N/A	0	N/A	
02-329-00-648	MISC. / REP. & MT'CE SUPPLIES	2,731	1,419	0	0	0	0			0	N/A	0	N/A	
02-329-00-651	CLOTHING & UNIFORMS	556	0	0	0	0	0			0	N/A	0	N/A	
02-329-00-699	TOOLS AND EQUIPMENT	22,040	67,680	40,000	48,000	46,181	39,000			-1,000	-2.50%	-9,000	-18.75%	
Total 0232900 - VEHICLE MAINTENANCE		1,263,673	1,287,566	1,233,980	1,233,884	1,182,784	1,328,600			94,620	7.67%	94,716	7.68%	
023300	SNOW REMOVAL													
02-330-00-113	REMUNERATION	264,808	152,537	331,020	331,020	134,833	340,608			9,588	2.90%	9,588	2.90%	
02-330-00-116	REMUNERATION	108,088	44,447	69,240	69,240	21,795	84,321			15,081	21.78%	15,081	21.78%	
02-330-00-123	OVERTIME-BLUE COLLARS	187,649	84,096	0	0	39,684	0			0	N/A	0	N/A	
02-330-00-183	PAYMENT OF VACATION BANK - BLUE COLLAR	448	4,622	0	876	1,104	0			0	N/A	-876	-100.00%	
02-330-00-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLLAR	6,970	9,758	0	0	0	0			0	N/A	0	N/A	
02-330-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	2	0	0	0	0	0			0	N/A	0	N/A	
02-330-00-420	MISC. SERVICES & CONTRACTS	906	0	0	0	0	0			0	N/A	0	N/A	
02-330-00-510	RENTAL OF TRUCKS	203,808	118,946	120,000	120,000	115,602	94,880	Budgeted lower costs for snow		-25,120	-20.93%	-25,120	-20.93%	
02-330-00-513	RENTAL OF GRADERS	445,101	208,948	215,000	145,000	141,627	206,250			-8,750	-4.07%	61,250	42.24%	
02-330-00-515	RENTAL OF BULLDOZERS	340,819	122,521	120,000	57,000	53,054	92,820			-27,180	-22.65%	35,820	62.84%	
02-330-00-521	(H) S/R OPERATIONS-SNOW REMOVAL CONTR.	946,324	941,870	1,044,900	911,900	911,089	1,014,101			-30,799	-2.95%	102,201	11.21%	
02-330-00-621	PURCHASE OF SALT & SAND	265,821	187,116	200,000	200,000	199,398	164,560			-35,440	-17.72%	-35,440	-17.72%	
Total 023300 - SNOW REMOVAL		2,770,743	1,874,861	2,100,160	1,835,036	1,618,186	1,997,540			-102,620	-4.89%	162,504	8.86%	
023400	STREET & TRAFFIC LIGHTS													
02-340-00-113	REMUNERATION	832	205	0	0	0	0			0	N/A	0	N/A	
02-340-00-116	REMUNERATION	353	0	0	0	0	0			0	N/A	0	N/A	
02-340-00-123	OVERTIME-BLUE COLLARS	125	149	0	0	0	0			0	0.00%	3,500	233.33%	
02-340-00-420	MISC. SERVICES & CONTRACTS	1,402	36,514	5,000	1,500	1,316	5,000			0	0.00%	0	0.00%	
02-340-00-644	LIGHTS & ELECTRICAL SUPPLIES	16,497	28,111	41,200	41,200	35,049	41,200			0	0.00%	0	0.00%	
02-340-00-681	COST OF ELECTRICITY (HYDRO)	235,537	250,414	255,000	255,000	219,504	255,000			0	0.00%	3,500	1.18%	
Total 023400 - STREET & TRAFFIC LIGHTS		254,746	315,392	301,200	297,700	255,869	301,200			0	0.00%	3,500	1.18%	
Total 023 - TRANSPORTATION		6,919,866	5,983,389	6,528,840	6,312,123	5,615,845	6,586,150			57,310	0.88%	274,027	4.34%	
024	ENVIRONMENTAL HEALTH													
024130	WATER DISTRIBUTION													
02-413-00-416	PROFESSIONAL SERVICES-LEGAL		0	0	9,710	9,709	0			0	N/A	-9,710	-100.00%	
02-413-00-434	WATER DISTRIBUTION REPAIRS & MT'CE	1,283,247	1,240,827	1,270,000	1,360,000	1,344,213	1,060,605	Savings in water maintenance agreement		-209,395	-16.49%	-299,395	-22.01%	
02-413-00-438	WATER DISTRIBUTION MANAGEMENT	617,944	631,409	650,000	650,000	636,460	698,209			48,209	7.42%	48,209	7.42%	
02-413-00-522	MAINTENANCE OF WATER NETWORK	0	8,113	25,000	25,000	0	25,000			0	0.00%	0	0.00%	
02-413-00-703	COST OF WATER - OTHER	1,623	179	800	800	0	800			0	0.00%	0	0.00%	
02-413-00-705	COST OF WATER PURCHASED FROM MTL	808,446	764,895	820,000	815,000	213,655	882,999	Increase cost of water purchased from city of Montreal		62,999	7.68%	67,999	8.34%	
02-413-00-706	COST OF DEBT SERVICE OF NETWORK INF.	0	121,938	569,200	569,200	0	579,107			9,907	1.74%	9,907	1.74%	
Total 024130 - WATER DISTRIBUTION		2,711,261	2,767,361	3,335,000	3,429,710	2,204,037	3,246,720			-88,280	-2.65%	-182,990	-5.34%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		% Inc. / (Dec.)	2011 vs 2010 Revised Budget		% Inc. / (Dec.)
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)			Inc. / (Dec.)		
024150	SEWERS MAINTENANCE													
02-415-00-113	REMUNERATION	0							0		N/A	0		N/A
02-415-00-116	REMUNERATION	0							0		N/A	0		N/A
02-415-00-123	OVERTIME-BLUE COLLARS	0							0		N/A	0		N/A
02-415-00-420	MISC. SERVICES & CONTRACTS	9,000	3,473	15,000	15,000	1,942	2,000		-13,000		-86.67%	-13,000		-86.67%
02-415-00-670	MISC. MATERIALS & SUPPLIES	3,186	11,918	10,800	10,800	6,710	5,800		-5,000		-46.30%	-5,000		-46.30%
Total 024150 - SEWERS MAINTENANCE		12,186	15,391	25,800	25,800	8,652	7,800		-18,000		-69.77%	-18,000		-69.77%
024200	GARBAGE REMOVAL & DISPOSAL													
02-420-01-113	GARBAGE - BLUE COLLARS REMUNERATION	13,809	7,301	0	0	11,766	0		0		N/A	0		N/A
02-420-01-116	REMUNERATION	347,935	367,679	328,250	369,250	368,256	334,810		6,560		2.00%	-34,440		-9.33%
02-420-01-123	OVERTIME-BLUE COLLARS	66,655	62,667	0	0	50,019	0		0		N/A	0		N/A
02-420-01-183	PAYMENT OF VACATION BANK - BLUE COLLAR	31	4,306	0	4,560	5,709	0		0		N/A	-4,560		-100.00%
02-420-01-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLLAR	2,909	1,895	0	5,081	5,081	0		0		N/A	-5,081		-100.00%
02-420-01-420	GARBAGE - MISC. SERVICES & CONTRACTS	0	3,357	0	53,000	23,549	85,000		85,000		N/A	32,000		60.38%
02-420-01-442	VEHICLE & DRIVER LICENCES	0	0	5,430	5,430	0	7,800		2,370		43.65%	2,370		43.65%
02-420-01-490	GARBAGE COLLECTION - CONTRACT (AGGLO)	38,413	88,827	177,700	117,700	2,326	31,500	Cost savings due to new waste disposal site	-146,200		-82.27%	-86,200		-73.24%
02-420-01-510	GARBAGE - RENTAL OF TRUCKS	13,724	24,221	40,000	37,000	23,978	35,000		-5,000		-12.50%	-2,000		-5.41%
02-420-01-517	GARBAGE COLLECTION-CONTAINER RENT.	14,775	24,099	22,000	22,000	21,575	7,000		-15,000		-68.18%	-15,000		-68.18%
02-420-01-523	VEHICLES REP. & MTCSE-SERVICES & CONTR.	31,742	7,253	30,000	20,000	12,847	30,000		0		0.00%	10,000		50.00%
02-420-01-637	GARBAGE - TRUCKS FUEL	64,261	70,000	70,000	70,000	49,284	0		-70,000		-100.00%	-70,000		-100.00%
02-420-01-641	GARBAGE TRUKS - VEHICLE PARTS	6,784	17,446	10,000	30,000	25,085	23,000		13,000		130.00%	-7,000		-23.33%
02-420-01-642	GARBAGE TRUCKS - PURCHASE OF TIRES	4,245	7,303	6,000	10,000	5,719	16,000		10,000		166.67%	6,000		60.00%
02-420-01-695	GARBAGE COLLECTION - MISC./CONTINGENCY	8,539	10,804	9,000	6,700	1,972	9,000		0		0.00%	2,300		34.33%
02-420-02-116	TEMP. BLUE COLLARS REMUN. - ORGANIC WASTE	28,021	128,841	138,990	138,990	146,498	141,770		2,780		2.00%	2,780		2.00%
02-420-02-123	COMPOSTING - OVERTIME-BLUE COLLARS	2,477	15,829	0	0	18,559	0		0		N/A	0		N/A
02-420-02-183	COMPOSTING -PAYT OF VACATION BANK - BLUE C	0	1,560	0	425	548	0		0		N/A	-425		-100.00%
02-420-02-194	PAYMENT SICKNESS ALLOWANCE		456	0	1,782	1,782	0		0		N/A	-1,782		-100.00%
02-420-02-491	GARBAGE RECYCLING PROGRAMME	283,674	242,132	230,000	230,000	202,830	225,000		-5,000		-2.17%	-5,000		-2.17%
02-420-02-492	COMPOSTING/ORGANIC WASTE COLLECTION	307,853	13,138	20,000	20,000	19,804	30,000		10,000		50.00%	10,000		50.00%
02-420-02-493	OTHER REDEVANCE PROGRAMS	0	0	180,000	98,000	3,159	180,000		0		0.00%	82,000		83.67%
02-420-02-697	BINS - RECYCLING PROGRAM	0	237,303	11,300	11,714	10,950	13,000		1,700		15.04%	1,286		10.98%
02-420-03-492	DANGEROUS WASTE COLLECTION	2,486	0	3,000	0	0	4,000		1,000		33.33%	4,000		N/A
02-420-03-695	DANGEROUS WASTE COLL-MISC.EXP.	1,310	0	2,000	4,300	4,266	6,000		4,000		200.00%	1,700		39.53%
Total 02420 - GARBAGE REMOVAL & DISPOSAL		1,239,642	1,336,417	1,283,670	1,255,932	1,015,560	1,178,880		-104,790		-8.16%	-77,052		-6.14%
Total 024 - ENVIRONMENTAL HEALTH		3,963,089	4,119,169	4,644,470	4,711,442	3,228,249	4,433,400		-211,070		-4.54%	-278,042		-5.90%

