

**MINUTES OF THE SPECIAL MEETING OF THE CITY COUNCIL HELD ON
MONDAY, DECEMBER 19, 2022 AT 5801 CAVENDISH BOULEVARD,
CÔTE SAINT-LUC, AT 6:00 P.M.**

PRESENT:

Mayor Mitchell Brownstein, B. Comm., B.C.L., LL.B. presiding
Councillor Lior Azerad
Councillor Sidney Benizri
Councillor Dida Berku, B.C.L.
Councillor Steven Erdelyi, B.Sc., B.Ed.
Councillor Mitch Kujavsky, B. Comm.
Councillor Andee Shuster

ALSO PRESENT:

M^e Jonathan Shecter, City Manager, Director of Legal Services and
City Clerk
Ms. Florine Agbognihoue, Assistant City Clerk, acted as Secretary
of the meeting
Angelo Marino, Director of Finance & I.T. and City Treasurer

QUESTION PERIOD

The question period started at 6:08 p.m. and finished at 6:10 p.m. One (1) person submitted a question prior to tonight's meeting, and they were heard.

1) Joan Gross

The resident inquired about the possibility of spreading the amount of taxes due over 12 equal installments without carrying charges for 2023, to which Councillor Erdelyi explained that the City has to pay its share to the agglomeration in two installments and that our tax dates correspond to these two installment dates. He also mentioned that if we were to allow residents to pay in monthly installments, we would either have to borrow money to pay the share or pay interest to the City of Montreal, which would put us in a difficult situation. Therefore, if residents choose to pay in 12 monthly installments, they will have to pay interest on that amount, however, if a resident is interested in finding an arrangement, they can contact our Finance Department.

221231

ADOPTION OF THE 2023 OPERATING BUDGET

It was

MOVED BY COUNCILLOR STEVEN ERDELYI
SECONDED BY COUNCILLOR ANDEE SHUSTER

AND RESOLVED:

"THAT Côte Saint-Luc City Council hereby adopts the 2023 Operating Budget as follows:

Revenues	\$84,208,150
Expenses and Appropriations	\$84,208,150
Surplus/(Deficit)	\$0

Hereby annexed to the minutes to form an integral part of said document entitled: Annex A.”

CARRIED UNANIMOUSLY

221232

ADOPTION OF THE THREE-YEAR CAPITAL EXPENDITURE PLAN FOR 2023-2024-2025

It was

MOVED BY COUNCILLOR STEVEN ERDELYI
SECONDED BY COUNCILLOR LIOR AZERAD

AND RESOLVED:

“THAT Côte Saint-Luc City Council hereby accepts and adopts the Three-Year Capital Expenditure Plan for the 2023-2024-2025 years, totaling \$34,809,650, plus applicable taxes, hereby annexed to the minutes to form an integral part of said document entitled: Annex B.”

CARRIED UNANIMOUSLY

SECOND QUESTION PERIOD

No questions were asked.

221233

APPROVAL OF THE ADJOURNMENT OF THE MEETING

It was

MOVED BY COUNCILLOR MITCH KUJAVSKY
SECONDED BY COUNCILLOR ANDEE SHUSTER

AND RESOLVED:

“THAT Council hereby authorizes the Mayor to declare the Meeting adjourned.”

CARRIED UNANIMOUSLY

**AT 7:06 P.M. MAYOR BROWNSTEIN DECLARED THE MEETING
ADJOURNED.**

MITCHELL BROWNSTEIN
MAYOR

FLORINE AGBOGNIHOUE
ASSISTANT CITY CLERK

LIST OF ANNEXES		
Resolution number	Corresponding Annex	Document
221231	Annex A	City of Cote Saint-Luc - Draft Operating Budget Summary - For the year ending December 31, 202
221232	Annex B	City of Cote Saint Luc - Capital Investment Budget Three -Year Plan - 2023-2024-2025 Date: December 7, 2022

City of Cote Saint-Luc
Draft Operating Budget Summary
For the year ending December 31, 2023

APPENDIX I

	Budget 2019 \$	Budget 2020 \$	Staff 2020	Budget 2021 \$	Staff 2021	Budget 2022 \$	Staff 2022	Budget 2023 \$	Staff 2023	Variance	
										Budget 2023 vs. 2022	
										\$	%
REVENUES											
Revenues from local taxation											
Municipal Taxes	59,532,000	60,566,800		61,333,460		62,932,400		67,699,800		4,767,400	7.58%
Local improvement tax	79,480	79,900		104,000		102,000		102,000		0	0.00%
Special Tax - Water Reserve	3,806,500	3,787,400		3,796,060		3,821,800		4,046,900		225,100	5.89%
Special Tax - Road Reserve	0	0		0		312,600		314,200		1,600	0.51%
Tariff - Black Waste Bins	0	0		240,000		0		0		0	0.00%
Tariff - Swimming Pools	0	0		0		50,000		48,700		(1,300)	(2.60%)
Compensation for City Services	0	0		0		14,700		16,300		1,600	10.88%
Sub-total	63,417,980	64,434,100		65,473,520		67,233,500		72,227,900		4,994,400	7.43%
Compensation in lieu of taxes											
Quebec: Social Affairs and Education	1,382,000	1,450,000		1,475,000		1,550,000		1,600,000		50,000	3.23%
Canada: Post and other	80,800	82,400		83,800		85,000		85,000		0	0.00%
Sub-total	1,462,800	1,532,400		1,558,800		1,635,000		1,685,000		50,000	3.06%
Other revenues											
Aquatic and Community Center	812,900	734,680		726,850		726,380		818,400		92,020	12.67%
Recreation / Library and cultural activities	1,504,180	1,418,480		1,367,050		1,423,620		1,436,950		13,330	0.94%
Permits & Licences	611,800	467,800		322,800		388,600		460,450		71,850	18.49%
Property Transfer Duties	2,650,000	2,800,000		3,200,000		4,000,000		4,000,000		0	0.00%
Fines and Costs	475,000	475,000		375,000		500,000		600,000		100,000	20.00%
Interest Revenues	611,000	611,500		627,000		576,000		976,000		400,000	69.44%
Proceeds from sale of land/lanes	25,000	10,000		48,000		150,000		50,000		(100,000)	(66.67%)
Services rendered by Public Works/Engineering	95,000	102,000		105,000		110,000		136,000		26,000	23.64%
Services rendered to the Fire Department	60,000	60,000		60,000		60,000		60,000		0	0.00%
Services rendered by Emergency Medical Services	16,800	16,800		16,600		23,800		23,600		(200)	(0.84%)
Conditional Transfers & Government Grants	811,400	1,100,990		1,210,180		1,420,170		1,593,150		172,980	12.18%
Miscellaneous Revenues	239,150	234,150		177,550		141,700		140,700		(1,000)	(0.71%)
Sub-total	7,912,230	8,031,400		8,236,030		9,520,270		10,295,250		774,980	8.14%
TOTAL REVENUES	\$72,793,010	\$73,997,900		\$75,268,350		\$78,388,770		\$84,208,150		\$5,819,380	7.42%
EXPENDITURES											
General Administration											
City Council	435,760	435,770	9	446,190	9	457,190	9	460,760	9	3,570	0.78%
Finance	840,360	884,850	12	902,670	12	879,530	12	911,820	11	32,290	3.67%
General Council / Purchasing	343,090	363,870	5	370,690	5	380,720	5	407,460	5	26,740	7.02%
City Manager	590,320	601,100	5	612,700	5	611,590	5	633,690	5	22,100	3.61%
Information Systems	851,600	810,160	3	820,460	3	872,780	3	917,770	4	44,990	5.15%
Public Relations and Communication	444,370	463,790	5	448,970	6	475,300	6	488,680	6	13,380	2.82%
Legal Services / City Clerk	317,490	332,590	4	343,020	5	429,830	5	469,790	5	39,960	9.30%
Human Resources	610,720	605,260	7	668,550	8	711,900	8	804,240	9	92,340	12.97%
Undistributed Administration expenses	580,020	983,640		1,283,170		1,290,320		1,156,040		(134,280)	(10.41%)
Employer's Contributions - Fringe Benefits	5,725,100	5,515,500		5,595,900		6,016,800		6,221,100		204,300	3.40%
Building Maintenance - City Hall	333,400	366,950	1	400,490	1	418,780	1	400,260	1	(18,520)	(4.42%)
Engineering	534,070	540,530	7	590,490	8	633,490	8	654,720	8	21,230	3.35%
City Planning & City Inspection	536,370	548,700	7	562,760	9	661,650	9	813,220	10	151,570	22.91%
Depreciation - General Administration	0	0		0		443,900		602,670		158,770	35.77%
Depreciation - Urban Planning	0	0		0		16,100		18,270		2,170	13.48%
Sub-Total	12,142,670	12,452,710	65	13,046,060	71	14,299,880	71	14,960,490	73	660,610	4.62%

City of Cote Saint-Luc
Draft Operating Budget Summary
For the year ending December 31, 2023

	Budget 2019 \$	Budget 2020 \$	Staff 2020	Budget 2021 \$	Staff 2021	Budget 2022 \$	Staff 2022	Budget 2023 \$	Staff 2023	Variance	
										Budget 2023 vs. 2022 \$	%
Public Safety											
Emergency Medical Services / Dispatch	619,190	639,500	5	631,930	5	646,130	5	691,650	5	45,520	7.05%
Public Safety	360,470	336,270	4	357,090	4	382,840	4	441,040	4	58,200	15.20%
Public Security / Fire Department	789,820	833,690	12	873,130	12	855,250	12	867,230	12	11,980	1.40%
vCOP	13,130	16,800		13,130		13,130		11,030		(2,100)	(15.99%)
Depreciation - Public Safety	0	0		0		92,200		89,540		(2,660)	(2.89%)
Sub-Total	1,782,610	1,826,260	21	1,875,280	21	1,989,550	21	2,100,490	21	110,940	5.58%
Public Works											
Administration	1,077,950	1,127,320	14	1,462,900	18	1,499,040	18	1,543,780	18	44,740	2.98%
Building Maintenance	1,021,240	1,101,850	11	1,172,880	11	1,034,890	9	1,052,880	9	17,990	1.74%
Road Services	1,243,920	1,537,990	27	1,627,000	27	1,819,430	26	1,853,830	26	34,400	1.89%
Vehicle Maintenance	1,301,350	1,393,730	6	1,450,640	6	1,515,190	6	1,643,380	6	128,190	8.46%
Snow Removal	2,549,150	2,677,830		2,728,670		2,791,300		2,808,650		17,350	0.62%
Street & Traffic Lights	358,100	352,850		369,760		363,300		245,600		(117,700)	(32.40%)
Parks & Green Areas	1,823,540	1,709,560	29	1,766,730	30	2,006,630	32	2,039,330	33	32,700	1.63%
Depreciation - Public Works	0	0		0		2,552,300		2,577,830		25,530	1.00%
Sub-Total	9,375,250	9,901,130	87	10,578,580	92	13,582,080	91	13,765,280	92	183,200	1.35%
Environmental Services											
Water Distribution	2,170,030	2,695,650		2,691,170		2,582,910		2,424,960		(157,950)	(6.12%)
Water Distribution - Debt Service	585,710	572,780		576,340		579,840		583,060		3,220	0.56%
Garbage Removal/Disposal	1,081,700	1,357,160		1,729,570		1,412,170		1,537,040		124,870	8.84%
Depreciation - Environmental Services	0	0		0		916,600		894,000		(22,600)	(2.47%)
Sub-Total	3,837,440	4,625,590	0	4,997,080	0	5,491,520	0	5,439,060	0	(52,460)	(0.96%)
Recreation											
Administration	1,041,330	1,128,750	15	1,115,520	14	1,113,540	14	1,237,570	15	124,030	11.14%
Building Maintenance - Recreation/Gym/Pool	139,580	140,590		168,630		164,150		167,050		2,900	1.77%
Gym Expenses	92,410	79,050		101,790		94,010		79,120		(14,890)	(15.84%)
Arena Operations	477,230	591,250	7	608,910	7	596,920	6	631,500	6	34,580	5.79%
Building Maintenance - Arena	240,490	240,450		236,300		277,200		280,410		3,210	1.16%
Skating Rinks/Grants to Associations	189,860	64,250		84,450		94,030		95,550		1,520	1.62%
Parkhaven Pool Activities	315,230	288,630	S	278,660	S	322,020	S	301,050	S	(20,970)	(6.51%)
Tennis Club	117,000	108,600	S	113,160	S	123,150	S	137,490	S	14,340	11.64%
Parks/Playgrounds Activities	440,660	430,770	S	427,820	S	502,340	S	461,870	S	(40,470)	(8.06%)
Sports/Playground Apparatus	280,220	342,370	6	301,480	6	349,430	6	385,640	5	36,210	10.36%
Building Maintenance - Park Chalets	55,920	107,070		100,690		105,920		123,590		17,670	16.68%
P.E. Trudeau/Kirwan Parks Maintenance	252,320	203,640	2	176,270	2	157,950	2	150,750	2	(7,200)	(4.56%)
Senior Services	19,450	10,250		9,750		1,750		1,250		(500)	(28.57%)
Special Events	145,270	149,400		161,440		155,820		176,250		20,430	13.11%
Social Cultural Activities	432,030	313,900	S	290,420	S	286,620	S	255,190	S	(31,430)	(10.97%)
Depreciation - Recreation, Library and Culture						3,217,300		3,151,600		(65,700)	(2.04%)
Sub-Total	4,239,000	4,198,970	30	4,175,290	29	7,562,150	28	7,635,880	28	73,730	0.97%
Library											
Library services	2,691,980	2,819,560	41	2,849,240	41	2,936,950	41	2,968,600	41	31,650	1.08%
Building Maintenance - Library	259,620	268,500		266,700		284,550		276,130		(8,420)	(2.96%)
Sub-total	2,951,600	3,088,060	41	3,115,940	41	3,221,500	41	3,244,730	41	23,230	0.72%

City of Cote Saint-Luc
Draft Operating Budget Summary
For the year ending December 31, 2023

	Budget 2019 \$	Budget 2020 \$	Staff 2020	Budget 2021 \$	Staff 2021	Budget 2022 \$	Staff 2022	Budget 2023 \$	Staff 2023	Variance	
										Budget 2023 vs. 2022 \$	%
Aquatic and community centre											
Pool	1,441,200	1,262,730	3	1,195,110	3	1,250,190	3	1,255,390	3	5,200	0.42%
General Building	1,381,790	1,376,000	20	1,372,330	21	1,546,570	22	1,587,370	22	40,800	2.64%
Cardio-Vascular Fitness Equipment Room	11,300	13,000		10,000		5,770		5,030		(740)	(12.82%)
Toddler Exercise Room	3,500	3,500		8,500		7,500		9,500		2,000	26.67%
Teen and Game Room	34,460	32,900		25,250		28,000		24,000		(4,000)	(14.29%)
Kitchen/Multi-Purpose Room	24,250	19,000		23,600		26,690		29,000		2,310	8.65%
Sub-total	2,896,500	2,707,130	23	2,634,790	24	2,864,720	25	2,910,290	25	45,570	1.59%
Total expenses before debt service & financing costs	37,225,070	38,799,850	267	40,423,020	278	49,011,400	277	50,056,220	280	1,044,820	2.13%
Debt Service and Other Financing Costs											
Interest Payments / Bank Charges	1,326,830	1,331,030		1,247,070		1,038,000		1,271,650		233,650	22.51%
Agglomeration Apportionment (Quote-part)	27,255,990	26,521,300		27,494,200		30,452,300		33,425,700		2,973,400	9.76%
Quote-part Agglomeration - Cost of Water	1,344,670	1,376,300		1,334,900		1,361,600		1,604,700		243,100	17.85%
Quote-part Agglomeration- Downtown Contribution	551,000	551,000		564,000		570,000		611,700		41,700	7.32%
Contribution C.M.M.	491,000	519,650		527,440		537,130		558,500		21,370	3.98%
Provision/ Reserve	0	100,000		50,000		125,000		50,000		(75,000)	(60.00%)
Capital Repayments	4,985,000	5,090,700		5,697,000		5,158,800		5,524,200		365,400	7.08%
Provincial Share of Capital Repayments	(638,170)	(680,920)		(680,920)		(26,900)		(27,900)		(1,000)	3.72%
Appropriation to/from Capital Projects	0	0		0		0		0		0	0.00%
Appropriation to/from Working Fund	462,120	455,740		421,850		433,340		416,120		(17,220)	(3.97%)
Appropriation to/from Unrestricted Cumulative Surplus	0	0		(1,445,700)		(2,958,500)		(2,100,000)		858,500	(29.02%)
Appropriation to/from Financing Activity	(110,400)	(116,650)		(114,410)		(137,500)		(141,930)		(4,430)	3.22%
Appropriation to/from Water Financial Reserve	(150,000)	0		(300,000)		(300,000)		(71,000)		229,000	(76.33%)
Appropriation to/from Roads Financial Reserve	0	0		0		312,600		314,200		1,600	0.51%
Appropriation needed in future - Pension/ Other	49,900	49,900		49,900		49,900		49,900		0	0.00%
Sub-Total	35,567,940	35,198,050		34,845,330		36,615,770		41,485,840		4,870,070	13.30%
TOTAL EXPENSES	72,793,010	73,997,900	267	75,268,350	278	85,627,170	277	91,542,060	280	5,914,890	6.91%
Other Adjustments - Depreciation	\$0	\$0		\$0		(7,238,400)		(7,333,910)		(95,510)	
TOTAL EXPENSES	\$72,793,010	\$73,997,900	267	\$75,268,350	278	\$78,388,770	277	\$84,208,150	280	\$5,819,380	7.42%
SURPLUS/(DEFICIT)	0	0		0		0		0			

