

**MINUTES OF THE SPECIAL MEETING OF THE CITY COUNCIL HELD ON
MONDAY, DECEMBER 21, 2020, AT 6:00 P.M. BY WAY OF
VIDEOCONFERENCE¹**

PRESENT:

Mayor Mitchell Brownstein, B. Comm., B.C.L., L.L.B. presiding
Councillor Sidney Benizri
Councillor Dida Berku, B.C.L.
Councillor Mike Cohen, B.A.
Councillor Steven Erdelyi, B.Sc., B.Ed.
Councillor Mitch Kujavsky
Councillor Oren Sebag, B.Sc. RN MBA
Councillor David Tordjman, ing.

ALSO PRESENT:

Ms. Tanya Abramovitch, City Manager
M^e Jonathan Shecter, Co-City Manager, Director of Legal Services
and City Clerk
Ms. Nadia Di Furia, Associate City Manager
M^e Jason Prévost, Assistant City Clerk, acted as Secretary of the
meeting

**A BUDGET PRESENTATION WAS GIVEN AT 6:06 PM AND ENDED AT
7:04 PM**

**QUESTION PERIOD (DEALING EXCLUSIVELY WITH THE BUDGET AND
CAPITAL EXPENDITURES PROGRAMME)**

The question period started at 7:05 p.m. and finished at 7:08 p.m. One (1) person submitted a question, and it was answered during the live feed.

- 1) Alison Weinberger

The resident inquired about the budgeted amounts for the renovations of Kirwan Park; to which Councillor Erdelyi responded that an amount of 2.5 million dollars is budgeted for the renovations of Kirwan Park and that the City is also waiting on a government grant to continue the project. Councillor Kujavsky further indicated that the City is waiting on the approval of the grant in January 2021 and the tendering process will take into account the grant. Mayor Brownstein also indicated that the total amount of monies allocated to the project and the extent of the work will depend on the approval of the grant, but that 2.5 million dollars is currently being budgeted.

201233

ADOPTION OF THE 2021 OPERATING BUDGET

It was

MOVED BY COUNCILLOR STEVEN ERDELYI
SECONDED BY COUNCILLOR MIKE COHEN

¹ Tonight's council meeting was held by way of videoconference by virtue of Ministerial Order 2020-029 adopted by the Quebec government on April 26, 2020.

AND RESOLVED

"THAT Côte Saint-Luc City Council hereby adopts the 2021 Operating Budget as follows:

Revenues	\$ 75,268,350
Expenses and Appropriations	<u>\$ 75,268,350</u>
Surplus / (Deficit)	\$ 0

Hereby annexed to the minutes to form an integral part of said document entitled: "Annex A".

CARRIED UNANIMOUSLY

201234

**ADOPTION OF THE THREE YEAR CAPITAL EXPENDITURE PROJECTS FOR
2021-2022-2023**

It was

MOVED BY COUNCILLOR STEVEN ERDELYI
SECONDED BY COUNCILLOR DAVID TORDJMAN

AND RESOLVED

"THAT Côte-Saint-Luc City Council hereby accepts and adopts the Three Year Capital Expenditure Program for the years 2021 – 2022 – 2023 for a total of \$33,879,910 (plus applicable taxes) hereby annexed to the minutes to form an integral part of said document entitled: "Annex B".

CARRIED UNANIMOUSLY

201235

APPROVAL OF THE ADJOURNMENT OF THE MEETING

It was

MOVED BY COUNCILLOR DAVID TORDJMAN
SECONDED BY COUNCILLOR OREN SEBAG

AND RESOLVED:

"THAT Council hereby authorizes the Mayor to declare the Meeting adjourned."

