

Operating Budget and Capital Investment Budget Three-Year Plan 2022-2023-2024

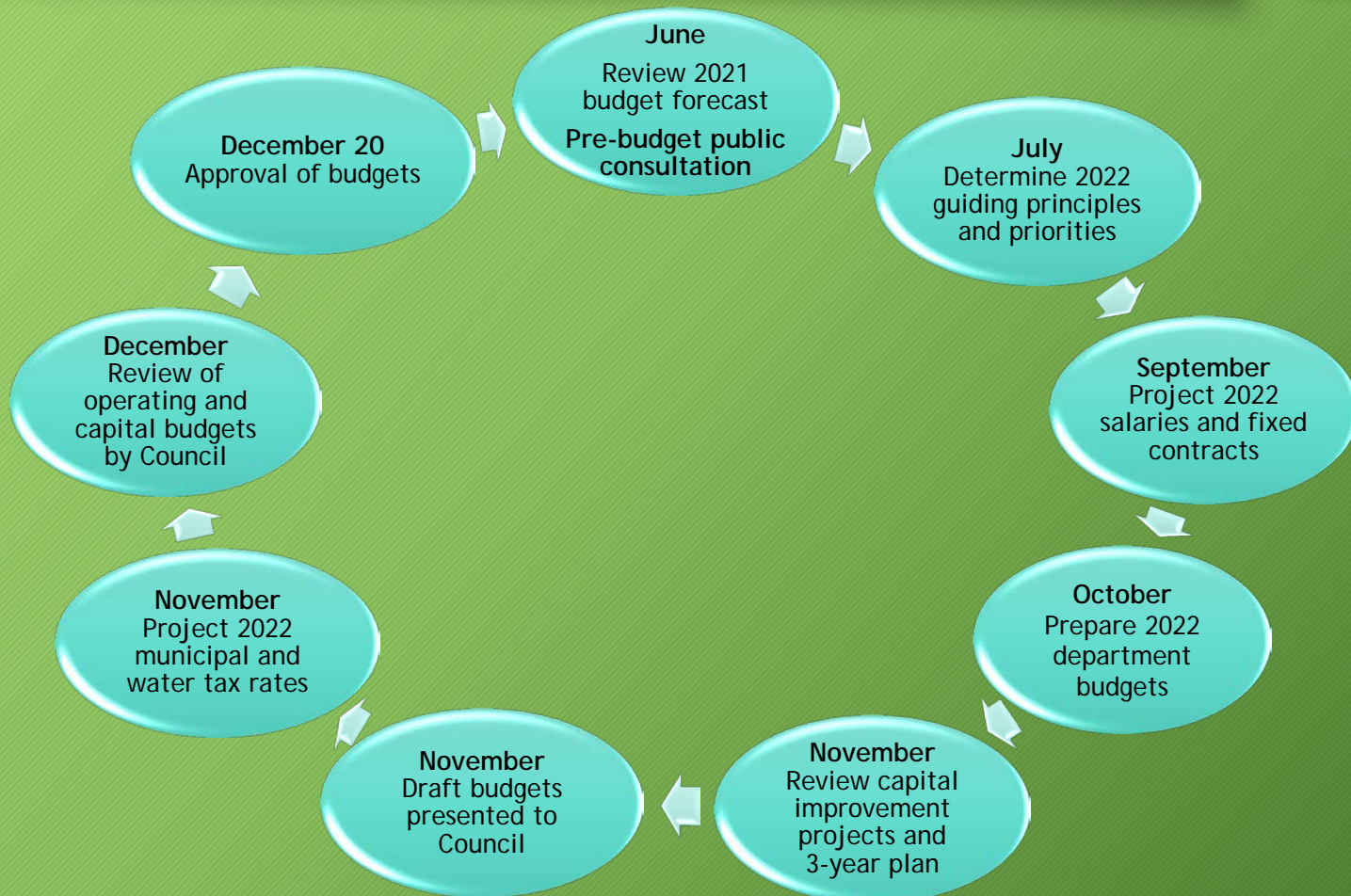
2022

Special Council meeting
December 20, 2021

Summary of Presentation

- Budget Process and Guiding Principles
- 2022 Budget Overview
- 2022 Operating Budget Details
 - Local and Agglomeration Services
 - Revenues
 - Expenses
- Municipal Property and Water Reserve Tax Rates
- Capital Investment Priorities for 2022
- Capital Investment Three-Year Plan 2022-2023-2024
- Question Period

Budget Building Process



Guiding Principles

The 2022 budget building process guiding principles are as follows:

- ensure that there is a balance between revenues and expenses;
- ensure that property tax revenues cover increases in net operating expenses while minimizing the additional burden on taxpayers;
- ensure long-term financial viability of the City and sustainability of services and programs;
- optimize external funding opportunities, in addition to federal and provincial grants, to support infrastructure improvements;
- ensure that, whenever possible, the City leverage internal funding sources for capital investment projects in order reduce the cost of debt service;

Guiding Principles (cont'd)

- ensure that adequate funds are made available to sustain on-going operating costs following new construction or upgrades to City facilities;
- ensure that when new services and associated costs are added to the budget, the services must be for the greater good of the community;
- ensure efficiency and transparency during the budget building process, and ensure a City-wide commitment for controlling costs in all departments during the budget monitoring process;

As in previous years, the 2022 operating budget will continue to prioritize resources that ensure quality services and programs are provided to all residents of the City.