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018 Year-End Results	2019 Year-End Results	2020 Year-End Results	2021 Year-End Results	2022					2023		Difference	Difference
						Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan		
											07-Dec-22	07-Dec-22		
01	REVENUES													
0111	TAX REVENUES													
01-111-00-000	MUNICIPAL TAXES	\$57,638,142.7	\$59,563,092.7	\$60,860,899.5	\$62,023,301.1	\$62,830,800.0		\$63,580,800.00	\$63,553,233.33	\$0.00	\$67,611,400.00		\$4,780,600.00	7.61%
01-111-01-000	MUNICIPAL TAXES - CONTESTATION REFUNDS	-\$8,458.4	-\$93,150.6	-\$15,904.7	-\$32,571.0	-\$18,200.0		-\$18,200.00	\$0.00	\$0.00	-\$50,000.00		-\$31,800.00	174.73%
01-111-02-000	MUNICIPAL TAXES - PROVISION YEAR-END	\$147,343.8	\$12,668.0	-\$21,681.7	-\$2,689.4	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-112-20-000	LOCAL IMPROVEMENT TAXES	\$4,412.5	\$4,412.5	\$4,412.5	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-112-30-000	C.MALL LOCAL IMPROVEMENT TAX	\$74,796.7	\$75,045.7	\$75,429.9	\$104,092.5	\$102,000.0		\$102,000.00	\$101,992.41	\$0.00	\$102,000.00		\$0.00	0.00%
01-113-00-000	SURTAX ON VACANT LAND	\$295,336.3	\$121,009.7	\$168,137.4	\$48,361.1	\$119,800.0		\$119,800.00	\$148,507.15	\$0.00	\$138,400.00		\$18,600.00	15.53%
01-114-10-000	SPECIAL TAX - WATER FINANCIAL RESERVE	\$3,742,851.4	\$3,802,103.7	\$3,800,287.9	\$3,828,051.7	\$3,821,800.0		\$3,821,800.00	\$3,852,562.07	\$0.00	\$4,046,900.00		\$225,100.00	5.89%
01-114-30-000	SPECIAL TAX - ROADS FINANCIAL RESERVE	\$0.0	\$0.0	\$0.0	\$0.0	\$312,600.0		\$312,600.00	\$314,620.03	\$0.00	\$314,200.00		\$1,600.00	0.51%
01-115-00-001	TARIFF - BLACK GARBAGE BINS	\$0.0	\$0.0	\$0.0	\$222,750.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-116-00-000	WATER TARIFF - SWIMMING POOLS	\$0.0	\$0.0	\$0.0	\$0.0	\$50,000.0		\$50,000.00	\$48,650.00	\$0.00	\$48,700.00		-\$1,300.00	-2.60%
01-117-00-000	COMPENSATION FOR CITY SERVICES	\$0.0	\$0.0	\$0.0	\$0.0	\$14,700.0		\$14,700.00	\$14,731.30	\$0.00	\$16,300.00		\$1,600.00	10.88%
Total 0111 - TAX REVENUES		\$61,894,425.0	\$63,485,181.7	\$64,871,580.9	\$66,191,295.9	\$67,233,500.0		\$67,983,500.00	\$68,034,296.29	\$0.00	\$72,227,900.00		\$4,994,400.00	7.43%
0112	COMPENSATION IN LIEU OF TAXES													
01-121-20-000	QUEBEC-COMP. IN LIEU OF TAXES	\$1,417,290.1	\$1,509,012.2	\$1,454,600.4	\$1,601,516.7	\$1,550,000.0		\$1,520,000.00	\$1,520,415.27	\$0.00	\$1,600,000.00		\$50,000.00	3.23%
01-122-10-000	CANADA-COMP. IN LIEU OF TAXES	\$79,879.2	\$81,018.8	\$83,223.7	\$84,269.4	\$85,000.0		\$85,000.00	\$86,371.71	\$0.00	\$85,000.00		\$0.00	0.00%
Total 0112 - COMPENSATION IN LIEU OF TAXES		\$1,497,169.4	\$1,590,031.0	\$1,537,824.2	\$1,685,786.2	\$1,635,000.0		\$1,605,000.00	\$1,606,786.98	\$0.00	\$1,685,000.00		\$50,000.00	3.06%
01140	AQUATIC AND COMMUNITY CENTER													
01-140-01-000	POOL ADMISSIONS	\$42,864.9	\$42,061.5	\$14,560.9	\$12,472.3	\$42,000.0		\$47,000.00	\$50,871.26	\$0.00	\$55,000.00		\$13,000.00	30.95%
01-140-03-000	TODDLER AND CHILDREN'S PROGRAMS	\$1,409.0	\$3,031.2	\$468.0	\$657.0	\$3,000.0		\$3,200.00	\$3,080.00	\$0.00	\$3,000.00		\$0.00	0.00%
01-140-05-000	TEEN CENTER ADMISSIONS	\$2,114.6	\$558.8	\$62.6	\$10.4	\$4,000.0		\$100.00	\$67.86	\$0.00	\$500.00		-\$3,500.00	-87.50%
01-140-06-000	MINI R.E.C. - PROGRAMS	\$78,776.8	-\$17.5	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-140-07-000	MINI R.E.C. - PARTIES	\$51,183.7	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-140-09-000	AQUATIC ITEMS SALES	\$4,969.2	\$4,409.6	\$557.1	\$787.1	\$4,000.0		\$500.00	\$245.33	\$0.00	\$4,000.00		\$0.00	0.00%
01-140-11-000	SWIM TEAM/YOUTH TRIATHOLON MEMBERSHIPS	\$218,403.2	\$122,820.0	\$100,766.6	\$38,945.3	\$200,020.0		\$180,020.00	\$221,228.40	\$0.00	\$221,000.00		\$20,980.00	10.49%
01-140-12-000	WATER POLO MEMBERSHIPS	-\$4,640.0	\$610.0	\$0.0	\$0.0	\$250.0		\$0.00	\$0.00	\$0.00	\$1,200.00		\$950.00	380.00%
01-140-13-000	MASTER/ADULT TRIATHOLON MEMBERSHIPS	\$53,704.4	\$29,015.0	\$27,024.9	\$21,741.0	\$53,080.0		\$53,080.00	\$90,127.47	\$0.00	\$82,000.00		\$28,920.00	54.48%
01-140-14-000	SYNCHRO MEMBERSHIPS	\$24,840.4	\$4,859.2	\$152.6	\$0.0	\$2,000.0		\$0.00	\$0.00	\$0.00	\$0.00		-\$2,000.00	-100.00%
01-140-20-000	POOL RENTALS	\$66,622.9	\$54,831.5	\$7,544.1	\$11,260.7	\$40,290.0		\$28,000.00	\$24,766.34	\$0.00	\$48,000.00		\$7,710.00	19.14%
01-140-21-000	A.C.C. ROOM RENTALS	\$37,314.9	\$38,294.5	\$5,602.0	\$2,476.4	\$38,000.0		\$26,000.00	\$26,595.99	\$0.00	\$37,000.00		-\$1,000.00	-2.63%
01-140-22-000	DANSE STUDIO RENTALS	\$2,905.1	\$3,080.0	\$980.0	\$350.0	\$3,000.0		\$3,000.00	\$5,390.00	\$0.00	\$4,200.00		\$1,200.00	40.00%
01-140-25-000	MISC. ROOM RENTALS	\$5,163.6	\$4,868.7	\$660.0	\$0.0	\$4,500.0		\$3,200.00	\$3,810.00	\$0.00	\$4,000.00		-\$500.00	-11.11%
01-140-30-000	SWIMMING LESSONS-CHILDREN	\$110,186.8	\$112,985.8	\$24,789.0	\$19,020.0	\$100,000.0		\$108,000.00	\$106,164.55	\$0.00	\$115,000.00		\$15,000.00	15.00%
01-140-31-000	SWIMMING LESSONS ADULTS	\$1,934.8	\$3,559.9	\$993.2	\$1,537.7	\$2,700.0		\$6,900.00	\$7,156.95	\$0.00	\$7,500.00		\$4,800.00	177.78%
01-140-32-000	AQUAFITNESS	\$61,863.3	\$53,095.1	\$7,707.0	\$21,333.1	\$55,600.0		\$49,000.00	\$51,225.59	\$0.00	\$56,000.00		\$400.00	0.72%
01-140-33-000	PRIVATE SWIMMING LESSONS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-140-34-000	SWIMMING TRAVEL REVENUES	\$29,776.9	\$47,781.3	\$14,055.3	\$1,567.9	\$49,970.0		\$5,000.00	\$7,321.92	\$0.00	\$48,000.00		-\$1,970.00	-3.94%
01-140-40-000	CONCESSION CANTEEN	\$4,500.0	\$3,000.0	\$1,000.0	\$0.0	\$3,000.0		\$3,000.00	\$2,000.00	\$0.00	\$3,000.00		\$0.00	0.00%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET			
											07-Dec-22	07-Dec-22		
01-140-44-000	ACQUATICS - TEAM COMPETITION REVENUES	\$50,918.2	\$84,119.3	\$17,872.1	\$10,566.5	\$79,510.0		\$20,010.00	\$20,812.36	\$0.00	\$84,000.00		\$4,490.00	5.65%
01-140-45-000	LIFESAVING PROGRAMS	\$34,528.9	\$37,988.8	\$10,406.2	\$48,043.7	\$41,460.0		\$41,460.00	\$31,896.04	\$0.00	\$45,000.00		\$3,540.00	8.54%
Total 01140 - AQUATIC AND COMMUNITY CENTER		\$879,341.5	\$650,952.6	\$235,201.5	\$190,769.1	\$726,380.0		\$577,470.00	\$652,760.06	\$0.00	\$818,400.00		\$92,020.00	12.67%
01141	ARENA AND PARKS ACTIVITIES													
01-141-01-000	ARENA-ICE RENTALS	\$214,776.2	\$50,464.8	\$3,760.9	\$105,830.0	\$213,000.0		\$130,000.00	\$135,290.00	\$0.00	\$210,000.00		-\$3,000.00	-1.41%
01-141-02-000	ARENA-PUBLIC SKATING FEES	\$19,064.2	\$7,138.9	\$10,914.2	\$6,320.2	\$17,000.0		\$6,000.00	\$5,381.09	\$0.00	\$15,000.00		-\$2,000.00	-11.76%
01-141-03-000	ARENA-PRO SHOP RENTALS	\$2,480.7	\$676.6	\$0.0	\$0.0	\$2,500.0		\$0.00	\$0.00	\$0.00	\$1,500.00		-\$1,000.00	-40.00%
01-141-04-000	ARENA-CONCESSION RENTAL	\$3,173.3	\$952.0	\$0.0	\$0.0	\$2,000.0		\$0.00	\$0.00	\$0.00	\$2,000.00		\$0.00	0.00%
01-141-05-000	ARENA-ROOM RENTALS	\$8,870.0	\$2,790.0	\$0.0	\$400.0	\$6,500.0		\$1,500.00	\$0.00	\$0.00	\$4,500.00		-\$2,000.00	-30.77%
01-141-06-000	ARENA-ADVERTISING REVENUES	\$10,437.5	\$1,687.5	\$0.0	\$0.0	\$9,000.0		\$1,500.00	\$0.00	\$0.00	\$2,500.00		-\$6,500.00	-72.22%
01-141-07-000	ARENA RENTAL - RECOVERED SALARIES	\$10,847.8	\$3,477.8	\$0.0	\$2,561.0	\$9,000.0		\$3,500.00	\$4,352.27	\$0.00	\$4,000.00		-\$5,000.00	-55.56%
01-141-10-000	BASEBALL FIELDS RENTAL - RECOVERED SALARIES	\$7,919.8	\$7,550.0	\$475.0	\$0.0	\$6,000.0		\$1,400.00	\$1,386.00	\$0.00	\$7,000.00		\$1,000.00	16.67%
01-141-11-000	P.E. TRUDEAU PARK-BALL DIAMOND RENTALS	\$30,907.6	\$29,309.2	\$17,296.3	\$26,460.0	\$29,000.0		\$26,000.00	\$26,745.00	\$0.00	\$30,000.00		\$1,000.00	3.45%
01-141-12-000	P.E. TRUDEAU PARK-CHALET RENTALS	\$4,926.5	\$875.0	\$475.0	\$5,815.0	\$2,000.0		\$0.00	\$0.00	\$0.00	\$2,000.00		\$0.00	0.00%
01-141-13-000	P.E. TRUDEAU PARK-PEDAL BOAT RENTALS	\$5,827.3	\$4,153.1	\$0.0	\$5,227.3	\$6,500.0		\$6,900.00	\$6,868.90	\$0.00	\$6,900.00		\$400.00	6.15%
01-141-14-000	KIRWAN PARK-BALL DIAMOND RENTAL	\$12,795.0	\$17,760.0	\$10,710.0	\$8,490.0	\$1,200.0		\$0.00	\$0.00	\$0.00	\$14,500.00		\$13,300.00	1108.33%
01-141-15-000	PARKS-VENDING MACHINES REVENUE	\$693.0	\$202.0	\$0.0	\$0.0	\$350.0		\$0.00	\$0.00	\$0.00	\$300.00		-\$50.00	-14.29%
01-141-16-000	ARENA/PK FACIL.-MISC. REVENUES	\$22,141.1	\$17,043.1	\$4,125.0	\$3,210.0	\$15,000.0		\$6,000.00	\$5,855.00	\$0.00	\$10,000.00		-\$5,000.00	-33.33%
01-141-17-000	CONFEDERATION ANNEX - MISC. REVENUE	\$0.0	\$0.0	\$0.0	\$0.0	\$7,500.0		\$0.00	\$0.00	\$0.00	\$2,500.00		-\$5,000.00	-66.67%
Total 01141 - ARENA AND PARKS ACTIVITIES		\$354,859.9	\$144,079.9	\$47,756.4	\$164,313.5	\$326,550.0		\$182,800.00	\$185,878.26	\$0.00	\$312,700.00		-\$13,850.00	-4.24%
01142	POOL, TENNIS & MISC. SPORTS													
01-142-01-000	OUTDOOR POOL-ENTRANCE FEES	\$25,272.1	\$25,429.6	\$0.0	\$15,738.2	\$23,700.0		\$33,700.00	\$35,673.72	\$0.00	\$33,000.00		\$9,300.00	39.24%
01-142-05-000	OUTDOOR POOL - MEMBERSHIPS	\$6,888.5	\$7,340.5	\$0.0	\$6,438.5	\$7,500.0		\$6,850.00	\$6,844.98	\$0.00	\$7,500.00		\$0.00	0.00%
01-142-07-000	OUTDOOR POOL - RENTALS	\$1,028.0	\$960.0	\$800.0	\$700.0	\$500.0		\$600.00	\$1,100.00	\$0.00	\$1,000.00		\$500.00	100.00%
01-142-08-000	YITZHAK RABIN WADING POOL-ENTRANCE FEES	\$1,602.0	\$1,483.2	\$0.0	\$1,503.4	\$1,500.0		\$1,500.00	\$2,097.85	\$0.00	\$1,500.00		\$0.00	0.00%
01-142-09-000	YITZHAK RABIN CHALET - RENTALS	\$0.0	\$0.0	\$1,711.2	\$6,844.8	\$6,900.0		\$6,900.00	\$6,879.00	\$0.00	\$6,900.00		\$0.00	0.00%
01-142-10-000	OUTDOOR POOL - SUMMER SWIM TEAM	\$7,479.2	\$6,436.9	\$0.0	\$420.0	\$6,510.0		\$5,210.00	\$5,202.76	\$0.00	\$6,500.00		-\$10.00	-0.15%
01-142-11-000	TENNIS-REMBRANDT COURT RENTALS	\$1,701.2	\$1,530.8	\$0.0	\$2,851.1	\$2,000.0		\$2,500.00	\$2,790.24	\$0.00	\$2,800.00		\$800.00	40.00%
01-142-12-000	TENNIS-REMBRANDT LESSONS	\$6,145.4	\$5,842.6	\$0.0	\$7,963.3	\$6,000.0		\$10,750.00	\$10,733.24	\$0.00	\$11,000.00		\$5,000.00	83.33%
01-142-21-000	LEARN TO SKATE PROGRAM	-\$65.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-142-31-000	BADMINTON/PICKLE BALL	\$3,289.0	\$1,031.8	\$908.2	\$426.4	\$1,500.0		\$1,950.00	\$2,866.97	\$0.00	\$3,000.00		\$1,500.00	100.00%
01-142-32-000	INDOOR TENNIS	\$10,884.0	\$7,570.0	\$2,992.0	\$5,800.0	\$9,000.0		\$10,300.00	\$10,494.00	\$0.00	\$10,500.00		\$1,500.00	16.67%
01-142-33-000	MEN'S VOLLEYBALL	\$2,181.6	\$1,452.0	\$1,063.4	\$1,181.0	\$1,110.0		\$2,710.00	\$4,227.99	\$0.00	\$4,200.00		\$3,090.00	278.38%
Total 01142 - POOL, TENNIS & MISC. SPORTS		\$66,406.0	\$59,077.5	\$7,474.8	\$49,866.7	\$66,220.0		\$82,970.00	\$88,910.75	\$0.00	\$87,900.00		\$21,680.00	32.74%
01143	TEAM SPORTS													
01-143-05-000	CHILDREN ROLLER HOCKEY	\$2,085.0	\$2,697.0	\$0.0	\$3,404.3	\$3,500.0		\$2,000.00	\$1,667.72	\$0.00	\$2,500.00		-\$1,000.00	-28.57%
01-143-11-000	MINOR BASEBALL	\$31,824.6	\$34,620.6	\$3,037.6	\$8,909.2	\$34,000.0		\$26,000.00	\$24,513.26	\$0.00	\$30,000.00		-\$4,000.00	-11.76%
01-143-31-000	CHILDREN'S OUTDOOR SOCCER	\$25,537.3	\$29,662.1	\$3,401.0	\$31,903.7	\$29,000.0		\$36,700.00	\$36,503.92	\$0.00	\$36,500.00		\$7,500.00	25.86%
01-143-32-000	CHILDREN'S INDOOR SOCCER	\$13,941.8	\$13,687.5	\$6,693.8	\$6,206.3	\$13,000.0		\$9,300.00	\$9,312.50	\$0.00	\$11,000.00		-\$2,000.00	-15.38%
01-143-34-000	CHILDREN'S FLAG FOOTBALL	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-143-42-000	MISC. SPORTS REVENUES	\$0.0	\$1,968.9	\$0.0	\$1,500.0	\$2,000.0		\$700.00	\$630.00	\$0.00	\$2,000.00		\$0.00	0.00%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET		
											\$0.00		\$	%	
Account Code	Account Description	2018	2019	2020	2021	2022					2023		Difference	Difference	
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan			
									07-Dec-22	07-Dec-22					
Total 01143 - TEAM SPORTS		\$73,388.7	\$82,636.1	\$13,132.4	\$51,923.4	\$81,500.0		\$74,700.00	\$72,627.40	\$0.00		\$82,000.00		\$500.00	0.61%
01144	TENNIS CLUB REVENUES														
01-144-01-000	TENNIS-FAMILY (REGULAR)	\$7,778.2	\$5,251.2	\$2,626.6	\$11,433.7	\$9,000.0		\$16,500.00	\$17,060.27	\$0.00		\$10,000.00		\$1,000.00	11.11%
01-144-03-000	TENNIS-SINGLE (REGULAR)	\$5,348.3	\$4,057.4	\$11,628.6	\$8,645.3	\$8,000.0		\$8,000.00	\$8,384.38	\$0.00		\$8,000.00		\$0.00	0.00%
01-144-05-000	TENNIS-JUNIOR (REGULAR)	\$4,034.3	\$4,926.9	\$260.9	\$2,774.7	\$4,000.0		\$2,700.00	\$2,704.95	\$0.00		\$1,000.00		-\$3,000.00	-75.00%
01-144-07-000	TENNIS-SENIORS (REGULAR)	\$27,233.8	\$25,257.0	\$800.2	\$25,827.4	\$26,000.0		\$36,600.00	\$36,644.08	\$0.00		\$25,000.00		-\$1,000.00	-3.85%
01-144-09-000	TENNIS-STUDENT	\$201.8	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00		\$0.00		\$0.00	0.00%
01-144-10-000	TENNIS CAMP	\$11,577.0	\$12,808.5	\$500.0	\$10,750.0	\$12,300.0		\$11,500.00	\$11,500.00	\$0.00		\$11,500.00		-\$800.00	-6.50%
01-144-11-000	TENNIS-GUEST PASSES	\$9,474.0	\$5,618.0	\$8,383.4	\$8,387.3	\$6,500.0		\$7,500.00	\$8,599.30	\$0.00		\$6,000.00		-\$500.00	-7.69%
01-144-13-000	TENNIS-CONCESSION REVENUES	\$1,309.0	\$1,200.6	\$0.0	\$457.0	\$600.0		\$600.00	\$598.50	\$0.00		\$750.00		\$150.00	25.00%
01-144-14-000	TENNIS-TOURNAMENT REVENUES	\$0.0	\$0.0	\$0.0	\$0.0	\$1,600.0		\$0.00	\$0.00	\$0.00		\$1,600.00		\$0.00	0.00%
01-144-15-000	TENNIS-TENNIS CLUB LEAGUE	\$3,000.0	\$3,000.0	\$0.0	\$3,500.0	\$3,500.0		\$3,000.00	\$3,610.00	\$0.00		\$3,000.00		-\$500.00	-14.29%
Total 01144 - TENNIS CLUB REVENUES		\$69,956.4	\$62,119.6	\$24,199.7	\$71,775.4	\$71,500.0		\$86,400.00	\$89,101.48	\$0.00		\$66,850.00		-\$4,650.00	-6.50%
01145	PLAYGROUND & SOCIO-CULTURAL														
01-145-01-000	PLAYGROUND PROGRAMS / DAY CAMP	\$305,006.2	\$277,031.2	-\$11,812.0	\$162,820.5	\$382,260.0		\$333,000.00	\$333,101.60	\$0.00		\$345,000.00		-\$37,260.00	-9.75%
01-145-13-000	ADULTS-DRAWING/PASTEL	\$10,778.8	\$8,974.3	\$3,533.5	\$8,385.8	\$21,150.0		\$11,000.00	\$10,968.88	\$0.00		\$15,000.00		-\$6,150.00	-29.08%
01-145-14-000	ADULTS-OIL/ACRYLIC PAINTING	\$5,300.5	\$3,416.3	\$800.0	\$1,014.1	\$5,170.0		\$0.00	\$0.00	\$0.00		\$0.00		-\$5,170.00	-100.00%
01-145-16-000	ADULTS-SOAPSTONE	\$8,476.9	\$6,149.0	\$1,701.3	\$1,508.2	\$10,340.0		\$7,040.00	\$6,957.95	\$0.00		\$7,500.00		-\$2,840.00	-27.47%
01-145-17-000	ADULTS-WATERCOLOUR	\$8,015.7	\$7,252.2	\$1,384.3	\$0.0	\$9,230.0		\$0.00	\$0.00	\$0.00		\$4,000.00		-\$5,230.00	-56.66%
01-145-20-000	ADULTS-FITNESS	\$52,147.3	\$52,677.1	\$21,833.1	\$33,528.8	\$62,000.0		\$20,000.00	\$30,075.97	\$0.00		\$40,000.00		-\$22,000.00	-35.48%
01-145-21-000	ADULTS-LINE DANCE	\$3,077.8	\$2,772.3	\$312.1	-\$8.4	\$0.0		\$1,400.00	\$1,096.49	\$0.00		\$2,800.00		\$2,800.00	100.00%
01-145-23-000	ADULTS-SOCIAL DANCING	\$4,280.8	\$3,626.2	\$512.5	-\$21.6	\$0.0		\$0.00	\$0.00	\$0.00		\$0.00		\$0.00	0.00%
01-145-24-000	ADULTS-TAI CHI	\$2,489.0	\$8,904.9	\$2,759.5	\$2,758.2	\$12,000.0		\$1,200.00	\$1,159.44	\$0.00		\$1,400.00		-\$10,600.00	-88.33%
01-145-32-000	ADULT ADVANCED PAINTING	\$12,888.0	\$14,819.6	\$2,589.0	\$2,006.2	\$18,700.0		\$9,700.00	\$9,616.98	\$0.00		\$12,000.00		-\$6,700.00	-35.83%
01-145-33-000	YOGA & PILATES	\$20,562.6	\$17,450.4	\$3,254.5	\$3,733.1	\$22,000.0		\$4,600.00	\$3,691.88	\$0.00		\$11,000.00		-\$11,000.00	-50.00%
01-145-36-000	BABYSITTING COURSE	\$1,891.0	\$2,374.0	\$360.0	\$795.0	\$2,000.0		\$1,000.00	\$2,118.65	\$0.00		\$2,100.00		\$100.00	5.00%
01-145-39-000	ADULTS-MISCELLANEOUS PROGRAMS	\$5,188.6	\$7,399.7	\$1,333.1	\$727.2	\$6,000.0		\$1,500.00	\$694.26	\$0.00		\$4,500.00		-\$1,500.00	-25.00%
01-145-41-000	CHILDREN-CLAY CREATIONS	\$7,268.7	\$5,606.9	\$832.5	\$0.0	\$3,500.0		\$0.00	\$0.00	\$0.00		\$2,500.00		-\$1,000.00	-28.57%
01-145-45-000	CHILDREN- PLAYGROUPS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00		\$0.00		\$0.00	0.00%
01-145-48-000	CHILDREN-KARATE	\$9,595.1	\$6,863.0	\$1,345.5	\$5,668.0	\$3,500.0		\$16,000.00	\$16,272.00	\$0.00		\$16,500.00		\$13,000.00	371.43%
01-145-49-000	ADAPTED ART AND YOGA FOR YOUTH	\$0.0	\$2,695.0	\$303.0	\$0.0	\$4,000.0		\$1,700.00	\$1,447.00	\$0.00		\$3,000.00		-\$1,000.00	-25.00%
01-145-50-000	MINI-R.E.C. - PROGRAMS	\$0.0	\$69,098.3	\$22,937.4	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00		\$0.00		\$0.00	0.00%
01-145-51-000	MINI-R.E.C. - PARTIES	\$0.0	\$6,568.3	\$1,647.7	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00		\$0.00		\$0.00	0.00%
01-145-58-000	ADULTS-MISC. SOCIO-PROGRAMS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00		\$0.00		\$0.00	0.00%
01-145-75-000	CSL - DRAMATIC SOCIETY	\$93,045.8	\$105,088.1	\$6,224.6	\$6,607.7	\$112,000.0		\$0.00	\$0.00	\$0.00		\$144,950.00		\$32,950.00	29.42%
Total 01145 - PLAYGROUND & SOCIO-CULTURAL		\$550,012.8	\$608,766.9	\$61,851.7	\$229,522.7	\$673,850.0		\$408,140.00	\$417,201.10	\$0.00		\$612,250.00		-\$61,600.00	-9.14%
01148	OTHER RECREATION REVENUES														
01-148-01-000	REVENUES - CANADA DAY	\$7,880.3	\$9,445.0	\$6,695.0	\$2,304.2	\$5,000.0		\$8,500.00	\$8,500.00	\$0.00		\$10,500.00		\$5,500.00	110.00%
01-148-02-000	REVENUES - MAISONS FLEURIES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00		\$0.00		\$0.00	0.00%
01-148-03-000	CPR AND FIRST AID	\$1,546.3	\$1,031.2	\$240.1	\$523.6	\$1,500.0		\$1,500.00	\$1,745.63	\$0.00		\$0.00		-\$1,500.00	-100.00%
01-148-04-000	REVENUES-OTHER SPECIAL EVENTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00		\$0.00		\$0.00	0.00%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET			
											07-Dec-22	07-Dec-22		
01-148-05-000	RECREATION FUN-CARDS	\$146,461.8	\$120,549.7	\$38,871.6	\$48,286.2	\$75,000.0		\$115,000.00	\$130,034.95	\$0.00	\$140,000.00		\$65,000.00	86.67%
01-148-06-000	REVENUES - WINTER CARNIVAL	-\$1,250.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-148-09-000	MISC. RECREATION REVENUES	\$14,541.5	\$18,555.7	\$6,746.6	\$6,197.1	\$0.0		\$7,000.00	\$8,654.02	\$0.00	\$3,000.00		\$3,000.00	100.00%
01-148-11-000	WINTER CARNIVAL - HOCKEY TOURNAMENT	\$10,350.0	\$6,600.0	\$0.0	\$0.0	\$6,000.0		\$0.00	\$0.00	\$0.00	\$0.00		-\$6,000.00	-100.00%
01-148-12-000	WINTER CARNIVAL - DANCE	\$14,092.7	\$7,948.5	\$6,001.4	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-148-13-000	GOLF TOURNAMENT REVENUES	\$2,939.6	\$5,065.7	\$0.0	\$0.0	\$0.0		\$1,700.00	\$1,697.24	\$0.00	\$2,000.00		\$2,000.00	100.00%
01-148-14-000	GARAGE SALE REVENUES	\$1,636.2	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$1,000.00		\$1,000.00	100.00%
01-148-20-000	GYM/RECREATION RENTAL - RECOVERED SALAIES	\$1,501.0	\$922.9	\$119.0	\$0.0	\$1,000.0		\$500.00	\$1,119.10	\$0.00	\$1,000.00		\$0.00	0.00%
01-148-21-000	GYM - RENTAL FEES	\$46,998.5	\$37,867.3	\$14,229.7	\$6,575.0	\$40,000.0		\$36,000.00	\$41,193.75	\$0.00	\$45,000.00		\$5,000.00	12.50%
01-148-24-000	GYM - DROP IN REVENUES	\$22,272.6	\$27,556.7	\$8,890.2	\$3,147.5	\$22,000.0		\$11,000.00	\$17,909.81	\$0.00	\$20,000.00		-\$2,000.00	-9.09%
01-148-25-000	GYM - ROOM RENTALS	\$4,350.5	\$3,955.6	\$612.5	\$4,375.0	\$2,500.0		\$500.00	\$571.25	\$0.00	\$4,000.00		\$1,500.00	60.00%
Total 01148 - OTHER RECREATION REVENUES		\$273,321.0	\$239,498.3	\$82,406.1	\$71,408.6	\$153,000.0		\$181,700.00	\$211,425.75	\$0.00	\$226,500.00		\$73,500.00	48.04%
01149	LIBRARY REVENUES													
01-149-01-000	LIBRARY MISC. REVENUES	\$70,505.2	\$59,239.1	\$9,865.6	\$3,773.4	\$25,000.0		\$9,000.00	\$9,393.01	\$0.00	\$14,450.00		-\$10,550.00	-42.20%
01-149-02-000	LIBRARY COURSES & PROGRAMS REVENUE	\$3,068.8	\$2,583.8	\$605.0	\$900.0	\$2,500.0		\$500.00	\$0.00	\$0.00	\$2,000.00		-\$500.00	-20.00%
01-149-03-000	LIBRARY VIDEO RENTALS	\$9,105.8	\$5,350.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-149-04-000	LIBRARY MEMBERSHIPS	\$26,457.5	\$25,625.0	\$11,520.0	\$14,475.0	\$18,000.0		\$18,000.00	\$16,160.00	\$0.00	\$17,000.00		-\$1,000.00	-5.56%
01-149-05-000	LIBRARY GRANTS & DONATIONS	\$1,467.2	\$3,164.3	\$2,767.0	\$19,983.7	\$1,500.0		\$1,500.00	\$599.20	\$0.00	\$11,500.00		\$10,000.00	666.67%
01-149-07-000	LIBRARY- CONCERT	\$1,369.0	\$0.0	\$0.0	\$0.0	\$1,000.0		\$0.00	\$695.80	\$0.00	\$800.00		-\$200.00	-20.00%
01-149-10-000	LIBRARY (AUDITORIUM) FACILITY RENTALS	\$4,270.4	\$4,062.1	\$0.0	\$0.0	\$2,000.0		\$2,000.00	\$950.62	\$0.00	\$2,000.00		\$0.00	0.00%
01-149-11-000	LIBRARY - FACILITY RENTALS RECOVERED SALARIES	\$0.0	\$500.5	\$0.0	\$0.0	\$500.0		\$500.00	\$0.00	\$0.00	\$500.00		\$0.00	0.00%
01-149-12-000	LIBRARY - CREATE SPACE REVENUES	\$207.1	\$925.4	\$760.5	\$43.5	\$500.0		\$500.00	\$434.75	\$0.00	\$500.00		\$0.00	0.00%
Total 01149 - LIBRARY REVENUES		\$116,451.0	\$101,450.0	\$25,518.1	\$39,175.6	\$51,000.0		\$32,000.00	\$28,233.38	\$0.00	\$48,750.00		-\$2,250.00	-4.41%
0115	LOCAL REVENUES													
01151	PERMITS AND LICENCES													
01-151-13-000	CAT LICENCES	\$260.0	\$275.0	\$75.0	\$10.0	\$100.0		\$100.00	\$60.00	\$0.00	\$100.00		\$0.00	0.00%
01-151-14-000	DOG LICENCES	\$12,535.0	\$11,315.0	\$6,940.0	\$8,115.0	\$10,000.0		\$10,000.00	\$9,320.00	\$0.00	\$10,000.00		\$0.00	0.00%
01-151-14-001	DOG PARKS IMPROVEMENT FUND	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$14,207.00	\$14,317.41	\$0.00	\$0.00		\$0.00	0.00%
01-151-15-000	BUILDING PERMITS	\$479,652.7	\$680,240.1	\$183,523.2	\$278,682.7	\$200,000.0		\$250,000.00	\$270,221.88	\$0.00	\$262,000.00		\$62,000.00	31.00%
01-151-18-000	MINOR EXEMPTIONS	\$23,900.0	\$18,100.0	\$14,015.0	\$32,300.0	\$20,000.0		\$20,000.00	\$14,975.00	\$0.00	\$20,000.00		\$0.00	0.00%
01-151-19-000	ZONING AMENDMENTS	\$0.0	\$0.0	\$0.0	\$13,500.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-151-20-000	PROPERTY TRANSFER TAXES	\$3,596,222.8	\$4,317,237.2	\$4,403,458.1	\$5,671,587.3	\$4,000,000.0		\$6,800,000.00	\$6,672,544.56	\$0.00	\$4,000,000.00		\$0.00	0.00%
01-151-22-000	PARKING REVENUE	\$96,684.0	\$104,587.8	\$77,374.3	\$113,016.7	\$100,000.0		\$110,000.00	\$119,267.93	\$0.00	\$118,000.00		\$18,000.00	18.00%
01-151-24-000	CONSTRUCTION PERMIT REQUESTS	\$23,550.0	\$29,625.0	\$39,000.0	\$42,375.0	\$30,000.0		\$30,000.00	\$44,775.00	\$0.00	\$30,000.00		\$0.00	0.00%
01-151-25-000	PROCEDURE COSTS-RESEARCH	\$1,506.0	\$161.8	\$125.0	\$75.0	\$500.0		\$500.00	\$0.00	\$0.00	\$100.00		-\$400.00	-80.00%
01-151-26-000	STUDY COSTS-CCU/PAC	\$13,925.0	\$11,700.0	\$12,650.0	\$14,100.0	\$10,000.0		\$10,000.00	\$10,875.00	\$0.00	\$10,000.00		\$0.00	0.00%
01-151-27-000	LANDSCAPE & SNOW REMOVAL PERMITS	\$5,500.0	\$6,500.0	\$9,100.0	\$7,450.0	\$7,500.0		\$7,500.00	\$9,110.00	\$0.00	\$8,000.00		\$500.00	6.67%
01-151-28-000	SERVICE CONNECTION FEES	\$0.0	\$0.0	\$0.0	\$300.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-151-30-000	CAR SHELTER (TEMPO) PERMITS	\$7,575.0	\$11,275.0	\$12,375.0	\$12,075.0	\$10,500.0		\$1,500.00	\$5,925.00	\$0.00	\$2,250.00		-\$8,250.00	-78.57%
01-151-30-001	CAR SHELTER (TEMPO) PERMITS-1 TIME	\$0.0	\$0.0	\$0.0	\$75.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 01151 - PERMITS AND LICENCES		\$4,261,310.5	\$5,191,016.9	\$4,758,635.6	\$6,193,661.7	\$4,388,600.0		\$7,253,807.00	\$7,171,391.78	\$0.00	\$4,460,450.00		\$71,850.00	1.64%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018 Year-End Results	2019 Year-End Results	2020 Year-End Results	2021 Year-End Results	2022					2023		Difference	Difference
						Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan		
											07-Dec-22	07-Dec-22		
01152	FINES AND COURT COSTS													
01-152-01-000	REVENUE FROM FINES - TRAFFIC INFRACTIONS	\$644,001.0	\$529,353.0	\$436,510.0	\$647,497.6	\$500,000.0		\$550,000.00	\$521,023.00	\$0.00	\$600,000.00		\$100,000.00	20.00%
Total 01152 - FINES AND COURT COSTS		\$644,001.0	\$529,353.0	\$436,510.0	\$647,497.6	\$500,000.0		\$550,000.00	\$521,023.00	\$0.00	\$600,000.00		\$100,000.00	20.00%
01153	INTEREST REVENUES													
01-153-10-000	INTEREST ON BANK ACCTS & INVEST.	\$212,549.3	\$338,529.3	\$157,529.2	\$140,064.5	\$150,000.0		\$500,000.00	\$365,571.99	\$0.00	\$475,000.00		\$325,000.00	216.67%
01-153-20-000	INTEREST & PENALTY ON TAX ARREARS	\$425,160.6	\$484,172.5	\$294,864.5	\$548,707.5	\$425,000.0		\$625,000.00	\$732,520.37	\$0.00	\$500,000.00		\$75,000.00	17.65%
01-153-30-000	INTEREST ON OTHER SOURCES	\$2,394.2	\$3,193.1	\$866.6	\$77.2	\$1,000.0		\$1,000.00	\$984.92	\$0.00	\$1,000.00		\$0.00	0.00%
Total 01153 - INTEREST REVENUES		\$640,104.1	\$825,894.8	\$453,260.3	\$688,849.1	\$576,000.0		\$1,126,000.00	\$1,099,077.28	\$0.00	\$976,000.00		\$400,000.00	69.44%
01154	PROCEEDS FROM DISPOSAL OF FIXED ASSETS													
01-154-90-000	PROCEEDS - DISPOSAL OF LAND/LANES	\$77,200.4	\$0.0	\$0.0	\$130,791.0	\$150,000.0		\$226,000.00	\$226,275.54	\$0.00	\$50,000.00		-\$100,000.00	-66.67%
01-154-91-000	GAIN ON SALE OF ASSET	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 01154 - PROCEEDS FROM DISPOSAL OF FIXED ASSETS		\$77,200.4	\$0.0	\$0.0	\$130,791.0	\$150,000.0		\$226,000.00	\$226,275.54	\$0.00	\$50,000.00		-\$100,000.00	-66.67%
01159	OTHER LOCAL REVENUES													
01-159-01-000	MISCELLANEOUS REVENUES	\$27,440.9	\$67,784.5	\$36,402.4	\$82,144.1	\$35,000.0		\$35,000.00	\$13,461.73	\$0.00	\$35,000.00		\$0.00	0.00%
01-159-02-000	REVENUES-CASH DISCOUNTS	\$120.1	\$516.4	\$614.6	\$208.0	\$0.0		\$0.00	\$298.53	\$0.00	\$0.00		\$0.00	0.00%
01-159-05-000	REVENUES-INSURANCE RECOVERIES	\$241,293.5	\$97,394.5	\$593,007.5	\$75,368.1	\$65,000.0		\$65,000.00	\$70,382.08	\$0.00	\$65,000.00		\$0.00	0.00%
01-159-06-000	REVENUES-COPIES OF BY-LAWS	\$380.1	\$55.1	\$194.8	\$0.0	\$200.0		\$200.00	\$196.47	\$0.00	\$200.00		\$0.00	0.00%
01-159-07-000	REVENUES-COMMISSIONER OF OATH	\$3,665.0	\$3,810.0	\$2,430.0	\$1,935.0	\$3,000.0		\$3,000.00	\$2,100.00	\$0.00	\$2,000.00		-\$1,000.00	-33.33%
01-159-08-000	REVENUES - TAX INFORMATION REQUESTS	\$8,428.0	\$14,035.0	\$13,245.0	\$12,980.0	\$11,000.0		\$11,000.00	\$9,250.00	\$0.00	\$11,000.00		\$0.00	0.00%
01-159-10-000	REVENUES-ADMIN. CHARGES-RET'D CHEQUES	\$1,540.0	\$1,155.0	\$1,256.5	\$945.0	\$1,500.0		\$1,500.00	\$315.00	\$0.00	\$1,000.00		-\$500.00	-33.33%
01-159-11-000	REVENUES-DONATIONS TO THE CITY	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$850.00	\$0.00	\$0.00		\$0.00	0.00%
01-159-12-000	REVENUES-ADVERTISING COURIER/CALENDAR	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-159-14-000	REVENUES-PUBLIC NOTICES (TAXES)	\$2,043.8	\$1,888.4	\$0.0	\$1,324.6	\$1,500.0		\$1,500.00	\$2,699.82	\$0.00	\$1,750.00		\$250.00	16.67%
01-159-15-000	REVENUES-ADMINISTRATION FEES	\$37,766.5	\$27,410.5	\$18,629.3	\$23,384.6	\$20,000.0		\$13,000.00	\$16,143.08	\$0.00	\$20,000.00		\$0.00	0.00%
01-159-17-001	REVENUES-CAT'S CONCERT	\$9,039.7	\$9,151.2	\$22,439.8	\$18,945.2	\$2,000.0		\$2,000.00	\$10,938.40	\$0.00	\$2,000.00		\$0.00	0.00%
01-159-18-000	REVENUES-RENTALS, CSL	\$31,044.3	\$12,921.9	\$14,921.9	\$700.0	\$0.0		\$0.00	\$1,320.00	\$0.00	\$0.00		\$0.00	0.00%
01-159-19-000	FACILITY RENTALS - RECOVERED SALARIES	\$0.0	\$0.0	\$0.0	\$670.6	\$0.0		\$0.00	\$50.00	\$0.00	\$0.00		\$0.00	0.00%
01-159-20-000	REVENUE RE: PARKS FUND	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-159-21-000	REVENUES-QST ON COMMERCIAL ACTIVITIES	\$94,288.2	\$79,623.3	\$10,006.5	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-159-22-000	SPECIAL PROGRAM-SPONSOR...NAMING RIGHTS...	\$500.0	\$1,000.0	\$1,000.0	\$3,500.0	\$1,000.0		\$1,000.00	\$1,000.00	\$0.00	\$2,000.00		\$1,000.00	100.00%
01-159-25-000	REVENUES - VCOP REGISTRATION FEES/ DONATIONS	\$600.0	\$375.0	\$0.0	\$0.0	\$1,500.0		\$0.00	-\$75.00	\$0.00	\$750.00		-\$750.00	-50.00%
Total 01159 - OTHER LOCAL REVENUES		\$458,150.1	\$317,120.6	\$714,148.3	\$222,105.2	\$141,700.0		\$133,200.00	\$128,930.11	\$0.00	\$140,700.00		-\$1,000.00	-0.71%
Total 0115 - LOCAL REVENUES		\$6,080,766.1	\$6,863,385.3	\$6,362,554.1	\$7,882,904.6	\$5,756,300.0		\$9,289,007.00	\$9,146,697.71	\$0.00	\$6,227,150.00		\$470,850.00	8.18%
01161	SERVICES RENDERED BY PUBLIC WORKS/ENGINEERING													
01-161-01-700	WATER RECHARGEABLE CONNECTIONS	\$43,811.8	\$18,382.0	\$2,000.0	\$4,000.0	\$4,000.0		\$4,000.00	\$13,240.00	\$0.00	\$5,000.00		\$1,000.00	25.00%
01-161-01-701	SNOW DUMP SERVICES	\$35,431.6	\$61,543.2	\$27,973.7	\$91,888.2	\$50,000.0		\$50,000.00	\$53,963.17	\$0.00	\$50,000.00		\$0.00	0.00%
01-161-02-000	ROAD/SIDEWALK REPAIRS-OTHERS	\$47,155.5	\$13,581.1	\$49,498.2	\$84,962.9	\$30,000.0		\$30,000.00	-\$21,474.40	\$0.00	\$30,000.00		\$0.00	0.00%
01-161-05-000	REVENUES-COMPOSTING	\$742.9	\$889.1	\$374.9	\$164.4	\$0.0		\$0.00	\$200.42	\$0.00	\$0.00		\$0.00	0.00%
01-161-06-000	REVENUES-PW'S YARD WASTE	\$32,200.7	\$35,477.0	\$4,453.4	\$7,911.8	\$15,000.0		\$6,000.00	\$6,370.33	\$0.00	\$10,000.00		-\$5,000.00	-33.33%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET			
											07-Dec-22	07-Dec-22		
01-161-07-000	REVENUES-RECYCLING/WASTE BIN	\$13,450.4	\$13,431.0	\$13,401.1	\$15,237.3	\$10,000.0		\$10,000.00	\$6,564.80	\$0.00	\$40,000.00		\$30,000.00	300.00%
01-161-09-000	OTHER SERVICES RENDERED BY P.W.	\$850.0	\$1,200.0	\$800.0	\$1,100.0	\$1,000.0		\$1,000.00	\$0.00	\$0.00	\$1,000.00		\$0.00	0.00%
01-161-10-000	AGGLO COMP.- INSTALLATION WATER METERS	\$6,192.9	\$1,806.0	\$11,209.0	\$3,053.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 01161 - SERVICES RENDERED BY PUBLIC WORKS/ENGINEERING		\$179,835.7	\$146,309.3	\$109,710.3	\$208,317.6	\$110,000.0		\$101,000.00	\$58,864.32	\$0.00	\$136,000.00		\$26,000.00	23.64%
01162	SERVICES RENDERED BY FIRE DEPT													
01-162-01-000	AGGLOMERATION - RENTAL OF FIRE BUILDING	\$60,000.0	\$60,000.0	\$60,000.0	\$60,000.0	\$60,000.0		\$60,000.00	\$60,000.00	\$0.00	\$60,000.00		\$0.00	0.00%
Total 01162 - SERVICES RENDERED BY FIRE DEPT		\$60,000.0	\$60,000.0	\$60,000.0	\$60,000.0	\$60,000.0		\$60,000.00	\$60,000.00	\$0.00	\$60,000.00		\$0.00	0.00%
01163	SERVICES RENDERED BY PUBLIC SAFETY													
01-163-01-000	REVENUES-EMS COURSES/TRAINING	\$10,200.0	\$7,975.0	\$3,575.0	\$8,800.0	\$12,000.0		\$7,000.00	\$1,650.00	\$0.00	\$0.00		-\$12,000.00	-100.00%
01-163-05-000	EMS-REVENUE FROM DONATIONS (CP)	\$0.0	\$2,666.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-163-09-000	OTHER E.M.S. REVENUES	\$2,500.0	\$30,400.0	\$0.0	\$7,600.0	\$7,800.0		\$7,800.00	\$0.00	\$0.00	\$7,600.00		-\$200.00	-2.56%
01-164-01-000	PUBLIC SAFETY TRAINING CENTRE REVENUES	\$0.0	\$0.0	\$0.0	\$0.0	\$4,000.0		\$0.00	\$0.00	\$0.00	\$16,000.00		\$12,000.00	300.00%
Total 01163 / 164 - SERVICES RENDERED BY PUBLIC SAFETY		\$12,700.0	\$41,041.0	\$3,575.0	\$16,400.0	\$23,800.0		\$14,800.00	\$1,650.00	\$0.00	\$23,600.00		-\$200.00	-0.84%
1382	CONDITIONAL TRANSFERS													
01-382-45-000	OTHER GOVERNMENT GRANTS	\$735,903.9	\$714,542.3	\$1,060,458.0	\$1,385,677.2	\$1,235,800.0		\$1,414,060.00	\$1,012,380.86	\$0.00	\$1,430,120.00		\$194,320.00	15.72%
01-382-45-001	OTHER GOV. GRANTS - S.H.Q. - PAD PROGRAM	\$3,865.0	\$7,210.8	\$4,287.3	\$5,300.7	\$5,000.0		\$5,000.00	\$3,296.70	\$0.00	\$5,000.00		\$0.00	0.00%
01-382-45-002	OTHER GOVERNMENT GRANTS-INTEREST	\$217,038.1	\$189,813.6	\$199,934.4	\$180,084.6	\$174,370.0		\$174,370.00	\$148,587.13	\$0.00	\$153,030.00		-\$21,340.00	-12.24%
01-382-45-003	OTHER GOV. GRANTS - SMART CITIES CHALLENGE	\$118,750.0	\$110,874.4	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-382-45-004	OTHER GRANTS - FCM/UMQ	\$0.0	\$17,272.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-382-45-005	OTHER GOV. GRANTS-PROVINCIAL-CANNABIS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
01-382-45-006	COST SHARING - MUNICIPALITIES	\$0.0	\$0.0	\$104,476.7	\$8,630.1	\$5,000.0		\$5,000.00	\$5,879.07	\$0.00	\$5,000.00		\$0.00	0.00%
01-382-45-019	OTHER GOV. GRANTS - COVID-19	\$0.0	\$0.0	\$2,963,620.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 0138 - CONDITIONAL TRANSFERS		\$1,075,557.0	\$1,039,713.1	\$4,332,776.4	\$1,579,692.6	\$1,420,170.0		\$1,598,430.00	\$1,170,143.76	\$0.00	\$1,593,150.00		\$172,980.00	12.18%
Total 01	REVENUES	\$73,184,190.5	\$75,174,242.3	\$77,775,561.5	\$78,493,151.7	\$78,388,770.0		\$82,277,917.00	\$81,824,577.24	\$0.00	\$84,208,150.00		\$5,819,380.00	7.42%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018 Year-End Results	2019 Year-End Results	2020 Year-End Results	2021 Year-End Results	2022					2023 BUDGET	Staffing Plan	Difference	Difference
						Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments				
											07-Dec-22	07-Dec-22		
02	EXPENSES													
021	GENERAL ADMINISTRATION													
02110	CITY COUNCIL													
02-110-00-192	REMUNER. & ALLOC.-MAYOR & COUNCIL	\$283,858.2	\$311,035.4	\$289,784.1	\$307,865.5	\$336,830.0	9	\$331,830.00	\$312,245.15	\$0.00	\$342,970.00	9	\$6,140.00	1.82%
02-110-00-309	COUNCIL-REIMB. RESEARCH & SUPPORT EXPENSES	\$0.0	\$0.0	\$0.0	\$0.0	\$50,000.0		\$0.00	\$0.00	\$0.00	\$56,000.00		\$6,000.00	12.00%
02-110-00-313	PUBLIC RELATIONS EXPENSES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-110-00-317	COUNCILORS MEALS & REFRESHMENTS	\$21,011.6	\$17,708.9	\$4,448.8	\$2,921.8	\$15,750.0		\$10,750.00	\$6,418.67	\$1,784.63	\$8,110.00		-\$7,640.00	-48.51%
02-110-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$3,507.0	\$3,868.4	\$3,723.7	\$1,524.2	\$4,620.0		\$4,620.00	\$1,413.59	\$0.00	\$3,700.00		-\$920.00	-19.91%
02-110-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$42,136.0	\$37,713.8	\$37,550.9	\$38,428.8	\$42,110.0		\$42,110.00	\$41,164.75	\$0.00	\$42,630.00		\$520.00	1.23%
02-110-00-695	MISCELLANEOUS EXPENSES	\$5,860.9	\$5,939.8	\$2,057.8	\$1,232.8	\$7,880.0		\$7,880.00	\$2,524.96	\$0.00	\$7,350.00		-\$530.00	-6.73%
Total 02110 - CITY COUNCIL		\$356,373.8	\$376,266.4	\$337,565.3	\$351,973.1	\$457,190.0	9	\$397,190.00	\$363,767.12	\$1,784.63	\$460,760.00	9	\$3,570.00	0.78%
0213100	FINANCE DEPARTMENT													
02-131-00-111	REMUNER.-REGULAR EMPLOYEES	\$669,954.7	\$686,481.8	\$637,612.6	\$670,895.9	\$791,490.0	11	\$742,490.00	\$689,908.95	\$0.00	\$796,660.00	10	\$5,170.00	0.65%
02-131-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$9,143.7	\$6,027.3	\$1,978.5	\$6,133.4	\$7,500.0	1	\$10,500.00	\$13,674.63	\$0.00	\$7,670.00	1	\$170.00	2.27%
02-131-00-115	EMPLOYEES - EXTERNAL AGENCIES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-131-00-121	OVERTIME-REGULAR EMPLOYEES	\$6,002.3	\$6,059.7	\$4,614.9	\$5,733.8	\$7,500.0		\$7,500.00	\$6,321.33	\$0.00	\$7,000.00		-\$500.00	-6.67%
02-131-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$18.3	\$0.0	\$0.0	\$0.0	\$100.0		\$100.00	\$0.00	\$0.00	\$100.00		\$0.00	0.00%
02-131-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$2,537.3	\$2,330.5	\$690.5	\$1,391.2	\$2,500.0		\$2,500.00	\$2,179.89	\$5.02	\$2,360.00		-\$140.00	-5.60%
02-131-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$361.1	\$361.0	\$788.4	\$424.6	\$440.0		\$440.00	\$205.97	\$0.00	\$1,490.00		\$1,050.00	238.64%
02-131-00-413	AUDIT FEES	\$33,836.2	\$35,433.3	\$32,546.1	\$52,231.3	\$34,180.0		\$34,180.00	\$7,349.11	\$26,824.30	\$63,000.00		\$28,820.00	84.32%
02-131-00-419	PROFESSIONAL SERVICES	\$10,236.3	\$12,073.6	\$11,355.5	\$11,564.4	\$14,700.0		\$14,700.00	\$12,189.05	\$0.00	\$15,600.00		\$900.00	6.12%
02-131-00-420	MISC. SERVICE CONTRACTS	\$14,569.4	\$12,554.2	\$9,557.9	\$11,830.3	\$13,340.0		\$10,340.00	\$9,463.38	\$239.51	\$11,590.00		-\$1,750.00	-13.12%
02-131-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$1,711.9	\$2,034.7	\$2,191.2	\$2,149.5	\$2,230.0		\$2,230.00	\$1,966.75	\$0.00	\$2,320.00		\$90.00	4.04%
02-131-00-671	STATIONARY & OFFICE SUPPLIES	\$4,752.9	\$4,425.6	\$3,456.1	\$1,560.8	\$4,500.0		\$2,500.00	\$1,766.26	\$58.80	\$2,980.00		-\$1,520.00	-33.78%
02-131-00-699	FURNISHINGS & EQUIPMENT	\$1,270.3	\$955.3	\$2,099.8	\$623.6	\$1,050.0		\$1,050.00	\$295.00	\$367.44	\$1,050.00		\$0.00	0.00%
Total 0213100 - FINANCE DEPARTMENT		\$754,394.3	\$768,737.0	\$706,891.4	\$764,538.8	\$879,530.0	12	\$828,530.00	\$745,320.32	\$27,495.07	\$911,820.00	11	\$32,290.00	3.67%
02132	PURCHASING DEPARTMENT													
02-132-00-111	REMUNER.-REGULAR EMPLOYEES	\$296,730.1	\$312,324.4	\$300,798.8	\$334,270.5	\$346,000.0	4	\$346,000.00	\$325,983.24	\$0.00	\$355,300.00	4	\$9,300.00	2.69%
02-132-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$12,546.7	\$15,175.8	\$1,470.0	\$5,636.6	\$18,000.0	1	\$18,000.00	\$11,974.61	\$0.00	\$25,500.00	1	\$7,500.00	41.67%
02-132-00-121	OVERTIME-REGULAR EMPLOYEES	\$256.2	\$552.2	\$971.5	-\$44.6	\$0.0		\$0.00	\$60.00	\$0.00	\$0.00		\$0.00	0.00%
02-132-00-311	CAR EXPENSES & MILEAGE REIMB.	\$218.1	\$33.3	\$0.0	\$0.0	\$50.0		\$50.00	\$21.84	\$0.00	\$50.00		\$0.00	0.00%
02-132-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$1,519.5	\$1,512.2	\$454.2	\$348.4	\$1,500.0		\$1,500.00	\$401.80	\$70.77	\$1,050.00		-\$450.00	-30.00%
02-132-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$1,044.6	\$1,888.2	\$549.9	\$546.7	\$880.0		\$880.00	\$565.77	\$0.00	\$880.00		\$0.00	0.00%
02-132-00-341	PUBLIC NOTICES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-132-00-416	PROFESSIONAL SERVICES-LEGAL	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-132-00-419	PROFESSIONAL SERVICES-OTHER	\$598.2	\$218.7	\$0.0	\$3,097.1	\$3,150.0		\$3,150.00	\$2,677.17	\$0.00	\$0.00		-\$3,150.00	-100.00%
02-132-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$5,232.3	\$4,259.1	\$3,906.5	\$3,402.9	\$4,050.0		\$4,050.00	\$3,796.82	\$0.00	\$3,900.00		-\$150.00	-3.70%
02-132-00-671	STATIONARY & OFFICE SUPPLIES	\$2,215.6	\$956.0	\$828.4	\$345.5	\$1,050.0		\$1,050.00	\$287.75	\$5.87	\$530.00		-\$520.00	-49.52%
02-132-01-341	GENERAL COUNSEL - PUBLIC NOTICES	\$0.0	\$0.0	\$0.0	\$0.0	\$790.0		\$790.00	\$0.00	\$0.00	\$0.00		-\$790.00	-100.00%
02-132-01-416	GENERAL COUNSEL - PROFESSIONAL SER-LEGAL	\$16,158.6	\$3,699.2	\$7,771.7	\$0.0	\$5,250.0		\$5,250.00	\$2,636.15	\$0.00	\$20,250.00		\$15,000.00	285.71%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023		Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan		
											07-Dec-22	07-Dec-22		
Total 02132 - PURCHASING DEPARTMENT		\$336,519.9	\$340,619.1	\$316,751.0	\$347,603.2	\$380,720.0	5	\$380,720.00	\$348,405.15	\$76.64	\$407,460.00	5	\$26,740.00	7.02%
0213300	CITY MANAGER DEPARTMENT													
02-133-00-111	REMUNER.-REGULAR EMPLOYEES	\$555,826.9	\$548,683.6	\$531,581.0	\$594,242.4	\$603,100.0	5	\$606,700.00	\$573,479.04	\$0.00	\$620,800.00	5	\$17,700.00	2.93%
02-133-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-133-00-114	CONSULTANTS - FEES FOR SERVICES	\$9,533.3	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-133-00-121	OVERTIME-REGULAR EMPLOYEES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-133-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$24.1	\$142.0	\$0.0	\$0.0	\$230.0		\$230.00	\$56.90	\$0.00	\$580.00		\$350.00	152.17%
02-133-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$2,878.9	\$2,072.2	\$658.8	\$252.0	\$2,440.0		\$2,440.00	\$498.30	\$5.02	\$2,230.00		-\$210.00	-8.61%
02-133-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$1,180.7	\$1,923.0	\$1,807.8	\$920.1	\$1,640.0		\$1,640.00	\$588.21	\$0.00	\$3,000.00		\$1,360.00	82.93%
02-133-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$1,062.9	\$1,365.8	\$1,831.0	\$3,741.2	\$810.0		\$4,600.00	\$4,504.90	\$0.00	\$4,310.00		\$3,500.00	432.10%
02-133-00-692	PROFESSIONAL TOOLS	\$1,959.9	\$1,984.6	\$975.1	\$703.4	\$0.0		\$700.00	\$274.97	\$0.00	\$800.00		\$800.00	100.00%
02-133-00-695	MISCELLANEOUS EXPENSES	\$1,721.1	\$42.6	\$1,884.4	\$1,912.8	\$1,790.0		\$1,550.00	\$704.24	\$0.00	\$1,970.00		\$180.00	10.06%
02-133-00-699	FURNISHINGS & EQUIPMENT	\$1,720.9	\$1,823.0	\$0.0	\$6,855.3	\$1,580.0		\$1,580.00	\$766.89	\$0.00	\$0.00		-\$1,580.00	-100.00%
Total 0213300 - CITY MANAGER DEPARTMENT		\$575,908.8	\$558,036.6	\$538,738.1	\$608,627.0	\$611,590.0	5	\$619,440.00	\$580,873.45	\$5.02	\$633,690.00	5	\$22,100.00	3.61%
02135	INFORMATION SYSTEMS DEPARTMENT													
02-135-00-111	REMUNER.-REGULAR EMPLOYEES	\$208,990.0	\$221,281.2	\$189,446.0	\$186,633.4	\$240,160.0	3	\$175,160.00	\$142,880.85	\$0.00	\$244,970.00	3	\$4,810.00	2.00%
02-135-00-112	REMUNERATION-TEMPORARY EMPLOYEES	\$0.0	\$0.0	\$13,008.7	\$21,608.2	\$0.0		\$0.00	\$0.00	\$0.00	\$42,360.00	1	\$42,360.00	100.00%
02-135-00-121	OVERTIME-REGULAR EMPLOYEES	\$821.0	\$3,263.0	\$3,747.3	\$2,802.7	\$4,000.0		\$4,000.00	\$9,106.32	\$0.00	\$5,000.00		\$1,000.00	25.00%
02-135-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$2.9	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-135-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$140.2	\$220.6	\$45.7	\$0.0	\$320.0		\$320.00	\$43.52	\$0.00	\$320.00		\$0.00	0.00%
02-135-00-332	EMPLOYEE MOBILE PHONES	\$1,449.2	\$851.7	\$628.5	\$1,640.1	\$960.0		\$1,760.00	\$1,354.57	\$0.00	\$1,320.00		\$360.00	37.50%
02-135-00-420	SOFTWARE SUBSCRIPTIONS AND SUPPORT CONTRACTS	\$396,120.6	\$357,531.2	\$298,016.8	\$316,314.6	\$345,340.0		\$360,340.00	\$331,073.21	\$37,309.07	\$391,260.00		\$45,920.00	13.30%
02-135-00-421	EQUIPMENT - SERVICE CONTRACT AND SUPPORT	\$0.0	\$3,112.1	\$12,801.0	\$12,458.8	\$25,940.0		\$25,940.00	\$9,937.49	\$436.54	\$27,060.00		\$1,120.00	4.32%
02-135-00-427	TELECOMM SERVICES AND SUPPORT	\$0.0	\$21.7	\$48,893.8	\$45,423.7	\$58,800.0		\$58,800.00	\$44,854.35	\$1,676.42	\$53,030.00		-\$5,770.00	-9.81%
02-135-00-430	MISC. I.T. SERVICES	\$0.0	\$1,691.4	\$14,482.6	\$10,378.8	\$30,610.0		\$30,610.00	\$20,973.27	\$5,453.60	\$28,170.00		-\$2,440.00	-7.97%
02-135-00-461	IT CONSULTING SERVICES	\$16,113.1	\$47,609.5	\$22,496.6	\$60,600.2	\$44,630.0		\$166,730.00	\$92,986.29	\$89,609.17	\$55,750.00		\$11,120.00	24.92%
02-135-00-527	EQUIPMENT, PARTS AND ACCESSORIES	\$40,491.3	\$31,587.1	\$35,817.5	\$37,505.7	\$39,380.0		\$38,580.00	\$19,352.74	\$4,719.06	\$32,350.00		-\$7,030.00	-17.85%
02-135-00-529	SOFTWARE LICENCES	\$17,899.4	\$55,687.4	\$1,516.6	\$16,129.6	\$72,130.0		\$83,630.00	\$45,874.89	\$32,598.21	\$34,750.00		-\$37,380.00	-51.82%
02-135-00-671	STATIONERY & OFFICE SUPPLIES	\$283.6	\$294.6	\$63.5	\$94.5	\$530.0		\$530.00	\$251.02	\$0.00	\$330.00		-\$200.00	-37.74%
02-135-00-699	FURNISHINGS & EQUIPMENT	\$2,793.7	\$755.9	\$1,782.0	\$636.6	\$9,980.0		\$9,980.00	\$0.00	\$3,886.63	\$1,100.00		-\$8,880.00	-88.98%
Total 02135 - INFORMATION SYSTEMS DEPARTMENT		\$685,105.0	\$723,907.3	\$642,746.5	\$712,226.9	\$872,780.0	3	\$956,380.00	\$718,688.52	\$175,688.70	\$917,770.00	4	\$44,990.00	5.15%
0214000	PUBLIC RELATIONS AND COMMUNICATION DEPARTMENT													
02-140-00-111	REMUNER.-REGULAR EMPLOYEES	\$285,096.9	\$325,045.7	\$338,533.7	\$357,693.2	\$392,890.0	5	\$379,990.00	\$354,516.11	\$0.00	\$408,740.00	5	\$15,850.00	4.03%
02-140-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$2,548.6	\$1,453.9	\$0.0	\$25,403.0	\$5,710.0	1	\$18,610.00	\$18,846.74	\$0.00	\$5,820.00	1	\$110.00	1.93%
02-140-00-121	OVERTIME-REGULAR EMPLOYEES	\$0.0	\$700.7	\$0.0	\$574.8	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-140-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$0.0	\$34.6	\$0.0	\$0.0	\$110.0		\$110.00	\$0.00	\$0.00	\$110.00		\$0.00	0.00%
02-140-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$13.0	\$142.9	\$0.0	\$0.0	\$130.0		\$130.00	\$0.00	\$0.00	\$150.00		\$20.00	15.38%
02-140-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$825.9	\$821.7	\$790.4	\$671.8	\$930.0		\$930.00	\$449.09	\$0.00	\$990.00		\$60.00	6.45%
02-140-00-341	ADVERTISING	\$10,282.6	\$13,436.9	\$10,187.7	\$10,840.5	\$13,370.0		\$13,370.00	\$9,772.12	\$0.00	\$11,730.00		-\$1,640.00	-12.27%
02-140-00-342	PUBLICATIONS-NEWSLETTERS,ETC.	\$13,518.2	\$15,911.9	\$7,953.7	\$20,423.2	\$18,480.0		\$9,680.00	\$0.00	\$0.00	\$9,880.00		-\$8,600.00	-46.54%
02-140-00-349	MARKETING/COMMUNICATION MATERIALS	\$14,374.6	\$15,129.9	\$4,421.4	\$11,767.6	\$8,210.0		\$8,210.00	\$6,382.55	\$188.98	\$23,270.00		\$15,060.00	183.43%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		\$0.00		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
Account Code	Account Description	2018	2019	2020	2021	2022					2023		\$	%		
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan	Difference	Difference		
											07-Dec-22	07-Dec-22				
02-140-00-419	PROFESS. SERVICES-TRANSLATION/OTHER	\$16,480.4	\$8,109.8	\$10,699.6	\$7,708.2	\$11,550.0		\$11,550.00	\$10,145.76	\$0.00	\$12,090.00		\$540.00	4.68%		
02-140-00-489	COMMUNICATION SERVICES	\$2,237.7	\$3,246.1	\$2,544.5	\$2,398.4	\$2,970.0		\$3,170.00	\$2,482.55	\$491.97	\$3,300.00		\$330.00	11.11%		
02-140-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$624.3	\$624.3	\$624.3	\$624.3	\$730.0		\$641.00	\$640.42	\$0.00	\$790.00		\$60.00	8.22%		
02-140-00-671	STATIONARY & OFFICE SUPPLIES	\$2,115.8	\$2,112.0	\$1,314.3	\$1,797.8	\$2,210.0		\$3,410.00	\$796.59	\$1,964.41	\$2,570.00		\$360.00	16.29%		
02-140-00-677	MISC. COMMUNICATION SUPPLIES	\$1,934.1	\$1,013.1	\$0.0	\$0.0	\$3,150.0		\$3,150.00	\$0.00	\$2,203.32	\$3,470.00		\$320.00	10.16%		
02-140-00-686	INTERNET WEB SITE DEVELOPMENT	\$5,413.3	\$2,790.2	\$3,685.5	\$4,167.2	\$4,230.0		\$5,619.00	\$5,077.58	\$457.47	\$4,240.00		\$10.00	0.24%		
02-140-00-695	MISCELLANEOUS EXPENSES	\$791.4	\$944.7	\$2,463.8	\$1,963.1	\$1,490.0		\$1,490.00	\$754.33	\$0.00	\$1,110.00		-\$380.00	-25.50%		
02-140-00-699	FURNISHINGS & EQUIPMENT - PUBLIC AFFAIRS	\$4,199.3	\$1,796.5	\$22.0	\$0.0	\$9,140.0		\$9,140.00	\$739.97	\$6,420.37	\$420.00		-\$8,720.00	-95.40%		
Total 0214000 - PUBLIC RELATIONS AND COMMUNICATION DEPARTMENT		\$360,456.0	\$393,314.7	\$383,240.7	\$446,033.0	\$475,300.0	6	\$469,200.00	\$410,603.81	\$11,726.52	\$488,680.00	6	\$13,380.00	2.82%		
0214001	LEGAL SERVICES & CITY CLERK															
02-140-01-111	REMUNERATION-REGULAR EMPLOYEES	\$131,403.0	\$193,129.9	\$149,172.7	\$215,668.7	\$300,190.0	4	\$205,190.00	\$184,107.16	\$0.00	\$349,030.00	4	\$48,840.00	16.27%		
02-140-01-112	REMUNERATION-TEMPORARY EMPLOYEES	\$24,902.4	\$24,941.8	\$1,445.4	-\$235.2	\$16,910.0	1	\$16,910.00	\$18,285.79	\$0.00	\$15,140.00	1	-\$1,770.00	-10.47%		
02-140-01-121	OVERTIME-REGULAR EMPLOYEES	\$66.5	\$0.0	\$0.0	\$0.0	\$50.0		\$50.00	\$0.00	\$0.00	\$0.00		-\$50.00	-100.00%		
02-140-01-311	CAR EXPENSES & MILEAGE REIMB.	\$528.0	\$570.2	\$100.7	\$62.4	\$160.0		\$660.00	\$175.01	\$17.36	\$110.00		-\$50.00	-31.25%		
02-140-01-317	EMPLOYEE MEALS & REFRESHMENTS	\$979.9	\$468.9	\$330.2	\$921.9	\$1,050.0		\$1,050.00	\$800.11	\$2.53	\$900.00		-\$150.00	-14.29%		
02-140-01-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-140-01-341	PUBLIC NOTICES	\$41,700.1	\$26,237.0	\$26,624.7	\$38,155.9	\$29,400.0		\$33,400.00	\$33,303.41	\$0.00	\$40,060.00		\$10,660.00	36.26%		
02-140-01-416	PROFESSIONAL SERVICES-LEGAL	\$62,143.8	\$198,734.9	-\$110,475.9	\$114,760.9	\$65,630.0		\$71,630.00	\$67,269.65	\$3,674.56	\$57,750.00		-\$7,880.00	-12.01%		
02-140-01-419	PROFESSIONAL SERVICES-TRANSLATION	\$6,845.2	\$4,959.6	\$696.1	\$943.8	\$5,250.0		\$2,250.00	\$659.05	\$0.00	\$2,540.00		-\$2,710.00	-51.62%		
02-140-01-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$8,890.2	\$9,446.9	\$11,284.9	\$7,590.8	\$8,960.0		\$1,460.00	\$962.63	\$15.75	\$2,230.00		-\$6,730.00	-75.11%		
02-140-01-671	STATIONARY AND OFFICE SUPPLIES	\$2,665.2	\$7,512.7	\$852.4	\$4,451.4	\$2,230.0		\$2,230.00	\$1,488.52	\$286.04	\$2,030.00		-\$200.00	-8.97%		
Total 0214001 - LEGAL SERVICES & CITY CLERK		\$280,124.3	\$466,001.7	\$80,031.1	\$382,320.6	\$429,830.0	5	\$334,830.00	\$307,051.33	\$3,996.24	\$469,790.00	5	\$39,960.00	9.30%		
0216000	HUMAN RESOURCES DEPARTMENT															
02-160-00-111	REMUNER.-REGULAR EMPLOYEES	\$386,327.8	\$348,897.1	\$386,849.7	\$388,343.4	\$460,870.0	7	\$381,370.00	\$329,339.60	\$0.00	\$482,760.00	7	\$21,890.00	4.75%		
02-160-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$10,435.8	\$3,858.7	\$0.0	\$22,054.7	\$20,050.0	1	\$20,050.00	\$39,089.54	\$0.00	\$52,320.00	2	\$32,270.00	160.95%		
02-160-00-115	EMPLOYEES - EXTERNAL AGENCIES	\$0.0	\$0.0	\$0.0	\$22,987.2	\$0.0		\$21,900.00	\$21,860.72	\$0.00	\$0.00		\$0.00	0.00%		
02-160-00-121	OVERTIME-REGULAR EMPLOYEES	\$12,139.6	\$4,742.6	\$6,448.6	\$4,744.0	\$7,500.0		\$7,500.00	\$2,514.31	\$0.00	\$7,000.00		-\$500.00	-6.67%		
02-160-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$252.0	\$89.2	\$0.0	\$0.0	\$130.0		\$130.00	\$0.00	\$0.00	\$140.00		\$10.00	7.69%		
02-160-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$603.4	\$789.1	\$274.0	\$595.3	\$630.0		\$630.00	\$584.73	\$0.00	\$580.00		-\$50.00	-7.94%		
02-160-00-318	MEALS & REFRESHMENTS - LABOR NEGOTIATIONS	\$140.7	\$1,357.6	\$694.1	\$0.0	\$1,310.0		\$1,310.00	\$210.93	\$0.00	\$1,050.00		-\$260.00	-19.85%		
02-160-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$428.4	\$417.7	\$46.3	\$158.4	\$500.0		\$500.00	\$345.20	\$0.00	\$500.00		\$0.00	0.00%		
02-160-00-416	HR - PROFESSIONAL SERVICES-LEGAL	\$0.0	\$10,540.6	\$30,016.4	\$71,662.1	\$31,500.0		\$51,500.00	\$66,000.54	\$0.00	\$53,000.00		\$21,500.00	68.25%		
02-160-00-417	PROFESSIONAL SERVICES-MEDICAL	\$492.6	\$3,632.9	\$5,399.4	\$3,216.4	\$24,970.0		\$9,250.00	\$6,351.74	\$0.00	\$24,970.00		\$0.00	0.00%		
02-160-00-419	PROFESSIONAL SERVICES-OTHER	\$16,684.2	\$10,726.0	\$10,581.2	\$77,564.1	\$20,720.0		\$91,120.00	\$70,341.34	\$21,074.50	\$57,030.00		\$36,310.00	175.24%		
02-160-00-420	MISC. SERVICES & CONTRACTS	\$79,666.1	\$79,083.5	\$79,517.2	\$76,851.4	\$82,320.0		\$82,320.00	\$79,961.08	\$4,115.51	\$84,950.00		\$2,630.00	3.19%		
02-160-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$2,472.7	\$2,561.3	\$2,536.7	\$1,946.7	\$2,760.0		\$2,760.00	\$1,508.80	\$0.00	\$2,730.00		-\$30.00	-1.09%		
02-160-00-671	STATIONARY & OFFICE SUPPLIES	\$1,730.3	\$529.7	\$209.3	\$1,144.2	\$530.0		\$2,030.00	\$1,653.43	\$0.00	\$790.00		\$260.00	49.06%		
02-160-00-690	RETIREMENT & LONG SERVICE	\$6,594.8	\$3,932.3	\$1,430.3	\$8,092.8	\$6,620.0		\$6,620.00	\$114.33	\$0.00	\$9,930.00		\$3,310.00	50.00%		
02-160-00-699	FURNISHINGS & EQUIPMENT	\$0.0	\$535.4	\$1,013.1	\$0.0	\$16,490.0		\$2,210.00	\$1,291.25	\$887.13	\$1,490.00		-\$15,000.00	-90.96%		
Total 0216000 - HUMAN RESOURCES DEPARTMENT		\$517,968.4	\$471,693.8	\$525,016.2	\$679,360.8	\$676,900.0	8	\$681,200.00	\$621,167.54	\$26,077.14	\$779,240.00	9	\$102,340.00	15.12%		
2182	PLAN DE DEPART ASSISTE															