CARRIED UNANIMOUSLY

**AT 7:14 P.M. MAYOR BROWNSTEIN DECLARED THE MEETING
ADJOURNED.**

MITCHELL BROWNSTEIN
MAYOR

JASON PRÉVOST
ASSISTANT CITY CLERK

LIST OF ANNEXES		
Resolution number	Corresponding Annex	Document
201233	Annex A	2021 Operating Budget
201234	Annex B	Three Year Capital Expenditure Program

City of Cote Saint-Luc
Draft Operating Budget Summary
For the year ending December 31, 2021

	Budget 2017 \$	Budget 2018 \$	Budget 2019 \$	Budget 2020 \$	Budget 2021 \$	Variance	
						Budget 2021 vs. 2020 \$	% Difference
REVENUES							
Revenues from local taxation							
Municipal Taxes	56,242,797	57,936,700	59,532,000	60,566,800	61,333,460	766,660	1.27%
Local improvement tax	83,048	79,230	79,480	79,900	104,000	24,100	30.16%
Water Tax	3,637,577	3,704,800	3,806,500	3,787,400	3,796,060	8,660	0.23%
Tariff - Black Waste Bins	0	0	0	0	240,000	240,000	0.00%
Sub-total	59,963,422	61,720,730	63,417,980	64,434,100	65,473,520	1,039,420	1.61%
Compensation in lieu of taxes							
Quebec: Social Affairs and Education	1,234,800	1,337,000	1,382,000	1,450,000	1,475,000	25,000	1.72%
Canada: Post and other	78,960	78,960	80,800	82,400	83,800	1,400	1.70%
Sub-total	1,313,760	1,415,960	1,462,800	1,532,400	1,558,800	26,400	1.72%
Other revenues							
Aquatic and Community Center	869,180	917,480	812,900	734,680	726,850	(7,830)	(1.07%)
Recreation / Library and cultural activities	1,472,565	1,583,560	1,504,180	1,418,480	1,367,050	(51,430)	(3.63%)
Permits & Licences	627,143	440,900	611,800	467,800	322,800	(145,000)	(31.00%)
Property Transfer Duties	2,130,000	2,200,000	2,650,000	2,800,000	3,200,000	400,000	14.29%
Fines and Costs	455,000	455,000	475,000	475,000	375,000	(100,000)	(21.05%)
Interest Revenues	627,500	591,000	611,000	611,500	627,000	15,500	2.53%
Proceeds from sale of land/lanes	10,000	10,000	25,000	10,000	48,000	38,000	380.00%
Services rendered by Public Works/Engineering	129,500	105,000	105,000	112,000	105,000	(7,000)	(6.25%)
Services rendered for the Fire Department	60,000	60,000	60,000	60,000	60,000	0	0.00%
Services rendered by Emergency Medical Services	15,800	16,800	16,800	16,800	16,600	(200)	(1.19%)
Conditional Transfers & Government Grants	334,000	779,120	811,400	1,100,990	1,210,180	109,190	9.92%
Miscellaneous Revenues	321,080	246,580	229,150	224,150	177,550	(46,600)	(20.79%)
Sub-total	7,051,768	7,405,440	7,912,230	8,031,400	8,236,030	204,630	2.55%
TOTAL REVENUES	\$68,328,950	\$70,542,130	\$72,793,010	\$73,997,900	\$75,268,350	\$1,270,450	1.72%
EXPENDITURES							
General Administration							
City Council	348,142	360,060	435,760	435,770	446,190	10,420	2.39%
Finance	820,030	844,510	840,360	884,850	902,670	17,820	2.01%
General Council / Purchasing	351,841	357,170	343,090	363,870	370,690	6,820	1.87%
City Manager	319,249	548,630	590,320	601,100	612,700	11,600	1.93%
Information Systems	828,330	879,110	851,600	810,160	820,460	10,300	1.27%
Public Relations and Communication	343,920	424,670	444,370	463,790	448,970	(14,820)	(3.20%)
Legal Services / City Clerk	397,026	294,020	317,490	332,590	343,020	10,430	3.14%
Human Resources	524,045	568,340	610,720	605,260	668,550	63,290	10.46%
Undistributed Administration expenses	957,829	758,260	580,020	983,640	1,283,170	299,530	30.45%
Employee's Contributions - Fringe Benefits	5,101,910	5,039,420	5,725,100	5,515,500	5,595,900	80,400	1.46%
Building Maintenance - City Hall	299,132	335,060	333,400	366,950	400,490	33,540	9.14%
Engineering	449,259	526,580	534,070	540,530	590,490	49,960	9.24%
City Planning & City Inspection	437,221	453,010	536,370	548,700	562,760	14,060	2.56%
Sub-Total	11,177,934	11,388,840	12,142,670	12,452,710	13,046,060	593,350	4.76%

