

# Operating Budget and Capital Investment Budget Three-Year Plan 2021-2022-2023

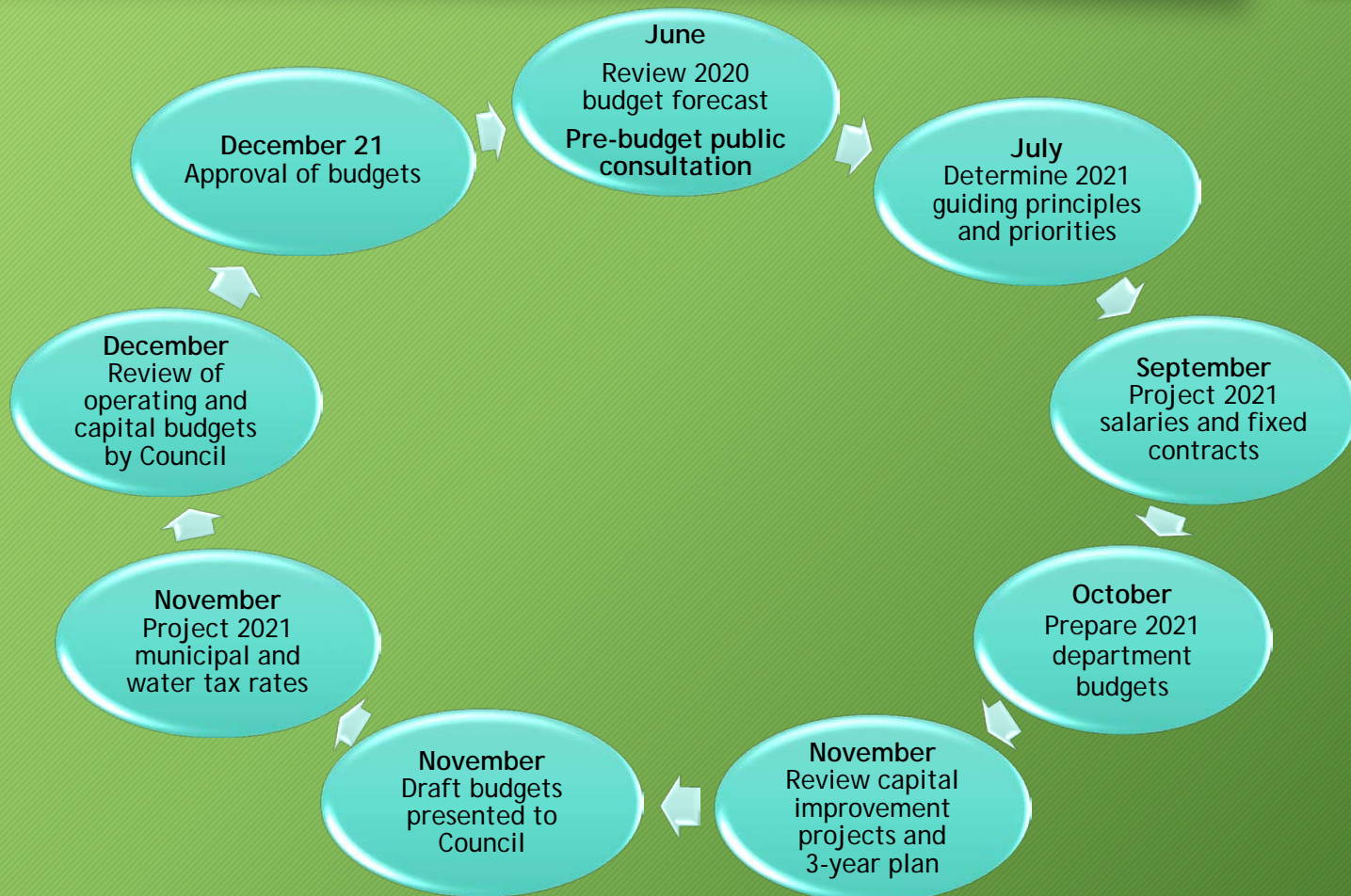
## 2021

Special Council meeting  
December 21, 2020

# Summary of Presentation

- Budget Process and Guiding Principles
- 2021 Budget Overview
- 2021 Operating Budget Details
  - Local and Agglomeration Services
  - Revenues
  - Expenses
- Municipal Property and Water Reserve Tax Rates
- Capital Investment Priorities for 2021
- Capital Investment Three-Year Plan 2021-2022-2023
- Question Period

# Budget Building Process



# Guiding Principles

The 2021 budget building process guiding principles are as follows:

- to freeze taxes for the average residential home (house/condo/townhouse);
- ensure that there is a balance between revenues and expenses;
- ensure that property tax revenues cover increases in net operating expenses while minimizing the additional burden on taxpayers;
- ensure long-term financial viability of the City and sustainability of services and programs;
- optimize external funding opportunities, in addition to federal and provincial grants, to support infrastructure improvements;
- ensure that, whenever possible, the City leverage internal funding sources for capital investment projects in order reduce the cost of debt service;

# Guiding Principles (cont'd)

- ensure that adequate funds are made available to sustain on-going operating costs following new construction or upgrades to City facilities;
- ensure that when new services and associated costs are added to the budget, the services must be for the greater good of the community;
- ensure efficiency and transparency during the budget building process, and ensure a City-wide commitment for controlling costs in all departments during the budget monitoring process;

As in previous years, the 2021 operating budget will continue to prioritize resources that ensure quality services and programs are provided to all residents of the City.