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET			
											07-Dec-22	07-Dec-22		
02-182-00-111	REMUNERATION-REGULAR EMPLOYEES	\$6,709.4	\$41,136.6	\$101,536.6	\$91,181.0	\$35,000.0		\$10,000.00	\$449.87	\$0.00	\$25,000.00		-\$10,000.00	-28.57%
Total 02182 - PLAN DE DEPART ASSISTE		\$6,709.4	\$41,136.6	\$101,536.6	\$91,181.0	\$35,000.0		\$10,000.00	\$449.87	\$0.00	\$25,000.00		-\$10,000.00	-28.57%
02190	UNDISTRIBUTED ADMIN. EXPENSES													
02-190-00-111	REMUNERATION-SALARY EQUITY COLA ADJ. PERM.	-\$156,019.1	\$5,958.8	-\$81,643.0	\$18,145.5	\$50,000.0		\$250,000.00	\$218,747.28	\$0.00	\$0.00		-\$50,000.00	-100.00%
02-190-00-112	REMUNERATION-SALARY EQUITY COLA ADJ. AUX.	\$0.0	\$0.0	\$0.0	\$18,390.8	-\$200,000.0		\$0.00	\$0.00	\$0.00	-\$300,000.00		-\$100,000.00	50.00%
02-190-00-113	SALARY SAVINGS - ARENA BLUE COLLARS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-00-300	GENERAL COMPRESSION - NON-SALARY ACCOUNTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	-\$45,000.00		-\$45,000.00	100.00%
02-190-00-317	EMPLOYEE - ANNUAL EVENTS	\$17,599.4	\$16,482.7	\$17,658.8	\$26,784.4	\$19,010.0		\$19,010.00	\$16,209.02	\$7,834.67	\$20,690.00		\$1,680.00	8.84%
02-190-00-321	POSTAGE & COURIER SERVICE	\$78,508.0	\$82,438.5	\$59,813.9	\$71,909.9	\$90,300.0		\$105,300.00	\$97,303.89	\$7,559.50	\$105,230.00		\$14,930.00	16.53%
02-190-00-331	TELEPHONE	\$63,508.9	\$67,566.1	\$88,556.3	\$87,959.0	\$77,740.0		\$92,740.00	\$68,181.47	\$20,180.55	\$85,150.00		\$7,410.00	9.53%
02-190-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$20,044.6	\$47,054.7	-\$14,948.4	\$7,321.5	\$10,500.0		\$11,500.00	\$9,857.75	\$19,113.21	\$13,350.00		\$2,850.00	27.14%
02-190-00-416	LEGAL & PROFESSIONAL FEES	\$0.0	\$200.0	\$250.0	\$2,300.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-00-420	MISC. SERVICES & CONTRACTS	\$35,830.6	\$36,086.1	\$66,291.6	\$85,723.8	\$309,520.0		\$305,520.00	\$113,611.05	\$175,036.14	\$323,000.00		\$13,480.00	4.36%
02-190-00-429	INSURANCE PREMIUMS / CLAIMS	\$270,868.9	\$301,794.6	\$382,989.5	\$514,852.7	\$567,330.0		\$667,330.00	\$562,054.56	\$0.00	\$618,200.00		\$50,870.00	8.97%
02-190-00-430	AGGREGATE INSURANCE DEDUCTIBLE EXPENSE	\$10,000.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-00-497	DONATIONS/CONTRIBUTIONS TO ORGANIZATIONS	\$5,320.0	\$3,925.0	\$3,500.0	\$3,150.0	\$9,000.0		\$9,000.00	\$6,750.00	\$0.00	\$9,000.00		\$0.00	0.00%
02-190-00-514	RENTAL/COPIES OF PHOTOCOPIERS	\$66,587.8	\$50,127.2	\$21,182.6	\$35,377.2	\$42,000.0		\$32,000.00	\$24,159.57	\$3,267.09	\$43,000.00		\$1,000.00	2.38%
02-190-00-671	STATIONARY & OFFICE SUPPLIES	\$25,734.0	\$28,448.1	\$13,559.8	\$24,206.5	\$34,650.0		\$34,650.00	\$15,824.94	\$18,276.97	\$39,900.00		\$5,250.00	15.15%
02-190-00-695	MISCELLANEOUS EXPENSES	\$12,398.6	\$276.2	-\$817.0	-\$8,208.3	\$0.0		\$0.00	\$2,929.60	\$990.85	\$0.00		\$0.00	0.00%
02-190-00-699	EMERGENCY PREPAREDNESS PROGRAM	\$13,065.0	\$12,143.6	\$13,468.0	\$12,696.1	\$44,100.0		\$13,100.00	\$13,077.49	\$0.00	\$44,000.00		-\$100.00	-0.23%
02-190-00-940	BAD DEBTS EXPENSE	\$61,753.5	\$1,028.3	\$46,144.2	\$38,589.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-00-994	GRANTS TO RESIDENTS-ELECT. CAR CHARGING STATIONS	\$0.0	\$0.0	\$0.0	\$11,250.0	\$15,000.0		\$15,000.00	\$11,750.00	\$0.00	\$7,500.00		-\$7,500.00	-50.00%
02-190-01-111	REMUN.-SALARY EQUITY/COLA - INTEREST/CHARGES	\$490.0	\$410.6	\$0.0	\$0.0	\$0.0		\$0.00	\$11,184.14	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-111	ELECTIONS - REMUN. - REGULAR EMPLOYEES	\$4,176.3	\$0.0	\$3,408.8	\$55,467.2	\$0.0		\$0.00	\$4,525.08	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-112	ELECTIONS - REMUN. - TEMPORARY EMPLOYEES	\$0.0	\$0.0	\$0.0	\$136,685.4	\$0.0		\$0.00	\$65.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-114	ELECTIONS - CONSULTANTS - FEES FOR SERVICES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-123	ELECTIONS - OVERTIME-BLUE COLLARS	\$0.0	\$0.0	\$0.0	\$1,385.5	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-311	ELECTIONS - CAR EXPENSES & MILEAGE REIMB.	\$0.0	\$0.0	\$0.0	\$292.8	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-314	ELECTIONS - EMPLOYEES TRAINING EXPENSES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-317	ELECTIONS - EMPLOYEES MEALS & REFRESHMENTS	\$0.0	\$0.0	\$0.0	\$495.4	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-321	ELECTIONS - POSTAGE & COURIER SERVICE	\$0.0	\$0.0	\$0.0	\$34,603.9	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-341	ELECTIONS - PUBLIC NOTICES	\$0.0	\$0.0	\$0.0	\$7,198.7	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-344	ELECTIONS - MISC. PUBLICITY EXPENSES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-346	ELECTIONS - BALLOTS FOR MUNICIPAL ELECTIONS	\$0.0	\$0.0	\$0.0	\$21,868.4	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-419	ELECTIONS - EXPENSE REIMB. TO CANDIDATES	-\$3,067.7	\$1,206.5	\$6,328.6	\$24,720.7	\$50,000.0		\$50,000.00	\$16,646.29	\$0.00	\$17,500.00		-\$32,500.00	-65.00%
02-190-02-420	ELECTIONS - MISC. SERVICES & CONTRACTS	\$0.0	\$0.0	\$0.0	\$18,429.4	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-529	ELECTIONS - COMPUTER SOFTWARE	\$0.0	\$0.0	\$0.0	\$27,116.7	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-671	ELECTIONS - STATIONARY AND OFFICE SUPPLIES	\$0.0	\$0.0	\$0.0	\$3,413.6	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-02-695	ELECTIONS - MISC. EXPENSES REIMBURSEMENTS	\$0.0	\$0.0	\$0.0	\$21,246.4	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-03-317	COUNCIL ADVISORY COMMITTEE - MEALS/REFRESHMENTS	\$2,061.5	\$1,672.0	\$173.5	\$0.0	\$1,580.0		\$80.00	\$0.00	\$0.00	\$1,050.00		-\$530.00	-33.54%
02-190-04-317	PENSION COMMITTEE - MEALS/REFRESHMENTS	\$126.8	\$202.0	\$0.0	\$0.0	\$210.0		\$210.00	\$0.00	\$0.00	\$210.00		\$0.00	0.00%
02-190-04-420	PENSION COMMITTEE - SERVICES & CONTRACTS	\$4,902.9	\$8,141.8	\$2,007.4	\$0.0	\$7,880.0		\$7,880.00	\$1,023.63	\$0.00	\$2,880.00		-\$5,000.00	-63.45%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023		Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan		
									07-Dec-22	07-Dec-22				
02-190-50-425	INTERAC/CREDIT CARD SERVICE-FINANCE	\$0.0	\$4,214.4	\$3,422.1	\$1,752.8	\$3,000.0		\$3,000.00	\$3,273.99	\$118.37	\$4,000.00		\$1,000.00	33.33%
02-190-51-425	INTERAC/CREDIT CARD SERVICE-PUBLIC WORKS	\$0.0	\$209.0	\$166.6	\$174.7	\$200.0		\$200.00	\$232.26	\$8.19	\$300.00		\$100.00	50.00%
02-190-52-425	INTERAC/CREDIT CARD SERVICE-LIBRARY	\$0.0	\$668.8	\$275.3	\$105.0	\$700.0		\$700.00	\$444.56	\$21.79	\$600.00		-\$100.00	-14.29%
02-190-90-311	COVID-19 - CAR EXPENSES & MILEAGE REIMB.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-312	COVID-19 - STAFF TRAINING	\$0.0	\$0.0	\$1,618.9	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-321	COVID-19 - POSTAGE	\$0.0	\$0.0	\$2,108.9	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-332	COVID-19 - COMMUNICATION EXP.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-341	COVID-19 - PUBLIC NOTICES	\$0.0	\$0.0	\$4,993.9	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-344	COVID-19 - MISC. PUBLICITY EXPENSES	\$0.0	\$0.0	\$3,308.7	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-416	COVID-19 - LEGAL EXPENSES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-419	COVID-19 - PROFESSIONAL SERVICES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-420	COVID-19 - MISC. SERVICES & CONTRACTS	\$0.0	\$0.0	\$50,266.8	\$6,163.8	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-497	COVID-19 - DONATIONS/CONTRIBUTIONS	\$0.0	\$0.0	\$10,000.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-525	COVID-19 - BUILDING REPAIRS & MAINTENANCE	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-610	COVID-19 - FOOD (IGA PROGRM FOR SENIORS)	\$0.0	\$0.0	\$11,180.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-671	COVID-19 - STATIONARY AND OFFICE SUPPLIES	\$0.0	\$0.0	\$241.7	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-695	COVID-19 - MISC. EXPENSES	\$0.0	\$0.0	\$62,074.8	\$10,666.8	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-190-90-699	COVID-19 - FURNISHINGS & EQUIPMENT	\$0.0	\$0.0	\$78,385.8	\$5,837.1	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 02190 - UNDISTRIBUTED ADMIN. EXPENSES		\$533,889.8	\$670,254.8	\$855,967.9	\$1,328,072.1	\$1,132,720.0		\$1,617,220.00	\$1,197,851.57	\$252,407.33	\$990,560.00		-\$142,160.00	-12.55%
02191	LAW 90 EXPENSES													
02-191-00-119	LAW 90 TRAINING - REMUN. - GEN	\$0.0	\$10,680.2	\$4,305.2	\$1,682.2	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-00-312	LAW 90 - CONVENTION/SEMINARS - GEN	\$20,182.2	\$17,320.8	\$8,173.3	\$3,275.6	\$157,600.0		\$14,676.00	\$1,612.60	\$0.00	\$165,480.00		\$7,880.00	5.00%
02-191-09-312	LAW 90 - CONVENTION/SEMINARS - COUNCIL	\$12,188.3	\$4,551.9	\$1,036.1	\$2,123.1	\$0.0		\$12,280.00	\$2,645.67	\$0.00	\$0.00		\$0.00	0.00%
02-191-10-119	LAW 90 TRAINING - REMUN. - FINANCE	\$2,237.9	\$4,142.9	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-10-312	LAW 90 - CONVENTION/SEMINARS- FINANCE	\$3,403.3	\$3,857.7	\$566.2	\$541.9	\$0.0		\$6,820.00	\$3,056.63	\$0.00	\$0.00		\$0.00	0.00%
02-191-11-119	LAW 90 TRAINING- REMUN.PURCH	\$2,056.5	\$2,948.7	\$340.2	\$409.8	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-11-312	LAW 90 - CONVENTION/SEMIBARS- PURCHASING	\$1,485.5	\$2,564.8	\$881.9	\$724.4	\$0.0		\$5,250.00	\$497.53	\$0.00	\$0.00		\$0.00	0.00%
02-191-12-119	LAW 90 TRAINING REMUN. CITY ADMIN	\$9,259.4	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-12-312	LAW 90 - CONVENTION/SEMINARS - CITY ADMIN.	\$1,989.5	\$2,511.7	\$3,482.8	\$2,820.2	\$0.0		\$10,510.00	\$2,699.40	\$0.00	\$0.00		\$0.00	0.00%
02-191-13-119	LAW 90 TRAINING - REMUN. - IT	\$308.0	\$1,591.0	\$4,096.1	\$851.5	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-13-312	LAW 90 - CONVENTION/SEMINARS - IT	\$0.0	\$3,226.8	\$5,659.9	\$4,098.6	\$0.0		\$5,250.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-14-119	LAW 90 TRAINING - REMUN. COMM.	\$2,049.8	\$2,514.3	\$3,249.4	\$770.7	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-14-312	LAW 90 - CONVENTION/SEMINARS - COMMUNICATION	\$2,655.5	\$808.8	\$448.8	\$0.0	\$0.0		\$2,630.00	\$101.99	\$0.00	\$0.00		\$0.00	0.00%
02-191-15-119	LAW 90 TRAINING - REMUN. - LEGAL SERVICES	\$785.8	\$1,178.8	\$0.0	\$700.6	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-15-312	LAW 90 - CONVENTION/SEMINARS- LEGAL	\$4,763.5	\$3,886.6	\$1,237.0	\$871.4	\$0.0		\$5,250.00	\$215.22	\$0.00	\$0.00		\$0.00	0.00%
02-191-16-119	LAW 90 TRAINING - REMUN. - HUMAN RESOURCES	\$3,551.6	\$1,996.9	\$3,508.9	\$2,337.6	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-16-312	LAW 90 - CONVENTION/SEMINAR - HUMAN RES.	\$5,762.2	\$1,665.1	\$3,449.9	\$5,452.0	\$0.0		\$6,300.00	\$776.64	\$0.00	\$0.00		\$0.00	0.00%
02-191-20-119	LAW 90 TRAINING - REMUN. - PUBLIC SAFETY	\$5,793.0	\$9,697.9	\$0.0	\$1,291.9	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-20-312	LAW 90 - CONVENTION/SEMINAR - PUBLIC SAFETY	\$6,220.1	\$11,367.3	\$1,651.3	\$2,590.8	\$0.0		\$11,146.00	\$10,730.19	\$410.86	\$0.00		\$0.00	0.00%
02-191-25-312	LAW 90 - TRANS TO 02-191-20-312	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-30-119	LAW 90 TRAINING - REMUN. - PUBLIC WORKS	\$37,473.2	\$42,623.4	\$9,731.7	\$11,445.9	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-191-30-312	LAW 90 - CONVENTION/SEMINAR - PUBLIC WORKS	\$21,974.2	\$30,920.5	\$5,119.0	\$9,820.4	\$0.0		\$30,596.00	\$30,595.36	\$0.00	\$0.00		\$0.00	0.00%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		\$0.00		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	\$	%		
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET		Difference	Difference		
											07-Dec-22	07-Dec-22				
02-191-31-119	LAW 90 TRAINING - REMUN. - ENGINEERING	\$8,659.6	\$6,131.4	\$1,613.3	\$4,348.1	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-191-31-312	LAW 90 - CONVENTION/SEMINAR - URBAN DEV.	\$6,422.0	\$9,062.3	\$572.2	\$6,890.1	\$0.0		\$13,562.00	\$13,561.93	\$0.00	\$0.00		\$0.00	0.00%		
02-191-32-312	LAW 90 - TRANS TO 02-191-31-312	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-191-40-119	LAW 90 TRAINING - REMUN. - RECREATION	\$14,693.1	\$21,544.1	\$5,114.1	\$2,685.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-191-40-312	LAW 90 - CONVENTION/SEMINAR - RECREATION	\$19,810.5	\$24,174.5	\$7,591.1	\$5,828.1	\$0.0		\$20,720.00	\$9,826.21	\$7.35	\$0.00		\$0.00	0.00%		
02-191-45-119	LAW 90 TRAINING - REMUN. - LIBRARY	\$8,230.1	\$9,695.7	\$5,306.6	\$1,101.3	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-191-45-312	LAW 90 - CONVENTION/SEMINAR - LIBRARY	\$12,382.5	\$7,587.8	\$8,167.9	\$528.3	\$0.0		\$12,610.00	\$1,511.97	\$0.00	\$0.00		\$0.00	0.00%		
Total 02191 - LAW 90 EXPENSES		\$214,337.2	\$238,251.8	\$85,302.5	\$73,189.1	\$157,600.0		\$157,600.00	\$77,831.34	\$418.21	\$165,480.00		\$7,880.00	5.00%		
02195	BLDG MT'CE - CITY HALL															
02-195-00-113	DISTR. OF PUBLIC WORKS REMUN.	\$53,747.1	\$51,339.3	\$53,798.0	\$55,407.0	\$57,970.0	1	\$57,970.00	\$52,117.87	\$0.00	\$59,130.00	1	\$1,160.00	2.00%		
02-195-00-116	TEMPORARY BLUE COLLARS-REMUNERATION	\$7,925.4	\$9,295.8	\$7,522.4	\$9,666.4	\$9,000.0		\$9,000.00	\$2,127.26	\$0.00	\$9,000.00		\$0.00	0.00%		
02-195-00-123	OVERTIME-BLUE COLLARS	\$1,665.3	\$1,792.0	\$178.4	\$314.0	\$0.0		\$0.00	\$976.16	\$0.00	\$0.00		\$0.00	0.00%		
02-195-00-420	MISC. SERVICES & CONTRACTS	\$142,277.6	\$154,823.4	\$148,565.8	\$157,645.1	\$188,010.0		\$188,010.00	\$147,890.72	\$36,717.18	\$201,950.00		\$13,940.00	7.41%		
02-195-00-525	BUILDING REPAIRS & MAINTENANCE	\$18,351.1	\$21,413.6	\$22,132.2	\$30,388.2	\$36,750.0		\$16,750.00	\$5,933.09	\$16,186.94	\$21,000.00		-\$15,750.00	-42.86%		
02-195-00-527	EQUIPMENT REPAIRS & MAINT'CE	\$7,848.5	\$10,623.4	\$7,811.6	\$19,036.3	\$15,200.0		\$15,200.00	\$1,631.87	\$7,347.05	\$1,580.00		-\$14,170.00	-89.97%		
02-195-00-681	COST OF ELECTRICITY (HYDRO)	\$90,604.0	\$86,528.6	\$94,848.4	\$87,741.3	\$111,300.0		\$93,800.00	\$75,560.73	\$7,478.69	\$107,600.00		-\$3,700.00	-3.32%		
Total 02195 - BLDG MT'CE - CITY HALL		\$322,419.0	\$335,816.0	\$334,856.7	\$360,198.3	\$418,780.0	1	\$380,730.00	\$286,237.70	\$67,729.86	\$400,260.00	1	-\$18,520.00	-4.42%		
02199	EMPLOYER CONTRIBUTIONS															
02-199-00-210	EMPLOYEES PENSION PLAN	\$1,534,061.8	\$1,457,335.7	\$1,518,995.8	\$1,900,435.5	\$1,685,900.0		\$1,685,900.00	\$1,313,705.97	\$0.00	\$1,716,900.00		\$31,000.00	1.84%		
02-199-00-211	CARRA PENSION PLAN/PDA - MAYOR & COUNCIL	\$96,553.0	\$93,439.3	\$98,299.4	\$87,081.4	\$84,600.0		\$84,600.00	\$61,083.66	\$0.00	\$95,300.00		\$10,700.00	12.65%		
02-199-00-220	QUEBEC PENSION PLAN	\$676,724.5	\$726,107.5	\$706,086.2	\$838,589.3	\$921,500.0		\$921,500.00	\$901,917.58	\$0.00	\$982,700.00		\$61,200.00	6.64%		
02-199-00-225	QUEBEC PARENTAL INSURANCE PLAN	\$120,770.4	\$118,776.4	\$107,995.1	\$120,744.3	\$122,600.0		\$122,600.00	\$120,093.91	\$0.00	\$129,500.00		\$6,900.00	5.63%		
02-199-00-230	EMPLOYMENT INSURANCE	\$219,410.6	\$199,600.8	\$193,502.3	\$170,564.0	\$209,600.0		\$209,600.00	\$211,359.01	\$0.00	\$228,400.00		\$18,800.00	8.97%		
02-199-00-231	E.I. REFUND TO EMPLOYEES/UNION	\$21,311.6	\$19,787.9	\$20,794.5	\$22,441.2	\$26,200.0		\$26,200.00	\$11,328.49	\$0.00	\$30,300.00		\$4,100.00	15.65%		
02-199-00-240	QUEBEC HEALTH INSURANCE PLAN	\$757,279.6	\$759,281.7	\$742,367.8	\$805,730.7	\$845,600.0		\$845,600.00	\$797,402.39	\$0.00	\$886,900.00		\$41,300.00	4.88%		
02-199-00-241	QUEBEC LABOUR STANDARDS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$3,061.93	\$0.00	\$5,600.00		\$5,600.00	100.00%		
02-199-00-250	CSST-ASSESSMENTS PAID	\$284,132.2	\$277,451.0	\$267,568.9	\$220,505.9	\$311,100.0		\$311,100.00	\$268,835.21	\$0.00	\$291,000.00		-\$20,100.00	-6.46%		
02-199-00-255	CASH VALUE OF VACATION/SICK BANKS	\$491,538.5	\$487,101.8	\$2,252,431.4	\$658,963.4	\$580,000.0		\$580,000.00	\$605,728.72	\$0.00	\$600,000.00		\$20,000.00	3.45%		
02-199-00-260	GROUP INSURANCE	\$530,855.9	\$545,327.8	\$469,140.0	\$509,416.6	\$550,000.0		\$550,000.00	\$495,455.19	\$0.00	\$550,000.00		\$0.00	0.00%		
02-199-00-261	UNION ADDITIONAL INSURANCE	\$337,719.8	\$363,770.3	\$364,558.9	\$381,056.7	\$461,800.0		\$461,800.00	\$404,348.89	\$0.00	\$485,400.00		\$23,600.00	5.11%		
02-199-00-262	UNION TRAINING FUND	\$14,636.6	\$14,969.4	\$13,957.2	\$15,128.1	\$17,900.0		\$17,900.00	\$15,780.96	\$0.00	\$19,100.00		\$1,200.00	6.70%		
02-199-00-270	EMPL. CONTR. - BANKS (YEAR-END)	-\$15,082.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-199-00-290	BONUSES	\$177,301.5	\$184,177.7	\$222,425.3	\$233,132.7	\$200,000.0		\$200,000.00	\$204,960.23	\$0.00	\$200,000.00		\$0.00	0.00%		
02-199-00-291	SALARY ADJUSTMENTS - CONTINGENCY	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
Total 02199 - EMPLOYER CONTRIBUTIONS		\$5,247,214.1	\$5,247,127.2	\$6,978,122.8	\$5,963,789.7	\$6,016,800.0		\$6,016,800.00	\$5,415,062.14	\$0.00	\$6,221,100.00		\$204,300.00	3.40%		
02-100-99-999	DEPRECIATION - GENERAL ADMINISTRATION	\$363,624.0	\$355,345.0	\$381,316.0	\$536,745.0	\$443,900.0		\$443,900.00	\$0.00	\$0.00	\$602,670.00		\$158,770.00	35.77%		
Total 021 - GENERAL ADMINISTRATION		\$10,555,043.9	\$10,986,508.1	\$12,268,082.7	\$12,645,858.5	\$12,988,640.0	54	\$13,293,740.00	\$11,073,309.86	\$567,405.36	\$13,474,280.00	55	\$485,640.00	3.74%		
022	PUBLIC SAFETY															
022250	BLDG MT'CE-FIRE STATION															
02-225-00-420	MISC. SERVICES & CONTRACTS	\$8,128.8	\$3,445.6	\$2,843.6	\$7,803.5	\$6,560.0		\$9,060.00	\$4,722.21	\$4,317.36	\$6,930.00		\$370.00	5.64%		