City of Cote Saint-Luc
Draft Operating Budget Summary
For the year ending December 31, 2021

	Budget 2017 \$	Budget 2018 \$	Budget 2019 \$	Budget 2020 \$	Budget 2021 \$	Variance	
						Budget 2021 vs. 2020 \$	% Difference
Public Safety							
Emergency Medical Services / Dispatch	740,320	770,520	619,190	639,500	631,930	(7,570)	(1.18%)
Public Safety - Administration	0	0	360,470	336,270	357,090	20,820	6.19%
Public Security / Fire Department	784,855	817,040	789,820	833,690	873,130	39,440	4.73%
vCOP	13,124	13,130	13,130	16,800	13,130	(3,670)	(21.85%)
Sub-Total	1,538,299	1,600,690	1,782,610	1,826,260	1,875,280	49,020	2.68%
Public Works							
Administration	1,012,230	1,051,010	1,077,950	1,127,320	1,462,900	335,580	29.77%
Building Maintenance	960,674	1,004,820	1,021,240	1,101,850	1,172,880	71,030	6.45%
Road Services	992,900	1,078,500	1,243,920	1,537,990	1,627,000	89,010	5.79%
Vehicle Maintenance	1,245,265	1,284,570	1,301,350	1,393,730	1,450,640	56,910	4.08%
Snow Removal	2,282,655	2,469,960	2,549,150	2,677,830	2,728,670	50,840	1.90%
Street & Traffic Lights	309,350	308,750	358,100	352,850	369,760	16,910	4.79%
Parks & Green Areas	1,396,610	1,703,490	1,823,540	1,709,560	1,766,730	57,170	3.34%
Sub-Total	8,199,684	8,901,100	9,375,250	9,901,130	10,578,580	677,450	6.84%
Environmental Services							
Water Distribution	2,125,694	2,158,780	2,170,030	2,695,650	2,691,170	(4,480)	(0.17%)
Water Distribution - Debt Service	636,000	558,000	585,710	572,780	576,340	3,560	0.62%
Garbage Removal/Disposal	1,093,240	1,081,700	1,081,700	1,357,160	1,729,570	372,410	27.44%
Sub-Total	3,854,934	3,798,480	3,837,440	4,625,590	4,997,080	371,490	8.03%
Recreation							
Administration	910,255	962,760	1,034,550	1,123,000	1,115,520	(7,480)	(0.67%)
Building Maintenance - Recreation/Gym/Pool	150,412	145,430	146,360	146,340	168,630	22,290	15.23%
Gym Expenses	50,290	83,440	92,410	79,050	101,790	22,740	28.77%
Arena Operations	614,379	636,430	477,230	591,250	608,910	17,660	2.99%
Building Maintenance - Arena	251,350	241,400	240,490	240,450	236,300	(4,150)	(1.73%)
Skating Rinks/Grants to Associations	25,410	85,410	189,860	64,250	84,450	20,200	31.44%
Parkhaven Pool Activities	298,114	308,530	315,230	288,630	278,660	(9,970)	(3.45%)
Tennis Club	121,480	114,530	117,000	108,600	113,160	4,560	4.20%
Parks/Playgrounds Activities	315,393	457,110	440,660	430,770	427,820	(2,950)	(0.68%)
Sports/Playground Apparatus	289,179	328,180	280,220	342,370	301,480	(40,890)	(11.94%)
Building Maintenance - Park Chalets	77,170	60,130	55,920	107,070	100,690	(6,380)	(5.96%)
P.E. Trudeau/Kirwan Parks Maintenance	178,123	182,160	252,320	203,640	176,270	(27,370)	(13.44%)
Senior Services	22,100	20,380	19,450	10,250	9,750	(500)	(4.88%)
Special Events	122,000	143,800	145,270	149,400	161,440	12,040	8.06%
Social Cultural Activities	297,689	326,320	432,030	313,900	290,420	(23,480)	(7.48%)
Sub-Total	3,723,344	4,096,010	4,239,000	4,198,970	4,175,290	(23,680)	(0.56%)
Library							
Library services	2,492,385	2,624,760	2,691,980	2,819,560	2,849,240	29,680	1.05%
Building Maintenance - Library	238,324	254,350	259,620	268,500	266,700	(1,800)	(0.67%)
Sub-total	2,730,709	2,879,110	2,951,600	3,088,060	3,115,940	27,880	0.90%