Local vs. Agglomeration Services

Local - City of Côte Saint-Luc

- Administration
- Public works
- Road and water infrastructure maintenance
- Waste management - collection and transport (Recycling, organic and refuse)
- Public safety and security and EMS
- Recreation
- Library
- Aquatic and Community Center (ACC)
- Debt service/CMM

Agglomeration - City of Montreal

- Police
- Fire
- Municipal court
- Municipal Evaluation
- Public transportation
- Water treatment and distribution
- Emergency 911 centre
- Social housing

Operating Budget

Overview

2022 Budget – Overview

- Third year of a 3-year tax roll: 2020-2021-2022
- The increase in municipal taxation revenue is 2.65%
- 1.75% increase in municipal taxes for an average residential home (house/condo/townhouse) whose property increased by 14.2% with the deposit of the current roll
- NEW - A financial reserve for roads was created in 2021 to pay for road repairs/resurfacing projects. A special tax of \$0.0051 will be levied starting in 2022, representing an additional 0.5% increase on the municipal tax invoice.
- NEW - A tariff will be levied for swimming pools - Private homes - above-ground (\$50), inground (\$100) and semi-private homes incl. condos and apt 6+ (\$300)
- Total increase in net taxation revenues is 2.69% due to the reduction in the provision for potential property valuation contestations, tariff for black bins and increase in financial reserve for roads and swimming pools tariff revenues
- Total increase in revenues is 4.15%
- Total increase in expenses (including Agglo and Local) is 5.89%
- The revenue shortfall in the amount of \$2,958,500 will be offset by a government grant that was received to cover COVID-19 related expenses. This grant will be used to cover the 2022 Agglomeration increase since it is mostly related to COVID-19 expenses incurred in 2020.

2022 Budget

Impact of Current Valuation Roll

- Third year of the 3-year valuation roll: 2020-2021-2022
- The value of residential homes (house/condo/townhouse) in Côte Saint-Luc rose by 14.2%, however, the combined value of all residential properties, including apartment buildings, rose by 14.8%
 - There were differences in the average increase based on the type of property
 - Single family house ▲ 17.1 %
 - Condominiums/Townhouses ▲ 8.2 %
 - Duplexes ▲ 11.4 %
 - Apartments (6+) ▲ 19.7 %
- The value of non-residential properties in Côte Saint-Luc rose by 7.8%
- The variation between the 2017-2019 and 2020-2022 roll was spread over three (3) years

Property/Water Tax Increase

The 2020-2022 property evaluation roll was spread over three (3) years

On January 1, 2020;

- the average residential home evaluation in Côte Saint-Luc increased by 14.2%
- the average value of a single family house (excluding condo/townhouse) is \$692,300
- the average value of a single family condo/townhouse is \$377,600
- **the average family home (house/condo/townhouse) is \$545,000**

Example of three-year spreading for municipal taxation purposes:

Property evaluation on January 1, 2019	\$477,200	
Property evaluation 2020-2022	\$545,000	(14,2% increase)
Property evaluation increase	\$67,800	/ 3 years

Three-year spreading	Annual Increase	Taxable Evaluation
Year 1 - 2020	\$22,600	\$499,800
Year 2 - 2021	22,600	522,400
Year 3 - 2022	22,600	545,000

Property/Water Tax Increase

Example 1 - Average Residential Home (house, condominium, townhouse)

Example of a tax invoice for an average residential home with a value of \$545,000

	2022		2021	
Property Evaluation for taxation purposes	\$545,000		\$522,400	
	Tax Rate	\$	Tax Rate	\$
Tax rate per \$100 of property evaluation				
Municipal taxes	0.9715	\$5,294	0.9966	\$5,206
Special Tax - Water Reserve	0.0475	\$259	0.0482	\$252
Special Tax - Roads Reserve (NEW)	0.0051	\$28	-	\$0
Total Taxes	1.0241	\$5,581	1.0448	\$5,458
(Excludes tariffs ex. swimming pools)				
Increase/(decrease) in Taxes - \$		\$123		\$0
Increase/(decrease) in Taxes - %		2.25%		0.0%

Property/Water Tax Increase Example 2 - Average House

Example of a tax invoice for an average residential house with a value of \$692,300 (valuation increase of 17.1%)

	2022		2021	
Property Evaluation for taxation purposes	\$692,300		\$658,766	
	Tax Rate	\$	Tax Rate	\$
Tax rate per \$100 of property evaluation				
Municipal taxes	0.9715	\$6,726	0.9966	\$6,565
Special Tax - Water Reserve	0.0475	\$329	0.0482	\$318
Special Tax - Roads Reserve (NEW)	0.0051	\$35	-	\$0
Total Taxes	1.0241	\$7,090	1.0448	\$6,883
(Excludes tariffs ex. swimming pools)				
Increase/(decrease) in Taxes - \$		\$207		\$55
Increase/(decrease) in Taxes - %		3.0%		0.8%

Operating Budget

Revenues

Revenues

\$78,388,770

		<u>Budget 2022</u>	<u>Budget 2021</u>
Revenues from taxes	Note 1	67,066,800	65,129,520
Revenues from local improvement taxes		102,000	104,000
Revenues from tariff (black bins)		0	240,000
Revenues from tariff (swimming pools)	Note 2	50,000	
Compensation for City Services	Note 3	14,700	
Compensation "In-lieu of taxes"	Note 4	1,635,000	1,558,800
Other revenues		9,520,270	8,236,030
Total Revenues		<u><u>\$78,388,770</u></u>	<u><u>\$75,268,350</u></u>
Increase over prior year		4.15%	