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018 Year-End Results	2019 Year-End Results	2020 Year-End Results	2021 Year-End Results	2022					2023 BUDGET	Staffing Plan	Difference	Difference
						Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments				
											07-Dec-22	07-Dec-22		
02-225-00-670	MISC. MATERIALS & SUPPLIES	\$4,960.0	\$2,691.9	\$2,780.4	\$4,855.4	\$26,250.0		\$12,250.00	\$8,242.83	\$266.67	\$15,750.00		-\$10,500.00	-40.00%
Total 022250 - BLDG MT'CE-FIRE STATION		\$13,088.8	\$6,137.5	\$5,624.1	\$12,658.9	\$32,810.0		\$21,310.00	\$12,965.04	\$4,584.03	\$22,680.00		-\$10,130.00	-30.87%
02230	EMERGENCY MEDICAL SERVICES (EMS)													
02-230-00-111	REMUNER.- REGULAR EMPLOYEES	\$165,678.3	-\$25,368.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-230-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-230-00-114	CONSULTANTS - FEES FOR SERVICES	\$21,328.5	\$24,186.4	\$10,095.2	\$5,560.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-230-00-311	CAR EXPENSES & MILEAGE REIMB.	\$308.0	\$0.0	\$18.3	\$41.1	\$1,280.0		\$0.00	\$0.00	\$0.00	\$0.00		-\$1,280.00	-100.00%
02-230-00-314	TRAINING SUPPLIES	\$1,061.0	\$1,058.2	\$5,141.4	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-230-00-315	PER DIEM ALLOCATIONS	\$94,659.6	\$104,021.9	\$100,061.1	\$102,744.8	\$110,000.0		\$110,000.00	\$89,892.41	\$0.00	\$110,000.00		\$0.00	0.00%
02-230-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$5,727.9	\$8,066.4	\$4,411.2	\$6,403.9	\$7,880.0		\$7,880.00	\$5,038.12	\$15.10	\$8,400.00		\$520.00	6.60%
02-230-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$10,812.1	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-230-00-420	MISC. SERVICES & CONTRACTS	\$0.0	\$0.0	\$0.0	\$843.1	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-230-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$6,560.5	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-230-00-510	RENTAL OF TRUCKS	\$0.0	\$0.0	\$0.0	\$0.0	\$1,050.0		\$50.00	\$0.00	\$0.00	\$0.00		-\$1,050.00	-100.00%
02-230-00-527	REPAIRS & MT'CE-EQUIPMENT	\$0.0	\$456.4	\$531.4	\$949.9	\$2,100.0		\$3,700.00	\$212.07	\$3,283.95	\$0.00		-\$2,100.00	-100.00%
02-230-00-651	CLOTHING AND UNIFORMS	\$24,607.4	\$10,732.7	\$17,083.8	\$15,005.7	\$40,030.0		\$52,030.00	\$30,686.34	\$11,054.82	\$58,210.00		\$18,180.00	45.42%
02-230-00-670	MISC. MATERIALS & SUPPLIES	\$33,133.3	\$28,125.5	\$38,757.4	\$50,116.5	\$45,410.0		\$51,510.00	\$40,024.09	\$4,752.84	\$30,450.00		-\$14,960.00	-32.94%
02-230-00-671	STATIONARY AND OFFICE SUPPLIES	\$1,527.6	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-230-00-695	MISCELLANEOUS EXPENSES	\$5,375.1	\$3,776.2	\$740.0	\$733.8	\$7,720.0		\$7,720.00	\$3,797.21	\$0.00	\$7,720.00		\$0.00	0.00%
02-230-00-699	FURNISHING & EQUIPMENT	\$14,778.8	\$4,057.1	\$0.0	\$0.0	\$4,080.0		\$2,880.00	\$2,236.22	\$424.15	\$3,630.00		-\$450.00	-11.03%
Total 02230 - EMERGENCY MEDICAL SERVICES (EMS)		\$385,558.0	\$159,112.7	\$176,839.8	\$182,398.7	\$219,550.0		\$235,770.00	\$171,886.46	\$19,530.86	\$218,410.00		-\$1,140.00	-0.52%
02231	DISPATCH													
02-231-00-111	REMUNERATION-REGULAR EMPLOYEES	\$146,785.7	\$165,144.5	\$122,916.0	\$173,330.5	\$235,260.0	3	\$160,260.00	\$149,673.20	\$0.00	\$240,780.00	3	\$5,520.00	2.35%
02-231-00-112	REMUNERATION-DISPATCH	\$165,107.8	\$145,994.6	\$134,331.2	\$135,587.8	\$118,470.0	2	\$173,470.00	\$169,426.68	\$0.00	\$136,710.00	2	\$18,240.00	15.40%
02-231-00-121	OVERTIME-REGULAR EMPLOYEES	\$31,085.0	\$40,016.3	\$24,362.9	\$43,668.4	\$25,000.0		\$55,000.00	\$44,906.10	\$0.00	\$35,000.00		\$10,000.00	40.00%
02-231-00-317	EMPLOYEES MEALS & REFRESHMENTS	\$124.3	\$748.0	\$310.9	\$346.2	\$530.0		\$530.00	\$288.02	\$0.00	\$530.00		\$0.00	0.00%
02-231-00-333	DISPATCH EXPENSES	\$2,056.2	\$688.7	\$613.2	\$1,116.3	\$0.0		\$1,000.00	\$848.55	\$0.00	\$8,400.00		\$8,400.00	100.00%
02-231-00-420	DISPATCH MISC. SERVICES & CONTRACTS	\$787.4	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 02231 - DISPATCH		\$345,946.3	\$352,592.0	\$282,534.1	\$354,049.1	\$379,260.0	5	\$390,260.00	\$365,142.55	\$0.00	\$421,420.00	5	\$42,160.00	11.12%
2232	PUBLIC SAFETY													
02-232-00-111	REMUNERATION-REGULAR EMPLOYEES	\$0.0	\$234,391.4	\$268,645.1	\$340,384.9	\$339,770.0	4	\$367,770.00	\$343,515.00	\$0.00	\$384,140.00	4	\$44,370.00	13.06%
02-232-00-121	OVERTIME-REGULAR EMPLOYEES	\$0.0	\$0.0	\$1,342.2	\$2,543.6	\$0.0		\$0.00	\$2,639.39	\$0.00	\$0.00		\$0.00	0.00%
02-232-00-311	CAR EXPENSES & MILEAGE REIMB.	\$0.0	\$0.0	\$0.0	\$21.0	\$0.0		\$0.00	\$8.22	\$0.00	\$0.00		\$0.00	0.00%
02-232-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$0.0	\$14,762.3	\$5,725.1	\$7,539.2	\$6,300.0		\$6,300.00	\$5,497.22	\$537.69	\$7,610.00		\$1,310.00	20.79%
02-232-00-420	MISC. SERVICES & CONTRACTS	\$0.0	\$2,225.5	\$449.2	\$3,478.2	\$3,340.0		\$4,440.00	\$4,370.92	\$31.50	\$8,250.00		\$4,910.00	147.01%
02-232-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$0.0	\$1,308.6	\$866.7	\$245.1	\$1,880.0		\$1,880.00	\$771.00	\$52.49	\$2,210.00		\$330.00	17.55%
02-232-00-671	STATIONARY AND OFFICE SUPPLIES	\$0.0	\$1,026.2	\$206.3	\$406.1	\$1,580.0		\$1,480.00	\$598.46	\$0.00	\$530.00		-\$1,050.00	-66.46%
02-232-00-695	MISCELLANEOUS EXPENSES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$1,200.00		\$1,200.00	100.00%
02-232-00-699	FURNISHINGS & EQUIPMENT	\$0.0	\$2,159.1	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$750.00		\$750.00	100.00%
02-233-00-114	P.S. TRAINING CENTRE - CONSULTANTS	\$0.0	\$0.0	\$0.0	\$0.0	\$22,000.0		\$9,000.00	\$2,300.00	\$0.00	\$22,200.00		\$200.00	0.91%
02-233-00-314	P.S. TRAINING CENTRE - EMPLOYEES TRAINING EXPENSES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018 Year-End Results	2019 Year-End Results	2020 Year-End Results	2021 Year-End Results	2022					2023 BUDGET	Staffing Plan	Difference	Difference
						Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments				
											07-Dec-22	07-Dec-22		
02-233-00-420	P.S. TRAINING CENTRE - MISC. SERVICES & CONTRACTS	\$0.0	\$0.0	\$0.0	\$0.0	\$750.0		\$0.00	\$0.00	\$0.00	\$790.00		\$40.00	5.33%
02-233-00-651	P.S. TRAINING CENTRE - CLOTHING & UNIFORMS	\$0.0	\$0.0	\$0.0	\$0.0	\$720.0		\$0.00	\$0.00	\$0.00	\$760.00		\$40.00	5.56%
02-233-00-670	P.S. TRAINING CENTRE - MISC. MATERIALS & SUPPLIES	\$0.0	\$0.0	\$0.0	\$0.0	\$6,000.0		\$4,000.00	\$0.00	\$3,823.93	\$12,600.00		\$6,600.00	110.00%
02-233-00-671	P.S. TRAINING CENTRE - STATIONARY/OFFICE SUPPLIES	\$0.0	\$0.0	\$0.0	\$0.0	\$500.0		\$500.00	\$0.00	\$0.00	\$0.00		-\$500.00	-100.00%
02-233-00-699	P.S. TRAINING CENTRE - FURNISHINGS & EQUIPMENT	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 02232 & 233 - PUBLIC SAFETY		\$0.0	\$255,873.1	\$277,234.5	\$354,618.1	\$382,840.0	4	\$395,370.00	\$359,700.21	\$4,445.61	\$441,040.00	4	\$58,200.00	15.20%
02240	PUBLIC SECURITY													
02-240-00-111	REMUNER.-REGULAR EMPLOYEES	\$430,804.6	\$362,159.1	\$379,878.9	\$419,107.9	\$529,060.0	7	\$458,060.00	\$380,258.62	\$0.00	\$539,690.00	7	\$10,630.00	2.01%
02-240-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$221,396.7	\$301,679.4	\$237,152.8	\$264,397.8	\$195,210.0	5	\$195,210.00	\$219,494.60	\$0.00	\$200,800.00	5	\$5,590.00	2.86%
02-240-00-121	OVERTIME-REGULAR EMPLOYEES	\$51,134.9	\$52,707.9	\$50,481.4	\$37,967.8	\$45,000.0		\$45,000.00	\$49,995.75	\$0.00	\$45,000.00		\$0.00	0.00%
02-240-00-129	LAW 90 TRAINING OVERTIME	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$689.60	\$0.00	\$0.00		\$0.00	0.00%
02-240-00-311	CAR EXPENSES & MILEAGE REIMB.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-240-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$847.0	\$1,360.0	\$858.1	\$826.6	\$1,050.0		\$1,245.00	\$1,102.19	\$0.00	\$1,050.00		\$0.00	0.00%
02-240-00-332	COMMUNICATION EXP-RADIO,PAGETTE...	\$3,514.4	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-240-00-420	MISC. SERVICES & CONTRACTS	\$4,948.2	\$5,891.9	\$4,216.5	\$3,827.9	\$6,340.0		\$6,340.00	\$425.04	\$3,968.53	\$4,200.00		-\$2,140.00	-33.75%
02-240-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$280.6	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-240-00-496	SERV. CONTRACTS-ANIMAL, RODENTS...	\$16,000.0	\$15,997.3	\$15,996.0	\$15,996.0	\$18,370.0		\$18,370.00	\$13,330.00	\$2,799.66	\$16,200.00		-\$2,170.00	-11.81%
02-240-00-651	CLOTHING AND UNIFORMS	\$8,127.2	\$7,970.4	\$13,445.9	\$30,869.7	\$17,960.0		\$17,960.00	\$11,784.74	\$7,092.60	\$22,910.00		\$4,950.00	27.56%
02-240-00-671	STATIONARY & OFFICE SUPPLIES(Parking tickets)	\$13,193.0	\$1,129.1	\$15,211.6	\$14,709.1	\$2,100.0		\$16,100.00	\$17,186.76	\$78.74	\$2,100.00		\$0.00	0.00%
02-240-00-695	MISCELLANEOUS EXPENSES	\$1,256.6	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-240-00-698	CAT SOCIETY MISCELLANEOUS EXPENSES	\$12,289.7	\$12,401.2	\$25,689.8	\$22,195.2	\$5,250.0		\$5,250.00	\$20,100.80	\$0.00	\$10,500.00		\$5,250.00	100.00%
02-240-00-699	FURNISHINGS, TOOLS & EQUIPMENT	\$4,047.4	\$2,506.7	\$927.2	\$472.8	\$2,100.0		\$2,100.00	\$463.98	\$0.00	\$2,100.00		\$0.00	0.00%
Total 02240 - PUBLIC SECURITY		\$767,840.2	\$763,803.1	\$743,858.2	\$810,370.8	\$822,440.0	12	\$765,635.00	\$714,832.08	\$13,939.53	\$844,550.00	12	\$22,110.00	2.69%
02241	VCOP													
02-241-00-695	VCOP - CITIZENS ON PATROL MISC. EXPENSES	\$10,205.9	\$11,413.1	\$1,468.1	\$3,406.4	\$13,130.0		\$11,935.00	\$3,959.31	\$1,929.90	\$11,030.00		-\$2,100.00	-15.99%
Total 02241 - VCOP		\$10,205.9	\$11,413.1	\$1,468.1	\$3,406.4	\$13,130.0		\$11,935.00	\$3,959.31	\$1,929.90	\$11,030.00		-\$2,100.00	-15.99%
02245	EMS BLDG MT'CE-8100 CSL ROAD (PW)													
02-245-00-420	MISC. SERVICES & CONTRACTS	\$19,958.7	\$20,071.9	\$38,410.9	\$34,397.2	\$30,520.0		\$30,520.00	\$18,138.71	\$4,886.95	\$32,920.00		\$2,400.00	7.86%
02-245-00-525	BUILDING REPAIRS & MAINTENANCE	\$5,555.9	\$9,914.5	\$3,724.7	\$6,554.7	\$6,300.0		\$6,300.00	\$5,269.51	\$274.26	\$7,350.00		\$1,050.00	16.67%
02-245-00-681	COST OF ELECTRICITY (HYDRO-QUEBEC)	\$9,104.6	\$7,963.5	\$8,107.0	\$7,699.3	\$10,500.0		\$10,500.00	\$6,269.41	\$670.29	\$11,550.00		\$1,050.00	10.00%
Total 02245 - EMS BLDG MT'CE-8100 CSL ROAD (PW)		\$34,619.2	\$37,949.9	\$50,242.6	\$48,651.1	\$47,320.0		\$47,320.00	\$29,677.63	\$5,831.50	\$51,820.00		\$4,500.00	9.51%
02-200-99-999	DEPRECIATION - PUBLIC SAFETY	\$51,076.0	\$73,650.0	\$79,181.0	\$79,645.0	\$92,200.0		\$92,200.00	\$0.00	\$0.00	\$89,540.00		-\$2,660.00	-2.89%
Total 022 - PUBLIC SAFETY		\$1,608,334.3	\$1,660,531.3	\$1,616,982.3	\$1,845,797.9	\$1,989,550.0	21	\$1,959,800.00	\$1,658,163.28	\$50,261.43	\$2,100,490.00	21	\$110,940.00	5.58%
023	TRANSPORTATION													
02310	PUBLIC WORKS													
02-310-00-111	REMUNER.-REGULAR EMPLOYEES	\$808,330.4	\$852,808.3	\$850,182.9	\$1,224,726.3	\$1,333,870.0	17	\$1,256,870.00	\$1,150,808.21	\$0.00	\$1,365,630.00	17	\$31,760.00	2.38%
02-310-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$311.8	\$18,464.4	\$0.0	-\$183.9	\$15,450.0	1	\$450.00	\$0.00	\$0.00	\$5,820.00	1	-\$9,630.00	-62.33%
02-310-00-121	OVERTIME-REGULAR EMPLOYEES	\$101,146.4	\$85,944.6	\$76,576.4	\$112,328.8	\$75,000.0		\$125,000.00	\$133,133.53	\$0.00	\$75,000.00		\$0.00	0.00%
02-310-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$336.2	\$107.3	\$102.6	\$27.4	\$500.0		\$500.00	\$32.50	\$0.00	\$500.00		\$0.00	0.00%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments				
											07-Dec-22	07-Dec-22		
02-310-00-312	TRAINING, SEMINARS, ETC...	\$482.0	\$0.0	\$0.0	\$0.0	\$500.0		\$500.0	\$0.00	\$0.00	\$530.00		\$30.00	6.00%
02-310-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$5,095.0	\$5,212.4	\$981.7	\$2,556.2	\$4,200.0		\$4,200.00	\$2,458.17	\$1,027.20	\$4,410.00		\$210.00	5.00%
02-310-00-332	COMMUNICATION EXP-RADIO,PAGETTE...	\$7,485.2	\$5,269.1	\$4,844.8	\$6,217.0	\$5,250.0		\$7,250.00	\$6,197.81	\$0.00	\$9,450.00		\$4,200.00	80.00%
02-310-00-420	MISC. SERVICES & CONTRACTS-ARBORICULTURE	\$0.0	\$0.0	\$50,649.5	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-310-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$3,530.3	\$4,460.5	\$2,007.2	\$2,464.7	\$8,400.0		\$7,400.00	\$4,325.05	\$0.00	\$8,820.00		\$420.00	5.00%
02-310-00-651	CLOTHING AND UNIFORMS	\$27,086.6	\$47,740.9	\$20,475.9	\$64,241.3	\$52,500.0		\$49,500.00	\$32,224.92	\$4,484.27	\$67,200.00		\$14,700.00	28.00%
02-310-00-671	STATIONARY & OFFICE SUPPLIES	\$2,123.2	\$1,867.5	\$2,132.7	\$2,543.5	\$2,630.0		\$1,530.00	\$1,209.65	\$93.04	\$2,840.00		\$210.00	7.98%
02-310-00-695	MISCELLANEOUS EXPENSES	\$1,157.0	\$1,199.1	\$1,001.9	\$119.6	\$320.0		\$1,320.00	\$1,337.69	\$0.00	\$1,370.00		\$1,050.00	328.13%
02-310-00-699	FURNISHINGS & EQUIPMENT	\$1,229.3	\$9,302.2	\$187.9	\$6,821.4	\$420.0		\$2,520.00	\$2,127.37	\$189.06	\$2,210.00		\$1,790.00	426.19%
Total 02310 - PUBLIC WORKS		\$958,313.2	\$1,032,376.3	\$1,009,143.5	\$1,421,862.2	\$1,499,040.0	18	\$1,457,040.00	\$1,333,854.90	\$5,793.57	\$1,543,780.00	18	\$44,740.00	2.98%
0231400	ENGINEERING													
02-314-00-111	REMUNERATION-REGULAR EMPLOYEES	\$425,809.4	\$480,500.6	\$466,357.8	\$549,274.1	\$584,350.0	7	\$587,350.00	\$553,089.16	\$0.00	\$603,050.00	7	\$18,700.00	3.20%
02-314-00-112	REMUNERATION-TEMPORARY EMPLOYEES	\$15,059.4	\$41,047.3	\$151.5	-\$1,218.8	\$7,560.0	1	\$0.00	\$271.51	\$0.00	\$7,560.00	1	\$0.00	0.00%
02-314-00-121	OVERTIME-REGULAR EMPLOYEES	\$0.0	\$0.0	\$0.0	\$16.5	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-314-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$46.6	\$341.7	\$0.0	\$0.0	\$330.0		\$330.00	\$0.00	\$0.00	\$110.00		-\$220.00	-66.67%
02-314-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$709.4	\$769.7	\$110.9	\$99.0	\$1,310.0		\$1,310.00	\$345.14	\$0.00	\$1,310.00		\$0.00	0.00%
02-314-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$1,163.3	\$1,613.6	\$1,327.8	\$1,123.5	\$1,760.0		\$1,760.00	\$1,216.01	\$0.00	\$1,760.00		\$0.00	0.00%
02-314-00-419	PROFESSIONAL SERVICES-OTHER	\$11,278.8	\$25,263.3	\$13,666.1	\$29,832.2	\$30,980.0		\$14,483.00	\$6,120.76	\$6,362.24	\$32,450.00		\$1,470.00	4.74%
02-314-00-420	MISC. SERVICES & CONTRACTS/CROSS CONNECTIONS	\$19,149.7	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-314-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$1,837.9	\$7,128.3	\$2,903.0	\$2,096.8	\$4,040.0		\$3,340.00	\$1,735.15	\$0.00	\$5,240.00		\$1,200.00	29.70%
02-314-00-532	OFFICE EQUIPMENT-REPAIR & MAINT'CE	\$1,070.8	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-314-00-651	CLOTHING & UNIFORMS	\$262.5	\$273.0	\$0.0	\$273.0	\$580.0		\$580.00	\$257.21	\$0.00	\$660.00		\$80.00	13.79%
02-314-00-670	MISC. MATERIALS & SUPPLIES	\$784.8	\$545.9	\$840.4	\$101.3	\$1,580.0		\$1,580.00	\$152.19	\$143.30	\$1,580.00		\$0.00	0.00%
02-314-00-671	STATIONARY AND OFFICE SUPPLIES	\$650.3	\$1,908.2	\$423.9	\$573.9	\$1,000.0		\$1,000.00	\$431.63	\$194.75	\$1,000.00		\$0.00	0.00%
02-314-00-699	FURNISHINGS & EQUIPMENT	\$0.0	\$1,396.3	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 0231400 - URBAN DEVELOPMENT		\$477,822.9	\$560,787.8	\$485,781.3	\$582,171.5	\$633,490.0	8	\$611,733.00	\$563,618.76	\$6,700.29	\$654,720.00	8	\$21,230.00	3.35%
023150	BLDG MT'CE-PUBLIC WORKS													
02-315-01-113	MUN.GARAGE-PUBL. WORKS REMUN.	\$618,855.9	\$648,913.8	\$575,131.8	\$668,244.4	\$656,360.0	9	\$646,360.00	\$558,529.53	\$0.00	\$673,410.00	9	\$17,050.00	2.60%
02-315-01-116	TEMPORARY BLUE COLLARS-REMUNERATION	\$470.2	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-315-01-123	OVERTIME-BLUE COLLARS	\$37,078.1	\$42,724.8	\$17,442.0	\$16,130.5	\$24,260.0		\$24,260.00	\$25,303.43	\$0.00	\$24,880.00		\$620.00	2.56%
02-315-01-420	MUN.GARAGE-MISC. SERV & CONTR.	\$35,452.9	\$53,144.9	\$50,782.6	\$86,103.2	\$63,340.0		\$118,340.00	\$74,588.29	\$36,710.76	\$68,360.00		\$5,020.00	7.93%
02-315-01-525	BUILDING REPAIRS & MAINTENANCE	\$36,307.2	\$36,138.9	\$51,637.2	\$64,161.2	\$45,150.0		\$35,650.00	\$33,143.27	\$2,290.11	\$52,500.00		\$7,350.00	16.28%
02-315-01-527	MUN.GARAGE-EQUIPMENT REPAIRS & MAINT'CE	\$9,486.1	\$22,194.2	\$44,675.4	\$38,683.2	\$31,500.0		\$14,900.00	\$10,646.28	\$7,095.45	\$21,000.00		-\$10,500.00	-33.33%
02-315-01-635	MUN.GARAGE-HEATING NATURAL GAS	\$33,741.5	\$32,257.4	\$22,943.2	\$27,121.9	\$38,850.0		\$38,850.00	\$32,751.83	\$3,184.77	\$42,000.00		\$3,150.00	8.11%
02-315-01-681	MUN.GARAGE-ELECTRICITY	\$50,699.4	\$49,897.8	\$48,919.2	\$47,220.3	\$51,450.0		\$51,450.00	\$41,649.73	\$4,472.64	\$52,500.00		\$1,050.00	2.04%
02-315-02-420	PUMP.STATIONS-MISC SERV & CONTR.	\$12,307.1	\$14,744.3	\$17,239.2	\$11,773.2	\$22,130.0		\$34,130.00	\$26,881.51	\$6,886.47	\$34,130.00		\$12,000.00	54.23%
02-315-02-670	PUMP.STATIONS-MISC MAT & SUPPL.	\$627.8	\$4,002.4	\$6,166.3	\$11,101.4	\$32,550.0		\$42,550.00	\$37,253.05	\$340.45	\$24,250.00		-\$8,300.00	-25.50%
02-315-03-643	MISC. BUILDING-SHOP SUPPLIES	\$9,681.3	\$9,401.8	\$5,019.6	\$10,075.0	\$11,550.0		\$6,550.00	\$5,425.77	\$27.04	\$7,350.00		-\$4,200.00	-36.36%
02-315-03-670	MISC. BUILDING-MISC. MAT & SUPPLIES	\$35,891.0	\$41,575.1	\$23,891.3	\$31,255.8	\$45,150.0		\$40,150.00	\$29,035.39	\$9,859.46	\$36,750.00		-\$8,400.00	-18.60%
02-315-04-699	OTHER - FURNISH. / EQUIP. / TOOLS	\$8,786.2	\$6,775.0	\$30,553.9	\$9,439.8	\$12,600.0		\$21,700.00	\$21,283.50	\$403.20	\$15,750.00		\$3,150.00	25.00%
Total 023150 - BLDG MT'CE-PUBLIC WORKS		\$889,384.7	\$961,770.2	\$894,401.7	\$1,021,309.8	\$1,034,890.0	9	\$1,074,890.00	\$896,491.58	\$71,270.35	\$1,052,880.00	9	\$17,990.00	1.74%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET		
											\$0.00		\$	%	
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference	
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments					
											07-Dec-22	07-Dec-22			
023200	ROAD SERVICES														
02-320-01-113	STREET SWEEP./FLUSH.-P.W. REM.	\$503,116.2	\$540,651.7	\$679,400.1	\$807,474.5	\$781,270.0	14	\$781,270.00	\$715,771.02	\$0.00	\$799,450.00	14	\$18,180.00	2.33%	
02-320-01-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$623,477.0	\$448,153.5	\$131,162.9	\$297,097.1	\$405,720.0	12	\$405,720.00	\$428,454.36	\$0.00	\$413,880.00	12	\$8,160.00	2.01%	
02-320-01-123	OVERTIME-BLUE COLLARS	\$46,712.8	\$33,659.0	\$10,924.2	\$15,089.5	\$32,290.0		\$32,290.00	\$48,749.88	\$0.00	\$33,100.00		\$810.00	2.51%	
02-320-02-670	SIDEW./CEMENT REP.-MAT&SUPPLIES	\$6,300.4	\$1,870.3	\$1,027.3	\$49.8	\$10,500.0		\$32,320.00	\$22,791.10	\$5,967.96	\$17,000.00		\$6,500.00	61.90%	
02-320-03-420	CONTRACT - PRIVATE SIDEWALK/STREET REPAIRS	\$36,985.3	\$22,441.5	\$38,648.0	\$44,475.9	\$30,000.0		\$30,000.00	\$17,453.44	\$40,814.58	\$30,000.00		\$0.00	0.00%	
02-320-03-648	ROAD REPAIRS-REP. & MT'CE SUPPLIES	\$4,415.4	\$2,258.8	\$2,881.0	\$3,507.9	\$4,200.0		\$4,200.00	\$3,791.70	\$232.73	\$8,150.00		\$3,950.00	94.05%	
02-320-03-670	ROAD REPAIRS-MAT & SUPPLIES	\$64,022.6	\$81,187.7	\$41,768.6	\$59,802.2	\$89,250.0		\$135,750.00	\$133,102.25	\$2,023.73	\$86,500.00		-\$2,750.00	-3.08%	
02-320-04-670	SIGNS MAINT'CE-MAT & SUPPLIES	\$10,498.2	\$30,950.1	\$26,572.5	\$36,033.8	\$47,250.0		\$63,750.00	\$35,214.71	\$27,978.27	\$52,500.00		\$5,250.00	11.11%	
02-320-04-673	SIGNS MAINT'CE-FLAGS AND ACCESSORIES	\$1,453.0	\$2,496.5	\$1,616.1	\$2,993.3	\$11,550.0		\$5,050.00	\$4,625.11	\$0.00	\$12,600.00		\$1,050.00	9.09%	
02-320-05-420	TRAFFIC CALMING - SERVICES & CONTRACTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$58,100.00	\$0.00	\$58,058.09	\$0.00		\$0.00	0.00%	
02-320-05-670	TRAFFIC CALMING - MISC. MATERIALS & SUPPLIES	\$94,771.1	\$52,140.9	\$77,928.0	\$80,169.9	\$105,000.0		\$44,510.00	\$39,648.99	\$4,682.44	\$93,000.00		-\$12,000.00	-11.43%	
02-320-06-420	LINES MARKING-OUTSIDE CONT. (ENGINEERING)	\$109,794.5	\$105,038.9	\$141,426.8	\$153,245.9	\$157,500.0		\$161,490.00	\$138,043.90	\$23,438.49	\$189,000.00		\$31,500.00	20.00%	
02-320-07-420	OTHER RD SERVICES-MISC. SERVICES & CONTRACTS	\$115,474.5	\$59,607.4	\$125,642.1	\$47,093.9	\$115,500.0		\$75,500.00	\$39,470.13	\$34,601.47	\$84,000.00		-\$31,500.00	-27.27%	
02-320-07-670	OTHER RD SERVICES-MISC. MAT & SUPPLIES	\$7,456.0	\$9,832.4	\$4,805.0	\$7,117.7	\$11,550.0		\$10,050.00	\$1,661.37	\$466.42	\$13,650.00		\$2,100.00	18.18%	
02-320-07-699	OTHER RD SERVICES-TOOLS/EQUIP/FURNISHING	\$13,765.0	\$12,494.5	\$3,296.1	\$44,867.6	\$17,850.0		\$17,850.00	\$11,653.79	\$3,760.55	\$21,000.00		\$3,150.00	17.65%	
Total 023200 - ROAD SERVICES		\$1,638,241.8	\$1,402,783.0	\$1,287,098.5	\$1,599,018.8	\$1,819,430.0	26	\$1,857,850.00	\$1,640,431.75	\$202,024.73	\$1,853,830.00	26	\$34,400.00	1.89%	
0232900	VEHICLE MAINTENANCE														
02-329-00-113	DISTR. OF PUBLIC WORKS REMUN.	\$363,902.4	\$412,315.7	\$374,519.0	\$326,850.9	\$441,430.0	6	\$401,430.00	\$336,389.91	\$0.00	\$450,240.00	6	\$8,810.00	2.00%	
02-329-00-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$0.0	\$0.0	\$3,078.3	\$19,448.1	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%	
02-329-00-123	OVERTIME-BLUE COLLARS	\$69,985.7	\$60,977.5	\$50,460.5	\$40,329.2	\$51,200.0		\$71,200.00	\$53,138.00	\$0.00	\$52,480.00		\$1,280.00	2.50%	
02-329-00-420	MISC. SERVICES & CONTRACTS	\$40,261.5	\$27,176.8	\$22,256.2	\$11,747.6	\$24,260.0		\$24,260.00	\$11,897.09	\$8,921.66	\$26,400.00		\$2,140.00	8.82%	
02-329-00-442	VEHICLE & DRIVER LICENCES	\$57,887.1	\$62,926.4	\$61,127.7	\$65,487.4	\$67,200.0		\$68,753.00	\$68,810.59	\$0.00	\$73,500.00		\$6,300.00	9.38%	
02-329-00-510	RENTAL OF TRUCKS	\$22,581.4	\$13,168.3	\$22,281.8	\$18,558.9	\$27,560.0		\$34,674.00	\$31,611.90	\$1,022.05	\$28,600.00		\$1,040.00	3.77%	
02-329-00-523	VEHICLES REP. & MT'CE-SERVICES & CONTR.	\$65,285.8	\$85,807.6	\$77,891.6	\$91,859.3	\$94,500.0		\$107,266.00	\$93,856.54	\$10,053.64	\$107,500.00		\$13,000.00	13.76%	
02-329-00-527	EQUIPMENT REPAIRS & MAINT'CE	\$4,963.7	\$5,861.5	\$13,991.6	\$9,477.2	\$17,330.0		\$16,330.00	\$15,032.22	\$1,207.35	\$18,630.00		\$1,300.00	7.50%	
02-329-00-637	FUEL - GAS/DIESEL	\$341,956.0	\$327,387.7	\$240,137.5	\$309,412.9	\$367,500.0		\$439,500.00	\$409,655.89	\$69,837.01	\$370,000.00		\$2,500.00	0.68%	
02-329-00-638	LUBRICANTS/OIL	\$17,508.2	\$22,020.9	\$23,988.4	\$14,508.8	\$27,830.0		\$31,380.00	\$30,988.67	\$290.06	\$33,800.00		\$5,970.00	21.45%	
02-329-00-640	VEHICLE/EQUIPMENT PARTS-WINTER EQUIPMENT	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$50,000.00	\$26,446.02	\$16,059.57	\$45,000.00		\$45,000.00	100.00%	
02-329-00-641	VEHICLE/EQUIPMENT PARTS	\$290,336.0	\$274,376.6	\$244,233.8	\$312,161.4	\$267,750.0		\$277,750.00	\$263,914.85	\$12,242.74	\$303,500.00		\$35,750.00	13.35%	
02-329-00-642	PURCHASE OF TIRES	\$30,297.3	\$31,202.5	\$31,178.4	\$38,118.4	\$39,380.0		\$35,230.00	\$24,909.84	\$10,300.09	\$33,630.00		-\$5,750.00	-14.60%	
02-329-00-643	SHOP SUPPLIES	\$44,254.1	\$49,637.7	\$61,267.7	\$66,070.9	\$63,000.0		\$60,347.00	\$51,792.00	\$4,679.12	\$65,350.00		\$2,350.00	3.73%	
02-329-00-645	YEAR-END ADJUSTMENT TO INVENTORY	\$9,047.4	\$10,043.9	\$2,787.6	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%	
02-329-00-699	TOOLS AND EQUIPMENT	\$37,098.3	\$23,673.9	\$24,513.5	\$31,117.9	\$26,250.0		\$26,250.00	\$25,730.43	\$167.97	\$34,750.00		\$8,500.00	32.38%	
Total 0232900 - VEHICLE MAINTENANCE		\$1,395,364.7	\$1,406,576.8	\$1,253,713.6	\$1,355,148.9	\$1,515,190.0	6	\$1,644,370.00	\$1,444,173.95	\$134,781.26	\$1,643,380.00	6	\$128,190.00	8.46%	
023300	SNOW REMOVAL														
02-330-00-113	DISTR. OF PUBLIC WORKS REMUN.	\$268,558.0	\$303,812.4	\$239,892.5	\$226,122.5	\$326,870.0		\$326,870.00	\$189,233.90	\$0.00	\$328,410.00		\$1,540.00	0.47%	
02-330-00-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$109,392.1	\$120,764.6	\$86,849.8	\$106,243.2	\$65,190.0		\$65,190.00	\$82,795.06	\$0.00	\$66,950.00		\$1,760.00	2.70%	
02-330-00-123	OVERTIME-BLUE COLLARS	\$200,522.2	\$163,881.2	\$89,823.9	\$65,873.5	\$132,300.0		\$132,300.00	\$95,039.09	\$0.00	\$125,000.00		-\$7,300.00	-5.52%	
02-330-00-420	SNOW DUMP - MISC. SERVICES & CONTRACTS	\$0.0	\$0.0	\$0.0	\$15,732.4	\$26,250.0		\$41,250.00	\$40,315.17	\$0.00	\$39,500.00		\$13,250.00	50.48%	
02-330-00-510	RENTAL OF TRUCKS	\$232,961.7	\$282,444.6	\$164,807.0	\$167,915.3	\$225,750.0		\$225,750.00	\$141,838.07	\$0.00	\$227,040.00		\$1,290.00	0.57%	
02-330-00-513	RENTAL OF GRADERS	\$105,493.5	\$133,703.9	\$55,186.9	\$139,766.1	\$105,000.0		\$105,000.00	\$140,116.39	\$0.00	\$110,250.00		\$5,250.00	5.00%	