City of Cote Saint-Luc
Draft Operating Budget Summary
For the year ending December 31, 2021

	Budget 2017 \$	Budget 2018 \$	Budget 2019 \$	Budget 2020 \$	Budget 2021 \$	Variance	
						Budget 2021 vs. 2020 \$	% Difference
Aquatic and community centre							
Pool	1,273,890	1,314,710	1,441,200	1,262,730	1,195,110	(67,620)	(5.36%)
General Building	1,312,377	1,354,910	1,381,790	1,376,000	1,372,330	(3,670)	(0.27%)
Cardio-Vascular Fitness Equipment Room	38,810	10,630	11,300	13,000	10,000	(3,000)	(23.08%)
Toddler Exercise Room	28,400	17,520	3,500	3,500	8,500	5,000	142.86%
Teen and Game Room	21,150	29,160	34,460	32,900	25,250	(7,650)	(23.25%)
Kitchen/Multi-Purpose Room	19,290	20,750	24,250	19,000	23,600	4,600	24.21%
Sub-total	2,693,917	2,747,680	2,896,500	2,707,130	2,634,790	(72,340)	(2.67%)
Total expenses before debt service & financing costs	33,918,821	35,411,910	37,225,070	38,799,850	40,423,020	1,623,170	4.18%
Debt Service and Other Financing Costs							
Interest Payments / Bank Charges	1,134,600	1,279,390	1,326,830	1,331,030	1,247,070	(83,960)	(6.31%)
Agglomeration Apportionment (Quote-part)	26,956,435	27,039,930	27,255,990	26,521,300	27,494,200	972,900	3.67%
Quote-part Agglomeration - Cost of Water	1,333,512	1,401,820	1,344,670	1,376,300	1,334,900	(41,400)	(3.01%)
Quote-part Agglomeration- Downtown Contribution	553,850	551,200	551,000	551,000	564,000	13,000	2.36%
Contributor C.M.M.	508,732	500,000	491,000	519,650	527,440	7,790	1.50%
Provision/ Reserve	0	0	0	100,000	50,000	(50,000)	(50.00%)
Capital Repayments	3,702,600	4,739,800	4,985,000	5,090,700	5,697,000	606,300	11.91%
Provincial Share of Capital Repayments	0	(617,620)	(638,170)	(680,920)	(680,920)	0	0.00%
Appropriation to/from Capital Projects	400,000	0	0	0	0	0	0.00%
Appropriation to/from Working Fund	0	441,120	462,120	455,740	421,850	(33,890)	(7.44%)
Appropriation to/from Unrestricted Cumulative Surplus	0	0	0	0	(1,445,700)	(1,445,700)	0.00%
Appropriation to/from Financing Activity	(86,500)	(105,320)	(110,400)	(116,650)	(114,410)	2,240	(1.92%)
Appropriation to/from Water Financial Reserve	(143,000)	(150,000)	(150,000)	0	(300,000)	(300,000)	0.00%
Appropriation needed in future -Pension/ Other	49,900	49,900	49,900	49,900	49,900	0	0.00%
Sub-Total	34,410,129	35,130,220	35,567,940	35,198,050	34,845,330	(352,720)	(1.00%)
TOTAL EXPENSES	\$68,328,950	\$70,542,130	\$72,793,010	\$73,997,900	\$75,268,350	\$1,270,450	1.72%
SURPLUS/(DEFICIT)	0	0	0	0	0	0	

Ville de Côte Saint Luc
Sommaire du budget de fonctionnement
pour l'année finissant le 31 décembre 2021