Note 1: Local and Agglomeration

Note 2: As per section 244.1 of the Act Respecting Municipal Taxation, a tariff for swimming pools is imposed

Note 3: Compensation for exempted immovables

Note 4: Federal and Provincial government buildings - post office, schools and hospitals

Estimated Revenues from Taxes

\$67,066,800

		<u>Budget 2022</u>	<u>Budget 2021</u>
Residential properties	Note 1	40,478,100	39,764,360
Apartments 6+ units		12,723,600	11,761,270
Vacant land		119,800	173,000
Non-residential properties		9,629,100	9,684,840
Water reserve	Note 1	3,821,800	3,796,050
Roads reserve	Note 2	312,600	
Municipal tax provision	Note 3	-18,200	-50,000
Total		<u><u>\$67,066,800</u></u>	<u><u>\$65,129,520</u></u>
Increase over prior year		2.97%	

Note 1: Based on a 1.75% property tax increase for an average residential home (incl. houses, condos and townhouses)

Note 2: New special tax - represents 0.5% property tax increase for an average residential home

Note 3: Reserve for contestation of municipal taxes

Estimated Revenues from Local Improvement Taxes and Tariffs

\$166,700

		Budget 2022	Budget 2021
		<u> </u>	<u> </u>
Local Improvement Taxes		102,000	104,000
Black garbage bin - Tariff	Note 1	0	240,000
Swimming Pools - Tariff	Note 2	50,000	0
Compensation for City Services	Note 3	14,700	0
		<u> </u>	<u> </u>
Total		<u><u>\$166,700</u></u>	<u><u>\$344,000</u></u>
Decrease over prior year		-51.54%	

Note 1: The one-time tariff for black bins levied in 2021 is not recurring in 2022

Note 2: New - As per section 244.1 of the Act Respecting Municipal Taxation, a tariff for swimming pools will be levied as of 2022

Note 3: New - Compensation for exempted immovables

Other Revenues – Details

\$9,520,270

		Budget 2022	Budget 2021
Aquatic and Community Center		726,380	726,850
Recreation / Library and cultural activities		1,423,620	1,367,050
Permits and Licences		388,600	322,800
Property Transfer duties	Note 1	4,000,000	3,200,000
Fines and costs		500,000	375,000
Interest revenues		576,000	627,000
Proceeds from sale of land/lanes		150,000	48,000
Services rendered by Public Works/Engineering		110,000	105,000
Services rendered to the Fire Department		60,000	60,000
Services rendered by Emergency Medical Services		23,800	16,600
Government Grants & Conditional Transfers	Page 18	1,420,170	1,210,180
Miscellaneous Revenues		141,700	177,550
Total		<u>\$9,520,270</u>	<u>\$8,236,030</u>
Increase over prior year		15.59%	

Note 1: Increase is based on historical trends and increase in rates for properties >\$5 million

Government Grants & Transfers

\$1,420,170

Provincial Grants

- MDDELCC Redevance - household waste tonnage diverted from landfills (\$380,000)
- Recyc-Quebec - Recycling materials (\$240,000)
- Library - materials (\$150,000)
- SHQ - PAD program - materials (\$5,000)
- Min. of Finance - Interest on provincial portion of long-term debt (\$174,370)
- MAMH - pacte-fiscal agreement (\$445,800)