# Local vs. Agglomeration Services

## Local - City of Côte Saint-Luc

- Administration
- Public works
- Road and water infrastructure maintenance
- Waste management - collection and transport (Recycling, organic and refuse)
- Public safety and security and EMS
- Recreation
- Library
- Aquatic and Community Center (ACC)
- Debt service/CMM

## Agglomeration - City of Montreal

- Police
- Fire
- Municipal court
- Municipal Evaluation
- Public transportation
- Water treatment and distribution
- Emergency 911 centre
- Social housing

# Operating Budget

# Overview

# 2021 Budget - Overview

- Second year of a 3-year tax roll: 2020-2021-2022
- The increase in municipal taxation revenue is 1.24% mostly due to apartment 6+ and non-residential properties
- There will be a 0% increase in municipal taxes for an average residential home (house/condo/townhouse) whose property increased by 14.2% with the deposit of the new roll in 2020
- A tariff will be applied to single family homes (\$50) and duplexes (\$100) in 2021 for the purchase and distribution of black garbage bins
- Total increase in net taxation revenues is 1.61% due the reduction in the provision for potential property valuation contestations and increase in black garbage bin tariff revenues
- Total increase in other revenues is 1.72%
- Total increase in budget expenses (including Agglo and Local) is 3.66%
- A portion of the revenue shortfall will be compensated by a government grant that was received in 2020 to offset COVID-19 related expenses and reductions to revenues.



# 2021 Budget

## Impact of New Valuation Roll

- Second year of the 3-year valuation roll: 2020-2021-2022
- The value of residential homes (house/condo/townhouse) in Côte Saint-Luc rose by 14.2%, however, the combined value of all residential properties, including apartment buildings, rose by 14.8%
  - There were differences in the average increase based on the type of property
    - Single family house ▲ 17.1 %
    - Condominiums/Townhouses ▲ 8.2 %
    - Duplexes ▲ 11.4 %
    - Apartments (6+) ▲ 19.7 %
- The value of non-residential properties in Côte Saint-Luc rose by 7.8%
- The variation between the 2017-2019 and 2020-2022 roll will be spread over three (3) years

# Property/Water Tax Increase

**The 2020-2022 property evaluation roll will be spread over three (3) years**

On January 1, 2020;

- the average residential home evaluation in Côte Saint-Luc increased by 14.2%
- the average value of a single family house (excluding condo/townhouse) is \$692,300
- the average value of a single family condo/townhouse is \$377,600
- **the average family home (house/condo/townhouse) is \$545,000**

Example of three-year spreading for municipal taxation purposes:

Property evaluation on January 1, 2019	\$477,200	
Property evaluation 2020-2022	\$545,000	(14,2% increase)
Property evaluation increase	\$67,800	/ 3 years

Three-year spreading	Annual Increase	Taxable Evaluation
Year 1 - 2020	\$22,600	\$499,800
Year 2 - 2021	22,600	522,400
Year 3 - 2022	22,600	545,000

# Property/Water Tax Increase

## Example 1 - Average Residential Home (house, condominium, townhouse)

Example of a tax invoice for an average residential home with a value of \$545,000 (excludes the tariff for the black garbage bin)

	2021		2020	
Property Evaluation for taxation purposes	\$522,400		\$499,800	
	Tax Rate	\$	Tax Rate	\$
Tax rate per \$100 of property evaluation				
Municipal taxes	0.9966	\$5,207	1.0419	\$5,208
Special Tax - Water Reserve	<u>0.0482</u>	<u>\$252</u>	<u>0.0503</u>	<u>\$251</u>
Total Taxes	1.0448	\$5,459	1.0922	\$5,459
Increase/(decrease) in Taxes - \$		\$0		\$67
Increase/(decrease) in Taxes - %		0.0%		1.2%

# Property/Water Tax Increase Example 2 - Average House

Example of a tax invoice for an average residential house with a value of \$692,300 (excludes the tariff for the black garbage bin)

	2021		2020	
Property Evaluation for taxation purposes	\$658,766		\$625,233	
	Tax Rate	\$	Tax Rate	\$
Tax rate per \$100 of property evaluation				
Municipal taxes	0.9966	\$6,565	1.0419	\$6,514
Special Tax - Water Reserve	<u>0.0482</u>	<u>\$318</u>	<u>0.0503</u>	<u>\$314</u>
Total Taxes	1.0448	\$6,883	1.0922	\$6,828
Increase/(decrease) in Taxes - \$		\$55		\$143
Increase/(decrease) in Taxes - %		0.8%		2.1%

# Operating Budget

# Revenues

# Revenues

## \$75,268,350

		<u>Budget 2021</u>	<u>Budget 2020</u>
Revenues from taxes	Note 1	<b>65,129,520</b>	64,354,200
Revenues from local improvement taxes		<b>104,000</b>	79,900
Revenues from tariff (black bins)	Note 2	<b>240,000</b>	0
Compensation "In-lieu of taxes"	Note 3	<b>1,558,800</b>	1,532,400
Other revenues		<b>8,236,030</b>	8,031,400
<b>Total Revenues</b>		<b><u><u>\$75,268,350</u></u></b>	<b><u><u>\$73,997,900</u></u></b>
Increase over prior year		<b>1.72%</b>	

Note 1: Local and Agglomeration

Note 2: This is a one-time tariff for black garbage bins (single family homes and duplexes)