	Budget 2017 \$	Budget 2018 \$	Budget 2019 \$	Budget 2020 \$	Budget 2021 \$	Variance	
						Budget 2021 vs. 2020 \$	% Différence
REVENUS							
Revenus des taxes locales							
Taxes municipales	56,242,797	57,936,700	59,532,000	60,566,800	61,333,460	766,660	1.27%
Taxe d'amélioration locale	83,048	79,230	79,480	79,900	104,000	24,100	30.16%
Taxe d'eau	3,637,577	3,704,800	3,806,500	3,787,400	3,796,060	8,660	0.23%
Tarif - Poubelles noires	0	0	0	0	240,000	240,000	0.00%
Sous-total	59,963,422	61,720,730	63,417,980	64,434,100	65,473,520	1,039,420	1.61%
Compensation tenant lieu de taxes							
Québec: Affaires sociales et Éducation	1,234,800	1,337,000	1,382,000	1,450,000	1,475,000	25,000	1.72%
Canada: Postes et autres	78,960	78,960	80,800	82,400	83,800	1,400	1.70%
Sous-total	1,313,760	1,415,960	1,462,800	1,532,400	1,558,800	26,400	1.72%
Autres revenus							
Centre communautaire et aquatique	869,180	917,480	812,900	734,680	726,850	(7,830)	(1.07%)
Loisirs / Bibliothèque et activités culturelles	1,472,565	1,583,560	1,504,180	1,418,480	1,367,050	(51,430)	(3.63%)
Permis & Licences	627,143	440,900	611,800	467,800	322,800	(145,000)	(31.00%)
Droits de mutation	2,130,000	2,200,000	2,650,000	2,800,000	3,200,000	400,000	14.29%
Frais et amendes	455,000	455,000	475,000	475,000	375,000	(100,000)	(21.05%)
Revenus d'intérêts	627,500	591,000	611,000	611,500	627,000	15,500	2.53%
Recettes de la vente de terrains/ruelles	10,000	10,000	25,000	10,000	48,000	38,000	380.00%
Services rendus par les Travaux publics/ Ingénierie	129,500	105,000	105,000	112,000	105,000	(7,000)	(6.25%)
Services rendus pour le Service d'incendie	60,000	60,000	60,000	60,000	60,000	0	0.00%
Services rendus par les Services médicaux d'urgence	15,800	16,800	16,800	16,800	16,600	(200)	(1.19%)
Transferts conditionnels & Subventions gouvernementales	334,000	779,120	811,400	1,100,990	1,210,180	109,190	9.92%
Revenus divers	321,080	246,580	229,150	224,150	177,550	(46,600)	(20.79%)
Sous-total	7,051,768	7,405,440	7,912,230	8,031,400	8,236,030	204,630	2.55%
REVENUS TOTAUX	\$68,328,950	\$70,542,130	\$72,793,010	\$73,997,900	\$75,268,350	\$1,270,450	1.72%
DÉPENSES							
Administration générale							
Conseil municipal	348,142	360,060	435,760	435,770	446,190	10,420	2.39%
Finances	820,030	844,510	840,360	884,850	902,670	17,820	2.01%
Conseil général / Achats	351,841	357,170	343,090	363,870	370,690	6,820	1.87%
Direction générale	319,249	548,630	590,320	601,100	612,700	11,600	1.93%
Systèmes d'information	828,330	879,110	851,600	810,160	820,460	10,300	1.27%
Relations publiques et communications	343,920	424,670	444,370	463,790	448,970	(14,820)	(3.20%)
Services juridiques / Greffe	397,026	294,020	317,490	332,590	343,020	10,430	3.14%
Ressources humaines	524,045	568,340	610,720	605,260	668,550	63,290	10.46%
Dépenses administratives non distribuées	957,829	758,260	580,020	983,640	1,283,170	299,530	30.45%
Contributions patronales	5,101,910	5,039,420	5,725,100	5,515,500	5,595,900	80,400	1.46%
Entretien de bâtiment - Hôtel de Ville	299,132	335,060	333,400	366,950	400,490	33,540	9.14%
Ingénierie	449,259	526,580	534,070	540,530	590,490	49,960	9.24%
Urbanisme et Inspection des bâtiments	437,221	453,010	536,370	548,700	562,760	14,060	2.56%
Sous-total	11,177,934	11,388,840	12,142,670	12,452,710	13,046,060	593,350	4.76%