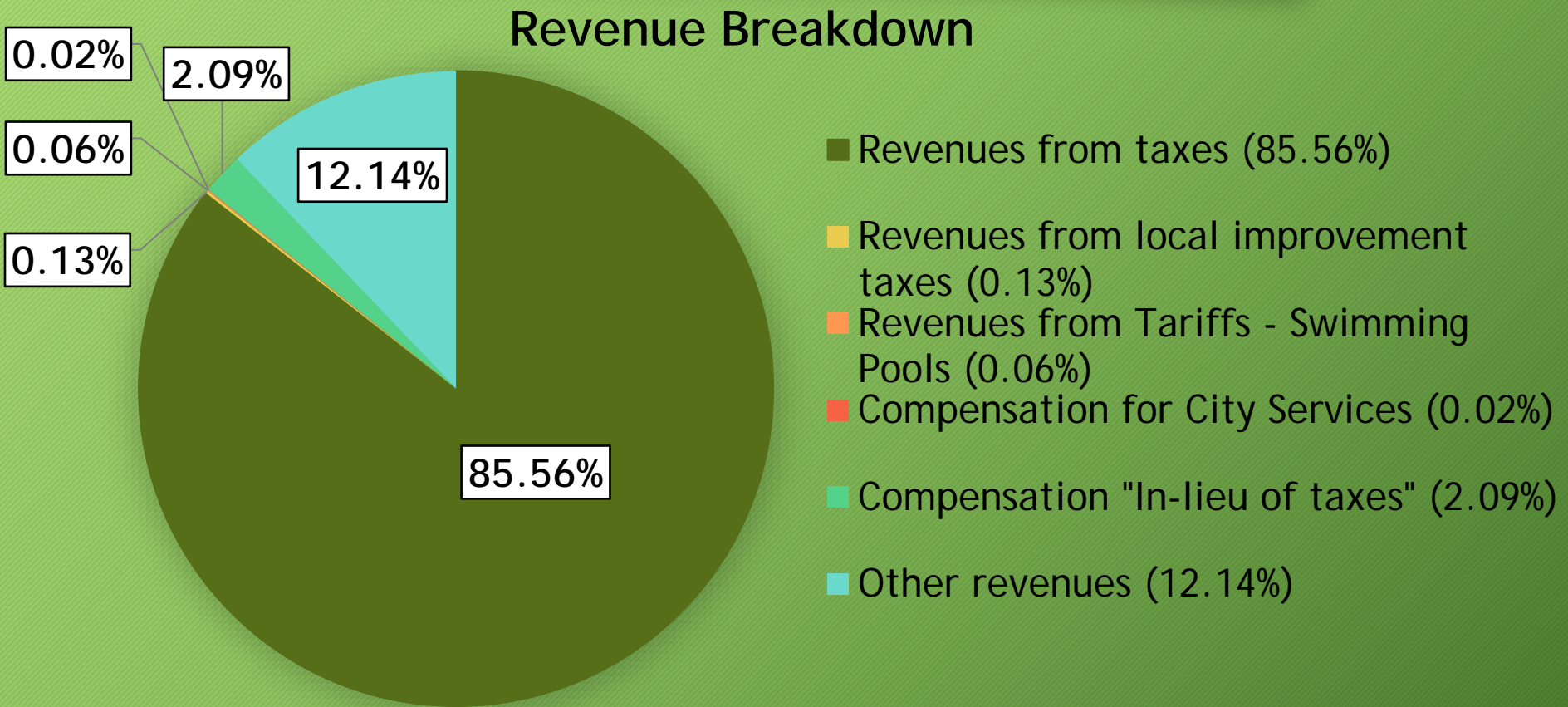
Federal Grant

- Summer student program (\$20,000)

City of Montreal

- Cost sharing - Pump station and fire station (\$5,000)

Revenue Breakdown



Operating Budget

Expenses

Summary of Local Expenses

\$48,963,370

	<u>Budget 2022</u>		<u>Budget 2021</u>
General Administration	13,839,880		13,046,060
Public Safety (Public Security/EMS/vCOP)	1,897,350		1,875,280
Public Works	11,029,780		10,578,580
Environmental Services	4,574,920		4,997,080
Recreation and Culture	4,344,850		4,175,290
Library	3,221,500		3,115,940
Aquatic and Community Centre	2,864,720		2,634,790
Sub-Total	\$41,773,000	3.34%	\$40,423,020
CMM, Debt Service, Financing Costs	7,190,370	4.24%	6,897,930
Appropriation from Cumulative Surplus	-		(501,200)
Total Local Expenses	<u>\$48,963,370</u>		<u>\$46,819,750</u>
Increase over prior year		4.58%	

Summary of Agglomeration Apportionment

\$29,425,400

		<u>Budget 2022</u>		<u>Budget 2021</u>
General		25,967,600		25,199,400
Water services	Note 1	1,628,600		1,596,700
Water meters		1,100		1,100
Arterial Roads - 2006-2008 debt		4,600		4,600
Contribution to Centre Ville		570,000		564,000
Capital Investment Projects - TECQ/FCCQ		450,900		450,900
2020 Agglomeration deficit	Note 2	2,399,500		241,500
Total Fixed Apportionment		\$31,022,300	10.56%	\$28,058,200
Cost of water	Note 3	1,361,600		1,334,900
Total Variable Apportionment		1,361,600	2.00%	1,334,900
Total Apportionment		\$32,383,900	10.18%	\$29,393,100
Appropriation from Cumulative Surplus - MAMH Grant		(2,958,500)		(944,500)
Net Agglomeration Apportionment		\$29,425,400		\$28,448,600

Note 1: Water services are still based on the taxation potential of the City among the demerged cities

Note 2: This portion of the apportionment is non-recurring. Total Agglo deficit at Dec. 31, 2020 was \$211.3 million

Note 3: Drinking water is now based on consumption rather than taxation potential.

Local Expenses

General Administration

\$13,839,880

	<u>Budget 2022</u>	<u>Budget 2021</u>
City Council	457,190	446,190
Finance	879,530	902,670
General Council / Purchasing	380,720	370,690
City Manager	611,590	612,700
Information Systems	872,780	820,460
Public Relations and Communication	475,300	448,970
Legal Services / City Clerk	429,830	343,020
Human Resources	711,900	668,550
Undistributed Administration expenses	1,290,320	1,283,170
Employee's Contributions - Fringe Benefits	6,016,800	5,595,900
Building Maintenance - City Hall	418,780	400,490
Engineering	633,490	590,490
City Planning & City Inspection	661,650	562,760
Total Expenditures	<u><u>\$13,839,880</u></u>	<u><u>\$13,046,060</u></u>
Increase over prior year	6.08%	

Local Expenses

Public Safety (Public Security, EMS, vCOP)

\$1,897,350

	<u>Budget 2022</u>	<u>Budget 2021</u>
Emergency Medical Services / Public Security and vCOP	1,817,220	1,787,560
Building Maintenance	<u>80,130</u>	<u>87,720</u>
Total Expenses	<u>\$1,897,350</u>	<u>\$1,875,280</u>
Increase over prior year	1.18%	

