

**PROCÈS-VERBAL DE LA SÉANCE SPÉCIALE DU CONSEIL, TENUE LE  
LUNDI 12 DÉCEMBRE 2011, AU 5801, BOULEVARD CAVENDISH, À  
CÔTE SAINT-LUC, À 19 H**

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ÉTAIENT PRÉSENTS :

Le Maire Anthony Housefather, B.D.C., L.L.B, M.B.A. qui présidait  
La conseillère Dida Berku, B.D.C.  
Le conseiller Mitchell Brownstein, B. Comm., B.D.C., L.L.B.  
Le conseiller Mike Cohen, B.A  
Le conseiller Steven Erdelyi, B.Sc., B.Ed.  
Le conseiller Sam Goldbloom, B.A.  
La conseillère Ruth Kovac, B.A.  
Le conseiller Allan J. Levine, B.Sc., M.A., DPLI  
Le conseiller Glenn J. Nashen

ÉTAIENT AUSSI PRÉSENTS :

Mme Tanya Abramovitch, Directrice générale  
M. Jonathan Shecter, Greffier, agissant à titre de secrétaire de réunion

**PÉRIODE DE QUESTIONS**

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Il n'y a pas eu de questions.

La conseillère Berku a ensuite donné une présentation de 30 minutes sur le budget 2012 et le plan triennal d'immobilisations pour 2012 à 2014.

111201

**ADOPTION DU BUDGET DE FONCTIONNEMENT POUR 2012**

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Il fut

PROPOSÉ PAR LA CONSEILLÈRE DIDA BERKU  
APPUYÉ PAR LE CONSEILLER ALLAN J. LEVINE

ET RÉSOLU :

« QUE le conseil adopte, par les présentes, le budget de fonctionnement 2012 comme suit :

Revenus	63,199,853 \$
Dépenses	63,199,853 \$
<b>Surplus / (Déficit)</b>	<b><u>0</u></b>

« QU'une description plus détaillée du budget soit annexée au procès-verbal comme "APPENDIX I". »  
ADOPTÉ À L'UNANIMITÉ

111202

**ADOPTION DU PROGRAMME TRIENNAL D'IMMOBILISATIONS  
2012-2013-2014**

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Il fut

PROPOSÉ PAR LA CONSEILLÈRE DIDA BERKU  
APPUYÉ PAR LE CONSEILLER ALLAN J. LEVINE

ET RÉSOLU :

« QUE le conseil, par les présentes, accepte et adopte le programme triennal d'immobilisations pour les années 2012-2013-2014, pour un montant total de 25,665,709 \$ annexée au procès-verbal comme "Appendix II" faisant partie intégrante dudit procès-verbal. »

ADOPTÉ À L'UNANIMITÉ

111203

**APPROBATION DE L'AJOURNEMENT DE LA SÉANCE**

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Il fut

PROPOSÉ PAR LE CONSEILLER SAM GOLDBLOOM  
APPUYÉ PAR LA CONSEILLÈRE RUTH KOVAC

ET RÉSOLU :

« QUE le conseil autorise que le Maire déclare la séance ajournée. »  
ADOPTÉE À L'UNANIMITÉ