Ville de Côte Saint Luc
Sommaire du budget de fonctionnement
pour l'année finissant le 31 décembre 2021

	Budget 2017 \$	Budget 2018 \$	Budget 2019 \$	Budget 2020 \$	Budget 2021 \$	Variance	
						Budget 2021 vs. 2020 \$	% Différence
Protection civile							
Services médicaux d'urgence / Répartiteurs	740,320	770,520	619,190	639,500	631,930	(7,570)	(1.18%)
Sécurité publique	0	0	360,470	336,270	357,090	20,820	6.19%
Sécurité publique / Service des incendies	784,855	817,040	789,820	833,690	873,130	39,440	4.73%
vCOP	13,124	13,130	13,130	16,800	13,130	(3,670)	(21.85%)
Sous-total	1,538,299	1,600,690	1,782,610	1,826,260	1,875,280	49,020	2.68%
Travaux publics							
Administration	1,012,230	1,051,010	1,077,950	1,127,320	1,462,900	335,580	29.77%
Entretien des bâtiments	960,674	1,004,820	1,021,240	1,101,850	1,172,880	71,030	6.45%
Services de voirie	992,900	1,078,500	1,243,920	1,537,990	1,627,000	89,010	5.79%
Entretien des véhicules	1,245,265	1,284,570	1,301,350	1,393,730	1,450,640	56,910	4.08%
Déneigement	2,282,655	2,469,960	2,549,150	2,677,830	2,728,670	50,840	1.90%
Éclairage et feux de circulation	309,350	308,750	358,100	352,850	369,760	16,910	4.79%
Zones de parcs et espaces verts	1,396,610	1,703,490	1,823,540	1,709,560	1,766,730	57,170	3.34%
Sous-total	8,199,684	8,901,100	9,375,250	9,901,130	10,578,580	677,450	6.84%
Services environnementaux							
Distribution de l'eau	2,125,694	2,158,780	2,170,030	2,695,650	2,691,170	(4,480)	(0.17%)
Distribution de l'eau - Service de la dette	636,000	558,000	585,710	572,780	576,340	3,560	0.62%
Enlèvement/Élimination des ordures	1,093,240	1,081,700	1,081,700	1,357,160	1,729,570	372,410	27.44%
Sous-total	3,854,934	3,798,480	3,837,440	4,625,590	4,997,080	371,490	8.03%
Loisirs							
Administration	910,255	962,760	1,034,550	1,123,000	1,115,520	(7,480)	(0.67%)
Entretien des bâtiments - Loisirs/Gym/Piscine	150,412	145,430	146,360	146,340	168,630	22,290	15.23%
Dépenses pour le gymnase	50,290	83,440	92,410	79,050	101,790	22,740	28.77%
Opérations de l'aréna	614,379	636,430	477,230	591,250	608,910	17,660	2.99%
Entretien des bâtiments - Aréna	251,350	241,400	240,490	240,450	236,300	(4,150)	(1.73%)
Patinoires / Subventions aux associations	25,410	85,410	189,860	64,250	84,450	20,200	31.44%
Activités - Piscine Parkhaven	298,114	308,530	315,230	288,630	278,660	(9,970)	(3.45%)
Club de tennis	121,480	114,530	117,000	108,600	113,160	4,560	4.20%
Activités - Parcs et terrains de jeux	315,393	457,110	440,660	430,770	427,820	(2,950)	(0.68%)
Appareils - Sports/terrains de jeux	289,179	328,180	280,220	342,370	301,480	(40,890)	(11.94%)
Entretien des bâtiments - Chalets de parc	77,170	60,130	55,920	107,070	100,690	(6,380)	(5.96%)
Entretien - Parcs P.E. Trudeau/Kirwan	178,123	182,160	252,320	203,640	176,270	(27,370)	(13.44%)
Services aux aînés	22,100	20,380	19,450	10,250	9,750	(500)	(4.88%)
Événements spéciaux	122,000	143,800	145,270	149,400	161,440	12,040	8.06%
Activités socioculturelles	297,689	326,320	432,030	313,900	290,420	(23,480)	(7.48%)
Sous-total	3,723,344	4,096,010	4,239,000	4,198,970	4,175,290	(23,680)	(0.56%)
Bibliothèque							
Services de la bibliothèque	2,492,385	2,624,760	2,691,980	2,819,560	2,849,240	29,680	1.05%
Entretien des bâtiments - Bibliothèque	238,324	254,350	259,620	268,500	266,700	(1,800)	(0.67%)
Sous-total	2,730,709	2,879,110	2,951,600	3,088,060	3,115,940	27,880	0.90%