Note 3: Federal and Provincial government buildings - post office, schools and hospitals

# Estimated Revenues from Taxes

## \$65,129,520

		<u>Budget 2021</u>	<u>Budget 2020</u>
Residential properties	Note1	39,764,360	39,767,000
Apartments 6+ units		11,761,270	11,208,500
Vacant land		173,000	207,300
Non-residential properties		9,684,840	9,544,500
Water reserve		3,796,050	3,787,400
Municipal tax provision	Note2	-50,000	-160,500
<b>Total</b>		<b><u><u>\$65,129,520</u></u></b>	<b><u><u>\$64,354,200</u></u></b>
Increase over prior year			<b>1.20%</b>

Note 1: Based on a 0% property tax increase for an average residential homes (incl. houses, condos and townhouses)

Note 2: Reserve for contestation of municipal taxes

# Estimated Revenues from Local Improvement Taxes and Tariffs

## \$344,000

		<b>Budget 2021</b>	<b>Budget 2020</b>
Local Improvement Taxes		<b>104,000</b>	79,900
Black garbage bin - Tariff	Note 1	<b>240,000</b>	0
<b>Total</b>		<b><u>\$344,000</u></b>	<b><u>\$79,900</u></b>
Increase over prior year		<b>330.54%</b>	

Note 1: One-time charge for the purchase and supply of a black garbage bin to single family homes, duplexes and various townhouses (cost = \$50 per bin)



# Other Revenues – Details

## \$8,236,030

		<b>Budget 2021</b>	<b>Budget 2020</b>
Aquatic and Community Center	Note 1	<b>726,850</b>	734,680
Recreation / Library and cultural activities	Note 1	<b>1,367,050</b>	1,418,480
Permits and Licences	Note 1	<b>322,800</b>	467,800
Property Transfer duties	Note 2	<b>3,200,000</b>	2,800,000
Fines and costs	Note 1	<b>375,000</b>	475,000
Interest revenues		<b>627,000</b>	611,500
Proceeds from sale of land/lanes		<b>48,000</b>	10,000
Services rendered by Public Works/Engineering		<b>105,000</b>	102,000
Services rendered to the Fire Department		<b>60,000</b>	60,000
Services rendered by Emergency Medical Services		<b>16,600</b>	16,800
Government Grants & Conditional Transfers	Page 18	<b>1,210,180</b>	1,100,990
Miscellaneous Revenues		<b>177,550</b>	234,150
<b>Total</b>		<b><u>\$8,236,030</u></b>	<b><u>\$8,031,400</u></b>
Increase over prior year		<b>2.55%</b>	

Note 1: Revenue decreases are based on less programs/attendance due to COVID-19 restrictions

Note 2: Increase is based on historical trends and increase in rates for properties >\$5 million

# Government Grants & Transfers

## \$1,210,180

### Provincial Grants

- MDDELCC Redevance - household waste tonnage diverted from landfills (\$330,000)
- Recyc-Quebec - Recycling materials (\$220,000)
- Library - materials (\$60,000)
- SHQ - PAD program - materials (\$6,000)
- Min. of Finance - Interest on provincial portion of long-term debt (\$166,600)
- MAMH - pacte-fiscal agreement (\$274,080)
- Redevance deferred revenue - black bins (\$110,000)