DRAFT 2023 OPERATING BUDGET

											NET RESULT		\$0.00		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
Account Code	Account Description	2018 Year-End Results	2019 Year-End Results	2020 Year-End Results	2021 Year-End Results	2022					2023		Difference	%		
						Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan				
										07-Dec-22	07-Dec-22					
02-330-00-515	RENTAL OF BULLDOZERS	\$277,116.6	\$238,205.1	\$218,236.4	\$215,196.0	\$233,100.0		\$233,100.00	\$201,305.62	\$0.00	\$234,650.00		\$1,550.00	0.66%		
02-330-00-521	(H) S/R OPERATIONS-SNOW REMOVAL CONTR.	\$1,225,773.4	\$1,160,974.6	\$1,117,869.9	\$1,045,389.6	\$1,125,590.0		\$1,125,590.00	\$560,286.34	\$40,129.16	\$1,125,600.00		\$10.00	0.00%		
02-330-00-621	PURCHASE OF SALT & SAND	\$597,569.5	\$755,678.9	\$445,208.7	\$307,495.9	\$551,250.0		\$551,250.00	\$354,754.27	\$17,112.04	\$551,250.00		\$0.00	0.00%		
Total 023300 - SNOW REMOVAL		\$3,017,387.1	\$3,159,465.2	\$2,417,875.2	\$2,289,734.4	\$2,791,300.0		\$2,806,300.00	\$1,805,683.91	\$57,241.20	\$2,808,650.00		\$17,350.00	0.62%		
023400	STREET & TRAFFIC LIGHTS															
02-340-00-420	MISC. SERVICES & CONTRACTS	\$4,037.6	\$21,589.6	\$18,361.8	\$3,738.7	\$11,550.0		\$22,100.00	\$8,804.57	\$13,289.08	\$12,600.00		\$1,050.00	9.09%		
02-340-00-644	LIGHTS, ELECTRICAL SUPPLIES,CLOTHING	\$68,483.3	\$76,326.6	\$68,983.0	\$88,899.4	\$99,750.0		\$59,200.00	\$51,413.38	\$5,727.11	\$53,000.00		-\$46,750.00	-46.87%		
02-340-00-681	COST OF ELECTRICITY (HYDRO)	\$251,538.7	\$259,419.3	\$251,804.6	\$208,028.1	\$252,000.0		\$217,000.00	\$170,259.38	\$15,191.31	\$180,000.00		-\$72,000.00	-28.57%		
Total 023400 - STREET & TRAFFIC LIGHTS		\$324,059.6	\$357,335.5	\$339,149.5	\$300,666.2	\$363,300.0		\$298,300.00	\$230,477.33	\$34,207.50	\$245,600.00		-\$117,700.00	-32.40%		
02-300-99-999	DEPRECIATION - TRANSPORTATION	\$2,010,750.0	\$2,136,416.0	\$2,192,583.0	\$2,295,864.0	\$2,552,300.0		\$2,552,300.00	\$0.00	\$0.00	\$2,577,830.00		\$25,530.00	1.00%		
Total 023 - TRANSPORTATION		\$10,711,323.8	\$11,017,510.7	\$9,879,746.2	\$10,865,775.6	\$12,208,940.0	67	\$12,302,783.00	\$7,914,732.18	\$512,018.90	\$12,380,670.00	67	\$171,730.00	1.41%		
024	ENVIRONMENTAL HEALTH															
024130	WATER DISTRIBUTION & MAINTENANCE															
02-413-00-420	WATER NETWORK - MISC. SERVICES & CONTRACTS	\$0.0	\$0.0	\$0.0	\$300,582.6	\$300,300.0		\$300,300.00	\$97,100.51	\$0.00	\$21,000.00		-\$279,300.00	-93.01%		
02-413-00-434	WATER DISTRIBUTION REPAIRS & MT'CE	\$1,459,074.2	\$1,463,214.9	\$1,375,799.5	\$1,418,523.5	\$1,417,500.0		\$1,517,500.00	\$1,230,336.49	\$178,445.58	\$1,475,000.00		\$57,500.00	4.06%		
02-413-00-438	WATER DISTRIBUTION MANAGEMENT	\$749,049.1	\$760,284.8	\$771,689.6	\$783,265.5	\$795,110.0		\$795,110.00	\$662,517.48	\$0.00	\$886,460.00		\$91,350.00	11.49%		
02-413-00-695	WATER NETWORK - MISC. EXPENSES	\$0.0	\$0.0	\$9,204.9	\$56,281.9	\$70,000.0		\$70,000.00	\$20,313.53	\$0.00	\$42,500.00		-\$27,500.00	-39.29%		
02-413-00-705	COST OF WATER PURCHASED FROM MTL	\$1,358,640.6	\$1,199,708.9	\$1,314,273.9	\$1,339,190.7	\$1,361,600.0		\$1,634,790.00	\$1,634,782.41	\$0.00	\$1,604,700.00		\$243,100.00	17.85%		
02-413-00-706	COST OF DEBT SERVICE OF NETWORK INF.	\$0.0	\$0.0	\$0.0	\$0.0	\$579,840.0		\$0.00	\$0.00	\$0.00	\$583,060.00		\$3,220.00	0.56%		
Total 024130 - WATER DISTRIBUTION & MAINTENANCE		\$3,566,763.9	\$3,423,208.6	\$3,470,968.0	\$3,897,844.1	\$4,524,350.0		\$4,317,700.00	\$3,645,050.42	\$178,445.58	\$4,612,720.00		\$88,370.00	1.95%		
024200	WASTE DISPOSAL															
02-420-01-420	WASTE MGMT - MISC. SERVICES & CONTRACTS	\$705,245.9	\$722,385.9	\$992,551.4	\$908,735.9	\$953,300.0		\$953,300.00	\$807,332.01	\$160,444.18	\$979,650.00		\$26,350.00	2.76%		
02-420-01-517	WASTE MGMT - COLLECTION-CONTAINER RENT.	\$587.9	\$1,446.7	\$2,238.7	\$2,397.1	\$5,250.0		\$5,250.00	\$1,841.28	\$0.00	\$5,510.00		\$260.00	4.95%		
02-420-01-697	BINS - BLACK BIN PROGRAM	\$0.0	\$0.0	\$0.0	\$277,482.0	\$0.0		\$0.00	\$0.00	\$0.00	\$65,520.00		\$65,520.00	100.00%		
02-420-02-491	RECYCLING PROGRAMME COLLECTION	\$298,545.1	\$336,953.1	\$343,481.0	\$352,686.9	\$367,830.0		\$367,830.00	\$338,531.79	\$20,599.05	\$394,800.00		\$26,970.00	7.33%		
02-420-02-492	COMPOSTING/ORGANIC WASTE COLLECTION	\$5,916.0	\$31.4	\$34.8	\$1,728.9	\$13,130.0		\$13,130.00	\$9,077.84	\$0.00	\$13,650.00		\$520.00	3.96%		
02-420-02-493	OTHER REDEVANCE PROGRAMS	\$32,390.3	\$74,504.2	\$8,383.5	\$8,408.1	\$15,750.0		\$61,750.00	\$55,096.41	\$6,635.20	\$15,750.00		\$0.00	0.00%		
02-420-02-697	BINS MAINTENANCE AND REPLACEMENTS	\$18,921.1	\$21,221.6	\$37,427.9	\$43,182.6	\$52,500.0		\$52,500.00	\$35,012.09	\$17,481.58	\$57,750.00		\$5,250.00	10.00%		
02-420-03-492	DANGEROUS WASTE COLLECTION	\$0.0	\$2,341.2	\$0.0	\$1,216.4	\$4,410.0		\$4,410.00	\$249.34	\$800.52	\$4,410.00		\$0.00	0.00%		
Total 024200 - GARBAGE REMOVAL & DISPOSAL		\$1,061,606.3	\$1,158,884.1	\$1,384,117.2	\$1,595,837.8	\$1,412,170.0		\$1,458,170.00	\$1,247,140.76	\$205,960.53	\$1,537,040.00		\$124,870.00	8.84%		
02-400-99-999	DEPRECIATION - ENVIRONMENTAL HEALTH	\$680,853.0	\$778,157.0	\$787,448.0	\$796,218.0	\$916,600.0		\$916,600.00	\$0.00	\$0.00	\$894,000.00		-\$22,600.00	-2.47%		
Total 024 - ENVIRONMENTAL HEALTH		\$5,309,223.2	\$5,360,249.7	\$5,642,533.1	\$6,289,899.9	\$6,853,120.0	0	\$6,692,470.00	\$4,892,191.18	\$384,406.11	\$7,043,760.00	0	\$190,640.00	2.78%		
02610	CITY PLANNING & BLDG INSPECTION															
0261000	URBAN PLANNING															
02-610-00-111	REMUNERATION-REGULAR EMPLOYEES	\$384,771.1	\$419,396.4	\$362,200.9	\$460,961.3	\$605,410.0	8	\$535,410.00	\$432,318.07	\$0.00	\$647,970.00	8	\$42,560.00	7.03%		
02-610-00-112	REMUNERATION-TEMPORARY EMPLOYEES	\$845.8	\$13,729.4	\$43,285.8	\$32,099.7	\$8,770.0	1	\$16,330.00	\$86,569.15	\$0.00	\$76,990.00	2	\$68,220.00	777.88%		
02-610-00-114	PAC - CONSULTANTS - FEES FOR SERVICES	\$1,924.9	\$2,050.0	\$3,800.0	\$3,400.0	\$5,000.0		\$5,000.00	\$2,300.00	\$0.00	\$9,600.00		\$4,600.00	92.00%		

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments				
											07-Dec-22	07-Dec-22		
02-610-00-121	OVERTIME-REGULAR EMPLOYEES	\$691.0	\$327.8	\$0.0	\$81.6	\$0.0		\$0.00	\$1,421.51	\$0.00	\$0.00		\$0.00	0.00%
02-610-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$16.4	\$33.4	\$0.0	\$471.3	\$530.0		\$530.00	\$196.71	\$0.00	\$210.00		-\$320.00	-60.38%
02-610-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$822.6	\$1,046.3	\$550.3	\$898.1	\$1,580.0		\$1,580.00	\$940.82	\$5.02	\$1,580.00		\$0.00	0.00%
02-610-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$616.2	\$703.3	\$1,211.0	\$1,104.6	\$1,750.0		\$1,750.00	\$752.96	\$0.00	\$1,830.00		\$80.00	4.57%
02-610-00-412	PROFESSIONAL FEES - P.A.D. PROGRAM	\$4,748.6	\$11,535.0	\$4,069.3	\$10,051.5	\$10,000.0		\$7,000.00	\$5,411.05	\$0.00	\$10,500.00		\$500.00	5.00%
02-610-00-419	PROFESS. SERVICES-TOWN PLANNING COMM.	\$0.0	\$4,539.3	\$2,366.2	\$8,496.3	\$10,500.0		\$15,787.00	\$6,189.78	\$9,593.23	\$10,500.00		\$0.00	0.00%
02-610-00-420	MISC. SERVICES & CONTRACTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$99,700.00	\$84,942.75	\$30,081.55	\$39,690.00		\$39,690.00	100.00%
02-610-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$1,269.6	\$1,223.0	\$1,058.2	\$1,561.5	\$1,790.0		\$730.00	\$726.23	\$0.00	\$1,790.00		\$0.00	0.00%
02-610-00-651	CLOTHING & UNIFORMS	\$477.7	\$239.9	\$146.6	\$273.9	\$790.0		\$660.00	\$282.20	\$0.00	\$790.00		\$0.00	0.00%
02-610-00-671	STATIONARY AND OFFICE SUPPLIES	\$797.8	\$618.5	\$185.1	\$157.6	\$530.0		\$630.00	\$523.59	\$0.00	\$740.00		\$210.00	39.62%
02-610-00-695	MISCELLANEOUS EXPENSES	\$3,484.6	\$8,618.4	\$6,572.6	\$6,358.6	\$10,500.0		\$4,240.00	\$3,834.97	\$0.00	\$10,500.00		\$0.00	0.00%
02-610-00-699	FURNISHINGS & EQUIPMENT	\$0.0	\$0.0	\$0.0	\$619.4	\$4,500.0		\$7,160.00	\$7,121.77	\$0.00	\$530.00		-\$3,970.00	-88.22%
Total 0261000 - URBAN PLANNING (URBANISME)		\$400,466.5	\$464,060.6	\$425,445.8	\$526,535.4	\$661,650.0	9	\$696,507.00	\$633,531.56	\$39,679.80	\$813,220.00	10	\$151,570.00	22.91%
02-600-99-999	DEPRECIATION - URBAN PLANNING & BLDG INSPECTION	\$12,222.0	\$12,460.0	\$13,866.0	\$16,274.0	\$16,100.0		\$16,100.00	\$0.00	\$0.00	\$18,270.00		\$2,170.00	13.48%
Total 026 - URBAN PLANNING & BLDG INSPECTION		\$412,688.5	\$476,520.6	\$439,311.8	\$542,809.4	\$677,750.0	9	\$712,607.00	\$633,531.56	\$39,679.80	\$831,490.00	10	\$153,740.00	22.68%
027	RECREATION AND CULTURE													
0271000	RECREATION ADMINISTRATION													
02-710-00-111	REMUNER.-REGULAR EMPLOYEES	\$771,896.6	\$729,913.9	\$692,323.8	\$829,674.2	\$904,520.0	13	\$907,520.00	\$813,563.30	\$0.00	\$1,014,110.00	14	\$109,590.00	12.12%
02-710-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$23,502.15	\$0.00	\$0.00		\$0.00	0.00%
02-710-00-113	DISTR. OF BLUE COLLARS REMUNERATION	\$60,988.0	\$60,246.2	\$53,591.5	\$64,255.8	\$66,210.0	1	\$66,210.00	\$59,527.67	\$0.00	\$66,400.00	1	\$190.00	0.29%
02-710-00-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$5,449.6	\$5,317.5	\$685.3	\$0.0	\$10,010.0		\$10.00	\$0.00	\$0.00	\$5,000.00		-\$5,010.00	-50.05%
02-710-00-121	OVERTIME-REGULAR EMPLOYEES	\$5,491.6	\$2,622.8	\$1,626.1	\$3,051.2	\$2,000.0		\$1,750.00	\$1,436.52	\$0.00	\$2,000.00		\$0.00	0.00%
02-710-00-123	OVERTIME-BLUE COLLARS	\$4,666.2	\$4,866.4	\$1,651.0	\$780.4	\$5,000.0		\$2,000.00	\$3,173.41	\$0.00	\$5,000.00		\$0.00	0.00%
02-710-00-310	ALLOCATION D'AUTOMOBILE	\$1,812.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-710-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$1,043.4	\$1,516.0	\$349.2	\$109.3	\$1,500.0		\$500.00	\$13.56	\$0.00	\$1,000.00		-\$500.00	-33.33%
02-710-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$3,616.5	\$3,907.4	\$2,708.4	\$3,638.2	\$5,000.0		\$5,000.00	\$3,868.55	\$196.90	\$5,180.00		\$180.00	3.60%
02-710-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$9,150.8	\$8,320.5	\$6,806.2	\$4,399.3	\$8,500.0		\$8,500.00	\$3,267.85	\$0.00	\$5,000.00		-\$3,500.00	-41.18%
02-710-00-344	MISC. PUBLICITY EXP./RECREATION BROCHURES	\$30,289.3	\$33,944.5	\$17,030.5	\$8,521.7	\$39,500.0		\$29,500.00	\$28,619.44	\$0.00	\$59,680.00		\$20,180.00	51.09%
02-710-00-419	PROFESSIONAL SERVICES-OTHER	\$2,113.4	\$3,303.4	\$640.3	\$959.5	\$2,300.0		\$780.00	\$0.00	\$0.00	\$2,300.00		\$0.00	0.00%
02-710-00-425	INTERAC/CREDIT CARD SERVICE	\$50,843.0	\$37,913.0	\$15,331.2	\$23,237.2	\$25,000.0		\$17,000.00	\$31,297.74	\$1,772.29	\$29,400.00		\$4,400.00	17.60%
02-710-00-429	GENERAL LIABILITY INSUR. INSTRUCTORS	\$0.0	\$0.0	\$2,525.2	\$1,143.9	\$4,000.0		\$500.00	\$492.52	\$0.00	\$0.00		-\$4,000.00	-100.00%
02-710-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$2,353.2	\$1,663.1	\$1,125.4	\$2,877.6	\$6,000.0		\$3,520.00	\$3,345.06	\$175.00	\$4,000.00		-\$2,000.00	-33.33%
02-710-00-651	CLOTHING AND UNIFORMS	\$2,673.0	\$755.9	\$131.7	\$0.0	\$1,000.0		\$1,000.00	\$0.00	\$303.96	\$1,000.00		\$0.00	0.00%
02-710-00-670	MISC. MATERIALS & SUPPLIES	\$2,037.0	\$1,939.8	\$122.6	\$829.8	\$3,500.0		\$3,500.00	\$0.00	\$0.00	\$3,500.00		\$0.00	0.00%
02-710-00-671	STATIONARY & OFFICE SUPPLIES	\$4,882.6	\$5,319.5	\$3,242.2	\$5,514.1	\$5,500.0		\$5,500.00	\$3,486.35	\$719.96	\$5,500.00		\$0.00	0.00%
02-710-00-695	MISCELLANEOUS EXPENSES	\$9,410.2	\$5,097.4	\$13,570.3	\$1,243.6	\$9,000.0		\$9,000.00	\$1,270.05	\$0.00	\$13,500.00		\$4,500.00	50.00%
02-710-00-699	FURNISHINGS & EQUIPMENT	\$6,808.9	\$29,072.2	\$14,982.9	\$19,984.3	\$15,000.0		\$15,000.00	\$2,895.30	\$3,994.81	\$15,000.00		\$0.00	0.00%
Total 0271000 - RECREATION ADMINISTRATION		\$975,525.2	\$935,719.5	\$828,443.8	\$970,220.0	\$1,113,540.0	14	\$1,076,790.00	\$979,759.47	\$7,162.92	\$1,237,570.00	15	\$124,030.00	11.14%
02715	BLDG MT'CE - RECREATION OFFICES													
02-710-01-420	MISC. SERVICES & CONTRACTS	\$881.3	\$167.5	\$0.0	\$0.0	\$430.0		\$430.00	\$400.21	\$0.00	\$960.00		\$530.00	123.26%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		\$0.00		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
Account Code	Account Description	2018	2019	2020	2021	2022					2023		\$	%		
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan	Difference	Difference		
									07-Dec-22	07-Dec-22						
02-710-01-670	MISC. MATERIALS & SUPPLIES	\$4,512.4	\$4,076.6	\$0.0	\$1,685.2	\$2,530.0		\$2,530.00	\$2,228.08	\$26.10	\$3,550.00		\$1,020.00	40.32%		
02-715-00-420	MISC. SERVICES & CONTRACTS	\$11,900.5	\$35,246.0	\$13,699.6	\$16,098.6	\$23,360.0		\$19,525.00	\$8,347.40	\$10,743.86	\$34,810.00		\$11,450.00	49.02%		
02-715-00-525	BUILDING REPAIRS & MAINTENANCE	\$7,793.7	\$10,391.0	\$9,063.3	\$15,155.6	\$11,030.0		\$6,530.00	\$3,322.54	\$2,888.52	\$11,150.00		\$120.00	1.09%		
02-715-00-635	HEATING-NATURAL GAS	\$15,000.8	\$14,317.7	\$9,840.7	\$11,633.0	\$27,050.0		\$27,050.00	\$14,047.70	\$1,366.02	\$20,330.00		-\$6,720.00	-24.84%		
02-715-00-681	COST OF ELECTRICITY (HYDRO-QUEBEC)	\$79,190.1	\$88,930.0	\$72,027.5	\$88,985.8	\$99,750.0		\$99,750.00	\$81,559.13	\$7,542.02	\$96,250.00		-\$3,500.00	-3.51%		
Total 02715 - BLDG MT'CE - RECREATION OFFICES		\$119,278.8	\$153,128.8	\$104,631.1	\$133,558.1	\$164,150.0		\$155,815.00	\$109,905.06	\$22,566.52	\$167,050.00		\$2,900.00	1.77%		
0272001	GYM EXPENSES - RECREATION															
02-720-01-112	REMUNERATION-TEMPORARY EMPLOYEES	\$62,879.6	\$64,748.8	\$16,632.8	\$19,072.6	\$65,000.0	S	\$45,000.00	\$37,845.52	\$0.00	\$60,000.00	S	-\$5,000.00	-7.69%		
02-720-01-121	OVERTIME-REGULAR EMPLOYEES	\$4,848.1	\$5,657.5	\$2,287.1	\$2,465.0	\$2,500.0		\$2,500.00	\$2,260.24	\$0.00	\$1,500.00		-\$1,000.00	-40.00%		
02-720-01-420	MISC. SERVICES & CONTRACTS	\$11,851.0	\$7,769.9	\$2,918.1	\$0.0	\$7,600.0		\$5,601.00	\$0.00	\$4,047.68	\$4,000.00		-\$3,600.00	-47.37%		
02-720-01-651	CLOTHING & UNIFORMS	\$149.0	\$165.0	\$0.0	\$0.0	\$200.0		\$200.00	\$0.00	\$0.00	\$300.00		\$100.00	50.00%		
02-720-01-670	MISC. MATERIALS & SUPPLIES	\$0.0	\$633.9	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-720-01-671	STATIONARY AND OFFICE SUPPLIES	\$117.7	\$143.3	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-720-01-699	FURNISHINGS & EQUIPMENT	\$2,727.4	\$2,053.7	\$5,837.1	\$156.7	\$3,000.0		\$4,500.00	\$962.30	\$3,416.47	\$3,000.00		\$0.00	0.00%		
Total 0272001 - GYM EXPENSES - RECREATION		\$82,572.7	\$81,172.1	\$27,675.1	\$21,694.2	\$78,300.0		\$57,801.00	\$41,068.06	\$7,464.15	\$68,800.00		-\$9,500.00	-12.13%		
27200	GYM EXPENSES															
02-720-02-527	EQUIPMENT REPAIRS & MAINT'CE	\$1,039.4	\$4,985.2	\$310.3	\$9,126.1	\$8,610.0		\$8,610.00	\$4,149.86	\$0.00	\$6,200.00		-\$2,410.00	-27.99%		
02-720-02-670	MISC. MATERIALS & SUPPLIES	\$0.0	\$2,739.1	\$4,709.8	\$4,693.6	\$2,030.0		\$1,230.00	\$0.00	\$0.00	\$3,620.00		\$1,590.00	78.33%		
02-720-02-699	FURNISHINGS & EQUIPMENT	\$5,213.4	\$0.0	\$0.0	\$1,189.6	\$5,070.0		\$5,870.00	\$334.34	\$4,958.04	\$500.00		-\$4,570.00	-90.14%		
Total 0272002 - GYM EXPENSES		\$6,252.7	\$7,724.3	\$5,020.1	\$15,009.2	\$15,710.0		\$15,710.00	\$4,484.20	\$4,958.04	\$10,320.00		-\$5,390.00	-34.31%		
027300	ARENA OPERATIONS															
02-730-00-111	REMUNER.-REGULAR EMPLOYEES	\$46,284.8	\$48,148.4	\$11,688.9	-\$2,103.9	\$0.0	0	\$0.00	\$0.00	\$0.00	\$0.00	0	\$0.00	0.00%		
02-730-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$21,296.6	\$7,352.4	\$12,280.3	\$76,561.7	\$65,000.0	S	\$65,000.00	\$49,365.77	\$0.00	\$65,000.00	S	\$0.00	0.00%		
02-730-00-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$173.8	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$1,601.74	\$0.00	\$0.00		\$0.00	0.00%		
02-730-00-121	OVERTIME-REGULAR EMPLOYEES	\$524.4	\$167.6	\$4,170.2	\$5,493.5	\$1,000.0		\$3,500.00	\$3,403.92	\$0.00	\$1,000.00		\$0.00	0.00%		
02-730-00-123	OVERTIME-BLUE COLLARS	\$0.0	\$0.0	\$3,463.1	\$0.0	\$0.0		\$0.00	\$1,084.78	\$0.00	\$0.00		\$0.00	0.00%		
02-730-00-420	MISC. SERVICES & CONTRACTS	\$0.0	\$0.0	\$0.0	\$3,839.3	\$6,370.0		\$2,500.00	\$750.73	\$74.02	\$1,000.00		-\$5,370.00	-84.30%		
02-730-00-527	REPAIRS & MT'CE-EQUIPMENT	\$0.0	\$0.0	\$0.0	\$13,213.6	\$2,000.0		\$1,000.00	\$720.89	\$0.00	\$2,000.00		\$0.00	0.00%		
02-730-00-651	CLOTHING AND UNIFORMS	\$322.0	\$0.0	\$24.1	\$772.2	\$1,000.0		\$1,000.00	\$0.00	\$0.00	\$1,000.00		\$0.00	0.00%		
02-730-00-670	MISC. MATERIALS & SUPPLIES	\$0.0	\$0.0	\$0.0	\$613.4	\$3,000.0		\$3,000.00	\$0.00	\$1,943.38	\$2,000.00		-\$1,000.00	-33.33%		
02-730-00-699	FURNISHINGS & EQUIPMENT	\$5,978.9	\$1,474.8	\$15,693.0	\$11,094.5	\$2,700.0		\$2,700.00	\$1,551.89	\$0.00	\$2,700.00		\$0.00	0.00%		
Total 027300 - ARENA OPERATIONS		\$74,580.5	\$57,143.2	\$47,319.4	\$109,484.3	\$81,070.0	0	\$78,700.00	\$58,479.72	\$2,017.40	\$74,700.00	0	-\$6,370.00	-7.86%		
027301	ARENA OPERATIONS															
02-730-01-113	BLUE COLLARS REMUNERATION	\$289,603.2	\$322,150.8	\$342,665.6	\$378,530.4	\$383,550.0	6	\$383,550.00	\$336,755.92	\$0.00	\$366,110.00	6	-\$17,440.00	-4.55%		
02-730-01-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$57,231.5	\$3,969.6	\$2,797.2	-\$41.7	\$1,000.0		\$1,000.00	\$46,199.07	\$0.00	\$56,620.00		\$55,620.00	5562.00%		
02-730-01-123	OVERTIME-BLUE COLLARS	\$68,622.3	\$32,637.4	\$6,727.6	\$49,823.3	\$38,770.0		\$38,770.00	\$67,831.90	\$0.00	\$50,000.00		\$11,230.00	28.97%		
02-730-01-317	EMPLOYEES MEALS & REFRESHMENTS	\$697.1	\$326.4	\$28.3	\$0.0	\$0.0		\$300.00	\$209.67	\$0.00	\$0.00		\$0.00	0.00%		
02-730-01-420	MISC. SERVICES & CONTRACTS	\$14,811.0	\$10,846.0	\$18,571.2	\$29,471.1	\$31,500.0		\$33,850.00	\$23,252.84	\$6,204.21	\$30,040.00		-\$1,460.00	-4.63%		
02-730-01-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$743.2	\$772.9	\$953.4	\$179.2	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-730-01-527	EQUIPMENT REPAIRS & MAINT'CE	\$37,266.9	\$12,058.5	\$43,813.4	\$9,743.6	\$14,020.0		\$15,370.00	\$11,910.19	\$455.56	\$16,020.00		\$2,000.00	14.27%		