Local Expenses

Public Works

\$11,029,780

	Budget 2022	Budget 2021
Administration	1,499,040	1,462,900
Building Maintenance	1,034,890	1,172,880
Road Services	1,819,430	1,627,000
Vehicle Maintenance	1,515,190	1,450,640
Snow Removal	2,791,300	2,728,670
Street & Traffic Lights	363,300	369,760
Parks & Green Areas	2,006,630	1,766,730
Total Expenses	<u>\$11,029,780</u>	<u>\$10,578,580</u>
Increase over prior year	4.27%	

Local Expenses

Environmental Services

\$4,574,920

		<u>Budget 2022</u>	<u>Budget 2021</u>
Water Distribution - Debt Service		579,840	576,340
Water Distribution - General		2,212,610	2,200,860
Water Distribution - Lead	Note 1	370,300	490,310
Garbage Removal/Disposal	Note 2	1,412,170	1,729,570
Total Expenses		<u>4,574,920</u>	<u>4,997,080</u>
Decrease over prior year		-8.45%	
Water Purchase - Agglomeration Apportionment		<u>1,361,600</u>	<u>1,334,900</u>
Increase over prior year		2.00%	

Note 1 A provision has been established to test drinking water and create an action plan in 2022

Note 2: Decrease due to the purchase and distribution in 2021 of black garbage bins to single family homes and duplexes

Local Expenses

Water Distribution – Lead Service Lines

\$370,300

- A new budget has been established to cover expenses related to water service line made of lead
 - Due to the COVID-19 pandemic, accelerated water testing for homes with lead service lines will be completed in 2022
 - A Programme for Water Filter Rebates is available to homeowners in the affected areas; \$50 rebate to purchase water filters, a \$200 rebate purchase an under-sink filtration system and a \$200 rebate for 5-gallon bottle water dispenser
 - Information regarding the rebate is available on the City's website
 - An action plan regarding replacing the water service lines will be established in late 2022 once the results of the water testing has been finalized

Local Expenses

Recreation, Culture and ACC

\$7,209,570

	Budget 2022	Budget 2021
Administration	1,113,540	1,115,520
Aquatic and Community Centre	2,864,720	2,634,790
Building Maintenance - Recreation/Gym/Pool	164,150	168,630
Gym Expenses	94,010	101,790
Arena Operations	874,120	845,210
Skating Rink Activities/Grants to Associations	94,030	84,450
Parkhaven Pool Activities	322,020	278,660
Tennis Club	123,150	113,160
Parks/Playgrounds Activities	851,770	729,300
Building Maintenance - Park Chalets	105,920	100,690
P.E. Trudeau/Kirwan Parks Maintenance	157,950	176,270
Senior Services	1,750	9,750
Special Events	155,820	161,440
Social Cultural Activities	286,620	290,420
Total Expenses	<u>\$7,209,570</u>	<u>\$6,810,080</u>
Increase over prior year	5.87%	

Local Expenses

Eleanor London Côte Saint-Luc Public Library

\$3,221,500

	<u>Budget 2022</u>	<u>Budget 2021</u>
Library Services	\$2,936,950	\$2,849,240
Building Maintenance	<u>284,550</u>	<u>266,700</u>
Total Expenses	<u><u>3,221,500</u></u>	<u><u>3,115,940</u></u>
Increase over prior year	3.39%	

Local Expenses

Debt Service, Financing Costs & CMM

\$6,832,030

	<u>Budget 2022</u>	<u>Budget 2021</u>
Interest/Financing Payments	1,038,000	1,247,070
Capital Repayments	5,158,800	5,697,000
Provincial Share of Capital Repayments	-26,900	-680,920
Contribution-Community Metropolitan Montreal	537,130	527,440
Provision/System Reserve	125,000	50,000
	Note 1	
Total Expenses and Capital Repayments	<u><u>\$6,832,030</u></u>	<u><u>\$6,840,590</u></u>
Decrease over prior year	-0.13%	

Note 1: The system reserve has been increased to \$125,000.

Local Expenses

Various Appropriations

-\$2,600,160

		<u>Budget 2022</u>	<u>Budget 2021</u>
Appropriation to/-from the Working Fund		433,340	421,850
Appropriation to/-from Cumulative Surplus	Page 32	-2,958,500	-1,445,700
Appropriation to/-from the Water Financial Reserve	Note 1	-300,000	-300,000
Appropriation to/-from the Roads Financial Reserve	Note 2	312,600	
Appropriation needed in future - Pension/Other		-87,600	-64,510
Total Appropriations		<u><u>-\$2,600,160</u></u>	<u><u>-\$1,388,360</u></u>
Decrease over prior year		87.28%	

Note 1: The transfer from the Water Financial Reserve is to cover the cost of testing for homes with lead service lines

Note 2: New financial reserve was created in 2021 to finance road resurfacing/repair projects

Local Expenses

Appropriation from Unrestricted Cumulative Surplus
\$2,958,500

- Grant received from the Ministry of Municipal Affairs - \$2,963,620

Portion to be used in 2021

Total amount of the grant used in 2021 \$ 0

Portion to be used in 2022

- Agglomeration Apportionment Increase \$ 2,958,500
- CSL revenue shortfall due to COVID-19 \$ 0
- CSL increase in expense due to COVID-19 \$ 0
- Total amount of the grant used in 2022 \$2,958,500