**À 19 H 40, LE MAIRE HOUSEFATHER A DÉCLARÉ QUE LA SÉANCE ÉTAIT  
AJOURNÉE.**

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ANTHONY HOUSEFATHER  
MAIRE

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JONATHAN SHECTER  
GREFFIER

**City of Cote Saint-Luc  
2012 Operating Budget Summary**

**APPENDIX 1**

	Results 2008 \$	Results 2009 \$	Results 2010 \$	Original Budget 2011 \$	Revised Budget 2011 \$	Budget 2012 \$	Surplus/(Deficit) 2011 vs 2012 Original Budget	% Inc./(Dec.)
<b>REVENUES</b>								
Revenues from local taxation								
Municipal Tax - Côte Saint-Luc / Agglomeration	\$ 20,298,455	\$ 43,830,939	\$ 46,828,474	\$ 48,578,950	\$ 48,578,950	\$ 49,597,643	\$ 1,018,693	2.10%
Local improvement tax	660,131	581,017	281,969	381,660	381,660	443,000	\$ 61,340	16.07%
Water Tax	2,711,213	4,902,252	3,028,773	3,246,720	3,246,720	3,367,390	\$ 120,670	3.72%
Tariff	0	207,850	100	1,000	1,000	0	(\$ 1,000)	(100.00%)
<b>Sub-total</b>	<b>23,669,799</b>	<b>49,522,058</b>	<b>50,139,316</b>	<b>52,208,330</b>	<b>52,208,330</b>	<b>53,408,033</b>	<b>1,199,703</b>	<b>2.39%</b>
Compensation in lieu of taxes								
Quebec: Social Affairs and Education	834,467	1,740,993	1,799,435	1,725,000	1,725,000	1,940,000	\$ 215,000	12.46%
Canada: Post and other	39,213	59,716	61,839	60,000	60,000	60,000	\$ 0	0.00%
<b>Sub-total</b>	<b>873,680</b>	<b>1,800,709</b>	<b>1,861,274</b>	<b>1,785,000</b>	<b>1,785,000</b>	<b>2,000,000</b>	<b>215,000</b>	<b>11.55%</b>
Other revenues								
Interest revenues	1,135,209	611,236	786,043	410,000	410,000	410,000	\$ 0	0.00%
Recreation / Library and cultural activities	1,151,507	1,146,220	1,096,951	1,109,700	1,124,750	1,322,000	\$ 212,300	19.13%
Aquatic and Community Center	0	0	0	214,450	214,450	375,000	\$ 160,550	74.87%
Transfer duties	1,741,691	1,640,649	2,378,179	1,600,000	1,600,000	2,000,000	\$ 400,000	25.00%
Fines and costs	468,549	457,708	448,965	475,000	475,000	475,000	\$ 0	0.00%
Services rendered by Public Works	136,008	166,724	114,898	95,500	95,500	95,500	\$ 0	0.00%
Agglomeration compensation - roads/waste	489,784	31,500	0	0	0	0	\$ 0	0.00%
Services rendered to the Fire Department	93,162	60,000	60,000	60,000	60,000	60,000	\$ 0	0.00%
Services rendered by Emergency Medical Services	663,971	157,570	15,604	15,300	15,300	15,300	\$ 0	0.00%