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
02610	CITY PLANNING & BLDG INSPECTION													
0261000	CITY PLANNING (URBANISME)													
02-610-00-111	REMUNERATION	307,387	357,484	441,520	396,166	331,331	377,524		-63,996	-14.49%		-18,642	-4.71%	
02-610-00-112	REMUNERATION	846	4,390	4,380	2,482	3,326	4,470		90	2.05%		1,988	80.07%	
02-610-00-114	PAC - REMUNERATION - CONSULTANTS	1,650	1,750	2,400	2,400	2,050	2,400		0	0.00%		0	0.00%	
02-610-00-115	EMPLOYEES - EXTERNAL AGENCIES		0	0	1,898	1,890	26,000		26,000	N/A		24,102	1270.12%	
02-610-00-121	OVERTIME-REGULAR EMPLOYEES	1,224	364	0	0	255	0		0	N/A		0	N/A	
02-610-00-181	PAYMENT OF VACATION BANK	4,905	957	0	3,844	3,844	0		0	N/A		-3,844	-100.00%	
02-610-00-193	PAYMENT OF SICKNESS ALLOWANCE	14,014	5,178	0	6,728	6,728	0		0	N/A		-6,728	-100.00%	
02-610-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	258	62	500	500	84	500		0	0.00%		0	0.00%	
02-610-00-312	CONVENTIONS, SEMINARS, ETC...	35							0	N/A		0	N/A	
02-610-00-317	EMPLOYEE MEALS & REFRESHMENTS	540	625	580	580	578	600		20	3.45%		20	3.45%	
02-610-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	1,166	2,111	2,100	2,100	854	2,100		0	0.00%		0	0.00%	
02-610-00-412	PROFESSIONAL FEES - P.A.D. PROGRAM	0	10,947	40,000	36,000	34,890	36,000		-4,000	-10.00%		0	0.00%	
02-610-00-415	PROFESSIONAL FEES-CITY PLANNING	0	0	0	0	0	0		0	N/A		0	N/A	
02-610-00-419	PROFESS. SERVICES-TOWN PLANNING COMM.	18,958	61,123	0	4,000	3,779	0		0	N/A		-4,000	-100.00%	
02-610-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	908	1,005	1,200	1,200	1,098	1,200		0	0.00%		0	0.00%	
02-610-00-532	OFFICE EQUIPMENT-REPAIR & MAINT'CE	0	0	0	0	0	0		0	N/A		0	N/A	
02-610-00-651	CLOTHING & UNIFORMS	727	1,652	1,200	1,200	1,064	1,000		-200	-16.67%		-200	-16.67%	
02-610-00-670	MISC. MATERIALS & SUPPLIES	430	-418	0	0	-190	0		0	N/A		0	N/A	
02-610-00-671	STATIONARY AND OFFICE SUPPLIES	767	513	2,500	2,500	354	1,000		-1,500	-60.00%		-1,500	-60.00%	
02-610-00-695	MISCELLANEOUS EXPENSES	320	827	500	195	90	3,996		3,496	699.20%		3,801	1949.23%	
02-610-00-699	FURNISHINGS & EQUIPMENT	2,000	0	0	0	0	0		0	N/A		0	N/A	
Total 0261000 - CITY PLANNING (URBANISME)		356,135	448,568	496,880	461,793	392,024	456,790		-40,090	-8.07%		-5,003	-1.08%	
Total 02610 - CITY PLANNING & BLDG INSPECTION		356,135	448,568	496,880	461,793	392,024	456,790		-40,090	-8.07%		-5,003	-1.08%	
027	RECREATION AND CULTURE													
0271000	RECREATION ADMINISTRATION													
02-710-00-111	REMUNERATION	502,088	494,247	583,550	560,000	541,276	630,700		47,150	8.08%		70,700	12.63%	
02-710-00-112	REMUNERATION	14,023	19,367	18,000	27,000	30,481	21,600		3,600	20.00%		-5,400	-20.00%	
02-710-00-113	REMUNERATION	44,727	56,999	50,500	50,500	49,993	51,700		1,200	2.38%		1,200	2.38%	
02-710-00-116	REMUNERATION	0	0	0	0	0	0		0	N/A		0	N/A	
02-710-00-121	OVERTIME-REGULAR EMPLOYEES	2,363	2,362	0	0	3,322	0		0	N/A		0	N/A	
02-710-00-123	OVERTIME-BLUE COLLARS	4,039	3,565	0	0	3,978	0		0	N/A		0	N/A	
02-710-00-181	PAYMENT OF VACATION BANK	17,103	3,802	0	8,418	8,281	0		0	N/A		-8,418	-100.00%	
02-710-00-193	PAYMENT OF SICKNESS ALLOWANCE	(271)	3,519	0	3,900	3,857	0		0	N/A		-3,900	-100.00%	
02-710-00-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLL	1,812	1,985	0	2,700	2,721	0		0	N/A		-2,700	-100.00%	
02-710-00-310	ALLOCATION D'AUTOMOBILE	4,457	4,428	4,500	4,500	4,428	4,400		-100	-2.22%		-100	-2.22%	
02-710-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	2,628	1,754	3,000	2,000	1,307	3,000		0	0.00%		1,000	50.00%	
02-710-00-317	EMPLOYEE MEALS & REFRESHMENTS	2,903	3,229	3,300	3,000	2,726	3,600		300	9.09%		600	20.00%	
02-710-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	7,932	7,213	7,800	7,000	6,308	8,400		600	7.69%		1,400	20.00%	
02-710-00-344	MISC. PUBLICITY EXP./RECREATION BROCHURES	32,678	35,013	33,000	31,500	30,712	38,100		5,100	15.45%		6,600	20.95%	
02-710-00-419	PROFESSIONAL SERVICES-OTHER	4,487	3,974	5,000	4,700	4,446	5,000		0	0.00%		300	6.38%	
02-710-00-420	MISC. SERVICES & CONTRACTS	371	918	1,400	1,400	653	1,300		-100	-7.14%		-100	-7.14%	
02-710-00-425	INTERAC/CREDIT CARD SERVICE	12,939	13,742	13,000	13,000	297	14,900		1,900	14.62%		1,900	14.62%	
02-710-00-459	MISC. CONTRACTS - POLICE CHECKS	5,210	2,340	3,300	4,000	4,170	3,000		-300	-9.09%		-1,000	-25.00%	
02-710-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	1,430	1,113	1,500	1,300	1,393	1,600		100	6.67%		300	23.08%	
02-710-00-527	REPAIRS & MT'CE-EQUIPMENT	2,538	343	500	100	81	500		0	0.00%		400	400.00%	
02-710-00-643	SHOP SUPPLIES	115	79	0	0	0	0		0	N/A		0	N/A	
02-710-00-651	CLOTHING AND UNIFORMS	59	394	600	70	0	600		0	0.00%		530	757.14%	
02-710-00-670	MISC. MATERIALS & SUPPLIES	1,056	474	700	850	709	1,000		300	42.86%		150	17.65%	
02-710-00-671	STATIONARY & OFFICE SUPPLIES	5,059	3,227	3,350	3,350	3,612	3,700		350	10.45%		350	10.45%	
02-710-00-695	MISCELLANEOUS EXPENSES	456	566	0	126	44	500		500	N/A		374	296.10%	
02-710-00-699	FURNISHINGS & EQUIPMENT	0	3,450	0	900	844	1,400		1,400	N/A		500	55.56%	
Total 0271000 - RECREATION ADMINISTRATION		670,203	668,100	733,000	730,314	705,637	795,000		62,000	8.46%		64,686	8.86%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		% Inc. / (Dec.)	2011 vs 2010 Revised Budget		% Inc. / (Dec.)
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)			Inc. / (Dec.)		
02715	BLDG MT'CE - RECREATION													
02-715-00-420	MISC. SERVICES & CONTRACTS	6,796	9,220	15,040	30,540	28,883	15,000		-40	-0.27%		-15,540	-50.88%	
02-715-00-525	BUILDING REPAIRS & MAINTENANCE	2,210	4,486	6,000	7,000	8,096	11,000		5,000	83.33%		4,000	57.14%	
02-715-00-527	EQUIPMENT REPAIRS & MAINT'CE	0	7,940	0	0	0	0		0	N/A		0	N/A	
02-715-00-632	HEATING OIL	0	52,572	67,000	67,000	45,605	67,000		0	0.00%		0	0.00%	
02-715-00-635	HEATING-NATURAL GAS	970	1,558	2,000	3,600	2,219	2,000		0	0.00%		-1,600	-44.44%	
02-715-00-670	MISC. MATERIALS & SUPPLIES	0	2,603	0	0	0	0		0	N/A		0	N/A	
02-715-00-681	COST OF ELECTRICITY (HYDRO-QUEBEC)	0	89,841	100,000	100,000	82,985	100,000		0	0.00%		0	0.00%	
02-715-99-420	MISC. CONTRACTS - PRIOR YEARS SURPLUS	20,626	0	0	0	0	0		0	N/A		0	N/A	
02-720-00-420	MISC. SERVICES & CONTRACTS	1,576	0	0	0	0	0		0	N/A		0	N/A	
02-720-00-527	EQUIPMENT REPAIRS & MAINT'CE	4,339	0	0	0	0	0		0	N/A		0	N/A	
02-720-00-681	COST OF ELECTRICITY (HYDRO-QUEBEC)	29,627	0	0	0	0	0		0	N/A		0	N/A	
02-745-00-420	MISC. SERVICES & CONTRACTS	898	0	0	0	0	0		0	N/A		0	N/A	
02-745-00-527	EQUIPMENT REPAIRS & MAINT'CE	6,016	0	0	0	0	0		0	N/A		0	N/A	
02-745-00-632	HEATING OIL	77,188	0	0	0	0	0		0	N/A		0	N/A	
02-745-00-670	MISC. MATERIALS & SUPPLIES	2,902	0	0	0	0	0		0	N/A		0	N/A	
02-745-00-681	COST OF ELECTRICITY (HYDRO)	60,829	0	0	0	0	0		0	N/A		0	N/A	
Total 0272000 - BLDG MT'CE - RECREATION/GYM/POOL (PW)		213,977	168,219	190,040	208,140	167,788	195,000		4,960	2.61%		-13,140	-6.31%	
0272001	GYM EXPENSES - RECREATION													
02-720-01-111	REMUNERATION	19,843	29,084	30,900	33,000	32,389	36,250		5,350	17.31%		3,250	9.85%	
02-720-01-112	REMUNERATION	42,399	41,537	40,500	38,000	38,048	37,500		-3,000	-7.41%		-500	-1.32%	
02-720-01-113	BLUE COLLARS REMUNERATION	1	3,629	0	0	0	0		0	N/A		0	N/A	
02-720-01-116	TEMPORARAY BLUE COLLARS-REMUNERATION	75,707	83,102	99,400	99,400	92,366	95,700		-3,700	-3.72%		-3,700	-3.72%	
02-720-01-121	OVERTIME-REGULAR EMPLOYEES	1,252	1,001	0	150	661	0		0	N/A		-150	-100.00%	
02-720-01-123	OVERTIME-BLUE COLLARS	3,382	5,927	0	425	3,368	0		0	N/A		-425	-100.00%	
02-720-01-181	PAYMENT OF VACATION BANK	0	0	0	564	763	0		0	N/A		-564	-100.00%	
02-720-01-183	PAYMENT OF VACATION BANK - BLUE COLLAR	0	3,407	0	2,996	3,660	0		0	N/A		-2,996	-100.00%	
02-720-01-193	PAYMENT OF SICKNESS ALLOWANCE	2,332	(954)	0	234	234	0		0	N/A		-234	-100.00%	
02-720-01-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLL/	1,964	4,649	0	2,490	2,488	0		0	N/A		-2,490	-100.00%	
02-720-01-516	RENTAL OF EQUIPMENT	0	2,205	2,000	2,000	0	0		-2,000	-100.00%		-2,000	-100.00%	
02-720-01-527	EQUIPMENT REPAIRS & MAINT'CE	10,181	2,298	2,700	1,000	0	2,000		-700	-25.93%		1,000	100.00%	
02-720-01-651	CLOTHING & UNIFORMS	453	636	2,200	1,000	341	2,400		200	9.09%		1,400	140.00%	
02-720-01-670	MISC. MATERIALS & SUPPLIES	1,704	8,759	7,600	6,950	8,937	7,450		-150	-1.97%		500	7.19%	
02-720-01-671	STATIONARY AND OFFICE SUPPLIES	166	227	200	100	95	200		0	0.00%		100	100.00%	
02-720-01-699	FURNISHINGS & EQUIPMENT	2,425	4,638	3,500	1,500	1,941	1,500		-2,000	-57.14%		0	0.00%	
Total 0272001 - GYM EXPENSES - RECREATION		161,809	190,147	189,000	189,809	185,291	183,000		-6,000	-3.17%		-6,809	-3.59%	
027300	ARENA OPERATIONS													
02-730-00-111	REMUNERATION	94,776	79,089	105,300	105,300	102,187	107,400		2,100	1.99%		2,100	1.99%	
02-730-00-112	REMUNERATION	19,370	18,611	21,500	21,500	20,509	23,300		1,800	8.37%		1,800	8.37%	
02-730-00-113	REMUNERATION	233,585	305,689	290,300	290,300	283,720	304,600		14,300	4.93%		14,300	4.93%	
02-730-00-114	REMUNERATION - CONSULTANTS	0	100	0	0	0	0		0	N/A		0	N/A	
02-730-00-116	REMUNERATION	35,370	56,939	27,400	35,000	38,547	27,900		500	1.82%		-7,100	-20.29%	
02-730-00-121	OVERTIME-REGULAR EMPLOYEES	340	559	0	146	197	0		0	N/A		-146	-100.00%	
02-730-00-123	OVERTIME-BLUE COLLARS	31,679	38,009	0	0	28,654	0		0	N/A		0	N/A	
02-730-00-181	PAYMENT OF VACATION BANK	1,160	1,429	0	692	692	0		0	N/A		-692	-100.00%	
02-730-00-183	PAYMENT OF VACATION BANK - BLUE COLLAR	0	3,017	0	5,504	5,906	0		0	N/A		-5,504	-100.00%	
02-730-00-193	PAYMENT OF SICKNESS ALLOWANCE	392	(188)	0	300	75	0		0	N/A		-300	-100.00%	
02-730-00-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLL/	10,712	9,594	0	15,085	15,085	0		0	N/A		-15,085	-100.00%	
02-730-00-310	AUTOMOBILE ALLOWANCE	1,812	1,812	1,800	1,800	1,812	1,800		0	0.00%		0	0.00%	
02-730-00-317	EMPLOYEE MEALS & REFRESHMENTS	397	289	900	900	503	900		0	0.00%		0	0.00%	
02-730-00-420	MISC. SERVICES & CONTRACTS	6,642	9,278	11,000	11,000	10,241	10,500		-500	-4.55%		-500	-4.55%	
02-730-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	465	440	900	600	632	900		0	0.00%		300	50.00%	
02-730-00-516	RENTAL OF EQUIPMENT - ARENA	0	1,359	1,000	1,000	0	1,000		0	0.00%		0	0.00%	
02-730-00-527	REPAIRS & MT'CE-EQUIPMENT	36,473	33,983	28,900	32,000	30,225	42,000		13,100	45.33%		10,000	31.25%	
02-730-00-651	CLOTHING AND UNIFORMS	4,806	4,786	5,000	4,220	2,719	5,000		0	0.00%		780	18.48%	
02-730-00-670	MISC. MATERIALS & SUPPLIES	20,464	20,703	24,000	23,585	22,955	25,200		1,200	5.00%		1,615	6.85%	
02-730-00-699	FURNISHINGS & EQUIPMENT	1,193	1,475	1,000	600	464	500		-500	-50.00%		-100	-16.67%	
Total 027300 - ARENA OPERATIONS		499,635	586,974	519,000	549,532	565,124	551,000		32,000	6.17%		1,468	0.27%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
									Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
						Dec 17, 2010	Dec 20, 2010							
027310	BLDG MT'CE-ARENA (PW)													
02-731-00-420	MISC. SERVICES & CONTRACTS	2,406	4,915	5,000	5,000	3,358	5,000		0	0.00%		0	0.00%	
02-731-00-527	EQUIPMENT REPAIRS & MAINT'CE	1,142	1,576	2,000	2,000	1,664	2,000		0	0.00%		0	0.00%	
02-731-00-635	HEATING NATURAL GAS	45,906	45,912	48,000	48,000	38,471	48,000		0	0.00%		0	0.00%	
02-731-00-648	REP. & MT'CE SUPPLIES	5,978	11,933	27,000	5,500	4,697	15,000		-12,000	-44.44%		9,500	172.73%	
02-731-00-670	MISC. MATERIALS & SUPPLIES	12	0	0	0	0	0		0	N/A		0	N/A	
02-731-00-681	COST OF ELECTRICITY (HYDRO)	169,030	172,121	180,000	180,000	157,572	180,000		0	0.00%		0	0.00%	
Total 027310 - BLDG MT'CE-ARENA (PW)		224,475	236,456	262,000	240,500	205,762	250,000		-12,000	-4.58%		9,500	3.95%	
02732	SKATING RINKS ACTIVITIES													
02-732-01-114	HOCKEY-RÉMUNÉRATION CONSULTING	5,200	5,000	5,000	5,000	5,000	5,000		0	0.00%		0	0.00%	
02-732-02-112	LEARN TO SKATE-REMUN. TEMP.EMPL..	930	3,109	6,800	0	0	0		-6,800	-100.00%		0	N/A	
02-732-02-114	LEARN TO SKATE - CONSULTANTS	0	3,249	0	7,600	7,618	10,300		10,300	N/A		2,700	35.53%	
02-732-02-181	PAYMENT OF VACATION BANK	802	104	0	0	0	0		0	N/A		0	N/A	
02-732-02-193	PAYMENT OF SICKNESS ALLOWANCE	(5,318)	92	0	0	0	0		0	N/A		0	N/A	
02-732-02-670	LEARN TO SKATE-MISC. MAT & SUPPL.	0	0	200	200	184	200		0	0.00%		0	0.00%	
02-732-03-114	FIGURE SKATING-REMUNERATION - CONSULTANT	0	0	0	0	0	2,500		2,500	N/A		2,500	N/A	
Total 02732 - SKATING RINKS ACTIVITIES		1,614	11,554	12,000	12,800	12,802	18,000		6,000	50.00%		5,200	40.63%	
027350	SKATING RINKS MT'CE (PW)													
02-735-00-116	REMUNERATION	34,549	42,705	40,000	40,000	46,864	39,400		-600	-1.50%		-600	-1.50%	
02-735-00-123	OVERTIME-BLUE COLLARS	392	3,501	0	0	3,034	0		0	N/A		0	N/A	
02-735-00-183	PAYMENT OF VACATION BANK - BLUE COLLAR	0	1,841	0	1,974	2,181	0		0	N/A		-1,974	-100.00%	
02-735-00-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLL/	0	1,795	0	0	0	0		0	N/A		0	N/A	
02-735-00-651	CLOTHING & UNIFORMS	0	0	0	0	0	1,900		1,900	N/A		1,900	N/A	
02-735-00-670	MISC. MATERIALS & SUPPLIES	540	2,371	3,885	3,885	1,633	3,800		-85	-2.19%		-85	-2.19%	
02-735-00-699	RINKS - FURNISHINGS & EQUIPMENT	6,088	10,734	4,115	4,115	4,085	3,900		-215	-5.22%		-215	-5.22%	
Total 027350 - SKATING RINKS MT'CE (PW)		41,569	62,946	48,000	49,974	57,797	49,000		1,000	2.08%		-974	-1.95%	
02740	PARKHAVEN POOL OPERATIONS													
02-740-00-112	REMUNERATION	110,189	125,745	156,300	161,000	160,170	160,900		4,600	2.94%		-100	-0.06%	
02-740-00-113	REMUNERATION	1,825	(2,495)	2,400	1,453	1,454	2,500		100	4.17%		1,047	72.06%	
02-740-00-114	REMUNERATION - CONSULTANTS	0	1,170	2,000	2,100	2,100	2,100		100	5.00%		0	0.00%	
02-740-00-116	REMUNERATION	15,102	1,374	16,500	16,400	9,002	17,000		500	3.03%		600	3.66%	
02-740-00-121	OVERTIME-REGULAR EMPLOYEES	4,279	4,563	0	7,370	7,370	0		0	N/A		-7,370	-100.00%	
02-740-00-123	OVERTIME-BLUE COLLARS	1,523	194	0	606	606	0		0	N/A		-606	-100.00%	
02-740-00-181	PAYMENT OF VACATION BANK	4,940	5,083	0	6,071	6,071	0		0	N/A		-6,071	-100.00%	
02-740-00-183	PAYMENT OF VACATION BANK (4%)	0	55	0	460	460	0		0	N/A		-460	-100.00%	
02-740-00-193	PAYMENT OF SICKNESS ALLOWANCE	4,489	4,369	0	0	0	0		0	N/A		0	N/A	
02-740-00-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLL/	1,376	0	0	0	0	0		0	N/A		0	N/A	
02-740-00-312	TRAINING	1,981	755	1,000	225	225	1,650		650	65.00%		1,425	633.33%	
02-740-00-314	TRAINING & RED CROSS SUPPLIES	2,414	2,478	3,800	2,324	2,724	3,500		-300	-7.89%		1,176	50.59%	
02-740-00-459	OTHER SPECIAL EVENTS	5,309	3,254	4,000	4,000	3,994	4,000		0	0.00%		0	0.00%	
02-740-00-524	POOL MT'CE-SERVICES & CONTRACTS	17,839	14,022	16,000	16,400	16,312	16,700		700	4.38%		300	1.83%	
02-740-00-527	REPAIRS & MT'CE-EQUIPMENT	73,979	28,118	7,000	11,500	11,460	10,000		3,000	42.86%		-1,500	-13.04%	
02-740-00-636	POOL CHEMICALS	5,227	9,024	10,000	10,100	10,082	11,000		1,000	10.00%		900	8.91%	
02-740-00-647	ACTIVITY SUPPLIES	1,713	2,014	3,200	5,400	4,658	6,800		3,600	112.50%		1,400	25.93%	
02-740-00-651	CLOTHING AND UNIFORMS	4,362	3,048	4,000	4,000	2,779	4,500		500	12.50%		500	12.50%	
02-740-00-670	MISC. MATERIALS & SUPPLIES	1,624	1,720	4,600	13,900	10,636	8,350		3,750	81.52%		-5,550	-39.93%	
02-740-00-671	STATIONARY & OFFICE SUPPLIES	0	247	0	0	0	0		0	N/A		0	N/A	
02-740-00-695	MISC. EXPENSES-AWARDS, ETC...	1,893	395	4,200	3,950	3,734	3,500		-700	-16.67%		-450	-11.39%	
02-740-00-699	POOL - FURNISHINGS & EQUIPMENT	0	33,949	20,000	18,428	20,859	9,500		-10,500	-52.50%		-8,928	-48.45%	
02-740-99-527	EQUIPMENT REPAIRS & MAINT'CE - SURPLU 2007	7,310	0	0	0	0	0		0	N/A		0	N/A	
Total 02740 - PARKHAVEN POOL OPERATIONS		267,373	237,083	255,000	285,687	274,696	262,000		7,000	2.75%		-23,687	-8.29%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
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027450	BLDG MT'CE-PARKHAVEN POOL (PW)													
02-745-00-420	MISC. SERVICES & CONTRACTS	0	0	0	0	205	0		0	N/A		0	N/A	
Total 027450 - BLDG MT'CE-PARKHAVEN POOL (PW)		0	0	0	0	205	0		0	N/A		0	N/A	
0274900	TENNIS CLUB MT'CE (PW)													
02-749-00-522	TENNIS CLUB MAINTENANCE & REPAIRS	6,999	25,153	13,240	4,140	4,013	13,000		-240	-1.81%		8,860	214.01%	
Total 0274900 - TENNIS CLUB MT'CE (PW)		6,999	25,153	13,240	4,140	4,013	13,000		-240	-1.81%		8,860	214.01%	
0274901	TENNIS CLUB (REC)													
02-749-01-112	REMUNERATION	55,416	68,025	74,500	75,390	77,101	72,350		-2,150	-2.89%		-3,040	-4.03%	
02-749-01-114	REMUNERATION - CONSULTANTS - TENNIS CLUB	0	100	0	0	0	250		250	N/A		250	N/A	
02-749-01-121	OVERTIME-REGULAR EMPLOYEES	2,418	2,409	2,400	2,100	1,980	0		-2,400	-100.00%		-2,100	-100.00%	
02-749-01-181	TENNIS CLUB - PAYMENT OF VACATION BANK	2,389	2,987	0	1,021	3,138	0		0	N/A		-1,021	-100.00%	
02-749-01-193	PAYMENT OF SICKNESS ALLOWANCE	1,723	1,718	0	1,500	385	0		0	N/A		-1,500	-100.00%	
02-749-01-317	TENNIS CLUB - MEALS & REFRESHMENTS	449	0	0	0	0	0		0	N/A		0	N/A	
02-749-01-331	COMMUNICATION/SATELLITE/ADVERTISING	1,704	2,476	4,500	4,415	2,503	4,500		0	0.00%		85	1.93%	
02-749-01-423	PUBLIC SECURITY CONTRACT - EXTRAS	712	275	700	500	405	500		-200	-28.57%		0	0.00%	
02-749-01-524	POOL MT'CE-SERVICES & CONTRACTS	4,491	2,909	5,000	8,500	9,016	7,900		2,900	58.00%		-600	-7.06%	
02-749-01-526	TENNIS COURTS MAINT'CE CONTRACT	15,116	12,629	14,500	13,335	12,949	14,500		0	0.00%		1,165	8.74%	
02-749-01-610	TENNIS CLUB - FOOD FOR RESALE	0	6,561	7,000	6,000	3,552	7,000		0	0.00%		1,000	16.67%	
02-749-01-648	REP. & MT'CE SUPPLIES	6,514	2,687	7,800	6,500	3,575	5,200		-2,600	-33.33%		-1,300	-20.00%	
02-749-01-670	MISC. MATERIALS & SUPPLIES	2,533	5,876	4,000	4,300	4,282	4,000		0	0.00%		-300	-6.98%	
02-749-01-681	COST OF ELECTRICITY (HYDRO-QUEBEC)	11,751	11,667	12,000	7,000	6,255	11,800		-200	-1.67%		4,800	68.57%	
02-749-01-695	MISCELLANEOUS EXPENSES	1,392	4,063	1,600	1,600	1,292	2,500		900	56.25%		900	56.25%	
02-749-01-699	TENNIS COURTS - FURNISHINGS & EQUIPMENT	3,246	8,176	3,500	2,700	1,919	3,500		0	0.00%		800	29.63%	
Total 0274901 - TENNIS CLUB (REC)		109,853	132,559	137,500	134,861	128,352	134,000		-3,500	-2.55%		-861	-0.64%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		Original Budget	2011 vs 2010 Revised Budget		Revised Budget
									Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
027500	PARKS & PLAYGROUND ACTIVITIES (REC)					Dec 17, 2010	Dec 20, 2010							
02-750-01-112	PARK CHALET-REMUNERATION ATTENDANTS	20,834	20,312	58,900	58,900	37,516	59,600		700	1.19%		700	1.19%	
02-750-01-121	OVERTIME-REGULAR EMPLOYEES	684	479	0	697	697	0		0	N/A		-697	-100.00%	
02-750-01-181	PAYMENT OF VACATION BANK	0	0	0	64	64	0		0	N/A		-64	-100.00%	
02-750-01-193	PAYMENT OF SICKNESS ALLOWANCE	688	(769)	0	0	0	0		0	N/A		-0	-100.00%	
02-750-02-114	BASEBALL-REMUNERATION CONSULTANTS	4,085	3,740	10,700	9,900	4,050	8,700		-2,000	-18.69%		-1,200	-12.12%	
02-750-02-494	BASEBALL-MEMBERSHIP DUES & SUBSCRIPTIONS	450	450	500	450	450	500		0	0.00%		50	11.11%	
02-750-02-647	BASEBALL-ACTIVITY SUPPLIES	3,714	3,236	2,700	3,182	3,182	4,100		1,400	51.85%		918	28.85%	