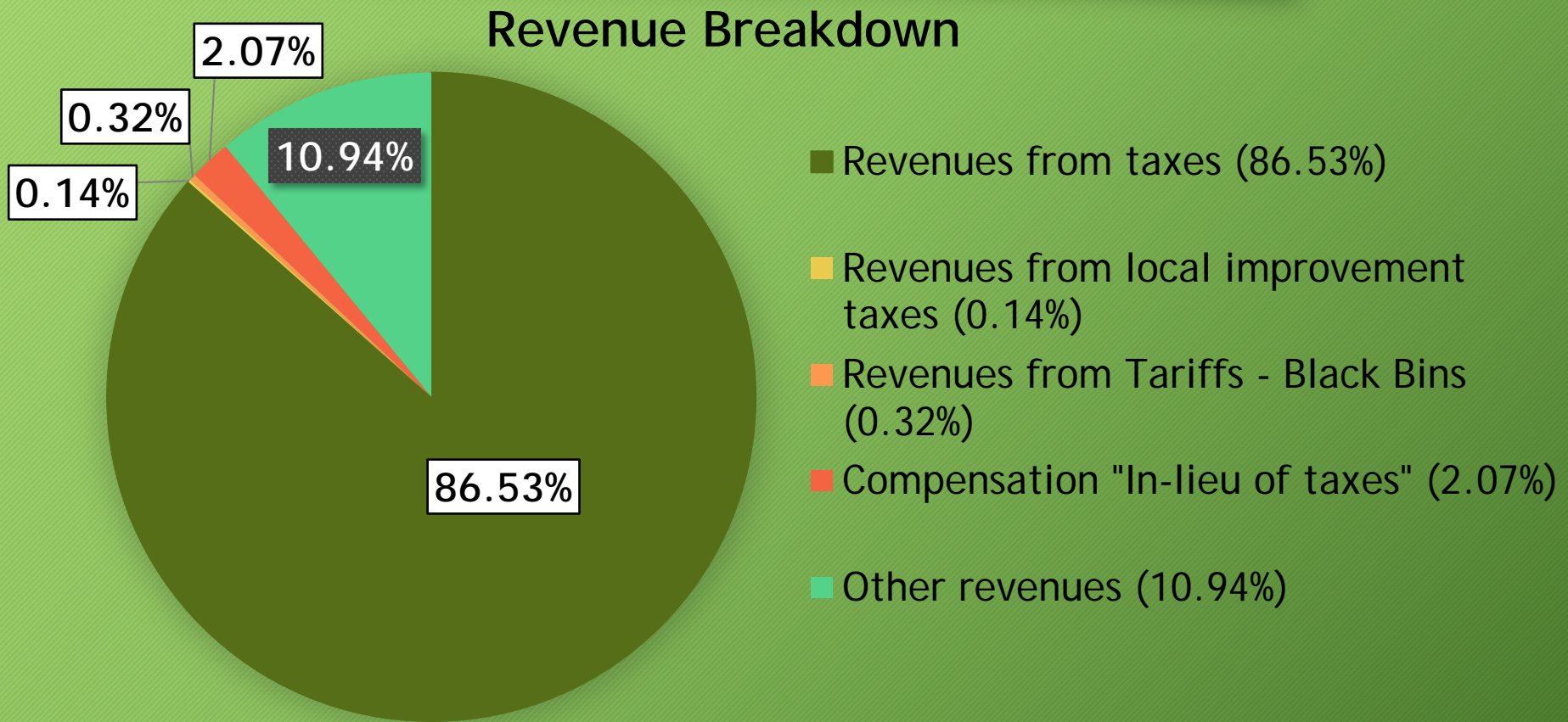
### Federal Grant

- Summer student program (\$10,000)

### City of Montreal

- Cost sharing - Pump station and fire station (\$33,500)

# Revenue Breakdown



# Operating Budget

# Expenses

# Summary of Local Expenses

## \$46,819,750

	<u>Budget 2021</u>		<u>Budget 2020</u>
General Administration	<b>13,046,060</b>		12,452,710
Public Safety (Public Security/EMS/vCOP)	<b>1,875,280</b>		1,826,260
Public Works	<b>10,578,580</b>		9,901,130
Environmental Services	<b>4,997,080</b>		4,625,590
Recreation and Culture	<b>4,175,290</b>		4,198,970
Library	<b>3,115,940</b>		3,088,060
Aquatic and Community Centre	<b>2,634,790</b>		2,707,130
Sub-Total	<b>\$40,423,020</b>	4.18%	<b>\$38,799,850</b>
CMM, Debt Service, Financing Costs	<b>6,897,930</b>	2.20%	6,749,450
Appropriation from Cumulative Surplus	<b>(501,200)</b>		-
Total Local Expenses	<b><u>\$46,819,750</u></b>		<b><u>\$45,549,300</u></b>
Increase over prior year		<b>2.79%</b>	

# Summary of Agglomeration Apportionment

## \$28,448,600

		<u>Budget 2021</u>		<u>Budget 2020</u>
General		25,199,400		24,354,100
Water services	<b>Note 1</b>	1,596,700	1.77%	1,569,000
Water meters		1,100		900
Arterial Roads - 2006-2008 debt		4,600		4,700
Contribution to Centre Ville		564,000		551,000
Capital Investment Projects - TECQ/FCCQ		450,900		416,100
2019 Agglomeration deficit		241,500		176,500
Total Fixed Apportionment		<u>\$28,058,200</u>	3.64%	<u>\$27,072,300</u>
Cost of water	<b>Note 2</b>	<u>1,334,900</u>		<u>1,376,300</u>
Total Variable Apportionment		1,334,900	-3.01%	1,376,300
Total Apportionment		<u>\$29,393,100</u>	3.32%	<u>\$28,448,600</u>
Appropriation from Cumulative Surplus - MAMH Grant		<u>(944,500)</u>		<u>0</u>
Net Agglomeration Apportionment		<u>\$28,448,600</u>		<u>\$28,448,600</u>

Note 1: Water services are still based on the taxation potential of the City among the demerged cities

Note 2: Drinking water is now based on consumption rather than taxation potential.

# Local Expenses

## General Administration

### \$13,046,060

	<u>Budget 2021</u>	<u>Budget 2020</u>
City Council	446,190	435,770
Finance	902,670	884,850
General Council / Purchasing	370,690	363,870
City Manager	612,700	601,100
Information Systems	820,460	810,160
Public Relations and Communication	448,970	463,790
Legal Services / City Clerk	343,020	332,590
Human Resources	668,550	605,260
Undistributed Administration expenses	1,283,170	983,640
Employee's Contributions - Fringe Benefits	5,595,900	5,515,500
Building Maintenance - City Hall	400,490	366,950
Engineering	590,490	540,530
City Planning & City Inspection	562,760	548,700
Total Expenditures	<u><u>\$13,046,060</u></u>	<u><u>\$12,452,710</u></u>
Increase over prior year	<b>4.76%</b>	

Note 1: Increase is due to the municipal general election (\$225,000 budget) and professional services for public consultations (\$100,000)

# Local Expenses

Public Safety (Public Security, EMS, vCOP)

\$1,875,280

	<u>Budget 2021</u>	<u>Budget 2020</u>
Emergency Medical Services / Public Security and vCOP	<b>1,787,560</b>	1,768,870
Building Maintenance	<u>87,720</u>	<u>57,390</u>
Total Expenses	<u><b>\$1,875,280</b></u>	<u><b>\$1,826,260</b></u>
Increase over prior year	<b>2.68%</b>	