Total Appropriation from Cumulative Surplus \$2,958,500

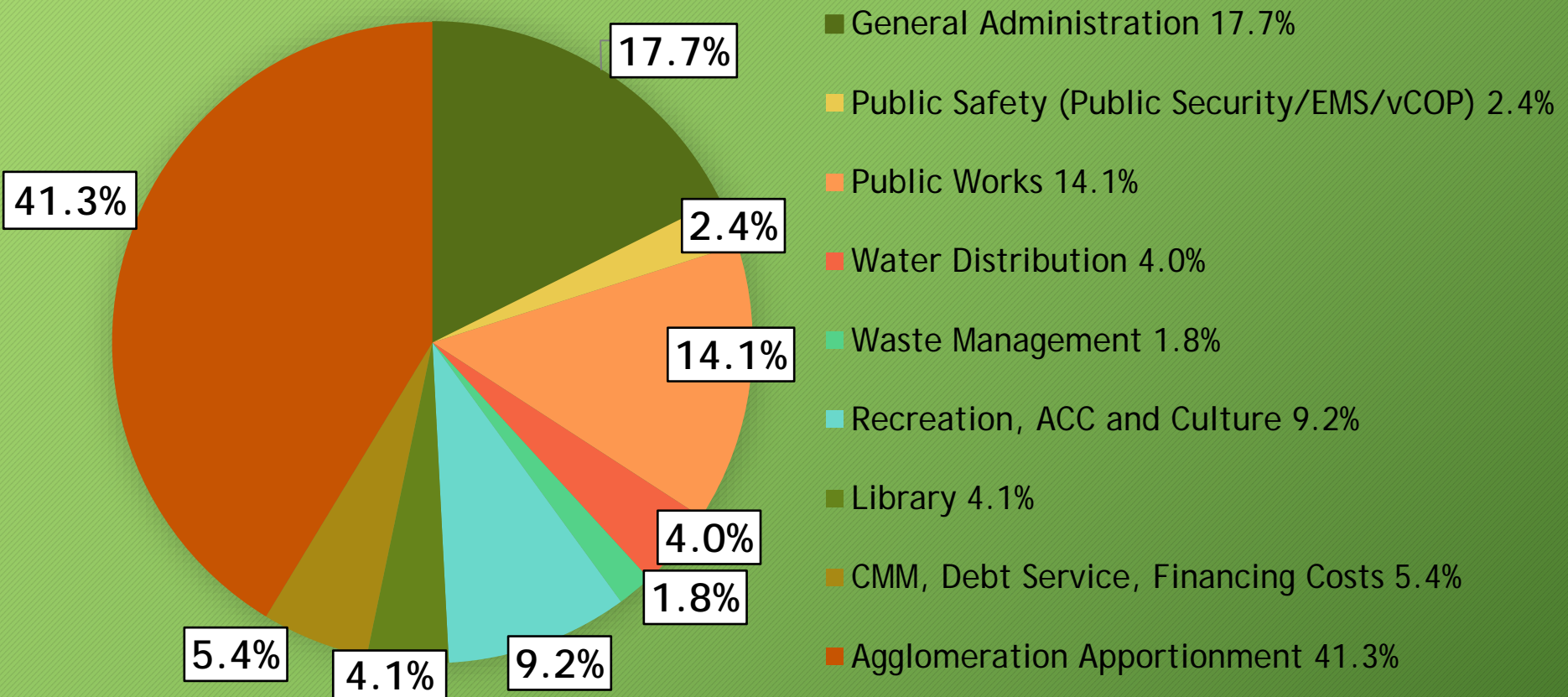
Total Expenses - Summary

\$85,627,170

	<u>Budget 2022</u>	<u>%</u>
General Administration	13,839,880	17.7%
Public Safety (Public Security/EMS/vCOP)	1,897,350	2.4%
Public Works	11,029,780	14.1%
Water Distribution	3,162,750	4.0%
Waste Management	1,412,170	1.8%
Recreation, ACC and Culture	7,209,570	9.2%
Library	3,221,500	4.1%
CMM, Debt Service, Financing Costs	4,231,870	5.4%
Agglomeration	32,383,900	41.3%
Sub-Total	<u>78,388,770</u>	<u>100.00%</u>
Depreciation Expense	<u>7,238,400</u>	
Total Expenses	<u><u>85,627,170</u></u>	

Expenses Breakdown

Expenses Breakdown



Depreciation related to Capital Expenditures

\$7,238,400

Effective January 1, 2022, municipalities must include depreciation expenses (by service) in the operating budget. Although depreciation is included in the budget, it has a nil affect on the surplus/deficit. Below is the breakdown by service for 2022

	<u>Budget 2022</u>	<u>Budget 2021 *</u>
General Administration	460,000	-
Public Safety (Public Security/EMS/vCOP)	92,200	-
Public Works	2,552,300	-
Environmental Services	916,600	-
Recreation, Library and Culture	<u>3,217,300</u>	<u>-</u>
Total	\$7,238,400	\$0