02-750-02-670	BASEBALL-MISC. MAT. & SUPPLIES	2,969	1,576	1,600	2,885	2,885	1,800		200	12.50%		-1,085	-37.61%	
02-750-02-679	BASEBALL SUPP./EQUIP. REPLACEMENT DUE TO F	0	5,125	0	0	0	0		0	N/A		0	N/A	
02-750-03-112	REMUNERATION-TEMPORARY EMPLOYEES	10,357	13,917	3,500	166	-57	0		-3,500	-100.00%		-166	-100.00%	
02-750-03-121	OVERTIME-REGULAR EMPLOYEES	100	0	0	3,334	2,650	3,500		3,500	N/A		166	4.98%	
02-750-03-114	REMUNERATION - CONSULTANTS	0	531	0	0	0	0		0	N/A		0	N/A	
02-750-03-181	PAYMENT OF VACATION BANK	0	243	0	356	356	0		0	N/A		-356	-100.00%	
02-750-03-193	PAYMENT OF SICKNESS ALLOWANCE	392	53	0	0	0	0		0	N/A		0	N/A	
02-750-03-670	MISC. MATERIALS & SUPPLIES	1,328	822	1,000	1,000	815	1,000		0	0.00%		0	0.00%	
02-750-04-112	MISC. SPORTS-REMUN. TEMP. EMPL	1,753	1,509	2,100	183	183	0		-2,100	-100.00%		-183	-100.00%	
02-750-04-114	INDOOR TENNIS - REMUNERATION - CONSULTANT	0	1,080	0	3,600	2,960	3,300		3,300	N/A		-300	-8.33%	
02-750-04-193	PAYMENT OF SICKNESS ALLOWANCE	148	80	0	324	324	0		0	N/A		-324	-100.00%	
02-750-04-494	MEMBERSHIP DUES & SUBSCRIPTIONS	0	0	0	108	108	0		0	N/A		-108	-100.00%	
02-750-04-670	MISC. SPORTS-MISC. MAT & SUPPL	153	291	800	800	296	800		0	0.00%		0	0.00%	
02-750-05-112	PLAYGROUND PROG-REMUN.TEMP.EMPL	158,184	114,648	136,100	113,607	113,607	112,100		-24,000	-17.63%		-1,507	-1.33%	
02-750-05-114	REMUNERATION - C.S.U.Q./OTHER HONORARIUMS	39,000	34,203	43,600	40,675	47,275	47,300		3,700	8.49%		6,625	16.29%	
02-750-05-121	OVERTIME-REGULAR EMPLOYEES	3,924	3,501	0	0	3,418	0		0	N/A		0	N/A	
02-750-05-181	PAYMENT OF VACATION BANK	6,228	4,420	0	6,548	6,548	0		0	N/A		-6,548	-100.00%	
02-750-05-193	PAYMENT OF SICKNESS ALLOWANCE	5,600	4,677	0	516	516	0		0	N/A		-516	-100.00%	
02-750-05-312	TRAINING - PLAYGROUND PROGRAMS	1,697	1,409	2,000	561	539	950		-1,050	-52.50%		389	69.22%	
02-750-05-332	PLAYGROUND PROG-COMM.EXP.-RADIO, PAGETTI	604	0	700	650	561	650		-50	-7.14%		0	0.00%	
02-750-05-420	PLAYGROUND PROG-SERV & CONTRACTS	26,218	17,784	27,400	13,925	19,833	24,400		-3,000	-10.95%		10,475	75.22%	
02-750-05-459	PLAYGROUND PROG-OTHER SPECIAL EVENTS	1,712	1,370	2,500	700	698	1,000		-1,500	-60.00%		300	42.86%	
02-750-05-647	PLAYGROUND PROG-ACTIVITY SUPPLIES	4,333	2,898	4,000	3,224	3,224	3,000		-1,000	-25.00%		-224	-6.96%	
02-750-05-651	PLAYGROUNG PROG-CLOTHING & UNIFORMS	3,922	3,841	4,100	1,793	70	4,300		200	4.88%		2,507	139.82%	
02-750-05-670	PLAYGROUND PROG-MAT & SUPPLIES	8,474	5,528	6,300	5,000	3,456	4,000		-2,300	-36.51%		-1,000	-20.00%	
02-750-06-420	OUTDOOR ADVENTURE - SERVICES & CONTRACTS	0	0	0	0	0	0		0	#N/A		0	N/A	
02-750-07-114	ROLLER HOCKEY REMUN. - CONSULTANTS	175	400	400	200	200	600		200	50.00%		400	200.00%	
02-750-07-647	ROLLER HOCKEY-ACTIVITY SUPPLIES	0	0	400	400	0	700		300	75.00%		300	75.00%	
02-750-07-670	ROLLER HOCKEY-MISC MAT & SUPPLIES	838	682	300	300	168	300		0	0.00%		0	0.00%	
02-750-07-679	HOCKEY SUPP./EQUIP. REPLACEMENT DUE TO FIF	0	918	0	0	0	0		0	N/A		0	N/A	
02-750-08-991	GRANTS - LEGION SUBSIDY	0	956	2,400	4,561	4,561	2,400		0	0.00%		-2,161	-47.38%	
02-750-09-112	REMUNERATION-TEMPORARY EMPLOYEES	0	0	0	0	0	4,000		4,000	N/A		4,000	N/A	
Total 027500 - PARKS & PLAYGROUND ACTIVITIES (REC)		308,564	249,907	312,000	278,609	261,154	289,000		-23,000	-7.37%		10,391	3.73%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		% Inc. / (Dec.)	2011 vs 2010 Revised Budget		% Inc. / (Dec.)
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)			Inc. / (Dec.)		
027501	OTHER PARKS & PLAYGROUND ACT. (REC)													
02-750-10-112	INDOOR SOCCER-REMUN. TEMP. EMPLOYEES	(92)	0	0	0	0	0		0	N/A		0	N/A	
02-750-10-114	REMUNERATION - CONSULTANTS	1,488	650	4,900	3,650	1,792	2,500		-2,400	-48.98%		-1,150	-31.51%	
02-750-10-420	INDOOR SOCCER - MISC. SERVICES & CONTRACTS	0	1,754	0	1,250	1,195	0		0	N/A		-1,250	-100.00%	
02-750-10-670	INDOOR SOCCER-SUPPLIES	0	0	300	0	0	300		0	0.00%		300	N/A	
02-750-10-704	SOCCER WINTER CAMP	450	0	800	800	400	800		0	0.00%		0	0.00%	
02-750-11-114	BASKETBALL REMUNERATION - CONSULTANT	0	400	1,300	1,300	1,250	2,000		700	53.85%		700	53.85%	
02-750-11-420	BASKETBALL - MISC. SERVICES & CONTRACTS	0	400	0	0	0	0		0	N/A		0	N/A	
02-750-11-647	BASKETBALL SUPPLIES	0	223	500	500	334	500		0	0.00%		0	0.00%	
02-750-12-114	FLAG FOOTBALL REMUNERATION - CONSULTANTS	300	0	200	0	0	250		50	25.00%		250	N/A	
02-750-12-647	FLAG FOOTBALL SUPPLIES	30	227	300	0	0	300		0	0.00%		300	N/A	
02-750-12-679	FOOTBALL SUPP./EQUIP. REPLACEMENT DUE TO F	0	457	0	0	0	0		0	N/A		0	N/A	
02-750-14-114	ADULT HOCKEY FITNESS REMUNERATION - CONS	0	0	0	0	0	0		0	#N/A		0	N/A	
02-750-15-114	MENS SLOW PITCH REMUNERATION - CONSULTAN	0	0	2,800	0	0	1,800		-1,000	-35.71%		1,800	N/A	
02-750-15-647	MENS SLOW PITCH SOFTBALL - ACTIVITY SUPPLIE	0	1,206	600	0	0	700		100	16.67%		700	N/A	
02-750-16-114	ADULT SKATE & FIT REMUNERATION - CONSULTA	0	0	0	0	0	0		0	#N/A		0	N/A	
02-750-17-114	CHILDREN OUTDOOR SOCCER-REMUN CONSULTA	0	4,000	6,000	6,000	4,661	6,000		0	0.00%		0	0.00%	
02-750-17-647	CHILDREN OUTDOOR SOCCER-EQUIP & MISC SUP	0	1,315	1,300	1,300	489	850		-450	-34.62%		-450	-34.62%	
02-750-17-651	CHILDREN OUTDOOR SOCCER-CLOTHING & UNIFC	0	2,454	3,000	2,805	2,805	3,000		0	0.00%		195	6.96%	
Total 027501 - OTHER PARKS & PLAYGROUND ACT. (REC)		2,176	13,085	22,000	17,605	12,926	19,000		-3,000	-13.64%		1,395	7.93%	
027510	SPORTFIELD/PLAYGROUND APPARATUS (PW)													
02-751-01-113	REMUNERATION	169	1,242	180,720	(131,873)	17,844	0		-180,720	-100.00%		131,873	-100.00%	
02-751-01-116	REMUNERATION	0	75,374	0	162,876	92,131	195,700		195,700	N/A		32,824	20.15%	
02-751-01-123	OVERTIME-BLUE COLLARS	0	3,510	0	11,500	11,702	0		0	N/A		-11,500	-100.00%	
02-751-01-183	PAYMENT OF VACATION BANK - BLUE COLLAR	0	3,234	0	3,800	3,931	0		0	N/A		-3,800	-100.00%	
02-751-01-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLL	555	0	0	0	0	0		0	N/A		0	N/A	
02-751-01-420	SPORT FIELDS-MISC. SERV.& CONTR	0	2,698	6,000	6,800	4,603	7,500		1,500	25.00%		700	10.29%	
02-751-01-648	SPORT FIELDS-REP. & MT'CE SUPPLIES	622	291	7,500	7,500	3,655	3,200		-4,300	-57.33%		-4,300	-57.33%	
02-751-01-651	CLOTHING & UNIFORMS	0	0	0	0	0	4,000		4,000	N/A		4,000	N/A	
02-751-01-670	SPORT FIELDS-MISC. MAT. & SUPPLIES	26,351	14,776	25,000	22,200	21,262	30,000		5,000	20.00%		7,800	35.14%	
02-751-01-699	SPORT FIELD-MISC. FURNISHING & EQUIPMENT	11,836	14,705	3,500	3,500	3,287	8,200		4,700	134.29%		4,700	134.29%	
02-751-02-670	PLAYGROUND - MISC. MAT&SUPPL.	3,431	17,877	14,000	14,000	13,171	2,400		-11,600	-82.86%		-11,600	-82.86%	
Total 027510 - SPORTFIELD/PLAYGROUND APPARATUS (PW)		42,963	133,707	236,720	100,303	171,585	251,000		14,280	6.03%		150,697	150.24%	
027520	PARKS/GREEN AREAS MT'CE (PW)													
02-752-00-113	REMUNERATION	319,351	545,201	397,880	444,880	510,675	371,401		-26,479	-6.66%		-73,479	-16.52%	
02-752-00-116	REMUNERATION	645,328	741,987	650,980	768,980	871,843	758,889		107,909	16.58%		-10,091	-1.31%	
02-752-00-123	OVERTIME-BLUE COLLARS	91,151	54,426	0	0	50,596	0		0	N/A		0	N/A	
02-752-00-183	PAYMENT OF VACATION BANK - BLUE COLLAR	3,057	39,619	0	33,560	47,525	0		0	N/A		-33,560	-100.00%	
02-752-00-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLL	13,317	13,068	0	25,758	28,938	0		0	N/A		-25,758	-100.00%	
02-752-01-420	FLOWERS-MISC. SERV. & CONTACTS	0	1,922	2,500	4,450	4,425	4,000		1,500	60.00%		-450	-10.11%	
02-752-01-648	FLOWERS-REP. & MT'CE SUPPLIES	2,391	0	0	0	0	0		0	N/A		0	N/A	
02-752-01-670	FLOWERS-MISC. MAT. & SUPPLIES	51,879	58,082	57,500	57,500	55,001	65,000		7,500	13.04%		7,500	13.04%	
02-752-02-420	TREES-MISC. SERV. & CONTRACTS	34,687	25,624	38,000	38,000	37,999	38,000		0	0.00%		0	0.00%	
02-752-02-670	TREES-MISC. MAT. & SUPPLIES	5,607	7,064	10,000	10,000	9,396	7,000		-3,000	-30.00%		-3,000	-30.00%	
02-752-03-670	SHRUBS-MISC. MAT. & SUPPLIES	13,853	4,667	7,500	7,500	4,874	6,000		-1,500	-20.00%		-1,500	-20.00%	
02-752-04-420	GROUND MT'CE-MISC. SERV & CONTR..	30,122	32,699	24,500	25,690	25,565	32,000		7,500	30.61%		6,310	24.56%	
02-752-04-670	GROUND MT'CE-MISC. MAT & SUPPL.	22,185	39,058	38,500	39,360	39,000	56,500		18,000	46.75%		17,140	43.55%	
02-752-07-420	PARKS MISC.-MISC. SERV & CONTR.	194	17	3,500	5,000	4,018	4,000		500	14.29%		-1,000	-20.00%	
02-752-07-670	PARKS MISC.-MISC. MAT & SUPPL.	2,465	0	0	0	0	0		0	N/A		0	N/A	
02-752-07-673	PARKS MISC.-FLAGS AND ACCESSORIES	4,177	2,330	7,000	7,000	6,701	7,000		0	0.00%		0	0.00%	
02-752-07-699	PARKS MISC.-FURNISHINGS & EQUIPMENT	1,704	17,590	10,500	10,643	6,215	10,500	Reallocations in responsibilities between Parks/Green Areas (PW) and Parks/Green Areas (Recreation)	0	0.00%		-143	-1.35%	
Total 027520 - PARKS/GREEN AREAS MT'CE (PW)		1,241,466	1,589,016	1,248,360	1,478,321	1,702,773	1,360,290		111,930	8.97%		-118,031	-7.98%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		2011 vs 2010 Revised Budget	2011 vs 2010 Revised Budget		2011 vs 2010 Revised Budget
									Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
						Dec 17, 2010	Dec 20, 2010							
027521	PARKS/GREEN AREAS MT'CE (RECREATION)													
02-752-10-116	TEMPORARAY BLUE COLLARS-REMUNERATION	0	0	0	0	0	82,350		82,350	N/A		82,350	N/A	
02-752-10-670	MISC. MATERIALS & SUPPLIES	0	0	0	0	0	4,500		4,500	N/A		4,500	N/A	
Total 027521 - PARKS/GREEN AREAS MT'CE (RECREATION)		0	0	0	0	0	86,850		86,850	N/A		86,850	N/A	
02755	BLDG MT'CE-EQUIP. AND CHALETs (PW)													
02-755-01-420	P.E. TRUDEAU PK-MISC. SERV. & CONTR.	1,416	9,736	4,180	5,680	4,276	14,180		10,000	239.23%		8,500	149.65%	
02-755-01-527	EQUIPMENT REPAIRS & MAINT'CE	12,563	2,875	4,000	4,000	3,153	4,000		0	0.00%		0	0.00%	
02-755-01-644	P.E. TRUDEAU PK-LIGHTS & ELECTRICAL SUPPLIE	2,558	0	0	0	0	0		0	N/A		0	N/A	
02-755-01-670	P.E. TRUDEAU PK-MISC. MAT & SUPPL.	23,831	9,599	10,000	10,000	9,452	10,000		0	0.00%		0	0.00%	
02-755-02-420	REMBRANDT-MISC. SERV & CONTR.	631	2,335	2,500	1,240	1,035	5,000		2,500	100.00%		3,760	303.30%	
02-755-02-670	REMBRANDT-MISC. MAT & SUPPLIES	40	8,130	13,000	14,900	11,233	6,000		-7,000	-53.85%		-8,900	-59.73%	
02-755-02-681	REMBRANDT-ELECTRICITY	7,466	3,822	7,800	7,800	5,726	7,800		0	0.00%		0	0.00%	
02-755-03-419	KIRWAN - PROF. SERVICES - DUE TO FIRE	0	9,270	0	6,227	6,227	0		0	N/A		-6,227	-100.00%	
02-755-03-420	KIRWAN-MISC. SERV. & CONTR.	5,420	129	0	0	0	0		0	N/A		0	N/A	
02-755-03-421	KIRWAN - MISC. CONTRACTS - DUE TO FIRE	0	33,609	0	85,061	88,297	0		0	N/A		-85,061	-100.00%	
02-755-03-670	KIRWAN-MISC. MAT. & SUPPLIES	0	534	0	0	0	0		0	N/A		0	N/A	
02-755-03-681	KIRWAN-ELECTRICITY	14,421	231	15,000	15,000	9,880	15,000		0	0.00%		0	0.00%	
02-755-04-420	SINGERMAN-MISC. SERV. & CONTR.	2,078	2,920	6,000	3,885	3,182	3,000		-3,000	-50.00%		-885	-22.78%	
02-755-04-670	SINGERMAN-MISC. MAT. & SUPPLIES	0	677	1,500	1,500	1,243	1,500		0	0.00%		0	0.00%	
02-755-04-681	SINGERMAN-ELECTRICITY	6,478	5,389	8,000	8,000	2,925	8,000		0	0.00%		0	0.00%	
02-755-05-420	MCDOWELL-MISC. SERV. & CONTR.	0	1,548	240	445	194	240		0	0.00%		-205	-46.07%	
02-755-05-681	MCDOWELL-ELECTRICITY	2,341	2,072	2,100	3,200	2,572	3,200		1,100	52.38%		0	0.00%	
02-755-06-420	WESTLUKE-MISC. SERV. & CONTR.	191	0	0	0	0	0		0	N/A		0	N/A	
02-755-06-681	WESTLUKE-ELECTRICITY	1,029	795	1,400	1,400	137	1,400		0	0.00%		0	0.00%	
02-755-07-420	Y. RABIN PK-MISC. SERV & CONTR..	72	2,311	2,240	1,445	1,209	2,240		0	0.00%		795	55.02%	
02-755-07-670	Y. RABIN PK-MISC. MAT. & SUPPL.	0	1,745	2,000	3,200	3,148	8,000		6,000	300.00%		4,800	150.00%	
02-755-07-681	Y. RABIN PK-ELECTRICITY	7,614	6,690	8,000	8,000	7,380	8,000		0	0.00%		0	0.00%	
02-755-08-420	OTHER PARKS-MISC. SERV. & CONTR.	0	248	0	0	0	0		0	N/A		0	N/A	
02-755-08-643	OTHER PARKS-SHOP SUPPLIES	4,275	10,567	15,000	15,000	13,376	20,000		5,000	33.33%		5,000	33.33%	
02-755-08-648	OTHER PARKS-REP. & MT'CE SUPPLIES	6	0	0	0	0	0		0	N/A		0	N/A	
02-755-08-670	OTHER PARKS-MISC. MAT. & SUPPL.	9	5,889	5,000	3,800	3,785	4,800		-200	-4.00%		1,000	26.32%	
02-755-08-681	OTHER PARKS-ELECTRICITY	6,883	4,859	9,000	9,000	3,910	9,000		0	0.00%		0	0.00%	
Total 02755 - BLDG MT'CE-PARK CHALETs (PW)		99,323	125,983	116,960	208,783	182,340	131,360		14,400	12.31%		-77,423	-37.08%	
02759	P.E. TRUDEAU PARK MAINTENANCE (REC)													
02-759-00-112	REMUNERATION	28,947	31,345	24,900	24,900	26,934	25,900		1,000	4.02%		1,000	4.02%	
02-759-00-113	REMUNERATION	63,554	94,464	91,100	74,100	75,017	92,900		1,800	1.98%		18,800	25.37%	
02-759-00-116	REMUNERATION	12,941	12,807	0	32,606	36,166	13,100		13,100	N/A		-19,506	-59.82%	
02-759-00-121	OVERTIME-REGULAR EMPLOYEES	1,893	1,584	0	1,500	1,600	0		0	N/A		-1,500	-100.00%	
02-759-00-123	OVERTIME-BLUE COLLARS	1,685	5,240	0	3,000	4,728	0		0	N/A		-3,000	-100.00%	
02-759-00-181	PAYMENT OF VACATION BANK	0	33	0	360	360	0		0	N/A		-360	-100.00%	
02-759-00-183	PAYMENT OF VACATION BANK - BLUE COLLAR	0	542	0	903	1,477	0		0	N/A		-903	-100.00%	
02-759-00-193	PAYMENT OF SICKNESS ALLOWANCE	174	568	0	247	247	0		0	N/A		-247	-100.00%	
02-759-00-194	PAYMENT OF SICKNESS ALLOWANCE-BLUE COLLAR	1,887	3,143	0	4,962	4,962	0		0	N/A		-4,962	-100.00%	
02-759-00-420	MISC. SERVICES & CONTRACTS	1,725	453	1,500	2,200	1,937	1,500		0	0.00%		-700	-31.82%	
02-759-00-648	REP. & MT'CE SUPPLIES	1,021	399	1,500	1,500	1,078	1,500		0	0.00%		0	0.00%	
02-759-00-651	CLOTHING AND UNIFORMS	2,551	2,147	2,600	2,600	1,568	2,600		0	0.00%		0	0.00%	
02-759-00-661	CLEANING SUPPLIES	142	0	0	0	0	0		0	N/A		0	N/A	
02-759-00-670	MISC. MATERIALS & SUPPLIES	12,580	6,614	11,400	11,791	10,572	9,500		-1,900	-16.67%		-2,291	-19.43%	
02-759-00-699	FURNISHINGS & EQUIPMENT	0	11,383	0	0	0	0		0	N/A		0	N/A	
Total 02759 - P.E. TRUDEAU PARK MAINTENANCE (REC)		129,100	170,722	133,000	160,669	166,647	147,000		14,000	10.53%		-13,669	-8.51%	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget		% Inc. / (Dec.)	2011 vs 2010 Revised Budget		% Inc. / (Dec.)
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)			Inc. / (Dec.)		
02760	DISTRICT EXPENDITURES													
02-760-00-695	CITY - MISCELLANEOUS EXPENSES	0	0	5,000	5,000	0	0	Costs eliminated	-5,000		-100.00%	-5,000		-100.00%
02-760-01-695	DIST. 1 - MISCELLANEOUS EXPENSES	0	0	2,500	2,500	0	0		-2,500		-100.00%	-2,500		-100.00%
02-760-02-670	DIST. 2 - MISC. MATERIALS & SUPPLIES	0	388	2,500	2,500	0	0		-2,500		-100.00%	-2,500		-100.00%
02-760-03-420	DIST. 3 - MISC. SERVICES & CONTRACTS	0	1,736	0	0	0	0		0		N/A	0		N/A
02-760-03-695	DIST. 3 - MISCELLANEOUS EXPENSES	0	762	2,500	2,500	0	0		-2,500		-100.00%	-2,500		-100.00%
02-760-04-695	DIST. 4 - MISCELLANEOUS EXPENSES	0	0	2,500	2,500	0	0		-2,500		-100.00%	-2,500		-100.00%
02-760-04-699	DIST. 4 - FURNISHINGS & EQUIPMENT	0	4,970	0	0	0	0		0		N/A	0		N/A
02-760-05-113	DIST. 5 - REMUNERATION (PRIME)	0	37	0	0	0	0		0		N/A	0		N/A
02-760-05-123	DIST. 5 - OVERTIME - BLUE COLLARS	0	2,189	0	0	0	0		0		N/A	0		N/A
02-760-05-695	DIST. 5 - MISCELLANEOUS EXPENSES	0	0	2,500	2,500	0	0		-2,500		-100.00%	-2,500		-100.00%
02-760-06-695	DIST. 6 - MISCELLANEOUS EXPENSES	0	0	2,500	2,500	0	0		-2,500		-100.00%	-2,500		-100.00%
02-760-06-699	DIST. 6 - FURNISHINGS & EQUIPMENT	0	7,107	0	0	0	0		0		N/A	0		N/A
02-760-07-113	DIST. 7 - REMUNERATION (PRIME)	0	11	0	0	0	0		0		N/A	0		N/A
02-760-07-123	DIST. 7 - OVERTIME - BLUE COLLARS	0	913	0	0	0	0		0		N/A	0		N/A
02-760-07-695	DIST. 7 - MISCELLANEOUS EXPENSES	0	0	2,500	2,500	0	0		-2,500		-100.00%	-2,500		-100.00%
02-760-07-699	DIST. 7 - FURNISHINGS & EQUIPMENT	0	4,225	0	0	0	0		0		N/A	0		N/A
02-760-08-695	DIST. 8 - MISCELLANEOUS EXPENSES	0	0	2,500	2,500	0	0		-2,500		-100.00%	-2,500		-100.00%
02-760-08-699	DIST. 8 - FURNISHINGS & EQUIPMENT	0	5,184	0	0	0	0		0		N/A	0		N/A
Total 02760 - DISTRICT EXPENDITURES		0	27,524	25,000	25,000	0	0		-25,000		-100.00%	-25,000		-100.00%
02770	LIBRARY													
02-770-00-111	REMUNERATION	1,353,107	1,543,556	1,680,500	1,654,107	1,573,424	1,784,220	Increase reflects collective agreement	103,720		6.17%	130,113		7.87%
02-770-00-112	REMUNERATION	291,947	269,730	256,600	246,100	237,477	235,310		-21,290		-8.30%	-10,790		-4.38%
02-770-00-114	REMUNERATION CONSULTING	38,194	26,385	28,400	28,400	23,508	19,450		-8,950		-31.51%	-8,950		-31.51%
02-770-00-115	LIBRARY-OUTSIDE EMPLOYEES	6,555	0	0	0	0	0		0		N/A	0		N/A
02-770-00-121	OVERTIME-REGULAR EMPLOYEES	16,058	19,117	0	0	16,231	0		0		N/A	0		N/A
02-770-00-123	OVERTIME-BLUE COLLARS	39	0	0	0	0	0		0		N/A	0		N/A
02-770-00-181	PAYMENT OF VACATION BANK	24,662	8,130	0	11,372	11,372	0		0		N/A	-11,372		-100.00%
02-770-00-193	PAYMENT OF SICKNESS ALLOWANCE	21,800	11,593	0	16,400	16,400	0		0		N/A	-16,400		-100.00%
02-770-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	232	226	250	250	136	250		0		0.00%	0		0.00%
02-770-00-317	EMPLOYEE MEALS & REFRESHMENTS	1,599	1,608	2,000	2,000	1,198	1,800		-200		-10.00%	-200		-10.00%
02-770-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	969	866	1,000	1,000	902	0		-1,000		-100.00%	-1,000		-100.00%
02-770-00-344	MISC. PUBLICITY EXPENSES	5,744	1,297	8,500	8,500	4,477	3,500		-5,000		-58.82%	-5,000		-58.82%
02-770-00-419	PROFESSIONAL SERVICES-OTHER	30,377	27,246	29,000	29,000	25,494	27,900		-1,100		-3.79%	-1,100		-3.79%
02-770-00-420	MISC. SERVICES & CONTRACTS	4,512	4,280	7,000	7,000	4,846	7,950		950		13.57%	950		13.57%
02-770-00-481	LIBRARY COURSES & PROGRAMS	6,887	5,107	6,400	6,400	4,055	12,600		6,200		96.88%	6,200		96.88%
02-770-00-482	ART GALLERY EXPENSES	5,508	7,241	8,380	7,480	4,681	7,940		-440		-5.25%	460		6.15%
02-770-00-484	OUTDOOR CONCERTS	8,944	6,172	8,500	8,500	7,360	4,225		-4,275		-50.29%	-4,275		-50.29%
02-770-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	1,597	2,438	2,890	2,890	2,258	3,100		210		7.27%	210		7.27%
02-770-00-643	SHOP SUPPLIES	24,184	23,381	25,000	25,000	20,866	22,000		-3,000		-12.00%	-3,000		-12.00%
02-770-00-648	REP. & MT'CE SUPPLIES	180	236	0	0	0	0		0		N/A	0		N/A
02-770-00-670	MISC. MATERIALS & SUPPLIES	11,493	6,801	13,160	11,160	6,151	8,905		-4,255		-32.33%	-2,255		-20.21%
02-770-00-671	STATIONARY AND OFFICE SUPPLIES	1,726	1,031	1,500	2,400	1,667	1,300		-200		-13.33%	-1,100		-45.83%
02-770-00-675	LIBRARY BOOKS	270,111	271,787	260,000	255,000	251,282	250,000		-10,000		-3.85%	-5,000		-1.96%
02-770-00-676	REFERENCE DATABASES & SUBSRIPTIONS	14,778	14,310	16,980	16,980	12,510	14,800		-2,180		-12.84%	-2,180		-12.84%
02-770-00-677	ART DEPARTMENT SUPPLIES	2,914	1,528	3,400	3,400	3,082	2,800		-600		-17.65%	-600		-17.65%
02-770-00-678	AUDIO-VISUAL MATERIALS	61,570	51,656	60,000	60,000	59,088	59,000		-1,000		-1.67%	-1,000		-1.67%
02-770-00-684	PERIODICALS & DATA BASE	52,148	50,179	60,600	60,600	58,335	62,000		1,400		2.31%	1,400		2.31%
02-770-00-699	FURNISHINGS & EQUIPMENT	24,613	14,994	15,000	15,000	13,684	12,380		-2,620		-17.47%	-2,620		-17.47%
Total 02770 - LIBRARY		2,282,448	2,370,894	2,495,060	2,478,939	2,360,482	2,541,430		46,370		1.86%	62,491		2.52%