Ville de Côte Saint Luc
Sommaire du budget de fonctionnement
pour l'année finissant le 31 décembre 2021

	Budget 2017 \$	Budget 2018 \$	Budget 2019 \$	Budget 2020 \$	Budget 2021 \$	Variance	
						Budget 2021 vs. 2020 \$	% Différence
Centre communautaire et aquatique							
Piscine	1,273,890	1,314,710	1,441,200	1,262,730	1,195,110	(67,620)	(5.36%)
Bâtiment général	1,312,377	1,354,910	1,381,790	1,376,000	1,372,330	(3,670)	(0.27%)
Salle de conditionnement physique cardiovasculaire	38,810	10,630	11,300	13,000	10,000	(3,000)	(23.08%)
Salle d'exercice Garderie/Tout-petits	28,400	17,520	3,500	3,500	8,500	5,000	142.86%
Salle de jeux/salle des ados	21,150	29,160	34,460	32,900	25,250	(7,650)	(23.25%)
Cuisine/Salle multifonctionnelle	19,290	20,750	24,250	19,000	23,600	4,600	24.21%
Sous-total	2,693,917	2,747,680	2,896,500	2,707,130	2,634,790	(72,340)	(2.67%)
Total des dépenses avant le service de la dette et les frais de financen	33,918,821	35,411,910	37,225,070	38,799,850	40,423,020	1,623,170	4.18%
Service de la dette et coûts de financement							
Paiements des intérêts / Frais bancaires	1,134,600	1,279,390	1,326,830	1,331,030	1,247,070	(83,960)	(6.31%)
Agglomération Répartition (Quote-part)	26,956,435	27,039,930	27,255,990	26,521,300	27,494,200	972,900	3.67%
Quote-part Agglomération - coût de l'eau	1,333,512	1,401,820	1,344,670	1,376,300	1,334,900	(41,400)	(3.01%)
Quote-part Agglomération - contributions au centre-ville	553,850	551,200	551,000	551,000	564,000	13,000	2.36%
Contribution C.M.M.	508,732	500,000	491,000	519,650	527,440	7,790	1.50%
Provision / Réserve	0	0	0	100,000	50,000	(50,000)	(50.00%)
Remboursement de capital	3,702,600	4,739,800	4,985,000	5,090,700	5,697,000	606,300	11.91%
Part provinciale des remboursements de capital	0	(617,620)	(638,170)	(680,920)	(680,920)	0	0.00%
Affectation au/ du fonds de projets d'investissements	400,000	0	0	0	0	0	0.00%
Affectation au/ du fonds de roulement	0	441,120	462,120	455,740	421,850	(33,890)	(7.44%)
Affectation au/ du surplus accumulé non affecté	0	0	0	0	(1,445,700)	(1,445,700)	0.00%
Affectation à / de l'activité de financement	(86,500)	(105,320)	(110,400)	(116,650)	(114,410)	2,240	(1.92%)
Affectation à/ de la réserve financière de l'eau	(143,000)	(150,000)	(150,000)	0	(300,000)	(300,000)	0.00%
Affectations nécessaires à l'avenir - pensions et autres	49,900	49,900	49,900	49,900	49,900	0	0.00%
Sous-total	34,410,129	35,130,220	35,567,940	35,198,050	34,845,330	(352,720)	(1.00%)
DÉPENSES TOTALES	\$68,328,950	\$70,542,130	\$72,793,010	\$73,997,900	\$75,268,350	\$1,270,450	1.72%
SURPLUS / (DEFICIT)	0	0	0	0	0	0	