* Note: the comparative breakdown for 2021 is not available

Operating Budget Summary

	Budget 2022		Budget 2021
Total Revenues	\$78,388,770	4.15%	\$75,268,350
Total Local Expenses and Appropriations	48,963,370	3.47%	47,320,950
Depreciation related to Capital Expenditures	7,238,400		-
Agglomeration Apportionment - Water	1,361,600	2.00%	1,334,900
Agglomeration Apportionment - Other	31,022,300	10.56%	28,058,200
Total Agglomeration Apportionment	32,383,900	10.18%	29,393,100
Total Local Expenses and Agglomeration	88,585,670		76,714,050
Less: Appropriation from Cumulative Surplus	-2,958,500		-1,445,700
Other Adjustements - Depreciation	-7,238,400		0
Net Local Expenses and Agglomeration	78,388,770	4.15%	75,268,350
Surplus/(Deficit)	0		0

Operating Budget

Municipal Property and Water and Roads Reserves Reserve Tax Rates

Côte Saint-Luc Municipal Property Tax Rates

Residential Properties

	<u>2022</u>	<u>2021</u>
Residential properties	0.9715	0.9966
Special Tax - Water Reserve	0.0475	0.0482
Special Tax - Roads Reserve - NEW	0.0051	0.0000
	<u>1.0241</u>	<u>1.0448</u>
Apartment 6+ units properties	1.1561	1.1860
Special Tax - Water Reserve	0.0475	0.0482
Special Tax - Roads Reserve - NEW	0.0051	0.0000
	<u>1.2087</u>	<u>1.2342</u>
Vacant land	1.9430	1.9932
Special Tax - Roads Reserve - NEW	0.0051	0.0000
	<u>1.9481</u>	<u>1.9932</u>

Côte Saint-Luc Municipal Property Tax Rates

Non-Residential Properties

	<u>2022</u>	<u>2021</u>
Non-residential - Reference Sub-category	3.6917	3.7871
Non-residential - Shopping Mall Sub-category	3.9686	4.0522
Non-residential - Office Tower Sub-category	3.9686	4.0522
Non-residential - Railway Sub-category	4.9210	5.0482
Non-Residential - Special Tax - Water Reserve	0.5860	0.6300
Non-Residential - Special Tax - Roads Reserve - NEW	0.0194	0.0000

Note: As per section 244.64.1 of the Act Respecting Municipal Taxation, sub-categories were created for non-residential properties for the 2020-2022 valuation roll

Property/Water Tax Increase Example - Average Residential Home (house, condominium, townhouse)

Example of a tax invoice for an average residential home with a value of \$545,000

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Property Evaluation for taxation purposes	\$545,000		\$522,400	
	Tax Rate	\$	Tax Rate	\$
Tax rate per \$100 of property evaluation				
Municipal taxes	0.9715	\$5,294	0.9966	\$5,206
Special Tax - Water Reserve	0.0475	\$259	0.0482	\$252
Special Tax - Roads Reserve (NEW)	<u>0.0051</u>	<u>\$28</u>	<u>-</u>	<u>\$0</u>
Total Taxes	1.0241	\$5,581	1.0448	\$5,458
(Excludes tariffs ex. swimming pools)				
Increase/(decrease) in Taxes - \$		\$123		\$0
Increase/(decrease) in Taxes - %		2.25%		0.0%

Property/Water Tax Increase Increase for Residential Property (single family house, condominium, townhouse)

- The increase in taxes can be explained by the percentage increase in property value between the 2017-2019 and 2020-2022 valuation roll.
- Based on the average valuation increase of 14.2% for a family home (house/condo/townhouse), taxpayer can expect the following increase:
 - 24.10% of family home taxpayers will see a reduction or a 0% tax increase in their taxes in 2022 compared to 2021
 - 25.71% of family home taxpayers will see an increase between 0.01% and 2.25% in their taxes in 2022 compared to 2021
 - 29.53% of family home taxpayers will see an increase between 2.26% and 3.50% in their taxes in 2022 compared to 2021
 - 14.48% of family home taxpayers will see an increase between 3.51% and 4.50% in their taxes in 2022 compared to 2021
 - 6.18% of family home taxpayers will see an increase greater than 4.51% in their taxes in 2022 compared to 2021

Capital Investment Budget

2022 Projects

Capital Investment priorities for 2022

\$12.4 Million total investment

- Sewer sleeving
- Aqueduct sleeving
- Lead pipes replacement
- Installation of 380 residential water meters
- Road resurfacing and sidewalk repair projects
- LED streetlights
- Parks and public spaces
- ACC roof and building envelope
- Replenishment of Public Works aging vehicle fleet

Water Infrastructure

\$6,368,900

- TECQ grant programming for 2019-2023 was adopted on December 14, 2020
- TECQ programming professional services
- Aqueduct, rainwater and waste sewer sleeving work is scheduled for 2022
- 226 pneumatic excavations and 52 lead service line were replaced in 2021
- 22 lead service lines were replaced in 2021 as part of the water infrastructure repairs and maintenance
- 44 lead service lines were replaced in 2021 as part of the road resurfacing projects
- 887 pneumatic excavations and 58 lead service line will be replaced in 2022

Watermain Statistics

Total length of watermains network = 73,349m

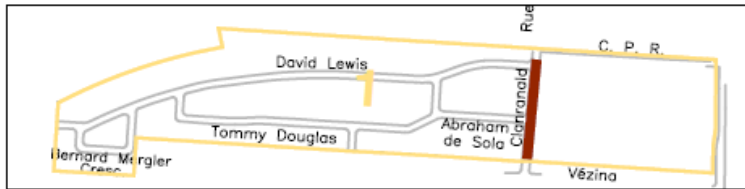
	Length of Watermains Sleeved (m)	Percentage of Watermains Sleeved
2007-2021	17,476	23.8