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
027750	BLDG MT'CE-LIBRARY (PW)													
02-775-00-420	MISC. SERVICES & CONTRACTS	74,355	56,359	63,240	60,240	60,052	68,300		5,060	8.00%		8,060	13.38%	
02-775-00-522	LIBRARY BLDG. MAINTENANCE - FLOOR	12,168	117	0	0	146	0		0	N/A		0	N/A	
02-775-00-525	BUILDING REPAIRS & MAINTENANCE	6,348	3,427	5,000	19,108	18,781	5,000		0	0.00%		-14,108	-73.83%	
02-775-00-527	EQUIPMENT REPAIRS & MAINT'CE	7,427	5,736	5,000	5,000	1,437	5,000		0	0.00%		0	0.00%	
02-775-00-644	LIGHTS & ELECTRICAL SUPPLIES	987	0	0	0	0	0		0	N/A		0	N/A	
02-775-00-681	COST OF ELECTRICITY (HYDRO)	108,273	109,974	106,000	106,000	98,983	106,000		0	0.00%		0	0.00%	
02-775-99-420	MISC. CONTRACTS - PRIOR YEARS SURPLUS	0	19,352	0	0	0	0		0	N/A		0	N/A	
Total 027750 - BLDG MT'CE-LIBRARY (PW)		209,558	194,966	179,240	190,348	179,399	184,300		5,060	2.82%		-6,048	-3.18%	
0278	AQUATIC & COMMUNITY CENTER													
0278001	POOL													
02-780-01-111	REMUNERATION-REGULAR EMPLOYEES	0	0	0	0	0	58,200	Reflects 4 months of operations of the Aquatic	58,200	N/A		58,200	N/A	
02-780-01-112	REMUNERATION-TEMPORARY EMPLOYEES	0	0	0	0	0	160,000	and Community Centre in 2011	160,000	N/A		160,000	N/A	
02-780-01-114	REMUNERATION - CONSULTANTS	0	0	0	0	0	2,700		2,700	N/A		2,700	N/A	
02-780-01-311	CAR EXPENSES & MILEAGE REIMB.	0	0	0	0	0	300		300	N/A		300	N/A	
02-780-01-312	CONVENTIONS, SEMINARS, ETC...	0	0	0	0	0	500		500	N/A		500	N/A	
02-780-01-314	EMPLOYEES TRAINING EXPENSES	0	0	0	0	0	1,400		1,400	N/A		1,400	N/A	
02-780-01-344	MISC. PUBLICITY EXPENSES	0	0	0	0	0	1,700		1,700	N/A		1,700	N/A	
02-780-01-459	OTHER SPECIAL EVENTS	0	0	0	0	0	500		500	N/A		500	N/A	
02-780-01-494	MEMBERSHIP DUES & SUBSCRIPTIONS	0	0	0	0	0	200		200	N/A		200	N/A	
02-780-01-524	POOL MT'CE-SERVICES & CONTRACTS	0	0	0	0	0	25,000		25,000	N/A		25,000	N/A	
02-780-01-527	EQUIPMENT REPAIRS & MAINT'CE	0	0	0	0	0	700		700	N/A		700	N/A	
02-780-01-636	POOL CHEMICALS	0	0	0	0	0	18,000		18,000	N/A		18,000	N/A	
02-780-01-647	ACTIVITY SUPPLIES	0	0	0	0	0	1,300		1,300	N/A		1,300	N/A	
02-780-01-651	CLOTHING & UNIFORMS	0	0	0	0	0	1,000		1,000	N/A		1,000	N/A	
02-780-01-670	MISC. MATERIALS & SUPPLIES	0	0	0	0	0	700		700	N/A		700	N/A	
02-780-01-695	MISCELLANEOUS EXPENSES	0	0	0	0	0	100		100	N/A		100	N/A	
02-780-01-699	FURNISHINGS & EQUIPMENT	0	0	0	0	0	700		700	N/A		700	N/A	
Total 0278001 - POOL		0	0	0	0	0	273,000		273,000	N/A		273,000	N/A	
0278002	GENERAL BUILDING													
02-780-02-112	REMUNERATION-TEMPORARY EMPLOYEES	0	0	0	0	0	31,300		31,300	N/A		31,300	N/A	
02-780-02-113	BLUE COLLARS REMUNERATION	0	0	0	0	0	64,200		64,200	N/A		64,200	N/A	
02-780-02-317	EMPLOYEES MEALS & REFRESHMENTS	0	0	0	0	0	500		500	N/A		500	N/A	
02-780-02-344	MISC. PUBLICITY EXPENSES	0	0	0	0	0	1,700		1,700	N/A		1,700	N/A	
02-780-02-516	RENTAL OF EQUIPMENT	0	0	0	0	0	600		600	N/A		600	N/A	
02-780-02-524	POOL MT'CE-SERVICES & CONTRACTS	0	0	0	0	0	25,000		25,000	N/A		25,000	N/A	
02-780-02-527	EQUIPMENT REPAIRS & MAINT'CE	0	0	0	0	0	600		600	N/A		600	N/A	
02-780-02-631	NATURAL GAZ	0	0	0	0	0	33,000		33,000	N/A		33,000	N/A	
02-780-02-651	CLOTHING & UNIFORMS	0	0	0	0	0	600		600	N/A		600	N/A	
02-780-02-670	MISC. MATERIALS & SUPPLIES	0	0	0	0	0	1,100		1,100	N/A		1,100	N/A	
02-780-02-681	COST OF ELECTRICITY (HYDRO-QUEBEC)	0	0	0	0	0	33,000		33,000	N/A		33,000	N/A	
02-780-02-695	MISCELLANEOUS EXPENSES	0	0	0	0	0	200		200	N/A		200	N/A	
02-780-02-699	FURNISHINGS & EQUIPMENT	0	0	0	0	0	700		700	N/A		700	N/A	
Total 0278002 - GENERAL BUILDING		0	0	0	0	0	192,500		192,500	N/A		192,500	N/A	
0278003	CARDIO-VASCULAR FITNESS EQUIPMENT ROOM													
02-780-03-527	EQUIPMENT REPAIRS & MAINT'CE	0	0	0	0	0	300		300	N/A		300	N/A	
02-780-03-670	MISC. MATERIALS & SUPPLIES	0	0	0	0	0	300		300	N/A		300	N/A	
02-780-03-695	MISCELLANEOUS EXPENSES	0	0	0	0	0	100		100	N/A		100	N/A	
02-780-03-699	FURNISHINGS & EQUIPMENT	0	0	0	0	0	300		300	N/A		300	N/A	
Total 0278003 - CARDIO-VASCULAR FITNESS EQUIPMENT ROOM		0	0	0	0	0	1,000		1,000	N/A		1,000	N/A	