# Local Expenses

## Public Works

### \$10,578,580

		<b>Budget 2021</b>	<b>Budget 2020</b>
		<hr/>	<hr/>
Administration	Note 1	<b>1,462,900</b>	1,127,320
Building Maintenance		<b>1,172,880</b>	1,101,850
Road Services		<b>1,627,000</b>	1,537,990
Vehicle Maintenance		<b>1,450,640</b>	1,393,730
Snow Removal		<b>2,728,670</b>	2,677,830
Street & Traffic Lights		<b>369,760</b>	352,850
Parks & Green Areas		<b>1,766,730</b>	1,709,560
		<hr/>	<hr/>
Total Expenses		<b><u><u>\$10,578,580</u></u></b>	<b><u><u>\$9,901,130</u></u></b>
Increase over prior year		<b>6.84%</b>	

Note 1: Two (2) newly created positions and two (2) positions transferred from Recreation

# Local Expenses

## Environmental Services

### \$4,997,080

		<u>Budget 2021</u>	<u>Budget 2020</u>
Water Distribution - Debt Service		576,340	572,780
Water Distribution - General		2,200,860	2,162,680
Water Distribution - Lead	Note 1	490,310	532,970
Garbage Removal/Disposal	Note 2	<u>1,729,570</u>	<u>1,357,160</u>
Total Expenses		<u><u>4,997,080</u></u>	<u><u>4,625,590</u></u>
Increase over prior year		8.03%	
Water Purchase - Agglomeration Apportionment		<u><u>1,334,900</u></u>	<u><u>1,376,300</u></u>
Decrease over prior year		-3.01%	

Note 1: A provision has been established to test drinking water and create an action plan in 2022

Note 2: Increase due to new waste management contract following a public call for tenders and the purchase and distribution of black garbage bins to single family homes and duplexes

# Local Expenses

## Water Distribution – Lead Service Lines

\$490,310

- A new budget has been established to cover expenses related to water service line made of lead
  - Due to the COVID-19 pandemic, accelerated water testing for homes with lead service lines will start in 2021 and will be completed in 2022
  - A \$50 rebate to purchase water filters will be repeated in 2021 and a new rebate of \$200 will be available to homeowners who purchase an under-sink filtration system in the areas affected
    - Information regarding the rebate is available on the City's website
  - An action plan regarding replacing the water service lines will be established in late 2022 once the results of the water testing has been finalized

# Local Expenses

## Recreation, Culture and ACC

### \$6,810,080

	<b>Budget 2021</b>	<b>Budget 2020</b>
Administration	<b>1,115,520</b>	1,128,750
Aquatic and Community Centre	<b>2,634,790</b>	2,707,130
Building Maintenance - Recreation/Gym/Pool	<b>168,630</b>	140,590
Gym Expenses	<b>101,790</b>	79,050
Arena Operations	<b>845,210</b>	831,700
Skating Rink Activities/Grants to Associations	<b>84,450</b>	64,250
Parkhaven Pool Activities	<b>278,660</b>	288,630
Tennis Club	<b>113,160</b>	108,600
Parks/Playgrounds Activities	<b>729,300</b>	773,140
Building Maintenance - Park Chalets	<b>100,690</b>	107,070
P.E. Trudeau/Kirwan Parks Maintenance	<b>176,270</b>	203,640
Senior Services	<b>9,750</b>	10,250
Special Events	<b>161,440</b>	149,400
Social Cultural Activities	<b>290,420</b>	313,900
<b>Total Expenses</b>	<b><u>\$6,810,080</u></b>	<b><u>\$6,906,100</u></b>
Decrease over prior year	<b>-1.39%</b>	

# Local Expenses

Eleanor London Côte Saint-Luc Public Library

\$3,115,940

	<u>Budget 2021</u>	<u>Budget 2020</u>
Library Services	\$2,849,240	\$2,819,560
Building Maintenance	<u>266,700</u>	<u>268,500</u>
Total Expenses	<u><u>3,115,940</u></u>	<u><u>3,088,060</u></u>
Increase over prior year	0.90%	

# Local Expenses

## Debt Service, Financing Costs & CMM

\$6,840,590

	<u>2021</u>	<u>2020</u>
Interest/Financing Payments	1,247,070	1,331,030
Capital Repayments	5,697,000	5,090,700
Provincial Share of Capital Repayments	-680,920	-680,920
Contribution-Community Metropolitan Montreal	527,440	519,650
Provision/System Reserve	50,000	100,000
	Note 1	
Total Expenses and Capital Repayments	<u><u>\$6,840,590</u></u>	<u><u>\$6,360,460</u></u>
Increase over prior year	2.95%	

Note 1: The system reserve has been reduced to \$50,000.