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018 Year-End Results	2019 Year-End Results	2020 Year-End Results	2021 Year-End Results	2022					2023		Difference	Difference
						Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan		
										07-Dec-22	07-Dec-22			
02-730-01-651	CLOTHING & UNIFORMS	\$2,773.7	\$4,207.8	\$2,576.1	\$660.3	\$5,010.0		\$3,010.00	\$855.02	\$100.13	\$0.00		-\$5,010.00	-100.00%
02-730-01-670	MISC. MATERIALS & SUPPLIES	\$26,463.5	\$14,729.3	\$34,636.1	\$18,971.6	\$26,250.0		\$25,680.00	\$15,972.81	\$6,931.34	\$20,000.00		-\$6,250.00	-23.81%
02-730-01-699	FURNISHINGS & EQUIPMENT	\$6,367.5	\$399.0	\$15,492.9	\$5,187.7	\$15,750.0		\$25,770.00	\$17,969.48	\$7,504.79	\$18,010.00		\$2,260.00	14.35%
Total 027301 - ARENA OPERATIONS		\$504,579.8	\$402,097.6	\$468,261.7	\$492,525.5	\$515,850.0	6	\$527,300.00	\$520,956.90	\$21,196.03	\$556,800.00	6	\$40,950.00	7.94%
027310	BLDG MT'CE-ARENA													
02-731-00-420	MISC. SERVICES & CONTRACTS	\$2,400.2	\$23,122.3	\$18,596.3	\$10,320.8	\$16,800.0		\$25,165.00	\$25,159.30	\$0.00	\$24,930.00		\$8,130.00	48.39%
02-731-00-527	EQUIPMENT REPAIRS & MAINT'CE	\$447.6	\$366.2	\$2,089.8	\$3,305.3	\$3,150.0		\$3,150.00	\$2,148.14	\$919.75	\$3,150.00		\$0.00	0.00%
02-731-00-635	HEATING NATURAL GAS	\$35,618.3	\$33,923.8	\$23,050.8	\$27,509.6	\$42,000.0		\$42,000.00	\$32,905.28	\$3,199.66	\$37,050.00		-\$4,950.00	-11.79%
02-731-00-648	REP. & MT'CE SUPPLIES	\$2,209.3	\$18,296.2	\$6,291.8	\$13,783.5	\$15,750.0		\$13,120.00	\$8,645.55	\$292.55	\$15,020.00		-\$730.00	-4.63%
02-731-00-681	COST OF ELECTRICITY (HYDRO)	\$200,761.4	\$106,941.1	\$131,331.7	\$170,044.7	\$199,500.0		\$197,700.00	\$157,819.08	\$13,952.21	\$200,260.00		\$760.00	0.38%
Total 027310 - BLDG MT'CE-ARENA		\$241,436.8	\$182,649.5	\$181,360.3	\$224,963.8	\$277,200.0		\$281,135.00	\$226,677.35	\$18,364.17	\$280,410.00		\$3,210.00	1.16%
02732	SKATING RINKS ACTIVITIES													
02-732-01-114	HOCKEY-CONSULTANTS - FEES FOR SERVICES	\$5,000.0	\$5,000.0	\$5,000.0	\$0.0	\$5,000.0		\$5,000.00	\$0.00	\$0.00	\$5,000.00		\$0.00	0.00%
02-732-01-420	ARENA PROJECT - MISC. SERVICES & CONTRACTS	\$0.0	\$113,802.0	-\$5,972.6	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-732-03-114	FIGURE SKATING-CONSULTANTS - FEES FOR SERVICES	\$5,000.0	\$5,000.0	\$5,000.0	\$0.0	\$5,000.0		\$5,000.00	\$0.00	\$0.00	\$5,000.00		\$0.00	0.00%
Total 02732 - SKATING RINKS ACTIVITIES		\$10,000.0	\$123,802.0	\$4,027.4	\$0.0	\$10,000.0		\$10,000.00	\$0.00	\$0.00	\$10,000.00		\$0.00	0.00%
027350	SKATING RINKS MT'CE													
02-735-00-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$28,313.9	\$31,508.5	\$26,944.6	\$81,316.2	\$63,000.0		\$63,000.00	\$60,422.76	\$0.00	\$65,000.00		\$2,000.00	3.17%
02-735-00-123	OVERTIME-BLUE COLLARS	\$14,177.4	\$4,993.0	\$7,099.5	\$7,920.9	\$10,000.0		\$10,000.00	\$13,135.89	\$0.00	\$10,000.00		\$0.00	0.00%
02-735-00-651	CLOTHING & UNIFORMS	\$0.0	\$986.8	\$230.8	\$0.0	\$1,580.0		\$1,580.00	\$0.00	\$0.00	\$0.00		-\$1,580.00	-100.00%
02-735-00-670	MISC. MATERIALS & SUPPLIES	\$2,132.6	\$87.4	\$273.0	\$4,732.5	\$8,400.0		\$8,400.00	\$2,035.39	\$117.16	\$9,450.00		\$1,050.00	12.50%
02-735-00-699	RINKS - FURNISHINGS & EQUIPMENT	\$0.0	\$264.7	\$0.0	\$262.5	\$1,050.0		\$1,050.00	\$0.00	\$0.00	\$1,100.00		\$50.00	4.76%
Total 027350 - SKATING RINKS MT'CE		\$44,623.8	\$37,840.4	\$34,547.8	\$94,232.1	\$84,030.0		\$84,030.00	\$75,594.04	\$117.16	\$85,550.00		\$1,520.00	1.81%
02740	PARKHAVEN POOL OPERATIONS													
02-740-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$160,924.1	\$136,686.0	\$123,493.2	\$205,705.0	\$225,790.0	S	\$181,350.00	\$182,335.99	\$0.00	\$185,000.00	S	-\$40,790.00	-18.07%
02-740-00-114	CONSULTANTS - FEES FOR SERVICES	\$6,140.6	\$8,466.5	\$2,563.4	\$0.0	\$1,200.0		\$0.00	\$0.00	\$0.00	\$1,200.00		\$0.00	0.00%
02-740-00-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$0.0	\$1,429.5	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-740-00-121	OVERTIME-REGULAR EMPLOYEES	\$8,049.3	\$6,088.0	\$4,558.3	\$8,246.2	\$9,720.0		\$8,820.00	\$8,959.02	\$0.00	\$6,500.00		-\$3,220.00	-33.13%
02-740-00-312	TRAINING	\$501.3	\$597.4	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-740-00-314	TRAINING & RED CROSS SUPPLIES	\$702.2	\$818.6	\$0.0	\$768.1	\$900.0		\$0.00	\$0.00	\$0.00	\$0.00		-\$900.00	-100.00%
02-740-00-459	OTHER SPECIAL EVENTS	\$2,658.3	\$300.0	\$707.1	\$550.6	\$3,500.0		\$3,310.00	\$2,880.68	\$0.00	\$3,000.00		-\$500.00	-14.29%
02-740-00-494	POOL - MEMBERSHIP DUES & SUBSCRIPTIONS	\$0.0	\$229.2	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-740-00-647	ACTIVITY SUPPLIES	\$3,106.8	\$2,976.6	\$0.0	\$1,143.1	\$2,500.0		\$2,150.00	\$2,023.79	\$0.00	\$3,000.00		\$500.00	20.00%
02-740-00-651	CLOTHING AND UNIFORMS	\$6,704.5	\$6,363.1	\$5,611.4	\$5,968.2	\$7,000.0		\$8,860.00	\$8,228.96	\$630.01	\$7,000.00		\$0.00	0.00%
02-740-00-670	MISC. MATERIALS & SUPPLIES	\$2,825.2	\$3,772.9	\$2,040.5	\$2,756.0	\$3,000.0		\$1,200.00	\$1,194.53	\$0.00	\$2,500.00		-\$500.00	-16.67%
02-740-00-671	STATIONARY & OFFICE SUPPLIES	\$149.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-740-00-695	MISC. EXPENSES-AWARDS, ETC...	\$450.9	\$3,193.9	\$0.0	\$216.9	\$2,500.0		\$2,420.00	\$2,462.32	\$0.00	\$2,500.00		\$0.00	0.00%
02-740-00-699	POOL - FURNISHINGS & EQUIPMENT	\$8,511.9	\$17,831.0	\$543.7	\$13,843.8	\$9,300.0		\$9,220.00	\$9,214.03	\$0.00	\$9,500.00		\$200.00	2.15%
Total 02740 - PARKHAVEN POOL OPERATIONS		\$200,724.1	\$188,752.5	\$139,517.4	\$239,197.8	\$265,410.0		\$217,330.00	\$217,299.32	\$630.01	\$220,200.00		-\$45,210.00	-17.03%
02740001	PARKHAVEN POOL OPERATIONS													

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET			
											07-Dec-22	07-Dec-22		
02-740-01-116	TEMPORARY BLUE COLLARS-REMUNERATION	\$17,359.5	\$9,555.8	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-740-01-123	OVERTIME-BLUE COLLARS	\$4,728.6	\$3,405.5	\$0.0	\$165.8	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-740-01-524	POOL MT'CE-SERVICES & CONTRACTS	\$22,985.0	\$4,740.2	\$5,509.0	\$11,029.1	\$25,890.0		\$29,890.00	\$18,424.78	\$2,710.26	\$22,000.00		-\$3,890.00	-15.03%
02-740-01-527	EQUIPMENT REPAIRS & MAINT'CE	\$8,939.7	\$8,562.7	\$516.2	\$16,401.6	\$15,550.0		\$15,550.00	\$1,655.55	\$10,189.60	\$32,000.00		\$16,450.00	105.79%
02-740-01-636	POOL CHEMICALS	\$3,671.0	\$574.5	\$1,696.4	\$11,862.8	\$12,820.0		\$13,650.00	\$13,492.18	\$62.83	\$21,850.00		\$9,030.00	70.44%
02-740-01-651	CLOTHING & UNIFORMS	\$0.0	\$399.5	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-740-01-670	MISC. MATERIALS & SUPPLIES	\$2,302.7	\$7,651.3	\$606.6	\$3,316.4	\$2,350.0		\$1,170.00	\$1,163.83	\$0.00	\$5,000.00		\$2,650.00	112.77%
02-740-01-699	FURNISHINGS & EQUIPMENT	\$2,971.7	\$435.6	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 02741 - PARKHAVEN POOL OPERATIONS		\$62,958.2	\$35,325.1	\$8,328.2	\$42,775.6	\$56,610.0		\$60,260.00	\$34,736.34	\$12,962.69	\$80,850.00		\$24,240.00	42.82%
0274901	TENNIS CLUB													
02-749-00-522	TENNIS CLUB MAINTENANCE & REPAIRS	\$0.0	\$0.0	\$0.0	\$0.0	\$5,250.0		\$5,250.00	\$1,125.15	\$457.32	\$2,890.00		-\$2,360.00	-44.95%
02-749-01-111	REMUNERATION-REGULAR EMPLOYEES	\$0.0	\$0.0	\$5,100.5	-\$234.1	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-749-01-112	REMUNERATION-TEMPORARY EMPLOYEES	\$55,315.3	\$52,831.8	\$48,263.8	\$60,746.6	\$54,000.0	S	\$60,000.00	\$64,713.86	\$0.00	\$58,000.00	S	\$4,000.00	7.41%
02-749-01-114	TENNIS CLUB - CONSULTANTS - FEES FOR SERVICES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$2,100.00		\$2,100.00	100.00%
02-749-01-121	OVERTIME-REGULAR EMPLOYEES	\$1,498.0	\$964.9	\$2,958.9	\$2,421.7	\$2,000.0		\$2,525.00	\$2,839.83	\$0.00	\$2,500.00		\$500.00	25.00%
02-749-01-331	SATELLITE/ADVERTISING - CSL Tennis Club	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-749-01-423	PUBLIC SECURITY CONTRACT - EXTRAS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-749-01-526	TENNIS COURTS MAINT'CE CONTRACT	\$26,278.4	\$26,719.5	\$34,666.1	\$32,180.0	\$38,000.0		\$37,000.00	\$36,921.15	\$0.00	\$48,000.00		\$10,000.00	26.32%
02-749-01-610	TENNIS CLUB - FOOD FOR RESALE	\$1,516.3	\$964.1	\$0.0	\$0.0	\$1,400.0		\$0.00	\$0.00	\$0.00	\$500.00		-\$900.00	-64.29%
02-749-01-648	REP. & MT'CE SUPPLIES	\$484.8	\$0.0	\$30.0	\$252.0	\$1,000.0		\$0.00	\$0.00	\$0.00	\$800.00		-\$200.00	-20.00%
02-749-01-670	MISC. MATERIALS & SUPPLIES	\$2,977.7	\$975.1	\$1,310.0	\$2,375.0	\$2,500.0		\$2,328.00	\$2,327.38	\$0.00	\$1,900.00		-\$600.00	-24.00%
02-749-01-681	COST OF ELECTRICITY (HYDRO-QUEBEC)	\$9,678.8	\$10,903.0	\$6,740.9	\$11,441.5	\$10,500.0		\$10,500.00	\$7,806.46	\$56.04	\$10,500.00		\$0.00	0.00%
02-749-01-695	MISCELLANEOUS EXPENSES	\$5,317.3	\$3,256.8	\$298.5	\$2,800.1	\$2,500.0		\$3,325.00	\$3,253.28	\$4.44	\$2,500.00		\$0.00	0.00%
02-749-01-699	TENNIS COURTS - FURNISHINGS & EQUIPMENT	\$10,330.5	\$1,530.7	\$540.0	\$500.0	\$1,500.0		\$3,247.00	\$2,196.77	\$0.00	\$2,000.00		\$500.00	33.33%
Total 0274901 - TENNIS CLUB		\$113,397.1	\$98,145.8	\$99,908.7	\$112,482.8	\$118,650.0		\$124,175.00	\$121,183.88	\$517.80	\$131,690.00		\$13,040.00	10.99%
0274902	TENNIS CLUB													
02-749-02-524	POOL MT'CE-SERVICES & CONTRACTS	\$6,504.6	\$4,430.4	\$2,482.0	\$2,774.0	\$4,500.0		\$5,500.00	\$4,560.58	\$887.00	\$5,800.00		\$1,300.00	28.89%
02-749-03-526	TENNIS CLUB - INS. CLAIM - MAINT'CE CONTRACT	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-749-03-670	TENNIS CLUB - INS. CLAIM - MATERIALS & SUPPLIES	\$5,719.7	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 0274902 - TENNIS CLUB		\$12,224.3	\$4,430.4	\$2,482.0	\$2,774.0	\$4,500.0		\$5,500.00	\$4,560.58	\$887.00	\$5,800.00		\$1,300.00	28.89%
027500	PARKS & PLAYGROUND ACTIVITIES													
02-750-01-111	PARK CHALET/TENNIS - REMUN.-REGULAR EMPLOYEES	\$0.0	\$0.0	\$4,403.2	-\$200.6	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-01-112	PARK CHALET-REMUNERATION ATTENDANTS	\$49,535.3	\$57,097.5	\$62,612.5	\$38,511.0	\$54,000.0	S	\$54,000.00	\$60,391.76	\$0.00	\$50,000.00	S	-\$4,000.00	-7.41%
02-750-01-121	OVERTIME-REGULAR EMPLOYEES	\$2,714.1	\$4,027.2	\$5,817.1	\$1,112.5	\$3,000.0		\$2,500.00	\$2,344.92	\$0.00	\$2,500.00		-\$500.00	-16.67%
02-750-02-114	BASEBALL-CONSULTANTS - FEES FOR SERVICES	\$10,560.0	\$11,771.6	\$1,753.4	\$3,025.0	\$13,000.0		\$6,000.00	\$5,831.00	\$0.00	\$9,500.00		-\$3,500.00	-26.92%
02-750-02-494	BASEBALL-MEMBERSHIP DUES & SUBSCRIPTIONS	\$1,750.0	\$2,275.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-02-647	BASEBALL-ACTIVITY SUPPLIES	\$6,648.3	\$8,177.5	\$8,798.6	\$3,166.8	\$8,890.0		\$6,940.00	\$1,966.70	\$0.00	\$5,500.00		-\$3,390.00	-38.13%
02-750-02-670	BASEBALL-MISC. MAT. & SUPPLIES	\$3,987.6	\$3,985.2	\$1,100.6	\$1,495.4	\$4,060.0		\$4,060.00	\$0.00	\$216.69	\$3,000.00		-\$1,060.00	-26.11%
02-750-03-112	CALDWELL TENNIS COURTS ATTENDANTS REMUN.	\$91.9	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-03-114	CONSULTANTS - FEES FOR SERVICES	\$6,006.4	\$5,910.8	\$0.0	\$6,404.2	\$6,000.0		\$7,300.00	\$6,614.20	\$0.00	\$7,500.00		\$1,500.00	25.00%
02-750-03-420	MISC. SERVICES & CONTRACTS - CALDWELL TENNIS	\$0.0	\$0.0	\$0.0	\$913.4	\$1,200.0		\$1,200.00	\$883.38	\$72.95	\$1,200.00		\$0.00	0.00%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023		Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan		
									07-Dec-22	07-Dec-22				
02-750-03-670	MISC. MATERIALS & SUPPLIES	\$1,019.5	\$2,396.9	\$0.0	\$1,695.6	\$1,400.0		\$750.00	\$519.62	\$0.00	\$1,000.00		-\$400.00	-28.57%
02-750-04-114	INDOOR TENNIS - CONSULTANTS - FEES FOR SERVICES	\$3,937.0	\$4,252.0	\$1,275.6	\$1,574.8	\$4,000.0		\$4,000.00	\$3,779.55	\$0.00	\$4,000.00		\$0.00	0.00%
02-750-04-670	INDOOR TENNIS - MISC. MAT & SUPPL	\$0.0	\$1,195.6	\$52.5	\$0.0	\$500.0		\$500.00	\$0.00	\$0.00	\$600.00		\$100.00	20.00%
02-750-05-112	PLAYGROUND PROG-REMUN.TEMP.EMPL	\$150,200.4	\$184,934.0	\$18,031.9	\$179,478.8	\$221,600.0	S	\$179,700.00	\$179,767.54	\$0.00	\$212,100.00	S	-\$9,500.00	-4.29%
02-750-05-114	CONSULTANTS - FEES FOR SERVICES	\$21,583.4	\$20,635.4	\$0.0	\$24,094.7	\$33,600.0		\$37,200.00	\$37,135.00	\$0.00	\$38,000.00		\$4,400.00	13.10%
02-750-05-121	OVERTIME-REGULAR EMPLOYEES	\$10,175.2	\$13,536.9	\$44.2	\$7,097.8	\$12,500.0		\$7,000.00	\$7,041.05	\$0.00	\$5,000.00		-\$7,500.00	-60.00%
02-750-05-312	TRAINING - PLAYGROUND PROGRAMS	\$1,996.7	\$2,853.0	\$0.0	\$1,975.0	\$2,700.0		\$825.00	\$812.50	\$0.00	\$0.00		-\$2,700.00	-100.00%
02-750-05-332	PLAYGROUND PROG-COMM.EXP.-RADIO, PAGETTE...	\$46.7	\$19.8	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-05-420	PLAYGROUND PROG-SERV & CONTRACTS	\$30,816.1	\$39,165.0	-\$750.7	\$29,485.5	\$38,000.0		\$32,000.00	\$32,228.68	\$0.00	\$36,000.00		-\$2,000.00	-5.26%
02-750-05-459	PLAYGROUND PROG-OTHER SPECIAL EVENTS	\$11,521.7	\$16,779.4	\$0.0	\$8,268.1	\$18,000.0		\$16,500.00	\$15,893.16	\$0.00	\$17,500.00		-\$500.00	-2.78%
02-750-05-647	PLAYGROUND PROG-ACTIVITY SUPPLIES	\$608.0	\$975.2	\$0.0	\$1,722.7	\$2,000.0		\$2,000.00	\$1,958.75	\$0.00	\$2,000.00		\$0.00	0.00%
02-750-05-651	PLAYGROUND PROG-CLOTHING & UNIFORMS	\$4,343.6	\$4,841.5	\$0.0	\$4,402.6	\$5,000.0		\$4,800.00	\$4,789.51	\$0.00	\$5,000.00		\$0.00	0.00%
02-750-05-670	PLAYGROUND PROG-MAT & SUPPLIES	\$3,951.5	\$6,397.1	\$0.0	\$9,146.2	\$10,000.0		\$6,835.00	\$6,483.74	\$0.00	\$9,000.00		-\$1,000.00	-10.00%
02-750-05-695	MISCELLANEOUS EXPENSES-PIZZA & TCBY	\$5,601.2	\$4,658.9	\$0.0	\$5,381.9	\$6,000.0		\$6,905.00	\$6,874.70	\$0.00	\$7,000.00		\$1,000.00	16.67%
02-750-07-114	STREET HOCKEY - CONSULTANTS - FEES FOR SERVICES	\$625.0	\$850.0	\$0.0	\$3,200.0	\$2,300.0		\$2,300.00	\$0.00	\$0.00	\$2,000.00		-\$300.00	-13.04%
02-750-07-647	STREET HOCKEY-ACTIVITY SUPPLIES	\$567.3	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-07-651	STREET HOCKEY - CLOTHING & UNIFORMS	\$0.0	\$511.8	\$0.0	\$0.0	\$530.0		\$180.00	\$177.19	\$0.00	\$500.00		-\$30.00	-5.66%
02-750-07-670	STREET HOCKEY-MISC MAT & SUPPLIES	\$666.6	\$489.0	\$0.0	\$255.4	\$320.0		\$320.00	\$0.00	\$0.00	\$500.00		\$180.00	56.25%
02-750-08-991	GRANTS - LEGION SUBSIDY	\$150.0	\$1,399.9	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-09-114	PARKS DAY PROGRAM - CONSULTANTS	\$0.0	\$0.0	\$0.0	\$3,321.2	\$4,200.0		\$1,640.00	\$1,640.00	\$0.00	\$4,000.00		-\$200.00	-4.76%
02-750-09-420	PARKS OTHER PROGRAM-MISC. SERV. & CONTRACTS	\$0.0	\$0.0	\$0.0	\$5,451.8	\$22,000.0		\$19,590.00	\$17,590.64	\$0.00	\$10,500.00		-\$11,500.00	-52.27%
02-750-09-670	PARKS DAY PROGRAM - MISC. MATERIALS & SUPPLIES	\$0.0	\$0.0	\$168.0	\$0.0	\$500.0		\$400.00	\$392.59	\$0.00	\$600.00		\$100.00	20.00%
Total 027500 - PARKS & PLAYGROUND ACTIVITIES		\$329,103.5	\$399,135.9	\$103,306.9	\$340,979.9	\$475,300.0		\$405,445.00	\$395,116.18	\$289.64	\$434,500.00		-\$40,800.00	-8.58%
27501	OTHER PARKS & PLAYGROUND ACT.													
02-750-10-112	INDOOR SOCCER-REMUN. TEMP. EMPLOYEES	-\$3.9	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-10-114	CONSULTANTS - FEES FOR SERVICES	\$7,430.5	\$7,322.9	\$4,042.0	\$2,729.7	\$6,000.0		\$6,000.00	\$1,889.77	\$0.00	\$4,000.00		-\$2,000.00	-33.33%
02-750-10-670	INDOOR SOCCER-SUPPLIES	\$445.3	\$385.6	\$273.0	\$0.0	\$420.0		\$420.00	\$0.00	\$0.00	\$600.00		\$180.00	42.86%
02-750-17-114	CHILDREN OUTDOOR SOCCER-CONSULTANTS-FEES FOR SERV	\$12,966.0	\$13,569.6	\$0.0	\$17,113.0	\$12,000.0		\$17,450.00	\$17,417.42	\$0.00	\$14,000.00		\$2,000.00	16.67%
02-750-17-647	CHILDREN OUTDOOR SOCCER-EQUIP & MISC SUPPLIES	\$1,342.2	\$1,446.7	\$441.0	\$1,402.5	\$1,890.0		\$1,081.00	\$0.00	\$0.00	\$1,800.00		-\$90.00	-4.76%
02-750-17-651	CHILDREN OUTDOOR SOCCER-CLOTHING & UNIFORMS	\$3,930.7	\$3,937.0	\$4,094.5	\$6,551.2	\$4,730.0		\$6,337.00	\$6,336.99	\$0.00	\$4,500.00		-\$230.00	-4.86%
02-750-19-114	MULTI-SPORTS- CONSULTANTS - FEES FOR SERVICES	\$500.0	\$750.0	\$0.0	\$350.0	\$1,000.0		\$0.00	\$0.00	\$0.00	\$1,000.00		\$0.00	0.00%
02-750-19-670	MULTI-SPORTS MISC. MATERIALS & SUPPLIES	\$1,031.1	\$1,048.9	\$358.7	\$935.6	\$1,000.0		\$1,000.00	\$895.75	\$0.00	\$1,470.00		\$470.00	47.00%
02-750-22-112	LOCAL SUMMER INITIATIVES ATTENDANTS REMUN.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-22-114	LOCAL SUMMER INITIATIVES CONSULTANTS	\$0.0	\$0.0	\$1,364.8	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-22-420	LOCAL SUMMER INITIATIVES MISC. CONTRACTS	\$0.0	\$0.0	\$10,412.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-750-22-670	LOCAL SUMMER INITIATIVES MISC. SUPPLIES	\$0.0	\$0.0	\$5,961.5	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 027501 - OTHER PARKS & PLAYGROUND ACT.		\$27,641.9	\$28,460.7	\$26,947.5	\$29,082.0	\$27,040.0	0	\$32,288.00	\$26,539.93	\$0.00	\$27,370.00	0	\$330.00	1.22%
027510	SPORTFIELD/PLAYGROUND APPARATUS													
02-751-01-112	REMUNERATION-TEMPORARY EMPLOYEES	\$32,909.6	\$32,775.4	\$30,116.3	\$5,310.3	\$0.0		\$0.00	\$6,337.04	\$0.00	\$0.00		\$0.00	0.00%
02-751-01-113	SPORT FIELDS-P.W. REMUN.	\$0.0	\$0.0	\$0.0	\$2,114.2	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-751-01-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$180,611.4	\$176,061.7	\$152,053.4	\$204,559.2	\$213,000.0	6	\$213,000.00	\$163,690.06	\$0.00	\$206,040.00	5	-\$6,960.00	-3.27%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments				
											07-Dec-22	07-Dec-22		
02-751-01-121	OVERTIME-REGULAR EMPLOYEES	\$150.0	\$0.0	\$40.0	\$130.0	\$0.0		\$0.00	-\$80.00	\$0.00	\$0.00		\$0.00	0.00%
02-751-01-123	OVERTIME-BLUE COLLARS	\$29,692.0	\$35,769.4	\$22,614.4	\$8,487.5	\$22,550.0		\$22,550.00	\$11,842.92	\$0.00	\$23,110.00		\$560.00	2.48%
02-751-01-420	SPORT FIELDS-MISC. SERV. & CONTR	\$7,536.9	\$19,951.6	\$10,207.2	\$7,170.6	\$21,000.0		\$41,900.00	\$26,681.68	\$13,354.86	\$33,180.00		\$12,180.00	58.00%
02-751-01-648	SPORT FIELDS-REP. & MT'CE SUPPLIES	\$2,669.5	\$2,981.0	\$0.0	\$841.7	\$3,150.0		\$7,650.00	\$1,630.62	\$5,520.95	\$3,260.00		\$110.00	3.49%
02-751-01-651	CLOTHING & UNIFORMS	\$2,036.1	\$1,893.5	\$239.4	\$0.0	\$1,580.0		\$1,580.00	\$136.46	\$0.00	\$0.00		-\$1,580.00	-100.00%
02-751-01-670	SPORT FIELDS-MISC. MAT. & SUPPLIES	\$29,990.3	\$26,767.5	\$14,606.2	\$11,312.6	\$21,000.0		\$26,490.00	\$25,556.44	\$161.68	\$27,000.00		\$6,000.00	28.57%
02-751-01-699	SPORT FIELD-MISC. FURNISHING & EQUIPMENT	\$21,980.7	\$17,910.2	\$5,634.1	\$8,828.3	\$15,750.0		\$11,860.00	\$11,189.30	\$574.57	\$12,600.00		-\$3,150.00	-20.00%
02-751-02-112	REMUNERATION-TEMPORARY EMPLOYEES	\$0.0	\$0.0	\$0.0	\$0.0	\$22,400.0	5	\$20,000.00	\$16,782.36	\$0.00	\$42,000.00	5	\$19,600.00	87.50%
02-751-02-420	SPORT FIELDS-MISC. SERVICES & CONTRACTS	\$0.0	\$0.0	\$0.0	\$14,783.6	\$15,000.0		\$5,000.00	\$0.00	\$0.00	\$29,450.00		\$14,450.00	96.33%
02-751-02-648	SPORT FIELDS-REP. & MT'CE SUPPLIES	\$0.0	\$0.0	\$0.0	\$0.0	\$2,500.0		\$0.00	\$0.00	\$0.00	\$1,500.00		-\$1,000.00	-40.00%
02-751-02-670	PLAYGROUND - MISC. MAT&SUPPL.	\$4,326.3	\$3,614.2	\$619.3	\$0.0	\$3,000.0		\$880.00	\$870.35	\$0.00	\$2,500.00		-\$500.00	-16.67%
02-751-02-699	SPORT FIELDS-FURNISHINGS & EQUIPMENT	\$0.0	\$0.0	\$0.0	\$503.9	\$8,500.0		\$20,000.00	\$551.18	\$17,807.77	\$5,000.00		-\$3,500.00	-41.18%
Total 027510 - SPORTFIELD/PLAYGROUND APPARATUS		\$311,902.8	\$317,724.4	\$236,130.3	\$264,042.0	\$349,430.0	6	\$370,910.00	\$265,188.41	\$37,419.83	\$385,640.00	5	\$36,210.00	10.36%
027520	PARKS/GREEN AREAS MT'CE													
02-752-00-113	BLUE COLLARS REMUNERATION	\$609,117.6	\$637,484.1	\$514,175.5	\$582,777.1	\$756,020.0	15	\$756,020.00	\$652,203.38	\$0.00	\$749,340.00	15	-\$6,680.00	-0.88%
02-752-00-116	TEMPORARY BLUE COLLARS-REMUNERATION	\$600,249.1	\$544,330.3	\$426,203.5	\$681,247.2	\$556,280.0	17	\$556,280.00	\$599,386.53	\$0.00	\$602,500.00	18	\$46,220.00	8.31%
02-752-00-123	OVERTIME-BLUE COLLARS	\$83,141.1	\$62,884.6	\$17,134.8	\$45,191.7	\$52,510.0		\$52,510.00	\$71,882.52	\$0.00	\$53,820.00		\$1,310.00	2.49%
02-752-01-420	FLOWERS-MISC. SERV. & CONTACTS	\$3,249.2	\$3,162.2	\$790.6	\$2,371.7	\$5,250.0		\$5,250.00	\$2,977.72	\$271.42	\$6,090.00		\$840.00	16.00%
02-752-01-670	FLOWERS-MISC. MAT. & SUPPLIES	\$57,742.2	\$52,387.6	\$60,070.7	\$59,167.3	\$83,480.0		\$68,480.00	\$65,880.36	\$1,687.35	\$88,200.00		\$4,720.00	5.65%
02-752-02-420	TREES-MISC. SERV. & CONTRACTS	\$89,704.5	\$98,651.4	\$110,994.5	\$119,218.1	\$147,000.0		\$141,500.00	\$36,355.05	\$87,685.09	\$154,350.00		\$7,350.00	5.00%
02-752-02-670	TREES-MISC. MAT. & SUPPLIES	\$30,149.9	\$22,563.9	\$15,289.7	\$35,059.6	\$34,760.0		\$38,760.00	\$34,549.90	\$3,357.06	\$33,850.00		-\$910.00	-2.62%
02-752-03-670	SHRUBS-MISC. MAT. & SUPPLIES	\$5,403.3	\$1,489.7	\$6,857.4	\$10,287.6	\$11,550.0		\$8,467.00	\$8,466.86	\$0.00	\$12,130.00		\$580.00	5.02%
02-752-04-420	GROUND MT'CE-MISC. SERV & CONTR..	\$55,620.6	\$54,206.7	\$65,294.0	\$98,331.6	\$68,380.0		\$117,780.00	\$107,069.66	\$9,238.90	\$72,450.00		\$4,070.00	5.95%
02-752-04-670	GROUND MT'CE-MISC. MAT & SUPPL.	\$41,703.3	\$54,527.1	\$56,376.1	\$71,443.8	\$73,500.0		\$69,983.00	\$62,608.24	\$7,279.91	\$80,850.00		\$7,350.00	10.00%
02-752-07-420	PARKS MISC.-MISC. SERV & CONTR.	\$15,052.0	\$15,407.6	\$11,353.0	\$40,677.5	\$71,400.0		\$64,800.00	\$53,207.68	\$440.95	\$84,000.00		\$12,600.00	17.65%
02-752-07-673	PARKS MISC.-FLAGS, SIGNS AND ACCESSORIES	\$1,798.1	\$37.7	\$6,388.7	\$157.9	\$15,750.0		\$51,870.00	\$42,425.43	\$3,989.47	\$31,500.00		\$15,750.00	100.00%
02-752-07-699	PARKS MISC.-FURNISHINGS & EQUIPMENT	\$74,399.8	\$98,357.4	\$86,951.8	\$71,506.3	\$120,750.0		\$105,150.00	\$97,849.86	\$3,189.77	\$60,250.00		-\$60,500.00	-50.10%
02-752-08-699	DOG PARKS- PARKS FUND - FURNISHINGS & EQUIP.	\$0.0	\$595.7	\$0.0	\$0.0	\$0.0		\$14,207.00	\$14,207.41	\$0.00	\$0.00		\$0.00	0.00%
02-752-10-670	MISC. MATERIALS & SUPPLIES	\$0.0	\$0.0	\$0.0	\$7,869.8	\$10,000.0		\$10,000.00	\$1,669.30	\$0.00	\$10,000.00		\$0.00	0.00%
Total 027520 - PARKS/GREEN AREAS MT'CE		\$1,667,330.8	\$1,646,086.0	\$1,377,880.2	\$1,825,307.0	\$2,006,630.0	32	\$2,061,057.00	\$1,850,739.90	\$117,139.92	\$2,039,330.00	33	\$32,700.00	1.63%
02755	PARKS - BLDG/UTILITY MT'CE													
02-755-01-420	P.E. TRUDEAU PK-MISC. SERV & CONTR.	\$3,737.4	\$2,117.4	\$2,772.3	\$4,384.3	\$5,200.0		\$5,200.00	\$3,275.38	\$478.62	\$5,490.00		\$290.00	5.58%
02-755-01-527	P.E. TRUDEAU PK-EQUIPMENT REPAIRS & MAINT'CE	\$12,379.8	\$8,140.2	\$3,835.3	\$17,978.8	\$21,000.0		\$33,800.00	\$17,354.11	\$8,918.98	\$22,050.00		\$1,050.00	5.00%
02-755-01-670	P.E. TRUDEAU PK-MISC. MAT & SUPPL.	\$4,162.4	\$2,808.6	\$2,804.0	\$8,193.5	\$5,250.0		\$5,250.00	\$4,558.92	\$611.79	\$5,780.00		\$530.00	10.10%
02-755-02-420	REMBRANDT-MISC. SERV & CONTR.	\$1,890.5	\$831.8	\$1,644.8	\$719.7	\$1,840.0		\$13,160.00	\$4,081.81	\$5,607.58	\$2,100.00		\$260.00	14.13%
02-755-02-670	REMBRANDT-MISC. MAT & SUPPLIES	\$1,436.8	\$1,965.9	\$3,535.5	\$10,090.6	\$10,500.0		\$9,030.00	\$6,388.22	\$2,593.91	\$18,900.00		\$8,400.00	80.00%
02-755-02-681	REMBRANDT-ELECTRICITY	\$4,569.1	\$4,969.2	\$4,465.1	\$3,985.5	\$5,250.0		\$5,250.00	\$3,067.58	\$376.44	\$5,780.00		\$530.00	10.10%
02-755-03-670	KIRWAN-MISC. MAT. & SUPPLIES	\$1,450.6	\$1,187.8	\$13.2	\$2,374.4	\$3,150.0		\$1,300.00	\$1,262.03	\$0.00	\$3,520.00		\$370.00	11.75%
02-755-03-681	KIRWAN-ELECTRICITY	\$6,527.6	\$7,020.8	\$6,720.0	\$5,434.3	\$9,450.0		\$9,450.00	\$3,481.46	\$811.17	\$10,500.00		\$1,050.00	11.11%
02-755-04-420	SINGERMAN-MISC. SERV. & CONTR.	\$1,079.4	\$195.7	\$189.0	\$189.0	\$1,370.0		\$1,370.00	\$182.25	\$6.73	\$1,310.00		-\$60.00	-4.38%
02-755-04-670	SINGERMAN-MISC. MAT. & SUPPLIES	\$1,289.7	\$1,312.8	\$1,175.9	\$3,409.3	\$4,200.0		\$2,700.00	\$1,466.19	\$393.70	\$4,200.00		\$0.00	0.00%
02-755-04-681	SINGERMAN-ELECTRICITY	\$5,146.8	\$5,185.1	\$4,127.4	\$5,282.6	\$6,300.0		\$6,300.00	\$4,076.11	\$931.05	\$6,830.00		\$530.00	8.41%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		\$0.00		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
Account Code	Account Description	2018	2019	2020	2021	2022					2023		\$	%		
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan	Difference	Difference		
									07-Dec-22	07-Dec-22						
02-755-05-420	MCDOWELL-MISC. SERV. & CONTR.	\$181.7	\$195.7	\$189.0	\$229.7	\$790.0		\$290.0	\$182.25	\$6.73	\$2,100.00		\$1,310.00	165.82%		
02-755-05-681	MCDOWELL-ELECTRICITY	\$3,647.4	\$3,634.4	\$3,177.4	\$2,444.0	\$4,200.0		\$4,200.00	\$2,877.18	\$0.00	\$4,730.00		\$530.00	12.62%		
02-755-06-681	WESTLUKE/ R. SCHWARTZ PK -ELECTRICITY	\$2,219.4	\$1,434.5	\$768.7	\$974.3	\$1,370.0		\$1,370.00	\$889.24	\$0.00	\$1,580.00		\$210.00	15.33%		
02-755-07-420	Y. RABIN PK-MISC. SERV & CONTR..	\$181.7	\$195.7	\$923.9	\$420.0	\$840.0		\$840.00	\$182.25	\$6.73	\$890.00		\$50.00	5.95%		
02-755-07-670	Y. RABIN PK-MISC. MAT. & SUPPL.	\$0.0	\$0.0	\$1,728.8	\$1,870.3	\$2,100.0		\$1,200.00	\$1,142.29	\$41.64	\$2,100.00		\$0.00	0.00%		
02-755-07-681	Y. RABIN PK-ELECTRICITY	\$8,336.5	\$9,021.2	\$9,270.2	\$9,666.0	\$9,450.0		\$9,450.00	\$7,754.71	\$603.31	\$10,500.00		\$1,050.00	11.11%		
02-755-08-643	OTHER PARKS-SHOP SUPPLIES	\$998.9	\$949.0	\$438.4	\$995.9	\$2,630.0		\$2,630.00	\$2,352.20	\$0.00	\$3,150.00		\$520.00	19.77%		
02-755-08-670	OTHER PARKS-MISC. MAT. & SUPPL.	\$999.7	\$977.3	\$1,895.2	\$2,612.9	\$3,680.0		\$2,280.00	\$1,127.83	\$1,095.79	\$4,200.00		\$520.00	14.13%		
02-755-08-681	OTHER PARKS-ELECTRICITY	\$6,383.9	\$6,000.5	\$5,893.9	\$6,779.6	\$7,350.0		\$7,350.00	\$4,690.50	\$983.95	\$7,880.00		\$530.00	7.21%		
Total 02755 - BLDG MT'CE-PARK CHALETs		\$66,619.5	\$58,143.5	\$55,567.8	\$88,034.6	\$105,920.0		\$122,420.00	\$70,392.51	\$23,468.12	\$123,590.00		\$17,670.00	16.68%		
02759	P.E. TRUDEAU PARK MAINTENANCE															
02-759-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$16,313.2	\$12,924.4	\$1,162.1	\$12,738.6	\$13,000.0	S	\$10,500.00	\$10,411.82	\$0.00	\$13,000.00	S	\$0.00	0.00%		
02-759-00-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$89.6	\$469.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-759-00-121	OVERTIME-REGULAR EMPLOYEES	\$884.1	\$1,067.6	\$14.3	\$329.9	\$1,000.0		\$730.00	\$716.65	\$0.00	\$1,000.00		\$0.00	0.00%		
02-759-00-123	OVERTIME-BLUE COLLARS	\$457.6	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-759-00-420	MISC. SERVICES & CONTRACTS	\$399.6	\$304.8	\$0.0	\$0.0	\$250.0		\$0.00	\$0.00	\$0.00	\$300.00		\$50.00	20.00%		
02-759-00-648	REP. & MT'CE SUPPLIES	\$1,398.2	\$69.3	\$0.0	\$0.0	\$1,890.0		\$1,890.00	\$0.00	\$0.00	\$1,000.00		-\$890.00	-47.09%		
02-759-00-651	CLOTHING AND UNIFORMS	\$369.6	\$320.2	\$0.0	\$0.0	\$400.0		\$0.00	\$0.00	\$0.00	\$400.00		\$0.00	0.00%		
02-759-00-670	MISC. MATERIALS & SUPPLIES	\$0.0	\$0.0	\$0.0	\$264.6	\$1,500.0		\$80.00	\$77.70	\$0.00	\$500.00		-\$1,000.00	-66.67%		
02-759-00-699	FURNISHINGS & EQUIPMENT	\$0.0	\$0.0	\$0.0	\$0.0	\$1,500.0		\$1,500.00	\$0.00	\$0.00	\$500.00		-\$1,000.00	-66.67%		
Total 02759 - P.E. TRUDEAU PARK MAINTENANCE (REC)		\$19,911.9	\$15,155.3	\$1,176.4	\$13,333.0	\$19,540.0		\$14,700.00	\$11,206.17	\$0.00	\$16,700.00		-\$2,840.00	-14.53%		
275901	P.E. TRUDEAU PARK MAINTENANCE															
02-759-01-113	BLUE COLLARS REMUNERATION	\$118,897.4	\$114,562.7	\$115,629.7	\$124,173.4	\$127,700.0	2	\$127,700.00	\$114,711.75	\$0.00	\$126,920.00	2	-\$780.00	-0.61%		
02-759-01-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$18,419.9	\$14,886.0	\$33,872.9	\$1,042.4	\$2,000.0		\$2,000.00	\$427.50	\$0.00	\$2,000.00		\$0.00	0.00%		
02-759-01-123	OVERTIME-BLUE COLLARS	\$10,195.8	\$13,252.8	\$4,755.0	\$1,904.5	\$5,000.0		\$5,000.00	\$13,214.84	\$0.00	\$5,130.00		\$130.00	2.60%		
02-759-01-651	CLOTHING & UNIFORMS	\$1,716.5	\$1,855.1	\$0.0	\$0.0	\$2,100.0		\$2,100.00	\$0.00	\$0.00	\$0.00		-\$2,100.00	-100.00%		
02-759-01-670	MISC. MATERIALS & SUPPLIES	\$7,840.9	\$7,426.4	\$8,829.2	\$0.0	\$1,050.0		\$1,050.00	\$102.91	\$0.00	\$0.00		-\$1,050.00	-100.00%		
02-759-01-699	FURNISHINGS & EQUIPMENT	\$750.0	\$578.1	\$0.0	\$0.0	\$560.0		\$560.00	\$0.00	\$0.00	\$0.00		-\$560.00	-100.00%		
Total 0275901 - P.E. TRUDEAU PARK MAINTENANCE (PW)		\$157,820.5	\$152,561.1	\$163,086.9	\$127,120.4	\$138,410.0	2	\$138,410.00	\$128,457.00	\$0.00	\$134,050.00	2	-\$4,360.00	-3.15%		
02770	LIBRARY															
02-770-00-111	REMUNER.-REGULAR EMPLOYEES	\$1,915,362.5	\$1,934,734.6	\$1,846,550.9	\$2,006,821.9	\$2,247,820.0	34	\$1,977,820.00	\$1,860,396.10	\$0.00	\$2,287,470.00	35	\$39,650.00	1.76%		
02-770-00-112	REMUNER.-TEMPORARY EMPLOYEES	\$172,519.9	\$184,578.5	\$111,797.3	\$205,485.6	\$199,480.0	7	\$324,480.00	\$312,440.82	\$0.00	\$195,080.00	6	-\$4,400.00	-2.21%		
02-770-00-121	OVERTIME-REGULAR EMPLOYEES	\$10,325.3	\$6,702.8	\$8,612.8	\$12,248.1	\$10,600.0		\$10,600.00	\$12,105.29	\$0.00	\$12,600.00		\$2,000.00	18.87%		
02-770-00-123	OVERTIME-BLUE COLLARS	\$798.0	\$0.0	\$0.0	\$0.0	\$1,500.0		\$1,500.00	\$433.85	\$0.00	\$1,750.00		\$250.00	16.67%		
02-770-00-311	CAR EXP. & MILEAGE REIMBURSEMENT	\$19.0	\$12.9	\$528.8	\$136.5	\$320.0		\$320.00	\$155.86	\$0.00	\$400.00		\$80.00	25.00%		
02-770-00-317	EMPLOYEE MEALS & REFRESHMENTS	\$1,970.1	\$2,043.5	\$1,423.1	\$2,028.4	\$2,180.0		\$2,180.00	\$706.47	\$10.08	\$3,150.00		\$970.00	44.50%		
02-770-00-332	COMMUNICATION EXP.-RADIO, PAGETTE...	\$1,036.5	\$424.7	\$1,282.7	\$831.4	\$1,510.0		\$1,510.00	\$700.55	\$0.00	\$1,100.00		-\$410.00	-27.15%		
02-770-00-344	MISC. PUBLICITY EXPENSES	\$10,112.9	\$11,216.8	\$5,590.6	\$551.2	\$12,340.0		\$9,340.00	\$7,738.20	\$1,385.83	\$7,900.00		-\$4,440.00	-35.98%		
02-770-00-419	PROFESSIONAL SERVICES-OTHER	\$15,136.5	\$13,958.8	\$13,221.8	\$16,739.9	\$15,450.0		\$15,450.00	\$14,000.64	\$1,437.52	\$15,560.00		\$110.00	0.71%		
02-770-00-420	MISC. SERVICES & CONTRACTS	\$14,051.3	\$25,661.8	\$13,938.3	\$18,230.8	\$23,000.0		\$23,000.00	\$15,862.31	\$7,026.78	\$26,020.00		\$3,020.00	13.13%		
02-770-00-481	LIBRARY COURSES & PROGRAMS	\$19,106.8	\$19,541.0	\$16,127.2	\$20,695.1	\$23,000.0		\$28,260.00	\$26,592.90	\$1,656.31	\$35,280.00		\$12,280.00	53.39%		