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		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
						Dec 17, 2010	Dec 20, 2010		Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
0278004	BABYSITTING/TODDLER EXERCISE ROOM													
02-780-04-112	REMUNERATION-TEMPORARY EMPLOYEES	0	0	0	0	0	10,000		10,000	N/A		10,000	N/A	
02-780-04-527	EQUIPMENT REPAIRS & MAINT'CE	0	0	0	0	0	200		200	N/A		200	N/A	
02-780-04-647	ACTIVITY SUPPLIES	0	0	0	0	0	700		700	N/A		700	N/A	
02-780-04-670	MISC. MATERIALS & SUPPLIES	0	0	0	0	0	700		700	N/A		700	N/A	
02-780-04-699	FURNISHINGS & EQUIPMENT	0	0	0	0	0	400		400	N/A		400	N/A	
Total 0278004 - BABYSITTING/TODDLER EXERCISE ROOM		0	0	0	0	0	12,000		12,000	N/A		12,000	N/A	
0278005	TEEN AND GAME ROOM													
02-780-05-112	REMUNERATION-TEMPORARY EMPLOYEES	0	0	0	0	0	8,000		8,000	N/A		8,000	N/A	
02-780-05-527	EQUIPMENT REPAIRS & MAINT'CE	0	0	0	0	0	200		200	N/A		200	N/A	
02-780-05-647	ACTIVITY SUPPLIES	0	0	0	0	0	700		700	N/A		700	N/A	
02-780-05-670	MISC. MATERIALS & SUPPLIES	0	0	0	0	0	700		700	N/A		700	N/A	
02-780-05-699	FURNISHINGS & EQUIPMENT	0	0	0	0	0	400		400	N/A		400	N/A	
Total 0278005 - TEEN AND GAME ROOM		0	0	0	0	0	10,000		10,000	N/A		10,000	N/A	
0278006	KITCHEN / MULTI PURPOSE ROOM													
02-780-06-524	POOL MAINT'CE-SERVICES & CONTRACTS	0	0	0	0	0	300		300	N/A		300	N/A	
02-780-06-527	EQUIPMENT REPAIRS & MAINT'CE	0	0	0	0	0	200		200	N/A		200	N/A	
02-780-06-647	ACTIVITY SUPPLIES	0	0	0	0	0	700		700	N/A		700	N/A	
02-780-06-699	FURNISHINGS & EQUIPMENT	0	0	0	0	0	300		300	N/A		300	N/A	
Total 0278006 - KITCHEN / MULTI PURPOSE ROOM		0	0	0	0	0	1,500		1,500	N/A		1,500	N/A	
0278007	LIBRARY													
Total 0278007 - LIBRARY		0	0	0	0	0	0		0	N/A		0	N/A	
Total 0278 - AQUATIC & COMMUNITY CENTER		0	0	0	0	0	490,000		490,000	N/A		490,000	N/A	
027910	SENIORS SERVICES													
02-791-00-111	REMUNERATION	53,968	46,687	55,500	54,837	45,436	56,000		500	0.90%		1,163	2.12%	
02-791-00-181	PAYMENT OF VACATION BANK	615	0	0	0	0	0		0	N/A		0	N/A	
02-791-00-420	MISC. SERVICES & CONTRACTS	2,818	103	0	350	306	600		600	N/A		250	71.43%	
02-791-00-511	RENTAL OF OFFICES	69,714	80,797	86,600	86,600	82,713	73,800		-12,800	-14.78%		-12,800	-14.78%	
02-791-00-670	MISC. MATERIALS & SUPPLIES	2,993	2,821	2,500	2,150	1,843	2,900		400	16.00%		750	34.88%	
02-791-00-671	STATIONARY & OFFICE SUPPLIES	497	284	500	500	399	500		0	0.00%		0	0.00%	
02-791-00-695	AWARDS-SPECIAL EVENTS	4,579	4,528	4,800	4,420	3,946	5,900		1,100	22.92%		1,480	33.48%	
02-791-00-991	GRANT- SENIORS CLUB - NON PROFIT	27,278	28,036	33,100	33,100	30,274	32,300		-800	-2.42%		-800	-2.42%	
02-791-00-992	BUS TICKETS SUBSIDIES	9,750	0	0	0	0	0		0	N/A		0	N/A	
Total 027910 - SENIORS SERVICES		172,212	163,257	183,000	181,957	164,916	172,000		-11,000	-6.01%		-9,957	-5.47%	