# Local Expenses

## Various Appropriations

-\$1,388,360

	<u>Budget 2021</u>	<u>Budget 2020</u>
Appropriation to/-from the Working Fund	<b>421,850</b>	455,740
Appropriation to/-from Cumulative Surplus	<b>-1,445,700</b>	0
Appropriation to/-from the Water Financial Reserve	<b>-300,000</b>	0
Appropriation needed in future - Pension/Other	<b>-64,510</b>	-66,750
<b>Total Appropriations</b>	<b><u><u>-\$1,388,360</u></u></b>	<b><u><u>\$388,990</u></u></b>
Decrease over prior year	<b>-456.91%</b>	

Note 1: The transfer from the Water Financial Reserve is to cover the cost of testing for homes with lead service lines

# Local Expenses

Appropriation from Unrestricted Cumulative Surplus  
\$1,445,700

- Grant received from the Ministry of Municipal Affairs - \$2,963,620  
Portion to be used in 2021
  - Agglomeration Apportionment Increase \$ 944,500
  - CSL revenue shortfall due to COVID-19 \$ 376,200
  - CSL increase in expense due to COVID-19 \$ 25,000
  - Total amount of the grant used in 2021 **\$1,345,700**

The balance of the grant (\$1,617,920) will be used in 2022 to cover additional Agglomeration apportionment and COVID-19 related expenses

- Reserve for insurance premiums and deductible **\$ 100,000**

**Total Appropriation from Cumulative Surplus \$1,445,700**



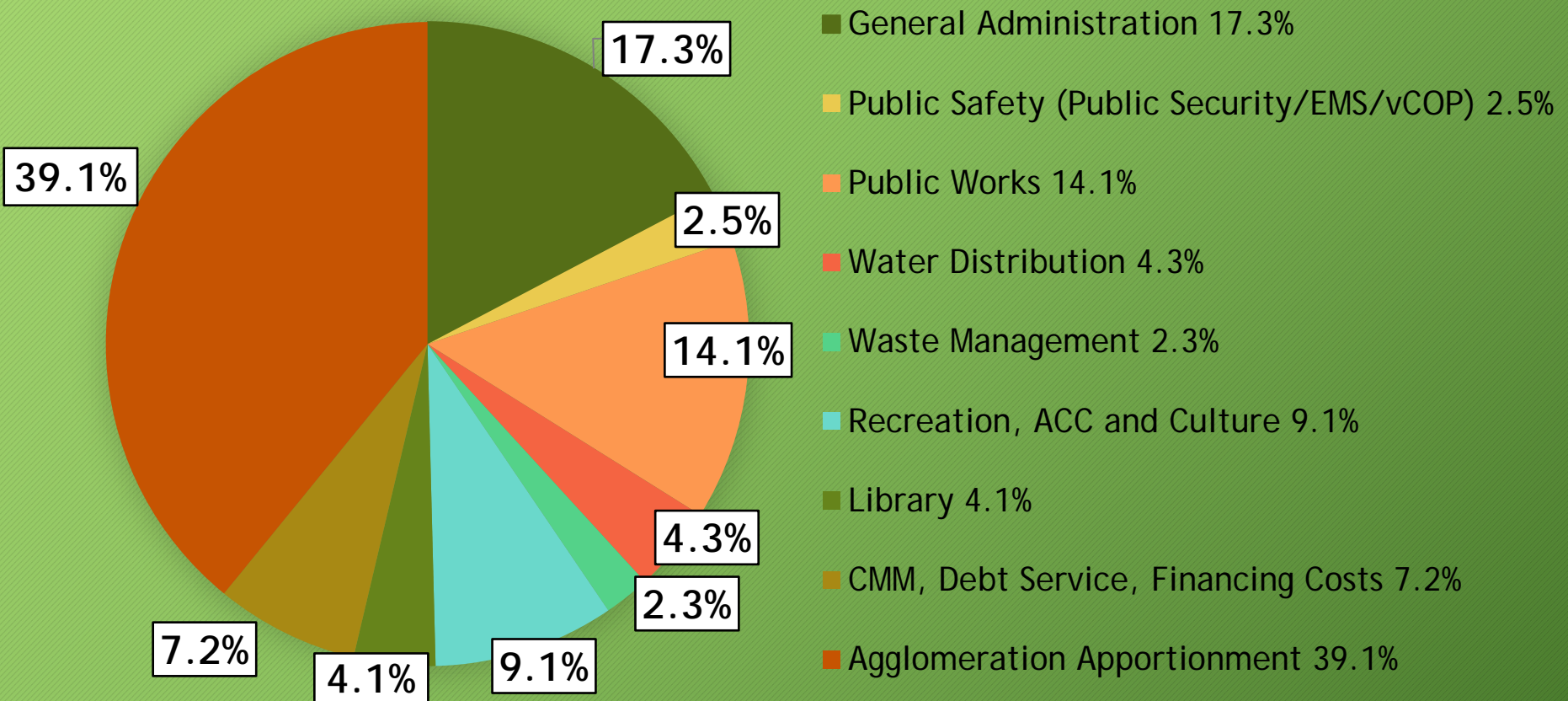
# Total Expenses - Summary

## \$75,268,350

	<u>Budget 2021</u>	<u>%</u>
General Administration	13,046,060	17.3%
Public Safety (Public Security/EMS/vCOP)	1,875,280	2.5%
Public Works	10,578,580	14.1%
Water Distribution	3,267,510	4.3%
Waste Management	1,729,570	2.3%
Recreation, ACC and Culture	6,810,080	9.1%
Library	3,115,940	4.1%
CMM, Debt Service, Financing Costs	5,452,230	7.2%
Agglomeration	<u>29,393,100</u>	<u>39.1%</u>
Total Expenses	<u><u>75,268,350</u></u>	<u><u>100.00%</u></u>