Water rechargeable connections	20,118	42,530	34,901	25,000	25,000	25,000	\$ 0	0.00%
Proceeds from sale of land/lanes	23,580	10,000	21,215	210,000	210,000	65,000	(\$ 145,000)	(69.05%)
Miscellaneous revenues & Govt grants	1,935,428	1,475,101	1,428,181	1,005,550	1,014,069	2,949,020	\$ 1,943,470	193.27%
<b>Sub-total</b>	<b>7,859,007</b>	<b>5,799,238</b>	<b>6,384,937</b>	<b>5,220,500</b>	<b>5,244,069</b>	<b>7,791,820</b>	<b>2,571,320</b>	<b>40.27%</b>
<b>TOTAL REVENUES</b>	<b>32,402,486</b>	<b>57,122,005</b>	<b>58,385,527</b>	<b>59,213,830</b>	<b>59,237,399</b>	<b>63,199,853</b>	<b>3,986,023</b>	<b>6.83%</b>
<b>EXPENDITURES</b>								
General Administration								
City Council	325,214	322,810	333,651	333,750	333,750	326,636	\$ 7,114	2.13%
Finance	684,001	674,830	718,049	735,590	735,590	632,533	\$ 103,057	14.01%
General Council / Purchasing	173,669	187,626	231,363	302,964	361,464	375,985	(\$ 73,021)	(24.10%)
City Manager	226,619	230,799	339,572	345,600	345,600	212,406	\$ 133,194	38.54%
Information Systems	367,548	447,173	484,615	516,540	516,540	425,438	\$ 91,102	17.64%
Public Relations and Communication	360,651	361,724	368,113	384,950	384,950	408,110	(\$ 23,160)	(6.02%)
Legal Services / City Clerk	330,105	265,975	283,713	318,256	293,256	333,255	(\$ 14,999)	(4.71%)
Human Resources	440,561	468,063	574,400	448,560	443,620	434,914	\$ 13,646	3.04%
Undistributed Administration	1,807,929	1,062,180	1,143,875	725,450	752,770	729,000	(\$ 3,550)	(0.49%)
Plan de depart assiste	0	0	341,854	0	0	0	\$ 0	0.00%
Municipal Election	0	82,726	0	0	0	0	\$ 0	0.00%
Employer's Contribution	3,163,594	3,277,803	3,526,956	3,495,400	3,495,400	4,033,700	(\$ 538,300)	(15.40%)
Building Maintenance - City Hall	256,318	273,073	276,177	248,250	248,250	255,160	(\$ 6,910)	(2.78%)
City Planning & City Inspection	356,135	448,568	364,925	456,790	456,790	50,710	\$ 406,080	88.90%
<b>Sub-Total</b>	<b>8,492,344</b>	<b>8,103,350</b>	<b>8,987,263</b>	<b>8,312,100</b>	<b>8,367,980</b>	<b>8,217,847</b>	<b>94,253</b>	<b>1.05%</b>
Public Safety								
Emergency Medical Services / Dispatch	618,067	655,687	589,462	602,280	592,280	595,760	\$ 6,520	1.08%
vCOP	13,902	11,440	13,434	15,000	15,000	15,000	\$ 0	0.00%
Public Security / Fire Department	625,785	670,034	686,104	601,320	594,180	664,200	(\$ 62,880)	(10.46%)
	1,257,754	1,337,161	1,289,000	1,218,600	1,201,460	1,274,960	( 56,360)	(4.37%)