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Account Code	Account Description	(A)	(B)	(C)	(D)	(E)	(F)	Comments	(G) = (F) - (C)		(H)	(I) = (F) - (D)		(J)
		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments	Final Budget 2011		2011 vs 2010 Original Budget			2011 vs 2010 Revised Budget		
									Inc. / (Dec.)	% Inc. / (Dec.)		Inc. / (Dec.)	% Inc. / (Dec.)	
						Dec 17, 2010	Dec 20, 2010							
027920	SPECIAL EVENTS													
02-792-00-114	REMUNERATION - CONSULTANTS	0	1,820	0	1,803	1,310	0		0	N/A		-1,803	-100.00%	
02-792-00-123	OVERTIME-BLUE COLLARS-SPECIAL EVENTS	0	957	0	0	3,587	0		0	N/A		0	N/A	
02-792-00-183	PAYMENT OF VACATION BANK - BLUE COLLAR	0	23	0	0	23	0		0	N/A		0	#N/A	
02-792-00-450	VOLUNTEERS NIGHT	166	48,403	0	0	0	5,100		5,100	N/A		5,100	N/A	
02-792-00-451	WINTER CARNIVAL	7,152	9,503	12,000	11,594	503	13,300		1,300	10.83%		1,706	14.71%	
02-792-00-452	CANADA DAY	25,164	26,181	25,000	25,213	24,278	27,300		2,300	9.20%		2,087	8.28%	
02-792-00-454	MAISONS FLEURIES	3,929	3,119	4,000	4,480	3,420	5,000		1,000	25.00%		520	11.61%	
02-792-00-455	MUSIC AND DANCING	1,277	255	500	400	399	500		0	0.00%		100	25.00%	
02-792-00-459	OTHER SPECIAL EVENTS	18,443	18,170	18,500	12,950	8,935	14,300		-4,200	-22.70%		1,350	10.42%	
02-792-02-112	WINTER CARNIVAL - REMUN.-TEMP. EMPLOYEES	0	0	0	0	272	0		0	N/A		0	N/A	
02-792-02-114	WINTER CARNIVAL - CONSULTANTS	0	0	0	0	300	0		0	N/A		0	N/A	
02-792-02-121	WINTER CARNIVAL - OVERTIME-REG. EMPLOYEES	0	0	0	0	245	0		0	N/A		0	N/A	
02-792-02-123	WINTER CARNIVAL - OVERTIME-BLUE COLLARS	0	0	0	0	1,883	0		0	N/A		0	N/A	
02-792-02-183	WINTER CARNIVAL - VACATION BANK - BLUE COLL	0	0	0	0	37	0		0	N/A		0	#N/A	
02-792-02-420	WINTER CARNIVAL - MISC. SERVICES & CONTRAC	0	0	0	0	6,038	0		0	N/A		0	N/A	
02-792-02-670	WINTER CARNIVAL - MISC. MATERIALS & SUPPLIE	0	0	0	0	3,458	0		0	N/A		0	N/A	
02-792-02-695	WINTER CARNIVAL - MISC. EXPENSES	0	0	0	0	1,251	0		0	N/A		0	N/A	
02-792-05-670	MUSIC & DANCE - MISC. MATERIALS & SUPPLIES	0	0	0	0	162	0		0	N/A		0	N/A	
02-792-06-420	SOCIAL DANCE - MISC. SERVICES & CONTRACTS	0	0	0	0	934	0		0	N/A		0	N/A	
02-792-06-670	SOCIAL DANCE - MISC. MATERIALS & SUPPLIES	0	0	0	0	85	0		0	N/A		0	N/A	
02-792-06-695	SOCIAL DANCE - MISC. EXPENSES	0	0	0	0	570	0		0	N/A		0	N/A	
Total 027920 - SPECIAL EVENTS		56,131	108,430	60,000	56,440	57,688	65,500		5,500	9.17%		9,060	16.05%	
02796	BLDG MT'CE-SENIORS PREMISES (PW)													
02-796-00-420	MISC. SERVICES & CONTRACTS	9,072	10,761	12,840	12,840	12,128	12,840		0	0.00%		0	0.00%	
02-796-00-525	BUILDING REPAIRS & MAINTENANCE	1,064	331	1,000	1,000	876	1,000		0	0.00%		0	0.00%	
02-796-00-681	COST OF ELECTRICITY (HYDRO)	9,657	10,236	11,300	11,300	7,398	11,300		0	0.00%		0	0.00%	
Total 02796 - BLDG MT'CE-SENIORS PREMISES (PW)		19,793	21,327	25,140	25,140	20,402	25,140		0	0.00%		0	0.00%	
027970	SOCIAL-CULTURAL ACTIVITIES													
02-797-01-112	TEETER TOTS-TEMP. EMPLOYEES	39,938	52,018	54,800	58,000	64,136	56,600		1,800	3.28%		-1,400	-2.41%	
02-797-01-114	TEETER TOTS - REMUNERATION - CONSULTANTS	0	100	0	0	0	0		0	N/A		0	N/A	
02-797-01-181	PAYMENT OF VACATION BANK	0	0	0	1,665	1,665	0		0	N/A		-1,665	-100.00%	
02-797-01-193	PAYMENT OF SICKNESS ALLOWANCE	945	(665)	0	970	970	0		0	N/A		-970	-100.00%	
02-797-01-459	TEETER TOTS - OTHER SPECIAL EVENTS	596	47	1,500	500	0	800		-700	-46.67%		300	60.00%	
02-797-01-670	TEETER TOTS-SUPPLIES	842	272	1,300	500	28	1,000		-300	-23.08%		500	100.00%	
02-797-02-112	INDOOR PROG - REMUN. TEMP. EMPL.	58,771	73,148	61,300	58,000	62,270	54,600		-6,700	-10.93%		-3,400	-5.86%	
02-797-02-114	INDOOR PROG - REMUN. - CONSULTANTS	36,542	36,060	41,600	34,865	41,433	55,000		13,400	32.21%		20,135	57.75%	
02-797-02-121	OVERTIME-REGULAR EMPLOYEES	332	707	0	0	440	0		0	N/A		0	N/A	
02-797-02-181	PAYMENT OF VACATION BANK	2,965	1,488	0	6,988	6,988	0		0	N/A		-6,988	-100.00%	
02-797-02-193	PAYMENT OF SICKNESS ALLOWANCE	(991)	233	0	2,100	2,100	0		0	N/A		-2,100	-100.00%	
02-797-02-670	INDOOR PROG - ACTIVITIES-SUPPLIES	6,182	7,603	9,000	7,000	6,602	8,000		-1,000	-11.11%		1,000	14.29%	
02-797-03-114	REMUNERATION - CONSULTANTS - CPR	0	1,300	800	800	800	1,200		400	50.00%		400	50.00%	
02-797-03-670	CPR - MISC. MATERIALS & SUPPLIES	0	989	1,200	1,300	1,295	1,800		600	50.00%		500	38.46%	
02-797-04-114	REMUNERATION - CONSULTANTS	0	7,110	7,500	500	695	0		-7,500	-100.00%		-500	-100.00%	
02-797-04-670	MUSIC PROGRAM - MISC. MATERIALS & SUPPLIES	0	500	500	0	0	0		-500	-100.00%		0	N/A	
02-797-04-991	GRANTS TO NON-PROFIT ORGANIZATION	0	0	0	0	0	500		500	N/A		500	N/A	
Total 027970 - SOCIAL-CULTURAL ACTIVITIES		146,121	180,910	179,500	173,189	189,423	179,500		0	0.00%		6,311	3.54%	
Total 027 - RECREATION AND CULTURE		6,907,361	7,668,919	7,574,760	7,781,059	7,777,201	8,392,370		817,610	10.79%		611,311	7.86%	