# Expenses Breakdown

## Expenses Breakdown



# Operating Budget Summary

	<b>Budget 2021</b>		<b>Budget 2020</b>
Total Revenues	<b><u>\$75,268,350</u></b>	1.72%	<b><u>\$73,997,900</u></b>
Total Local Expenses and Appropriations	<b>47,320,950</b>	3.89%	45,549,300
Agglomeration Apportionment - Water	<b>1,334,900</b>	-3.01%	1,376,300
Agglomeration Apportionment - Other	<b><u>28,058,200</u></b>	3.64%	<b><u>27,072,300</u></b>
Total Agglomeration Apportionment	<b>29,393,100</b>	3.32%	28,448,600
Total Local Expenses and Agglomeration	<b>76,714,050</b>		73,997,900
Less: Appropriation from Cumulative Surplus	<b><u>(1,445,700)</u></b>		<u>0</u>
Net Local Expenses and Agglomeration	<b>75,268,350</b>	1.72%	73,997,900
Surplus/(Deficit)	<b><u><u>-</u></u></b>		<b><u><u>-</u></u></b>

# Operating Budget

## Municipal Property and Water Reserve Tax Rates

# Côte Saint-Luc Municipal Property Tax Rates

## Residential Properties

	<u>2021</u>	<u>2020</u>
Residential properties	<b>0.9966</b>	1.0419
Special Tax - Water Reserve	<b>0.0482</b>	0.0503
	<b><u>1.0448</u></b>	<b><u>1.0922</u></b>
Apartment 6+ units properties	<b>1.1860</b>	1.2419
Special Tax - Water Reserve	<b>0.0482</b>	0.0503
	<b><u>1.2342</u></b>	<b><u>1.2922</u></b>
Vacant land	<b><u>1.9932</u></b>	<b><u>2.0838</u></b>

# Côte Saint-Luc Municipal Property Tax Rates

## Non-Residential Properties

	<u>2021</u>	<u>2020</u>
Non-residential - Reference Sub-category	<b>3.7871</b>	3.9592
Non-residential - Shopping Mall Sub-category	<b>4.0522</b>	4.1611
Non-residential - Office Tower Sub-category	<b>4.0522</b>	4.1611
Non-residential - Railway Sub-category	<b>5.0482</b>	4.8698
Non-Residential - Special Tax - Water Reserve	<u><b>0.6300</b></u>	<u>0.6500</u>

Note: As per section 244.64.1 of the Act Respecting Municipal Taxation, sub-categories were created for non-residential properties for the 2020-2022 valuation roll

# Property/Water Tax Increase Example - Average Residential Home (house, condominium, townhouse)

Example of a tax invoice for an average residential home with a value of \$545,000

	2021		2020	
Property Evaluation for taxation purposes	\$522,400		\$499,800	
	Tax Rate	\$	Tax Rate	\$
Tax rate per \$100 of property evaluation				
Municipal taxes	0.9966	\$5,207	1.0419	\$5,208
Special Tax - Water Reserve	0.0482	\$252	0.0503	\$251
Total Taxes	1.0448	\$5,459	1.0922	\$5,459
Increase/(decrease) in Taxes - \$		\$0		\$67
Increase/(decrease) in Taxes - %		0.0%		1.2%

# Property/Water Tax Increase Increase for Residential Property (single family house, condominium, townhouse)

- The increase in taxes can be explained by the percentage increase in property value between the 2017-2019 and 2020-2022 valuation roll.
- Based on the average increase of 14.2% for a family home (house/condo/townhouse), this is what a taxpayer can expect:
  - 49.8% of family home taxpayers will see a reduction or a 0% tax increase in their taxes in 2021 compared to 2020
  - 12.4% of family home taxpayers will see an increase between 0.01% and 0.50% in their taxes in 2021 compared to 2020
  - 16.6% of family home taxpayers will see an increase between 0.51% and 1.00% in their taxes in 2021 compared to 2020
  - 14.7% of family home taxpayers will see an increase between 1.01% and 2.00% in their taxes in 2021 compared to 2020
  - 6.5% of family home taxpayers will see an increase greater than 2.01% in their taxes in 2021 compared to 2020



# Capital Investment Budget

# 2021 Projects

# Capital Investment priorities for 2021

## \$12.6 Million total investment

- Sewer sleeving
- Road resurfacing and sidewalk repair projects
- Traffic lights and LED streetlights
- Parks and public spaces
- Renovations to Public Works yards
- Arena/Singerman Park Chalet building envelope
- Replenishment of Public Works aging vehicle fleet

# Water Infrastructure

## \$3,420,000

- TECQ grant programming for 2019-2023 was adopted on December 14, 2020
- Rainwater sewer sleeving work is scheduled for 2021
- Waste sewer and aqueduct sleeving work is scheduled to be completed in 2022
- 87 pneumatic excavations and 97 lead service line will be replaced

# Watermain Statistics

Total length of watermains network = 73,349m

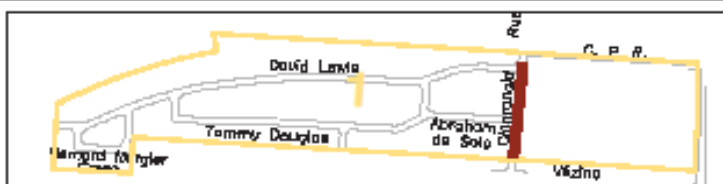
	Length of Watermains Sleeved (m)	Percentage of Watermains Sleeved
2007-2020	17,476	23.8