APPENDIX 1  
12/12/2011 @ 19h

**City of Cote Saint-Luc  
2012 Operating Budget Summary**

**APPENDIX 1**

	Results 2008 \$	Results 2009 \$	Results 2010 \$	Original Budget 2011 \$	Revised Budget 2011 \$	Budget 2012 \$	Surplus/(Deficit) 2011 vs 2012 Original Budget	% Inc./(Dec.)
<b>EXPENDITURES (cont'd)</b>								
<b>Public Works</b>								
Administration	1,044,487	808,730	831,822	1,082,410	1,062,343	1,162,355	(\$ 79,945)	(7.39%)
Urban Development	305,128	314,110	332,755	387,000	394,041	680,960	(\$ 293,960)	(75.96%)
Building Maintenance	737,547	752,632	797,784	788,360	799,860	800,950	(\$ 12,590)	(1.60%)
Road Services	543,541	630,098	646,187	701,040	669,340	622,170	\$ 78,870	11.25%
Vehicle Maintenance	1,263,673	1,287,566	1,223,120	1,328,600	1,328,600	1,277,980	\$ 50,620	3.81%
Snow Removal	2,770,743	1,874,861	1,693,962	1,997,540	2,133,331	2,258,420	(\$ 260,880)	(13.06%)
Street & Traffic Lights	254,746	315,392	279,368	301,200	301,200	298,000	\$ 3,200	1.06%
Parks & Green Areas Mtce	0	0	0	0	0	4,500	(\$ 4,500)	
Parks & Green Areas	1,241,466	1,589,016	1,743,683	1,360,290	1,350,790	1,476,764	(\$ 116,474)	(8.56%)
Sub-Total	8,161,331	7,572,405	7,548,681	7,946,440	8,039,505	8,582,099	( 635,659)	(8.42%)
<b>Environmental Services</b>								
Water Distribution	2,711,261	2,759,248	2,820,846	3,246,720	3,253,417	3,408,250	(\$ 161,530)	(4.98%)
Sewers Maintenance	12,186	15,391	9,719	7,800	7,800	5,800	\$ 2,000	25.64%
Garbage Removal/Disposal	1,239,642	1,836,417	1,069,335	1,178,880	1,159,880	1,257,460	(\$ 78,580)	(6.67%)
Water Network - Reimbursements	0	8,113	0	0	0	0	\$ 0	
Sub-Total	3,963,089	4,119,169	3,899,900	4,433,400	4,421,097	4,671,510	( 238,110)	(6.11%)
<b>Recreation</b>								
Administration	670,203	668,100	747,023	795,000	795,000	768,000	\$ 27,000	3.40%
Building Maintenance - Recreation/Gym/Pool	213,977	168,219	182,416	195,000	209,000	203,000	(\$ 8,000)	(4.10%)
Gym Expenses	161,809	190,146	192,195	183,000	183,000	59,000	\$ 124,000	67.76%
Arena Operations	499,635	586,973	567,820	551,000	550,000	545,000	\$ 6,000	1.09%
Building Maintenance - Arena	224,474	236,456	226,576	250,000	250,000	250,000	\$ 0	0.00%
Skating Rink Activities	1,614	11,554	12,802	18,000	18,000	23,000	(\$ 5,000)	(27.78%)
Maintenance - Skating Rinks	41,569	62,946	66,355	49,000	49,000	47,000	\$ 2,000	4.08%
Parkhaven Pool Activities	267,373	237,083	281,374	262,000	264,450	240,000	\$ 22,000	8.40%
Tennis Club	116,852	157,712	134,079	147,000	158,000	148,000	(\$ 1,000)	(0.68%)
Parks/Playgrounds Activities	310,739	262,992	272,862	308,000	309,050	338,000	(\$ 30,000)	(9.74%)
Parks & Green Areas Mtce	0	0	0	86,850	86,850	0	\$ 86,850	100.00%
Sports/Playground Apparatus	42,963	133,707	172,893	251,000	250,100	285,000	(\$ 34,000)	(13.55%)
Building Maintenance - Park Chalets	99,323	125,983	246,338	131,360	131,360	133,000	(\$ 1,640)	(1.25%)
P.E. Trudeau/Kirwan Parks Maintenance	129,100	170,722	166,844	147,000	145,900	150,000	(\$ 3,000)	(2.04%)
District Expenses	0	27,524	0	0	0	0	\$ 0	
Senior Services	172,212	163,257	167,935	172,000	168,300	20,000	\$ 152,000	88.37%
Building Maintenance - Senior Services	19,793	21,327	21,803	25,140	25,140	0	\$ 25,140	100.00%
Special Events	56,131	108,430	57,815	65,500	66,400	63,000	\$ 2,500	3.82%
Social Cultural Activities	146,121	180,910	189,381	179,500	182,150	276,000	(\$ 96,500)	(53.76%)
Sub-Total	3,173,888	3,514,041	3,706,511	3,816,350	3,841,700	3,548,000	268,350	7.24%
<b>ACC</b>								
Pool	0	0	0	273,000	290,750	536,000	(\$ 263,000)	(96.34%)
General Building	0	0	0	192,500	180,800	1,004,000	(\$ 811,500)	(421.56%)
Cardio-Vascular Fitness Equipment Room	0	0	0	1,000	700	7,000	(\$ 6,000)	(600.00%)
Babysitting/Toddler Exercise Room	0	0	0	12,000	12,000	53,000	(\$ 41,000)	(341.67%)
Teen and Game Room	0	0	0	10,000	9,450	45,000	(\$ 35,000)	(350.00%)
Kitchen/Multi-Purpose Room	0	0	0	1,500	0	5,000	(\$ 3,500)	(233.33%)
Sub-total	0	0	0	490,000	493,700	1,650,000	( 1,160,000)	
Library	2,282,448	2,370,894	2,417,332	2,541,430	2,541,430	2,378,218	\$ 163,212	6.42%
Library ACC	0	0	0	0	0	82,095	(\$ 82,095)	
Building Maintenance - Library	209,558	194,966	191,961	184,300	184,300	179,240	\$ 5,060	2.75%
	2,492,006	2,565,860	2,609,293	2,725,730	2,725,730	2,639,553	86,177	3.30%
Sub-total	27,540,412	27,211,986	28,040,648	28,942,620	29,091,172	30,583,969	( 481,349)	(1.72%)