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Account Code	Account Description	(A)	(B)	(C)	(D)	(E)	(F)	Comments	(G) = (F) - (C)		(H)	(I) = (F) - (D)		(J)
		Results 2008	Results 2009	Original Budget 2010	Revised Budget 2010	Results 2010 & Commitments Dec 17, 2010	Final Budget 2011 Dec 20, 2010		2011 vs 2010 Original Budget Inc. / (Dec.)	% Inc. / (Dec.)	2011 vs 2010 Original Budget Inc. / (Dec.)	% Inc. / (Dec.)	2011 vs 2010 Revised Budget Inc. / (Dec.)	% Inc. / (Dec.)
029	FINANCING COSTS													
02-911-00-831	INTEREST ON BONDS & NOTES (CSL)-MUN.	1,417,296	1,461,531	1,600,000	1,475,000	826,838	1,831,406	Increase due to cost of capital as result of planned	231,406	14.46%	356,406	24.16%		
02-911-00-894	INTEREST ON BANK LOAN/OTHER	19,337	0	0	0	0	0	financing in 2011	0	N/A	0	N/A		
02-911-00-895	BANK CHARGES AND FEES	11,208	9,299	25,000	25,000	2	10,000		-15,000	-60.00%	-15,000	-60.00%		
02-911-00-896	INTEREST ON OTHER DEBT	23,804	0	0	0	0	0		0	N/A	0	N/A		
02-920-00-920	AGGLOMERATION - QUOTE-PART	0	22,148,961	24,870,000	24,870,000	24,869,619	25,876,660	Quote-part increase of 7.0% - \$1,006,660	1,006,660	4.05%	1,006,660	4.05%		
02-920-00-935	CONTRIBUTION - CMM	704,155	545,563	545,600	545,600	536,909	536,909		-8,691	-1.59%	-8,691	-1.59%		
02-920-00-937	PROVISION/RESERVE	0	0	0	(167,734)	0	125,000	City reserve created	125,000	N/A	292,734	-174.52%		
Total 029 - FINANCING COSTS		2,175,801	24,165,354	27,040,600	26,747,866	26,233,368	28,379,975		1,339,375	4.95%	1,632,109	6.10%		
Total 02 - EXPENDITURES		29,526,785	51,377,343	55,043,020	55,067,208	51,821,926	57,322,595		2,279,575	4.14%	2,255,387	4.10%		
03	APPROPRIATIONS													
03-510-00-000	CAPITAL PAYMENTS (CSL) - MUN.	1,417,000	1,573,365	1,979,150	1,859,150	1,764,000	2,447,302	Increase due to 2010 long term debt/working fund financing	468,152	23.65%	588,152	31.64%		
03-510-01-000	CAPITAL PAYMENTS - VILLE DE MONTREAL	400,000	2,660,374	0	0	0	0		0	N/A	0	N/A		
03-610-00-000	APPROPRIATION TO CAPITAL EXP. PROJECTS	69,918	256,493	0	0	0	0		0	N/A	0	N/A		
03-900-00-000	LT FINANCING OF FINANCIAL ACTIVITIES	(18,404)	(30,184)	0	0	0	0		0	N/A	0	N/A		
03-991-00-000	APPROPRIATION FROM OPERATING SURPLUS	(500,500)	(517,370)	(65,000)	0	0	(556,067)	Appropriation from surplus of \$556,067	-491,067	755.49%	-556,067	N/A		
Total 03 - APPROPRIATIONS		1,368,014	3,942,679	1,914,150	1,859,150	1,764,000	1,891,235		-22,915	-1.20%	32,085	1.73%		
Total 02 - 03 EXPENDITURES ANS APPROPRIATIONS		30,894,799	55,320,022	56,957,170	56,926,358	53,585,926	59,213,830		2,256,660	3.96%	2,287,472	4.02%		
Total 0 - NET RESULTS		1,498,657	1,801,983	0	622,812	2,779,996	0		0	N/A	-622,812	N/A		