**City of Cote Saint Luc
Capital Investment Budget - 2021-2022-2023**

	2020	2021	2022	2023	Total
Infrastructure	\$3,930,000	\$8,941,550	\$7,467,760	\$9,277,200	\$25,686,510
Buildings & Local Improvements	\$3,783,000	\$1,888,000	\$3,255,000	\$100,000	\$5,243,000
Vehicles/Machinery and Heavy Equipment	\$1,220,000	\$778,500	\$641,000	\$660,000	\$2,079,500
Office Equipment/Furniture	\$157,000	\$211,400	\$236,800	\$203,700	\$651,900
Other	\$30,000	\$159,000	\$60,000	\$0	\$219,000
Sub-total	\$9,120,000	\$11,978,450	\$11,660,560	\$10,240,900	\$33,879,910
Non -Refundable QST	\$407,000	\$581,200	\$582,010	\$511,000	\$1,674,210
Capital projects(net taxes)	\$9,527,000	\$12,559,650	\$12,242,570	\$10,751,900	\$35,554,120
Financing Sources					
Working Fund	-\$457,000	-\$559,300	-\$353,600	-\$213,900	-\$1,126,800
Reserve- Water Financial Reserve/Parkland Funds					\$0
Balances Available from Open/ Closed By-laws	-\$2,827,000				\$0
TECQ Grant - Estimate	-\$210,000	-\$5,700,350	-\$2,493,950	-\$952,450	-\$9,146,750
TECQ Grant - 20% Special Project(s)			-\$2,281,670		-\$2,281,670
MEEES Grant - Estimate					\$0
Other Grants - Estimate					\$0
Other Sources of Financing					\$0
Cumulative Surplus (Small Parks)	\$0	-\$315,000	-\$315,000	-\$315,000	-\$945,000
Total to be financed with Long-Term-Debt	\$6,033,000	\$5,985,000	\$6,798,350	\$9,270,550	\$22,053,900

FINAL

Ville de Côte Saint-Luc
Budget triennal d'immobilisation 2021-2022-2023

	2020	2021	2022	2023	Total
Infrastructure - routes, trottoirs et circulation	\$3,930,000	\$8,941,550	\$7,467,760	\$9,277,200	\$25,686,510
Immeubles et améliorations locatives	\$3,783,000	\$1,888,000	\$3,255,000	\$100,000	\$5,243,000
Véhicules et équipement lourd	\$1,220,000	\$778,500	\$641,000	\$660,000	\$2,079,500
Équipement du bureau / Fournitures	\$157,000	\$211,400	\$236,800	\$203,700	\$651,900
Autre	\$30,000	\$159,000	\$60,000	\$0	\$219,000
Sous-total	\$9,120,000	\$11,978,450	\$11,660,560	\$10,240,900	\$33,879,910
TVQ non-remboursable	\$407,000	\$581,200	\$582,010	\$511,000	\$1,674,210
Projets d'immobilisations (taxe nette)	\$9,527,000	\$12,559,650	\$12,242,570	\$10,751,900	\$35,554,120
Sources de financement					
Fonds de roulement	-\$457,000	-\$559,300	-\$353,600	-\$213,900	-\$1,126,800
Réserve - Réserve financière de l'eau / Fonds des parcs					\$0
Soldes disponibles de règlements administratifs ouverts ou fermés	-\$2,827,000				\$0
Subvention TECQ - Estimation	-\$210,000	-\$5,700,350	-\$2,493,950	-\$952,450	-\$9,146,750
Subvention TECQ - 20 % Projet(s) spécial(s)			-\$2,281,670		-\$2,281,670
Subvention du MELS - Estimation					\$0
Autres subventions - Estimation					\$0
Autres sources de financement					\$0
Surplus cumulatif	\$0	-\$315,000	-\$315,000	-\$315,000	-\$945,000
Total à financer au moyen de la dette à long terme	\$6,033,000	\$5,985,000	\$6,798,350	\$9,270,550	\$22,053,900

FINALE