**City of Cote Saint-Luc  
2012 Operating Budget Summary**

**APPENDIX 1**

	Results 2008 \$	Results 2009 \$	Results 2010 \$	Original Budget 2011 \$	Revised Budget 2011 \$	Budget 2012 \$	Surplus/(Deficit) 2011 vs 2012 Original Budget	% Inc./(Dec.)
Debt Service and financing costs								
Interest Payments / C.M.M. / Reserve	2,175,802	1,986,213	2,234,271	2,378,315	2,378,315	2,682,354	(\$ 304,039)	(12.78%)
Capital Repayments	1,798,596	4,233,739	2,312,144	2,447,302	2,447,302	3,698,966	(\$ 1,251,664)	(51.14%)
Agglomeration Apportionment (quote-part)	0	22,148,961	24,869,619	25,876,660	25,876,660	26,760,735	(\$ 884,075)	(3.42%)
Appropriation to Parks/Playground Fund	0	0	35,540	0	0	0	\$ 0	
Appropriation to/from Capital Fund	69,918	256,493	566,692	0	0	( 626,171)	\$ 626,171	
Provision/Reserve	0	0	0	125,000	17	100,000	\$ 25,000	20.00%
Lt. Financing of financial activities	0	0	( 24,672)			0	\$ 0	
Appropriation to/from Operating Surplus	( 500,500)	( 517,369)	0	( 556,067)	( 556,067)	0	(\$ 556,067)	100.00%
Sub-Total	3,543,816	28,108,037	29,993,594	30,271,210	30,146,227	32,615,884	( 2,344,674)	(7.82%)
<b>TOTAL EXPENSES</b>	<b>31,084,228</b>	<b>55,320,023</b>	<b>58,034,242</b>	<b>59,213,830</b>	<b>59,237,399</b>	<b>63,199,853</b>	<b>( 2,826,023)</b>	<b>(4.87%)</b>
<b>SURPLUS/(DEFICIT)</b>	<b>1,318,258</b>	<b>1,801,982</b>	<b>351,285</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,160,000</b>	<b>330.22%</b>

Ville de Côte Saint-Luc / City of Côte Saint-Luc  
Capital Expenditures Three Year Plan

				Final December 12,2011 3 Year Plan			
Project	Title	Description	2011	2012	2013	2014	
<b>Section A : Roads &amp; Traffic</b>							
A1	Sidewalk Repairs	Arterial and other roads	\$200,000	\$210,000	\$250,000	\$300,000	
A2	Road Resurfacing	Various roads	\$1,200,000	\$2,200,000	\$1,840,000	\$1,500,000	
A3	Street and Traffic Lights		\$297,000		\$250,000	\$100,000	
A4	City Hall Parking Lot	Redesign and repaving			\$400,000		
A5	Signage	Welcome signs/Building signs			\$185,000		
A6	Reconfiguration Cavendish / City Hall	Reconfiguration of intersection	\$350,000		\$190,000		
A7	Reconfiguration Cavendish / Kildare	Reconfiguration of intersection			\$1,000,000		
A8	City Hall Plaza	Revamping of entire front of City Hall			\$150,000		
A9	Facility Audit	Audit of all municipal buildings			\$100,000		
A10	Westminister Retainer Wall				\$140,000		
A11	KAZOO LED sign	Arena location or TBD			\$20,000		
A12	Opticom Light System	Trigger green traffic lights for EMS	\$10,000		\$10,000		
		<b>TOTAL</b>	<b>\$2,057,000</b>	<b>\$2,410,000</b>	<b>\$4,535,000</b>	<b>\$1,900,000</b>	
<b>Section B : Water &amp; Sewer Infrastructure</b>							
B1	Water Infrastructure Repairs	Gas tax project / TECQ projects	\$1,500,000	\$2,160,000	\$2,200,000	\$1,800,000	
B2	Cavendish Mall Re-development		\$1,386,711				
		<b>TOTAL</b>	<b>\$2,886,711</b>	<b>\$2,160,000</b>	<b>\$2,200,000</b>	<b>\$1,800,000</b>	
<b>Section C : Buildings &amp; Civil Properties</b>							
C1	Public Works Building	Drainage in Public Works yards			\$110,000		
C2	City Hall Improvements	Problems identified by HTA architects	\$25,000	\$500,000	\$620,000	\$940,000	
C3	Underpass Inspection and Repairs	Cavendish and Westminister		\$135,000			
C4	Public Works Building	Doors at individual sheds			\$25,000		
C5	Public Works Building	Windows in garage		\$35,000			
C6	City Hall	Door repairs	\$15,000				
C7	Public Works Building	PW garage	\$50,000				
C8	Shelving for archives		\$25,000				
		<b>TOTAL</b>	<b>\$115,000</b>	<b>\$670,000</b>	<b>\$755,000</b>	<b>\$940,000</b>	