Ville de Côte Saint-Luc / City of Côte Saint-Luc
Capital Expenditures Three Year Plan

					Final: December 20, 2010		
					3 Year Plan		
Project	Title	Description	2010	B/C	2011	2012	2013
Section A : Roads & Traffic							
A1	Replacement of Section of Sidewalk	Arterial and other roads	\$200,000		\$200,000	\$250,000	\$250,000
A2	Roads and Sidewalks	Various roads	\$1,000,000		\$1,200,000	\$1,200,000	\$1,200,000
A3	Street and Traffic Lights		\$200,000		\$647,000	\$850,000	\$200,000
A4	City Hall Parking Lot	Redesign and repaving				\$250,000	
A5	Traffic lights control system	Optican light system			\$10,000	\$10,000	
A6	Street signs / Building signs	Welcome signs / street signs	\$80,000			\$100,000	
		TOTAL	\$1,480,000		\$2,057,000	\$2,660,000	\$1,650,000
Section B : Water & Sewer Infrastructure							
B1	Water Infrastructure Repairs - Sleeving	Gas tax project / PRECO projects (2010) grant (2011-2013)	\$1,684,000	No	\$1,500,000	\$1,500,000	\$1,500,000
B2	Cavendish Mall Infrastructure	Residential re development project			\$1,450,365		
		TOTAL	\$1,684,000		\$2,950,365	\$1,500,000	\$1,500,000
Section C : Buildings & Civil Properties							
C1	Public Works Building	Electricity (2010)/ Automated gate (2011)	\$70,000			\$25,000	
C2	City Hall / Library Building Envelope	Various repairs to the building	\$150,000		\$25,000	\$25,000	\$25,000
C3	Public Works Building	Drainage in Public Works yards	\$75,000			\$90,000	
C4	City Hall Server Room	Renovations to improve security	\$30,000				
C5	City Hall Building	Change front and back doors for safety reasons			\$15,000		
C6	Municipal Garage	Hydraulic lift (2011) / Windows replacement (2012)			\$50,000	\$35,000	
C7	Library renovations	Public bathrooms			\$25,000		
C8	Shelving for archives	Proper shelving for archives		Yes	\$25,000		
		TOTAL	\$325,000		\$140,000	\$175,000	\$25,000
Section D : Parks and Recreation							
D1	Kirwan Park	Chalet and various park renovation	\$550,000	No		\$950,000	
D2	C.S.L. Tennis Club	Install new sprinkler, Replace carpeting, Replace posts in (2010) / Resurface courts and install drainage and fencing in (2011)	\$35,000			\$225,000	
D3	Gymnasium	Re-varnish and repair floor	\$30,000				
D4	Playground Equipment and Facility Upgrades	Singerman Park up grades	\$450,000				
D5	Tree Planting	100 trees	\$50,000				
D6	Rembrandt Park	6 New hard surface tennis courts	\$880,000				
D7	Samuel Moskovitch Arena	Spectator area upgrades \$75,000 / Side entrances upgrade \$150,000					\$275,000
D8	Municipal Outdoor Swimming Pool - Walls	Repairs				\$25,000	
D9	P.E.T. Park	Reconfiguration and renovations to the Park					\$1,000,000
D10	Confederation Annex	Outdoor Refrigeration					\$400,000
D11	Bike Path	5 year project			\$30,000	\$120,000	\$50,000
D12	Maimonides Park and Richard Schwartz Park				\$325,000	\$300,000	

Ville de Côte Saint-Luc / City of Côte Saint-Luc
Capital Expenditures Three Year Plan

					Final: December 20, 2010		
					3 Year Plan		
Project	Title	Description	2010	B/C	2011	2012	2013
D13	Aquatic and Community Centre	Construction of facility including furniture, fixtures and equipment			\$17,857,821		
D14	Yitzhak Rabin Park Wading Pool					\$350,000	
D15	Cavendish Mall Green Spaces	Initial estimated costs subject to change based on plan and designs to be determined				\$500,000	
D16	Portable Stage						\$160,000
D17	Shuster, Emerald and Silverson Parks	Renovations					\$850,000
		TOTAL	\$1,995,000		\$18,212,821	\$2,470,000	\$2,735,000

Section E : Emergency Medical Services							
E1	Dispatch Renovations	Furniture	\$25,000	Yes			
		TOTAL	\$25,000		\$0	\$0	\$0

Section F : Information Technology							
F1	PC & Software purchase	2 new PC & Autocad 2011 license			\$15,000		
F2	Council chamber audio and video update	LCD TVs, audio speakers, amplifier, microphones			\$13,300		
F3	Online services for residents	New web-site and integration of online services			\$50,000		
F4	Paper folder machine	Internal print shop			\$5,000		
F5	Replacement computers	Various departments			\$21,000		
F6	Interactive Budgeting application	Treasury and Finance			\$10,000	\$65,000	
		TOTAL	\$0		\$114,300	\$65,000	\$0

Section G : Vehicles							
G1	Various Vehicles	Public Works / Parks and Recreation	\$685,000	Yes	\$743,000		
G2		Public Safety	\$45,000	No			
G3	Vehicle / Ambulance			Yes	\$100,000		
		TOTAL	\$730,000		\$843,000	\$0	\$0

Ville de Côte Saint-Luc / City of Côte Saint-Luc
 Capital Expenditures Three Year Plan

					Final: December 20, 2010		
					3 Year Plan		
Project	Title	Description	2010	B/C	2011	2012	2013
Section H : Eleanor London Côte Saint-Luc Public Library							
		TOTAL	\$0		\$0	\$0	\$0
		GRAND TOTAL	\$6,239,000		\$24,317,486	\$6,870,000	\$5,910,000
Grants and other funding							
		Gas Tax Grant / PRECO Grant (project B1 in 2010)	(\$1,443,000)				
		Grant Fond de chantier Canada-Quebec (project D13 in 2010))			(\$11,571,880)		
		TECQ Grants (project B1 in 2011-2013)			(\$1,016,006)	(\$1,016,006)	(\$1,016,006)
		Projects financed by the Working fund (section F Info Tech)			(\$114,300)	(\$65,000)	
		Unused Balances - Closed By-laws	(\$196,000)		(\$416,297)		
		Other Revenues (insurance proceeds Kirwan Park)	(\$300,000)				
			(\$1,939,000)		(\$13,118,483)	(\$1,081,006)	(\$1,016,006)
		Capital Expenditures to be Financed	\$4,300,000		\$11,199,003	\$5,788,994	\$4,893,994

Note: B/C represents business cases submitted and presented to Council

Ville de Côte Saint-Luc / City of Côte Saint-Luc
Capital Expenditures Three Year Plan

Title	Description	2011	2012	2013
Roads and Traffic	Replacement of sections of roads and sidewalks	\$2,057,000	\$2,660,000	\$1,650,000
Water and Sewer Infrastructure	Repairs, replacement and rehabilitation of water and sewer mains	\$2,950,365	\$1,500,000	\$1,500,000
Buildings and Civil Properties	Repairs and upgrades to City owned buildings and exterior renovations	\$140,000	\$175,000	\$25,000
Parks Improvements	Upgrades and improvements to parks and pools including playground equipment, trees planting, Aquatic and Community Centre	\$18,212,821	\$2,470,000	\$2,735,000
Information Technologies	Various software and computer and audio visual equipment	\$114,300	\$65,000	
Vehicles and Equipment	Vehicle replacements and upgrades	\$843,000		
Sub-total		\$24,317,486	\$6,870,000	\$5,910,000
Less: Various Grants				
	TECQ Grants	(\$1,016,006)	(\$1,016,006)	(\$1,016,006)
	Grant Fond de chantier Canada-Quebec	(\$11,571,880)		
Less: Other Sources of Financing				
	Unused balances - Closed By-laws	(\$416,297)		
	Working fund	(\$114,300)	(\$65,000)	
Sub-total		(\$13,118,483)	(\$1,081,006)	(\$1,016,006)
Capital Expenditures to be financed		\$11,199,003	\$5,788,994	\$4,893,994

Ville de Côte Saint-Luc / City of Côte Saint-Luc
Le programme triennal immobilisation

Titre	Description	2011	2012	2013
Chemin, rues, routes, trottoirs	Remplacement de sections de route et trottoirs	2 057 000 \$	2 660 000 \$	1 650 000 \$
Conduites d'aqueduc et d'égout	Réparer et remplacer des conduites	2 950 365 \$	1 500 000 \$	1 500 000 \$
Bâtiments et édifices municipaux	Réparer et rénover les bâtiments et certaines sections intérieures.	140 000 \$	175 000 \$	25 000 \$
Parcs et terrains de jeux	Réaménager les parcs et installer de nouveaux équipements, Centre Aquatique et Communautaire	18 212 821 \$	2 470 000 \$	2 735 000 \$
Technologie de l'information	Divers logiciels et équipement informatique et audio visuel	114 300 \$	65 000 \$	
Véhicules et accessoires	Acquérir et remplacer des véhicules	843 000 \$		
Sous total		24 317 486 \$	6 870 000 \$	5 910 000 \$
Moins: Subventions				
	TECQ	(1 016 006 \$)	(1 016 006 \$)	(1 016 006 \$)
	Fond de chantier Canada Quebec	(11 571 880 \$)		
Moins: Autre sources de financement				
	Règlement d'emprunt - fermé et non utilisé	(416 297 \$)		
	Fond de capital	(114 300 \$)	(65 000 \$)	
Sous total		(13 118 483 \$)	(1 081 006 \$)	(1 016 006 \$)
Dépenses en capital à financer		11 199 003 \$	5 788 994 \$	4 893 994 \$