DRAFT 2023 OPERATING BUDGET

											NET RESULT		\$0.00		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
Account Code	Account Description	2018	2019	2020	2021	2022					2023		\$	%		
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan	Difference	Difference		
										07-Dec-22	07-Dec-22					
02-770-00-482	ART GALLERY EXPENSES	\$4,914.9	\$3,975.4	\$612.3	\$0.0	\$4,480.0		\$2,480.00	\$1,693.44	\$209.97	\$3,500.00		-\$980.00	-21.88%		
02-770-00-484	CONCERTS	\$9,870.2	\$13,699.4	\$0.0	\$0.0	\$15,890.0		\$12,890.00	\$12,571.53	\$0.00	\$16,550.00		\$660.00	4.15%		
02-770-00-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$2,007.6	\$2,068.2	\$2,351.7	\$1,954.2	\$2,840.0		\$2,840.00	\$2,092.00	\$0.00	\$3,000.00		\$160.00	5.63%		
02-770-00-643	SHOP SUPPLIES	\$10,407.0	\$10,372.2	\$10,420.4	\$10,458.8	\$10,500.0		\$10,500.00	\$10,354.58	\$0.00	\$11,550.00		\$1,050.00	10.00%		
02-770-00-670	MISC. MATERIALS & SUPPLIES	\$6,873.9	\$13,753.4	\$12,609.1	\$15,693.0	\$17,510.0		\$18,006.00	\$14,268.48	\$2,590.40	\$10,590.00		-\$6,920.00	-39.52%		
02-770-00-671	STATIONARY AND OFFICE SUPPLIES	\$1,461.3	\$1,314.1	\$1,348.0	\$856.2	\$2,230.0		\$1,430.00	\$948.42	\$15.71	\$2,050.00		-\$180.00	-8.07%		
02-770-00-675	LIBRARY BOOKS	\$200,485.6	\$202,467.8	\$184,132.0	\$192,825.5	\$190,000.0		\$190,000.00	\$180,347.22	\$0.00	\$190,000.00		\$0.00	0.00%		
02-770-00-676	REFERENCE DATABASES & SUBSCRIPTIONS	\$14,010.3	\$15,572.0	\$14,961.9	\$14,944.6	\$15,540.0		\$15,540.00	\$15,461.86	\$0.00	\$15,370.00		-\$170.00	-1.09%		
02-770-00-678	AUDIO-VISUAL MATERIALS	\$33,088.9	\$30,375.7	\$29,102.6	\$31,352.6	\$33,230.0		\$33,230.00	\$26,502.52	\$5,336.75	\$33,130.00		-\$100.00	-0.30%		
02-770-00-683	LIBRARY-50th ANNIVERSARY	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-770-00-684	PERIODICALS & DATA BASE	\$36,741.6	\$44,498.9	\$33,989.1	\$34,315.0	\$47,670.0		\$47,670.00	\$37,740.35	\$6,966.09	\$47,040.00		-\$630.00	-1.32%		
02-770-00-685	LIBRARY EBOOKS	\$17,697.1	\$20,177.7	\$31,176.2	\$35,355.3	\$36,240.0		\$36,240.00	\$31,205.69	\$0.00	\$36,240.00		\$0.00	0.00%		
02-770-00-699	FURNISHINGS & EQUIPMENT	\$26,287.5	\$23,906.6	\$7,956.8	\$36,114.4	\$19,540.0		\$17,545.00	\$15,577.20	\$1,967.46	\$8,000.00		-\$11,540.00	-59.06%		
02-770-01-112	AUDITORIUM- REMUNERATION-TEMPORARY EMPLOYEES	\$0.0	\$0.0	\$0.0	\$0.0	\$500.0		\$500.00	\$158.52	\$0.00	\$600.00		\$100.00	20.00%		
02-770-01-420	AUDITORIUM- MISC. SERVICES & CONTRACTS	\$419.9	\$740.2	\$0.0	\$0.0	\$1,790.0		\$1,225.00	\$1,224.14	\$0.00	\$2,520.00		\$730.00	40.78%		
02-770-01-670	AUDITORIUM-MISC. MATERIALS & SUPPLIES	\$41.4	\$231.0	\$0.0	\$0.0	\$840.0		\$47.00	\$46.09	\$0.00	\$840.00		\$0.00	0.00%		
02-770-01-699	AUDITORIUM-FURNISHINGS & EQUIPMENT	\$0.0	\$399.0	\$0.0	\$484.4	\$950.0		\$4,607.00	\$0.00	\$4,606.62	\$1,310.00		\$360.00	37.89%		
Total 02770 - LIBRARY		\$2,524,745.7	\$2,582,427.0	\$2,347,733.5	\$2,658,122.8	\$2,936,950.0	41	\$2,789,210.00	\$2,601,325.03	\$33,209.52	\$2,968,600.00	41	\$31,650.00	1.08%		
02775	BLDG MT'CE - LIBRARY															
02-775-00-420	MISC. SERVICES & CONTRACTS	\$127,467.7	\$136,473.9	\$140,411.7	\$122,869.5	\$168,000.0		\$168,000.00	\$121,356.28	\$27,559.06	\$173,250.00		\$5,250.00	3.13%		
02-775-00-525	BUILDING REPAIRS & MAINTENANCE	\$6,281.5	\$8,003.1	\$17,009.6	\$5,952.1	\$11,550.0		\$11,550.00	\$7,771.55	\$3,068.97	\$10,750.00		-\$800.00	-6.93%		
02-775-00-527	EQUIPMENT REPAIRS & MAINT'CE	\$581.1	\$3,031.2	\$0.0	\$0.0	\$2,100.0		\$2,100.00	\$963.04	\$0.00	\$2,630.00		\$530.00	25.24%		
02-775-00-681	COST OF ELECTRICITY (HYDRO)	\$90,604.1	\$86,528.6	\$94,848.4	\$87,741.3	\$102,900.0		\$95,900.00	\$75,560.69	\$7,478.69	\$89,500.00		-\$13,400.00	-13.02%		
Total 02775 - BLDG MT'CE - LIBRARY		\$224,934.5	\$234,036.9	\$252,269.6	\$216,562.9	\$284,550.0		\$277,550.00	\$205,651.56	\$38,106.72	\$276,130.00		-\$8,420.00	-2.96%		
0278	AQUATIC & COMMUNITY CENTER															
0278001	POOL															
02-780-01-111	REMUNERATION-REGULAR EMPLOYEES	\$207,086.5	\$185,192.5	\$166,897.6	\$267,052.4	\$210,900.0	3	\$210,900.00	\$232,381.89	\$0.00	\$229,290.00	3	\$18,390.00	8.72%		
02-780-01-112	REMUNERATION-TEMPORARY EMPLOYEES	\$518,005.5	\$565,877.9	\$396,693.7	\$449,194.4	\$600,000.0	5	\$600,000.00	\$604,187.83	\$0.00	\$600,000.00	5	\$0.00	0.00%		
02-780-01-114	CONSULTANTS - FEES FOR SERVICES	\$57,162.3	\$59,480.9	\$13,008.1	\$51,256.7	\$65,000.0		\$65,000.00	\$48,069.47	\$8,070.32	\$65,000.00		\$0.00	0.00%		
02-780-01-121	OVERTIME-REGULAR EMPLOYEES	\$7,266.1	\$10,482.7	\$5,640.0	\$8,288.4	\$12,000.0		\$15,000.00	\$15,314.30	\$0.00	\$11,000.00		-\$1,000.00	-8.33%		
02-780-01-311	CAR EXPENSES & MILEAGE REIMB.	\$2,858.3	\$2,229.6	\$547.0	\$531.3	\$2,000.0		\$1,500.00	\$994.69	\$49.44	\$2,000.00		\$0.00	0.00%		
02-780-01-314	EMPLOYEES TRAINING EXPENSES	\$4,982.6	\$1,313.8	\$2,389.0	\$1,960.2	\$3,500.0		\$600.00	\$1,649.12	\$0.00	\$0.00		-\$3,500.00	-100.00%		
02-780-01-317	EMPLOYEES MEALS & REFRESHMENTS	\$682.5	\$958.7	\$123.0	\$5,465.4	\$500.0		\$6,560.00	\$3,409.76	\$3,029.92	\$750.00		\$250.00	50.00%		
02-780-01-344	MISC. PUBLICITY EXPENSES	\$962.4	\$1,122.1	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-780-01-459	OTHER SPECIAL EVENTS	\$68,828.8	\$499.9	\$996.8	\$1,832.3	\$5,000.0		\$5,000.00	\$2,332.07	\$1,720.84	\$12,500.00		\$7,500.00	150.00%		
02-780-01-475	ACQUATICS - TEAM COMPETITION FEES	\$0.0	\$35,545.7	\$9,570.5	\$1,100.0	\$37,000.0		\$30,000.00	\$22,825.15	\$0.00	\$35,000.00		-\$2,000.00	-5.41%		
02-780-01-494	MEMBERSHIP DUES & SUBSCRIPTIONS	\$43,313.0	\$34,966.9	\$27,054.2	\$13,787.1	\$30,000.0		\$30,000.00	\$22,058.35	\$30.00	\$34,000.00		\$4,000.00	13.33%		
02-780-01-647	ACTIVITY SUPPLIES	\$18,691.1	\$23,737.1	\$4,545.2	\$32,248.3	\$23,000.0		\$23,790.00	\$15,281.68	\$8,419.11	\$24,000.00		\$1,000.00	4.35%		
02-780-01-651	CLOTHING & UNIFORMS	\$16,848.7	\$10,794.0	\$1,558.4	\$4,407.1	\$11,000.0		\$6,300.00	\$4,794.91	\$1,427.86	\$11,000.00		\$0.00	0.00%		
02-780-01-670	MISC. MATERIALS & SUPPLIES	\$12,755.4	\$16,206.9	\$739.4	\$3,975.4	\$14,000.0		\$13,900.00	\$803.52	\$7,622.90	\$14,000.00		\$0.00	0.00%		
02-780-01-695	MISCELLANEOUS EXPENSES	\$22,317.0	\$18,219.6	\$2,941.8	\$1,224.7	\$15,150.0		\$9,090.00	\$3,122.77	\$0.00	\$11,000.00		-\$4,150.00	-27.39%		

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023		Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan		
											07-Dec-22	07-Dec-22		
02-780-01-696	POOL TRAINING CAMP	\$39,620.9	\$56,626.1	\$20,332.2	\$1,481.1	\$30,000.0		\$19,355.00	\$8,790.29	\$4,125.75	\$45,000.00		\$15,000.00	50.00%
02-780-01-699	FURNISHINGS & EQUIPMENT	\$4,917.4	\$11,835.0	\$5,082.2	\$5,092.3	\$6,000.0		\$15,955.00	\$6,279.61	\$9,498.62	\$5,000.00		-\$1,000.00	-16.67%
Total 0278001 - POOL		\$1,026,298.4	\$1,035,089.3	\$658,119.1	\$848,897.0	\$1,065,050.0	3	\$1,052,950.00	\$992,295.41	\$43,994.76	\$1,099,540.00	3	\$34,490.00	3.24%
0278002	GENERAL BUILDING													
02-780-02-111	REMUNERATION-REGULAR EMPLOYEES	\$89,670.0	\$90,667.1	\$101,348.5	\$156,950.7	\$294,240.0	7	\$205,010.00	\$190,537.21	\$0.00	\$275,300.00	7	-\$18,940.00	-6.44%
02-780-02-112	REMUNERATION-TEMPORARY EMPLOYEES	\$136,741.9	\$161,125.3	\$73,099.5	\$117,499.1	\$96,370.0	4	\$141,000.00	\$125,017.72	\$0.00	\$158,140.00	4	\$61,770.00	64.10%
02-780-02-121	OVERTIME-REGULAR EMPLOYEES	\$11,340.9	\$11,899.3	\$11,585.6	\$17,329.6	\$5,000.0		\$25,000.00	\$19,225.98	\$0.00	\$7,500.00		\$2,500.00	50.00%
02-780-02-123	OVERTIME-BLUE COLLARS	\$6,337.7	\$1,310.4	-\$327.6	\$0.0	\$0.0		\$0.00	\$14.97	\$0.00	\$0.00		\$0.00	0.00%
02-780-02-344	MISC. PUBLICITY EXPENSES	\$550.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-780-02-525	ACC BUILDING REPAIRS & MAINTENANCE	\$40,158.7	\$15,817.6	\$9,996.6	\$8,146.3	\$12,630.0		\$12,630.00	\$6,948.63	\$3,394.52	\$12,660.00		\$30.00	0.24%
02-780-02-651	CLOTHING & UNIFORMS	\$2,467.2	\$2,197.4	\$0.0	\$1,938.7	\$2,500.0		\$6,900.00	\$6,812.68	\$0.00	\$3,000.00		\$500.00	20.00%
02-780-02-695	MISCELLANEOUS EXPENSES	\$653.4	\$88.1	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-780-02-699	FURNISHINGS & EQUIPMENT	\$5,190.3	\$14,532.4	\$653.7	\$1,089.7	\$6,000.0		\$6,000.00	\$5,057.85	\$917.47	\$5,000.00		-\$1,000.00	-16.67%
Total 0278002 - GENERAL BUILDING		\$293,110.1	\$297,637.6	\$196,356.2	\$302,954.1	\$416,740.0	11	\$396,540.00	\$353,615.04	\$4,311.99	\$461,600.00	11	\$44,860.00	10.76%
0278003	CARDIO-VASCULAR FITNESS EQUIPMENT ROOM													
02-780-03-527	EQUIPMENT REPAIRS & MAINT'CE	\$3,474.6	\$4,668.9	\$3,127.4	\$483.0	\$2,500.0		\$2,500.00	\$802.09	\$757.48	\$2,500.00		\$0.00	0.00%
02-780-03-695	MISCELLANEOUS EXPENSES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-780-03-699	FURNISHINGS & EQUIPMENT	\$1,963.7	\$3,888.9	\$0.0	\$2,459.1	\$3,270.0		\$3,270.00	\$1,439.14	\$1,731.59	\$2,530.00		-\$740.00	-22.63%
Total 0278003 - CARDIO-VASCULAR FITNESS EQUIPMENT ROOM		\$5,438.3	\$8,557.9	\$3,127.4	\$2,942.1	\$5,770.0		\$5,770.00	\$2,241.23	\$2,489.07	\$5,030.00		-\$740.00	-12.82%
0278004	TODDLER EXERCISE ROOM													
02-780-04-114	CONSULTANTS - FEES FOR SERVICES	\$5,915.0	\$8,486.7	\$1,363.5	\$3,029.9	\$7,500.0		\$13,500.00	\$13,304.74	\$0.00	\$9,500.00		\$2,000.00	26.67%
02-780-04-647	ACTIVITY SUPPLIES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-780-04-699	FURNISHINGS & EQUIPMENT	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 0278004 - TODDLER EXERCISE ROOM		\$5,915.0	\$8,486.7	\$1,363.5	\$3,029.9	\$7,500.0		\$13,500.00	\$13,304.74	\$0.00	\$9,500.00		\$2,000.00	26.67%
0278005	TEEN AND GAME ROOM													
02-780-05-112	REMUNERATION-TEMPORARY EMPLOYEES	\$17,532.1	\$13,734.1	\$2,136.3	\$9,416.7	\$17,750.0	S	\$7,000.00	\$5,480.26	\$0.00	\$3,000.00	S	-\$14,750.00	-83.10%
02-780-05-114	CONSULTANTS - FEES FOR SERVICES	\$504.0	\$690.2	\$1,066.8	\$0.0	\$1,600.0		\$0.00	\$0.00	\$0.00	\$13,600.00		\$12,000.00	750.00%
02-780-05-121	OVERTIME-REGULAR EMPLOYEES	\$0.0	\$0.0	\$0.0	\$76.3	\$0.0		\$0.00	\$682.44	\$0.00	\$0.00		\$0.00	0.00%
02-780-05-527	EQUIPMENT REPAIRS & MAINT'CE	\$0.0	\$520.6	\$0.0	\$0.0	\$750.0		\$750.00	\$0.00	\$0.00	\$2,000.00		\$1,250.00	166.67%
02-780-05-647	ACTIVITY SUPPLIES	\$2,168.8	\$1,815.8	\$2,152.9	\$100.3	\$2,500.0		\$110.00	\$0.00	\$0.00	\$2,000.00		-\$500.00	-20.00%
02-780-05-670	MISC. MATERIALS & SUPPLIES	\$3,867.0	\$4,262.1	\$0.0	\$2,130.5	\$4,500.0		\$4,500.00	\$1,776.54	\$0.00	\$2,500.00		-\$2,000.00	-44.44%
02-780-05-699	FURNISHINGS & EQUIPMENT	\$441.3	\$833.8	\$4,385.8	\$0.0	\$900.0		\$700.00	\$689.68	\$0.00	\$900.00		\$0.00	0.00%
Total 0278005 - TEEN AND GAME ROOM		\$24,513.2	\$21,856.6	\$9,741.8	\$11,723.7	\$28,000.0		\$13,060.00	\$8,628.92	\$0.00	\$24,000.00		-\$4,000.00	-14.29%
0278006	KITCHEN / MULTI PURPOSE ROOM													
02-780-06-524	ACC - SMALL SERVICES & CONTRACTS	\$12,859.8	\$15,898.9	\$11,921.4	\$18,638.2	\$22,980.0		\$22,980.00	\$19,901.47	\$598.42	\$24,000.00		\$1,020.00	4.44%
02-780-06-527	EQUIPMENT REPAIRS & MAINT'CE	\$3,625.1	\$3,353.6	\$2,907.5	\$0.0	\$1,210.0		\$1,210.00	\$0.00	\$0.00	\$2,500.00		\$1,290.00	106.61%
02-780-06-699	FURNISHINGS & EQUIPMENT	\$1,364.8	\$31,496.0	\$1,898.8	\$1,459.2	\$2,500.0		\$2,500.00	\$2,405.61	\$29.07	\$2,500.00		\$0.00	0.00%
Total 0278006 - KITCHEN / MULTI PURPOSE ROOM		\$17,849.8	\$50,748.4	\$16,727.6	\$20,097.3	\$26,690.0		\$26,690.00	\$22,307.08	\$627.49	\$29,000.00		\$2,310.00	8.65%
0278007	POOL (PW)													