Ville de Côte Saint-Luc / City of Côte Saint-Luc  
Capital Expenditures Three Year Plan

Final December 12, 2011  
3 Year Plan

Project	Title	Description	2011	2012	2013	2014
<b>Section D : Parks and Recreation</b>						
D1	Imagination Park		\$325,000	\$469,038		
D2	Playground Equipment and Facility Upgrades	Small park improvements		\$100,000	\$850,000	
D3	Green Spaces	Cavendish Mall			\$500,000	
D4	Pierre Elliot Trudeau Park			\$50,000		\$2,000,000
D5	Richard Schwartz Park				\$300,000	
D6	Samuel Moskovitch Arena	Spectator area upgrades \$75,000 / Entrance upgrade \$200,000 / New ice resurfacers \$175,000 / Studio room \$50,000 / New rink boards \$175,000 / Refrigeration System \$800,000			\$275,000	\$1,200,000
D7	Aquatic and Community Center	Construction	\$17,357,821			
D8	Furniture and Equipment	ACC	\$500,000			
D9	Portable Stage					\$160,000
D10	Confederation Annex	Replace surface				\$400,000
D11	Prud'homme Park community garden				\$80,671	
D12	Bike Path		\$30,000		\$10,000	\$10,000
D13	Traffic Volume	Speed measurement equipment		\$18,000		
		<b>TOTAL</b>	<b>\$18,212,821</b>	<b>\$637,038</b>	<b>\$2,015,671</b>	<b>\$3,770,000</b>
<b>Section E : Emergency Medical Services</b>						
E1	Vehicle / Ambulance		\$100,000			
		<b>TOTAL</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Section F : Information Technologies</b>						
F1	Various equipment		\$39,300	\$41,000	\$68,000	
F2	Interactive budgeting application		\$10,000		\$65,000	
		<b>TOTAL</b>	<b>\$49,300</b>	<b>\$41,000</b>	<b>\$133,000</b>	

Ville de Côte Saint-Luc / City of Côte Saint-Luc  
Capital Expenditures Three Year Plan

Description	Final December 12,2011 3 Year Plan			
	2011	2012	2013	2014
<b>Section G : Vehicles</b>				
Public Works	743,000	\$937,000	\$510,000	\$52,000
Public Safety			\$100,000	
<b>TOTAL</b>	<b>\$743,000</b>	<b>\$937,000</b>	<b>\$610,000</b>	<b>\$52,000</b>
<b>Section H : Eleanor London Côte Saint-Luc Public Library</b>				
	\$25,000			\$100,000
<b>TOTAL</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
<b>GRAND TOTAL</b>	<b>\$24,188,832</b>	<b>\$6,855,038</b>	<b>\$10,248,671</b>	<b>\$8,562,000</b>

Gas Tax Grant / TECQ Grant	(\$1,809,000)	(\$2,916,510)	(\$2,706,800)	
Other Grants	(\$11,571,880)			
Working Fund		(\$395,038)	(\$68,000)	
Unused By-laws	(\$416,297)	(\$416,297)		
<b>Other Capital Expenditures to be Financed</b>	<b>\$10,391,655</b>	<b>\$3,127,193</b>	<b>\$7,473,871</b>	<b>\$8,562,000</b>