	Watermain Breaks	Average
2007-2011	142	28.4
2012-2021	103	10.3
Change		-63.7%

Road/Sidewalk Infrastructure

\$3,419,000

- **Road Resurfacing - Planned streets:**
 - Heywood Road- between Einstein and Kellert
 - Mather Road- between Wentworth and Palmer
 - Schweitzer Road
 - Fire station- parking lot area
- **Sidewalk Repairs – Various locations**
 - Approximately 6,500 m² of sidewalk replaced in past 5 years
- **LED Lights**
 - Approx. 526 LED street lights have been replaced to date



Roads Resurfaced: 2005-2021



NO.	DATE	RÉVISION/REVISION


 Ville de Côte Saint-Luc / City of Côte Saint-Luc
 Développement Urbain / Urban Development
 Division Ingénierie / Engineering Division
 5801 boul. Cavendish Blvd., Côte Saint-Luc, Qc H4W 3C3
 Tel: (514) 485-6800 / Fax: (514) 485-6963

LOCALISATION DES RESURFAÇAGES DE RUES
ROAD RESURFACING PLAN
2005-2021

ÉCHELLE/SCALE: N.A. É / N.T.S.	DATE: 2021-12-16
PRÉPARÉ/DESIGNED BY: Voltaire Thomas	DESSINÉ/DRAWN BY: Voltaire Thomas
APPROUVE/APPROVE BY: Spyro Yots	DESSIN MODIFIÉ, NO: Projet Resurfaçage 2005 à 2021

Parks and Public Spaces

\$963,000

- Purchase and planting of trees
 - In order to increase the City's tree inventory, the budget will be increased from \$100,000 to \$200,000 for three (3) years - 2021, 2022 and 2023

Since 2015, 2,010 trees have been planted in Côte Saint-Luc
- Small park upgrades & playground equipment *
- Trudeau Park - irrigation system and baseball field fences/lights
- Yitzhak Rabin park - Professional services for conversion of wading pool to splash pad/walkways

* Note: Financed by the cumulative surplus

Building and Local Improvements

\$639,800

- Electric charging stations for Public and City vehicles *
 - City use: 8100 Côte Saint-Luc Road (Public Safety)
 - Public use: Samuel Moskovitch Arena parking lot
Curbside on Baily Road
- Arena/Singerman Park chalet - building envelope
- City Hall - Reconstruction of rooftop structures
- ACC - roof and building envelope
- ACC pool - mobility chair *

* Note: Financed by the working fund

Vehicles, Machineries and Equipment \$696,500

Vehicles and Machineries

- Electric Cargo van (replacing 2010 vehicle)
- Hybrid SUV (replacing 2012 ambulance)
- Ten-wheeler with Dumper (replacing 2003 vehicle)
- Salt Box (replacing 2006 equipment)
- Zamboni (replacing 1976 machine)
- Onboard Tablets/Computers - P.S. and EMS *

* Note: Financed by the Working Fund

Equipment, Furniture & Other

\$354,400

- Audio/Video Conference Room Equipment Upgrade
- Security cameras system
- Switching system upgrade
- Staff computers and equipment
- Library furniture (AV and fireplace lounge)
- Video streaming upgrade in Auditorium and Council Chamber
- Purchase and installation of building shed at Public Works

Note: These projects are financed by the Working Fund

Capital Investment Three-Year Plan 2022-2023-2024

Title	Description	2022	2023	2024
Infrastructure	Repairs and resurfacing of sections of roads and sidewalks; LED lights; sewer sleeving; park and public spaces upgrades	10,750,900	9,874,900	8,521,900
Buildings & Local Improvements	Electric charging stations for City vehicles; Arena/Singerman Park chalet - building envelope; City Hall - Reconstruction of rooftop structures; ACC - roof and building envelope; ACC pool - mobility chair	639,800	2,010,000	2,282,500
Vehicles/Machineries and Heavy Equipment	Vehicle & equipment replacements	696,500	727,700	805,600
Office (IT) Equipment/ Furniture	Audio/Video Conference Room Equipment; Security cameras; Switching system; Computers; Library - lounge furniture; Video streaming upgrade	274,400	186,200	47,600
Other	Mobile shelving; SECI electronic tickets; mobile unit for office space	80,000	80,000	80,000
Total		<u>\$12,441,600</u>	<u>\$12,878,800</u>	<u>\$11,737,600</u>

Capital Investment Three-Year Plan 2021-2022-2023

	2022	2023	2024
Capital Expenses	\$12,441,600	\$12,878,800	\$11,737,600
Non-Refundable QST	<u>601,490</u>	<u>642,000</u>	<u>585,000</u>
Capital Projects (net taxes)	13,043,090	13,520,800	12,322,600
Less: Federal/Provincial Grants	(6,062,290)	(5,047,800)	(146,980)
Other Sources of Funding	<u>(995,800)</u>	<u>(594,500)</u>	<u>(525,100)</u>
Sub-Total	<u>(7,058,090)</u>	<u>(5,642,300)</u>	<u>(672,080)</u>
Capital Expenses to be Financed	<u>\$5,985,000</u>	<u>\$7,879,500</u>	<u>\$11,650,520</u>

Question period