	Watermain Breaks	Average
2007-2011	142	28.4
2012-2020	98	10.9
Change		-61%

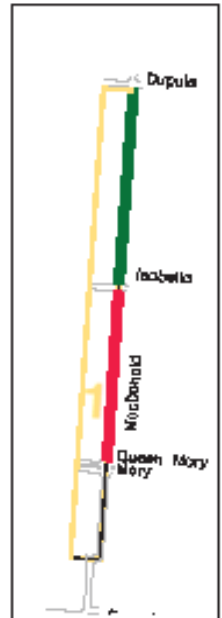
# Road/Sidewalk Infrastructure

## \$4,650,550

- **Road Resurfacing - Planned streets:**
  - Côte Saint-Luc Road - between Prince of Wales and Alpine
  - Westminster Avenue - between Mackle and Mather
  - Davies Avenue - between Mackle and Sir Winston Churchill
  - Weizmann Road - between Hartwell and Sabin
- **Sidewalk Repairs - Various locations**
  - Approximately 8,260 m of sidewalk replaced in past 5 years
- **Traffic Lights**
- **LED Lights**
- **Professional services for Côte Saint-Luc Road underpass**
  - This project is managed by the City of Montreal



# Roads Resurfaced: 2005-2020



NO.	DATE	REVISIONS/CHANGEMENTS



Développement Urbain/Urban Development  
 Division Ingénierie / Engineering Division  
 5801 boul. Cavendish Blvd., Côte Saint-Luc, Qc H4W 3C3  
 Tel: (514) 485-6800 / Fax: (514) 485-6963

## LOCALISATION DES RESURFAÇAGES DE RUES ROAD RESURFACING PLAN 2005-2020

SCHEMATALE: S.A.S.I.S.T.A.	DATE:	2005-10-08
PROJET/PROPOSED BY: Serge Massé	CRÉDITS/CRÉDITS BY: Serge Massé	
APPROUVÉ/APPROVED BY: Michel Lefort	CRÉDITS APPROUVÉS: M.L.	2005-11-15

# Parks and Public Spaces

## \$871,000

- Purchase and planting of trees
  - In order to increase the City's tree inventory, the budget will be increased from \$100,000 to \$200,000 for three (3) years - 2021, 2022 and 2023
- Small park upgrades & playground equipment
  - Emerald Park
  - Fletcher Park
- Rembrandt Park - basketball courts
- Trudeau Park - baseball field fence and benches
- Kirwan Park - baseball field benches
- Senior garden - fence

# Building and Local Improvements

## \$1,888,000

- Library/Urban Development - replacement of carpet
- Electric charging stations for City vehicles
- Outdoor pool - lifeguard area awning replacement
- Arena/Singerman Park chalet - building envelope
- Public Works - yard renovations
- ACC - roof repairs
- Professional Services - Public Works building envelope



# Vehicles, Machineries and Equipment

## \$778,500

### Vehicles and Machineries

- Six-Wheeler Dump Trucks (replacing 2008 vehicles)
- Cargo van (replacing 2008 vehicle)
- 2 Public security vehicles (replacing 2017 vehicles)
- Small tractors (replacing 2006 vehicle)
- Asphalt roller (replacing 2008 vehicles)
- Six-wheeler tanker (replacing 2003 vehicle)
- Chassis - truck cab (replacing 2008 vehicle)
- Zamboni ice laser machine
- Trudeau Park - trailer

# Equipment, Furniture & Other

## \$370,400

- Access control and security cameras system
- Computers and plotter
- Library - lounge furniture
- ACC - indoor pool automated blinds
- Outdoor pool - starting blocks and furniture
- Mobile shelving for archives
- Public Security - SECI electronic ticket system
- Public Works - mobile unit for office use

# Capital Investment Three-Year Plan 2021-2022-2023

Title	Description	2021	2022	2023
Infrastructure	Repairs and resurfacing of sections of roads and sidewalks; Traffic lights; LED lights; sewer sleeving; park and public spaces upgrades	8,941,550	7,467,760	9,277,200
Buildings & Local Improvements	Arena/Singerman Park building envelope; carpet replacement for Library and Urban Development; Public Works Yards renovations; ACC roof	1,888,000	3,255,000	100,000
Vehicles/Machineries and Heavy Equipment	Vehicle & equipment replacements	778,500	641,000	660,000
Office (IT) Equipment/ Furniture	Computers and equipment; security cameras; Library lounge furniture; automated binds; pool starting blocks	211,400	236,800	203,700
Other	Mobile shelving; SECI electronic tickets; mobile unit for office space	<u>159,000</u>	<u>60,000</u>	<u>0</u>
<b>Total</b>		<b><u>\$11,978,450</u></b>	<b><u>\$11,660,560</u></b>	<b><u>\$10,240,990</u></b>

# Capital Investment Three-Year Plan 2021-2022-2023

	2021	2022	2023
Capital Expenses	\$11,978,450	\$11,660,560	\$10,240,990
Non-Refundable QST	<u>581,200</u>	<u>582,010</u>	<u>511,000</u>
Capital Projects (net taxes)	12,559,650	12,242,570	10,751,900
Less: Federal/Provincial Grants	(5,700,350)	(4,775,650)	(952,450)
Other Sources of Funding	<u>(874,300)</u>	<u>(668,600)</u>	<u>(528,900)</u>
Sub-Total	<u>(6,574,650)</u>	<u>(5,444,220)</u>	<u>(1,481,350)</u>
Capital Expenses to be Financed	<u>\$5,985,000</u>	<u>\$6,798,350</u>	<u>\$9,270,550</u>

Question period