DRAFT 2023 OPERATING BUDGET

											NET RESULT		\$0.00		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
Account Code	Account Description	2018	2019	2020	2021	2022					2023		\$	%		
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments	BUDGET	Staffing Plan	Difference	Difference		
										07-Dec-22	07-Dec-22					
02-780-07-524	POOL MAINT'NCE-SERVICES & CONTRACTS	\$54,321.6	\$51,186.3	\$18,142.7	\$36,717.5	\$58,670.0		\$53,390.00	\$36,846.11	\$5,548.28	\$48,400.00		-\$10,270.00	-17.50%		
02-780-07-527	POOL-EQUIPMENT REPAIRS & MAINT'NCE	\$12,664.3	\$11,066.3	\$24,114.0	\$44,738.7	\$42,600.0		\$42,600.00	\$36,014.92	\$6,351.75	\$16,000.00		-\$26,600.00	-62.44%		
02-780-07-636	POOL CHEMICALS	\$64,023.7	\$64,276.0	\$47,065.4	\$56,114.6	\$67,000.0		\$67,000.00	\$52,879.42	\$14,240.10	\$76,450.00		\$9,450.00	14.10%		
02-780-07-670	POOL-MISC. MATERIALS & SUPPLIES	\$14,751.9	\$15,408.7	\$6,491.3	\$5,070.0	\$4,970.0		\$4,970.00	\$2,146.66	\$2,637.55	\$5,000.00		\$30.00	0.60%		
02-780-07-699	POOL-FURNISHINGS & EQUIPMENT	\$1,166.5	\$13,088.3	\$17,691.6	\$15,256.7	\$11,900.0		\$11,900.00	\$10,144.53	\$0.00	\$10,000.00		-\$1,900.00	-15.97%		
Total 0278007 - POOL		\$146,927.9	\$155,025.6	\$113,504.9	\$157,897.6	\$185,140.0		\$179,860.00	\$138,031.64	\$28,777.68	\$155,850.00		-\$29,290.00	-15.82%		
0278008	GENERAL BUILDING															
02-780-08-111	REMUNERATION-REGULAR EMPLOYEES	\$142,779.5	\$136,746.2	\$126,578.7	\$68,439.2	\$70,800.0	1	\$70,800.00	\$65,196.97	\$0.00	\$71,610.00	1	\$810.00	1.14%		
02-780-08-113	BLUE COLLARS REMUNERATION	\$186.5	\$548.5	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-780-08-116	TEMPORARAY BLUE COLLARS-REMUNERATION	\$483,756.1	\$484,350.1	\$440,134.0	\$523,358.1	\$625,890.0	10	\$565,000.00	\$540,000.81	\$0.00	\$588,000.00	10	-\$37,890.00	-6.05%		
02-780-08-123	OVERTIME-BLUE COLLARS	\$82,987.3	\$104,001.8	\$56,804.5	\$86,900.4	\$42,920.0		\$95,000.00	\$109,001.70	\$0.00	\$60,410.00		\$17,490.00	40.75%		
02-780-08-310	AUTOMOBILE ALLOWANCE	\$1,812.0	\$1,812.0	\$1,510.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-780-08-317	EMPLOYEES MEALS & REFRESHMENTS	\$1,466.0	\$1,225.1	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-780-08-420	ACC - MISC. SERVICES & CONTRACTS (PW)	\$0.0	\$0.0	\$0.0	\$0.0	\$12,600.0		\$12,600.00	\$6,877.65	\$0.00	\$15,230.00		\$2,630.00	20.87%		
02-780-08-524	ACC-SERVICES & CONTRACTS	\$60,964.1	\$84,185.8	\$65,076.6	\$55,396.2	\$75,750.0		\$75,750.00	\$44,072.11	\$3,543.89	\$75,000.00		-\$750.00	-0.99%		
02-780-08-525	ACC - BUILDING REPAIRS & MAINTENANCE (PW)	\$13,185.9	\$15,437.6	\$15,216.2	\$26,919.2	\$27,400.0		\$27,400.00	\$21,739.98	\$5,268.33	\$33,250.00		\$5,850.00	21.35%		
02-780-08-527	EQUIPMENT REPAIRS & MAINT'NCE	\$23,300.5	\$19,285.6	\$15,228.8	\$9,543.4	\$38,630.0		\$44,130.00	\$34,715.06	\$4,434.80	\$42,840.00		\$4,210.00	10.90%		
02-780-08-631	NATURAL GAZ AQUATIC CENTER	\$54,664.9	\$52,094.8	\$35,695.7	\$42,196.6	\$52,000.0		\$52,000.00	\$50,956.18	\$4,954.87	\$52,000.00		\$0.00	0.00%		
02-780-08-651	CLOTHING & UNIFORMS	\$8,540.7	\$8,502.4	\$2,864.8	\$6,444.1	\$6,330.0		\$6,330.00	\$5,857.05	\$131.29	\$7,160.00		\$830.00	13.11%		
02-780-08-670	MISC. MATERIALS & SUPPLIES	\$39,395.9	\$34,532.3	\$41,700.5	\$35,651.7	\$36,160.0		\$36,160.00	\$35,368.56	\$0.00	\$37,270.00		\$1,110.00	3.07%		
02-780-08-681	COST OF ELECTRICITY (HYDRO-QUEBEC)	\$173,109.9	\$166,536.5	\$136,245.5	\$146,777.8	\$136,350.0		\$136,350.00	\$133,979.64	\$14,030.84	\$133,000.00		-\$3,350.00	-2.46%		
02-780-08-699	FURNISHINGS & EQUIPMENT	\$2,289.4	\$316.2	\$26,803.0	\$17,833.9	\$5,000.0		\$15,000.00	\$438.06	\$4,192.15	\$10,000.00		\$5,000.00	100.00%		
Total 0278008 - GENERAL BUILDING		\$1,088,438.6	\$1,109,574.8	\$963,858.4	\$1,019,460.6	\$1,129,830.0	11	\$1,136,520.00	\$1,048,203.77	\$36,556.17	\$1,125,770.00	11	-\$4,060.00	-0.36%		
Total 0278 - AQUATIC & COMMUNITY CENTER		\$2,608,491.3	\$2,686,976.7	\$1,962,799.0	\$2,367,002.3	\$2,864,720.0	25	\$2,824,890.00	\$2,578,627.83	\$116,757.16	\$2,910,290.00	25	\$45,570.00	1.59%		
027910	SENIORS SERVICES															
02-791-00-670	MISC. MATERIALS & SUPPLIES	\$1,996.2	\$2,069.9	\$1,057.5	\$0.0	\$1,500.0		\$750.00	\$142.33	\$0.00	\$1,000.00		-\$500.00	-33.33%		
02-791-00-671	STATIONARY & OFFICE SUPPLIES	\$180.0	\$231.0	\$0.0	\$0.0	\$250.0		\$150.00	\$25.18	\$0.00	\$250.00		\$0.00	0.00%		
02-791-00-695	AWARDS-SPECIAL EVENTS	\$7,065.6	\$7,811.2	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-791-00-991	GRANT- SENIORS CLUB - NON PROFIT	\$8,050.0	\$7,750.0	\$0.0	\$1,000.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
Total 027910 - SENIORS SERVICES		\$17,291.7	\$17,862.1	\$1,057.5	\$1,000.0	\$1,750.0		\$900.00	\$167.51	\$0.00	\$1,250.00		-\$500.00	-28.57%		
027920	SPECIAL EVENTS															
02-792-00-114	SPECIAL EVENTS - FEES FOR SERVICES	\$0.0	\$95.3	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-792-00-123	OVERTIME-BLUE COLLARS-SPECIAL EVENTS	\$10,408.0	\$4,724.2	\$0.0	\$643.1	\$5,250.0		\$1,500.00	\$4,059.00	\$0.00	\$2,000.00		-\$3,250.00	-61.90%		
02-792-00-450	VOLUNTEERS NIGHT	\$16,725.8	\$16,238.8	\$1,417.0	\$16.3	\$18,720.0		\$0.00	\$0.00	\$0.00	\$20,000.00		\$1,280.00	6.84%		
02-792-00-451	WINTER CARNIVAL - OFFICIAL DAY	\$12,579.4	\$15,166.9	\$15,220.9	\$0.0	\$18,780.0		\$4,680.00	\$4,655.56	\$0.00	\$20,000.00		\$1,220.00	6.50%		
02-792-00-452	CANADA DAY	\$49,924.7	\$47,766.3	\$6,829.7	\$26,557.5	\$60,000.0		\$78,580.00	\$78,571.29	\$0.00	\$88,000.00		\$28,000.00	46.67%		
02-792-00-453	WINTER CARNIVAL - HOCKEY TOURNAMENT	\$8,712.5	\$6,686.1	\$0.0	\$0.0	\$8,750.0		\$0.00	\$0.00	\$0.00	\$0.00		-\$8,750.00	-100.00%		
02-792-00-454	MAISONS FLEURIES	\$3,728.9	\$3,247.4	\$1,835.6	\$1,535.0	\$3,320.0		\$3,244.00	\$3,190.49	\$0.00	\$2,000.00		-\$1,320.00	-39.76%		
02-792-00-456	WINTER CARNIVAL - DANCE	\$18,126.8	\$17,944.2	\$14,988.5	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-792-00-459	OTHER SPECIAL EVENTS	\$11,409.0	\$18,519.0	\$22,198.0	\$35,355.1	\$30,000.0		\$45,952.00	\$44,257.29	\$237.58	\$37,750.00		\$7,750.00	25.83%		

DRAFT 2023 OPERATING BUDGET

											NET RESULT		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
											\$0.00		\$	%
Account Code	Account Description	2018	2019	2020	2021	2022					2023	Staffing Plan	Difference	Difference
		Year-End Results	Year-End Results	Year-End Results	Year-End Results	Original Budget	Staffing Plan	Revised Budget	Actual as at	Commitments				
											07-Dec-22	07-Dec-22		
02-792-00-462	GOLF TOURNAMENT	\$0.0	\$0.0	\$0.0	\$1,254.9	\$8,000.0		\$5,500.00	\$5,484.22	\$0.00	\$5,000.00		-\$3,000.00	-37.50%
02-792-02-123	WINTER CARNIVAL - OVERTIME-BLUE COLLARS	\$2,626.2	\$6,314.5	\$1,887.8	\$0.0	\$3,000.0		\$0.00	\$0.00	\$0.00	\$1,500.00		-\$1,500.00	-50.00%
Total 027920 - SPECIAL EVENTS		\$134,241.1	\$136,702.6	\$64,377.4	\$65,361.9	\$155,820.0		\$139,456.00	\$140,217.85	\$237.58	\$176,250.00		\$20,430.00	13.11%
027970	SOCIAL-CULTURAL ACTIVITIES													
02-797-01-420	MINI R.E.C. -PROGRAMS -MISC. SERVICES & CONTR	\$85,231.5	\$61,740.8	\$15,462.5	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-797-01-421	MINI R.E.C. -PARTIES -MISC. CONTRACTS	\$42,099.2	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-797-01-670	MINI R.E.C. - SUPPLIES	\$1,704.9	\$902.8	\$1,170.9	-\$363.6	\$0.0		\$0.00	\$0.00	\$0.00	\$800.00		\$800.00	100.00%
02-797-02-112	INDOOR PROG - REMUN. TEMP. EMPL.	\$50,665.8	\$47,979.7	\$13,293.8	-\$2,397.7	\$9,120.0	S	\$0.00	\$0.00	\$0.00	\$3,720.00	S	-\$5,400.00	-59.21%
02-797-02-114	INDOOR PROG - CONSULTANTS - FEES FOR SERVICES	\$8,330.0	\$7,850.0	\$7,111.0	\$19,995.0	\$61,040.0		\$28,185.00	\$28,185.00	\$0.00	\$48,000.00		-\$13,040.00	-21.36%
02-797-02-121	OVERTIME-REGULAR EMPLOYEES	\$88.8	\$38.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-797-02-670	INDOOR PROG - ACTIVITIES-SUPPLIES	\$3,187.5	\$1,733.2	\$1,296.5	\$754.8	\$2,630.0		\$1,300.00	\$1,209.62	\$86.72	\$3,000.00		\$370.00	14.07%
02-797-03-114	CPR - CONSULTANTS - FEES FOR SERVICES	\$259.9	\$247.5	\$0.0	\$0.0	\$1,580.0		\$0.00	\$0.00	\$0.00	\$0.00		-\$1,580.00	-100.00%
02-797-03-670	CPR - MISC. MATERIALS & SUPPLIES	\$32.5	\$316.3	\$0.0	\$28.0	\$500.0		\$0.00	\$483.93	\$0.00	\$0.00		-\$500.00	-100.00%
02-797-04-114	YOUTH SOCIO-PROGRAMS - CONSULTANTS	\$0.0	\$8,442.2	\$2,496.3	\$2,280.0	\$8,000.0		\$3,845.00	\$3,855.00	\$0.00	\$3,000.00		-\$5,000.00	-62.50%
02-797-04-670	YOUTH SOCIO-PROGRAM-MISC. MATERIALS & SUPPLIES	\$0.0	\$301.0	\$52.3	\$0.0	\$750.0		\$0.00	\$161.82	\$0.00	\$750.00		\$0.00	0.00%
02-797-05-114	DRAMATIC SOCIETY- CONSULTANTS - FEES FOR SERVICES	\$54,552.4	\$80,405.5	\$32,242.8	\$225.0	\$74,000.0		\$1,815.00	\$300.00	\$0.00	\$90,500.00		\$16,500.00	22.30%
02-797-05-670	DRAMATIC SOCIETY - MISC. MATERIALS & SUPPLIES	\$35,585.0	\$72,850.8	\$30,568.2	\$163.5	\$38,000.0		\$110.00	\$60.74	\$0.00	\$39,420.00		\$1,420.00	3.74%
02-797-06-112	REM.SOCIAL FITNESS-TEMPORARY EMPLOYEES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-797-06-114	SOCIO FITNESS - CONSULTANTS	\$91,375.0	\$83,109.9	\$55,421.7	\$77,052.0	\$90,000.0		\$45,000.00	\$44,913.74	\$0.00	\$65,000.00		-\$25,000.00	-27.78%
02-797-06-670	SOCIO FITNESS- MATERIALS & SUPPLIES	\$322.9	\$446.3	\$0.0	\$165.5	\$1,000.0		\$1,000.00	\$645.54	\$198.42	\$1,000.00		\$0.00	0.00%
Total 027970 - SOCIAL-CULTURAL ACTIVITIES		\$373,435.4	\$366,363.9	\$159,115.9	\$97,902.4	\$286,620.0		\$81,255.00	\$79,815.39	\$285.14	\$255,190.00		-\$31,430.00	-10.97%
02-700-99-999	DEPRECIATION - RECREATION AND CULTURE	\$1,928,196.0	\$2,334,715.0	\$2,763,824.0	\$2,806,875.0	\$3,217,300.0		\$3,217,300.00	\$0.00	\$0.00	\$3,151,600.00		-\$65,700.00	-2.04%
Total 027 - RECREATION AND CULTURE (rec-pw)		\$12,839,820.5	\$13,284,282.2	\$11,466,795.9	\$13,359,643.6	\$15,655,000.0	126	\$15,170,337.00	\$10,748,150.19	\$465,757.52	\$15,830,230.00	127	\$175,230.00	1.12%
02801	SMART CITIES PROJECT													
02-801-00-112	SMART CITIES PROJECT-TEMPORARY EMPLOYEES	\$9,318.4	\$16,161.6	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-801-00-114	SMART CITIES PROJECT-REMUNER.-CONSULTANTS	\$46,274.3	\$41,995.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-801-00-311	SMART CITIES PROJECT-CAR EXPENSES & MILEAGE REIMB.	\$5,298.7	\$338.3	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-801-00-317	SMART CITIES PROJECT-MEALS & REFRESHMENTS	\$413.1	\$1,705.8	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-801-00-332	SMART CITIES PROJECT-COMMUNICATION EXP.	\$486.6	\$206.3	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-801-00-416	SMART CITIES PROJECT-LEGAL SERVICES	\$7,611.6	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-801-00-419	SMART CITIES PROJECT-PROFESSIONAL SERVICES	\$46,109.7	\$45,381.2	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-801-00-420	SMART CITIES PROJECT-MISC. SERVICES & CONTRACTS	\$2,089.3	\$389.8	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-801-00-670	SMART CITIES PROJECT-MISC. MATERIALS & SUPPLIES	\$454.6	\$76.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-801-00-699	SMART CITIES PROJECT-EQUIPMENT	\$1,332.2	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
Total 02801 - SMART CITIES PROJECT		\$119,388.4	\$106,253.9	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
029	FINANCING COSTS													
02-911-00-831	INTEREST ON BONDS (CSL)-MUN.	\$1,297,787.9	\$1,358,023.9	\$1,318,207.6	\$1,154,243.9	\$968,000.0		\$1,028,640.00	\$799,739.14	\$108,085.50	\$1,211,650.00		\$243,650.00	25.17%
02-911-00-891	REFINANCING COSTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-911-00-894	INTEREST ON BANK LOAN/OTHER	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%
02-911-00-895	INTEREST, BANK CHARGES AND FEES	\$75,382.5	\$32,666.5	\$18,986.1	\$18,405.6	\$20,000.0		\$20,000.00	\$16,626.98	\$1,507.78	\$20,000.00		\$0.00	0.00%

DRAFT 2023 OPERATING BUDGET

											NET RESULT		\$0.00		2023 ORIGINAL BUDGET vs 2022 ORIGINAL BUDGET	
Account Code	Account Description	2018 Year-End Results	2019 Year-End Results	2020 Year-End Results	2021 Year-End Results	2022					2023		\$ Difference	% Difference		
						Original Budget	Staffing Plan	Revised Budget	Actual as at 07-Dec-22	Commitments 07-Dec-22	BUDGET	Staffing Plan				
02-911-00-896	INTEREST/CHARGES - CSL PENSION PLAN	\$0.0	\$0.0	\$92,200.0	\$212,100.0	\$50,000.0		\$50,000.0	\$0.0	\$0.00	\$40,000.00		-\$10,000.00	-20.00%		
02-911-00-897	INTEREST ON TAX REFUNDS (BREF)	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-911-01-831	INTEREST ON BONDS & NOTES (CSL) - QUÉ	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
02-920-00-920	AGGLOMERATION - QUOTE-PART	\$27,033,821.6	\$27,258,495.2	\$26,547,331.8	\$27,497,627.0	\$30,452,300.0		\$30,342,510.00	\$30,341,366.00	\$0.00	\$32,373,000.00		\$1,920,700.00	6.31%		
02-920-00-922	AGGLO. - QUOTE-PART - DOWNTOWN MTL	\$548,971.3	\$550,951.2	\$550,237.0	\$564,021.8	\$570,000.0		\$575,400.00	\$575,382.59	\$0.00	\$611,700.00		\$41,700.00	7.32%		
02-920-00-921	AGGLO. - QUOTE-PART - CUMULATIVE DEFICIT	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$1,052,700.00		\$1,052,700.00	100.00%		
02-920-00-935	CONTRIBUTION - CMM	\$490,061.0	\$492,513.0	\$526,293.0	\$545,896.0	\$537,130.0		\$537,450.00	\$537,448.00	\$0.00	\$558,500.00		\$21,370.00	3.98%		
02-920-00-937	PROVISION/RESERVE/YEAR-END FORECAST ADJ.	\$0.0	\$0.0	\$0.0	\$0.0	\$125,000.0		\$749,040.00	\$0.00	\$0.00	\$50,000.00		-\$75,000.00	-60.00%		
Total 029 - FINANCING COSTS		\$29,446,024.4	\$29,692,649.8	\$29,053,255.4	\$29,992,294.3	\$32,722,430.0		\$33,303,040.00	\$32,270,562.71	\$109,593.28	\$35,917,550.00		\$3,195,120.00	9.76%		
Total 02	EXPENSES	\$71,001,847.1	\$72,584,506.2	\$70,366,707.5	\$75,542,079.2	\$83,095,430.0	277	\$83,434,777.00	\$69,190,640.96	\$2,129,122.40	\$87,578,470.00	280	\$4,483,040.00	5.40%		
03	APPROPRIATIONS															
03-310-00-000	APPROPRIAT.CAPITAL EXPENDITURE FUND	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
03-510-00-000	CAPITAL PAYMENTS (CSL) - MUN.	\$5,734,100.0	\$5,490,000.0	\$5,611,000.0	\$6,231,000.0	\$5,158,800.0		\$5,707,000.00	\$5,456,000.00	\$0.00	\$5,524,200.00		\$365,400.00	7.08%		
03-510-01-000	CAPITAL PAYMENTS - VILLE DE MONTREAL	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
03-610-00-000	APPROPRIATION TO/(FROM) CAPITAL EXP. PROJECTS	\$0.0	\$120,969.2	\$21,533.7	\$84,669.7	\$0.0		\$43,100.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
03-700-00-000	APPROPRIATION TO/(FROM) WORKING FUND	\$415,190.7	\$418,085.6	\$448,461.9	\$422,106.7	\$433,340.0		\$433,340.00	\$411,320.08	\$0.00	\$416,120.00		-\$17,220.00	-3.97%		
03-700-00-001	AFFECTATIONS-MONTANT A POURVOIR DANS LE FUTUR	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
03-820-00-000	APPROPRIATION TO/(FROM) PARKS/PLAYGROUND FD	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
03-850-00-000	PROVINCIAL SHARE OF CAPITAL REPAYMENT	-\$617,623.0	-\$638,167.0	-\$659,200.0	-\$680,920.0	-\$26,900.0		-\$26,900.00	-\$26,900.00	\$0.00	-\$27,900.00		-\$1,000.00	3.72%		
03-900-00-000	LT FINANCING OF FINANCIAL ACTIVITIES	-\$107,405.4	-\$114,350.6	-\$118,216.4	-\$121,693.9	-\$137,500.0		-\$137,500.00	-\$133,914.64	\$0.00	-\$141,930.00		-\$4,430.00	3.22%		
03-991-00-000	APPROPRIATION FROM OPERATING SURPLUS	\$0.0	\$0.0	\$0.0	\$0.0	-\$2,958,500.0		\$0.00	\$0.00	\$0.00	-\$2,100,000.00		\$858,500.00	-29.02%		
03-991-00-001	APPROPRIATION FROM SURPLUS - ADJUSTMENT	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
03-992-00-000	APPROPRIATION TO/(FROM) WATER FINANCIAL RESERVE	\$5,724.4	-\$9,766.0	\$557,607.5	-\$257,237.8	-\$300,000.0		-\$300,000.00	\$0.00	\$0.00	-\$71,000.00		\$229,000.00	-76.33%		
03-993-00-000	APPROP AMT NEEDED IN THE FUTURE PENSION	\$49,900.0	\$49,900.0	\$49,900.0	\$49,900.0	\$49,900.0		\$49,900.00	\$49,900.00	\$0.00	\$49,900.00		\$0.00	0.00%		
03-994-00-000	APPROPRIATION FROM LOAN BY-LAWS BALANCES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0		\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	0.00%		
03-995-00-000	APPROPRIATION TO/(FROM) ROAD FINANCIAL RESERVE	\$0.0	\$0.0	\$0.0	\$0.0	\$312,600.0		\$312,600.00	\$0.00	\$0.00	\$314,200.00		\$1,600.00	0.51%		
Total 03	APPROPRIATIONS	\$5,479,886.8	\$5,316,671.2	\$5,911,086.7	\$5,727,824.6	\$2,531,740.0		\$6,081,540.00	\$5,756,405.44	\$0.00	\$3,963,590.00		\$1,431,850.00	56.56%		
Total 02 & 03	EXPENSES AND APPROPRIATIONS	\$76,481,733.8	\$77,901,177.5	\$76,277,794.3	\$81,269,903.8	\$85,627,170.0	277	\$89,516,317.00	\$74,947,046.40	\$2,129,122.40	\$91,542,060.00	280	\$5,914,890.00	6.91%		
	OTHER ADJUSTMENTS															
02-800-99-999	DEPRECIATION RELATED TO CAPITAL EXPENDITURES	-\$5,046,721.0	-\$5,690,743.0	-\$6,218,218.0	-\$6,531,621.0	-\$7,238,400.0		-\$7,238,400.00	\$0.00	\$0.00	-\$7,333,910.00		-\$95,510.00	1.32%		
Total	EXPENSES, APPROPRIATIONS AND OTHER ADJUSTMENTS	\$71,435,012.8	\$72,210,434.5	\$70,059,576.3	\$74,738,282.8	\$78,388,770.0	277	\$82,277,917.00	\$74,947,046.40	\$2,129,122.40	\$84,208,150.00	280	\$5,819,380.00			
Total	NET RESULTS	\$1,749,177.7	\$2,963,807.9	\$7,715,985.2	\$3,754,868.9	\$0.0		\$0.00	\$6,877,530.84	-\$2,129,122.40	\$0.00		\$0.00			

City of Cote Saint Luc

Operating Budget Summary For the year ending December 31, 2023

Revenues	Budget 2023				Budget	Budget	Budget	Budget
	Taxation	User fees/ Rentals/ Permits & Licences	Other	Grand Total	2023 vs. 2022	2022	2021	2020
	\$	\$	\$	\$	\$	\$	\$	\$
Revenues from local taxation								
Municipal Taxes	67,699,800	-	-	67,699,800	4,767,400	62,932,400	61,333,460	60,566,800
Local improvement tax	102,000	-	-	102,000	-	102,000	104,000	79,900
Water Tax	4,046,900	-	-	4,046,900	225,100	3,821,800	3,796,060	3,787,400
Road Services Tax	314,200	-	-	314,200	1,600	312,600	-	-
Tariff - Black Waste Bins	-	-	-	-	-	-	240,000	-
Tariff - Swimming Pools	48,700	-	-	48,700	(1,300)	50,000	-	-
Compensation for City Services	16,300	-	-	16,300	1,600	14,700	-	-
Sub-total	72,227,900	-	-	72,227,900	4,994,400	67,233,500	65,473,520	64,434,100
Compensation in lieu of taxes								
Federal and Provincial	1,685,000	-	-	1,685,000	50,000	1,635,000	1,558,800	1,532,400
Sub-total	1,685,000	-	-	1,685,000	50,000	1,635,000	1,558,800	1,532,400
Other revenues								
Aquatic and Community Center	-	814,400	4,000	818,400	92,020	726,380	726,850	734,680
Recreation / Library and cultural activities	-	1,256,700	180,250	1,436,950	13,330	1,423,620	1,367,050	1,418,480
Permits and Licences	-	450,350	10,100	460,450	71,850	388,600	322,800	467,800
Transfer duties	4,000,000	-	-	4,000,000	-	4,000,000	3,200,000	2,800,000
Fines and costs	-	-	600,000	600,000	100,000	500,000	375,000	475,000
Interest revenues	-	-	976,000	976,000	400,000	576,000	627,000	611,500
Proceeds from sale of land/lanes	-	-	50,000	50,000	(100,000)	150,000	48,000	10,000
Services rendered by Public Works/Engineering	-	136,000	-	136,000	26,000	110,000	105,000	102,000
Services rendered for the Fire Department (Rent)	-	60,000	-	60,000	-	60,000	60,000	60,000
Services rendered by Emergency Medical Services	-	16,000	7,600	23,600	(200)	23,800	16,600	16,800
Conditional Transfers & Government Grants	-	-	1,593,150	1,593,150	172,980	1,420,170	1,210,180	1,100,990
Miscellaneous Revenues	-	-	140,700	140,700	(1,000)	141,700	177,550	234,150
Sub-total	4,000,000	2,733,450	3,561,800	10,295,250	774,980	9,520,270	8,236,030	8,031,400
TOTAL REVENUES	77,912,900	2,733,450	3,561,800	84,208,150	5,819,380	78,388,770	75,268,350	73,997,900

City of Cote Saint Luc

Operating Budget Summary For the year ending December 31, 2023

Expenses	Budget 2023						Budget	Budget	Budget	Budget	
	Remuneration	Employer's Contributions	Service Contracts	Materials	Financing Costs	Other	2023 vs. 2022	2022	2021	2020	
	\$	\$	\$	\$	\$	\$	Variance	Grand Total	Grand Total	Grand Total	
City Council and Administration											
City Council	342,970	42,630	-	-	-	75,160	460,760	3,570	457,190	446,190	435,770
General Administration (Note 1)	4,796,240	35,010	1,125,820	21,410	-	122,910	6,101,390	444,600	5,656,790	5,320,310	5,150,850
Undistributed Administration expenses	(300,000)	-	1,004,580	83,900	-	367,560	1,156,040	(134,280)	1,290,320	1,283,170	983,640
Employer's Contributions - Fringe Benefits	-	6,221,100	-	-	-	-	6,221,100	204,300	6,016,800	5,595,900	5,515,500
Building Maintenance - City Hall	68,130	-	224,530	107,600	-	-	400,260	(18,520)	418,780	400,490	366,950
Depreciation - General Administration	-	-	-	-	-	620,940	620,940	160,940	460,000	-	-
Sub-Total	4,907,340	6,298,740	2,354,930	212,910	-	1,186,570	14,960,490	660,610	14,299,880	13,046,060	12,452,710
Public Safety (Note 2)											
Public Safety	1,604,320	84,090	76,640	79,460	-	166,440	2,010,950	113,600	1,897,350	1,875,280	1,826,260
Depreciation - Public Safety	-	-	-	-	-	89,540	89,540	(2,660)	92,200	-	-
Sub-Total	1,604,320	84,090	76,640	79,460	-	255,980	2,100,490	110,940	1,989,550	1,875,280	1,826,260
Public Works											
Administration	1,446,450	76,520	-	5,050	-	15,760	1,543,780	44,740	1,499,040	1,462,900	1,127,320
Building Maintenance	698,290	-	175,990	178,600	-	-	1,052,880	17,990	1,034,890	1,172,880	1,101,850
Road Services	1,246,430	-	303,000	304,400	-	-	1,853,830	34,400	1,819,430	1,627,000	1,537,990
Vehicle Maintenance	502,720	73,500	181,130	886,030	-	-	1,643,380	128,190	1,515,190	1,450,640	1,393,730
Snow Removal	520,360	-	1,737,040	551,250	-	-	2,808,650	17,350	2,791,300	2,728,670	2,677,830
Street & Traffic Lights	-	-	12,600	233,000	-	-	245,600	(117,700)	363,300	369,760	352,850
Parks & Green Areas	1,405,660	-	316,890	316,780	-	-	2,039,330	32,700	2,006,630	1,766,730	1,709,560
Depreciation - Public Works	-	-	-	-	-	2,577,830	2,577,830	25,530	2,552,300	-	-
Sub-Total	5,819,910	150,020	2,726,650	2,475,110	-	2,593,590	13,765,280	183,200	13,582,080	10,578,580	9,901,130
Environmental Services											
Water Distribution	-	-	2,424,960	-	-	-	2,424,960	(157,950)	2,582,910	2,691,170	2,695,650
Water Distribution - Debt Service	-	-	-	-	583,060	-	583,060	3,220	579,840	576,340	572,780
Garbage Removal/Disposal	-	-	1,413,770	57,750	-	65,520	1,537,040	124,870	1,412,170	1,729,570	1,357,160
Depreciation - Environmental Services	-	-	-	-	-	894,000	894,000	(22,600)	916,600	-	-
Sub-Total	-	-	3,838,730	57,750	583,060	959,520	5,439,060	(52,460)	5,491,520	4,997,080	4,625,590

City of Cote Saint Luc

Operating Budget Summary For the year ending December 31, 2023

Expenses	Budget 2023						Budget	Budget	Budget	Budget	
	Remuneration	Employer's Contributions	Service Contracts	Materials	Financing Costs	Other	2023 vs. 2022	2022	2021	2020	
	\$	\$	\$	\$	\$	\$	Variance	Grand Total	Grand Total	Grand Total	
Recreation											
Administration	1,092,510	6,000	31,700	24,000	-	83,360	1,237,570	124,030	1,113,540	1,115,520	1,123,000
Building Maintenance - Recreation/Gym/Pool	-	-	46,920	120,130	-	-	167,050	2,900	164,150	168,630	146,340
Gym Expenses	61,500	300	10,200	7,120	-	-	79,120	(14,890)	94,010	101,790	79,050
Arena Operations	538,730	1,000	49,060	42,710	-	-	631,500	34,580	596,920	608,910	591,250
Building Maintenance - Arena	-	-	28,080	252,330	-	-	280,410	3,210	277,200	236,300	240,450
Skating Rinks	85,000	-	-	10,550	-	-	95,550	1,520	94,030	84,450	64,250
Parkhaven Pool Activities	192,700	7,000	54,000	41,850	-	5,500	301,050	(20,970)	322,020	278,660	288,630
Tennis Club	62,600	-	56,690	15,700	-	2,500	137,490	14,340	123,150	113,160	108,600
Parks/Playgrounds Activities	353,600	9,500	47,700	26,570	-	24,500	461,870	(40,470)	502,340	427,820	430,770
Sports/Playground Apparatus	271,150	-	62,630	51,860	-	-	385,640	36,210	349,430	301,480	342,370
Building Maintenance - Park Chalets	-	-	33,940	89,650	-	-	123,590	17,670	105,920	100,690	107,070
P.E. Trudeau/Kirwan Parks Maintenance	148,050	400	300	2,000	-	-	150,750	(7,200)	157,950	176,270	203,640
Senior Services	-	-	-	1,250	-	-	1,250	(500)	1,750	9,750	10,250
Special Events	3,500	-	-	-	-	172,750	176,250	20,430	155,820	161,440	149,400
Social Cultural Activities	210,220	-	-	44,970	-	-	255,190	(31,430)	286,620	290,420	313,900
Depreciation - Recreation, Library and Culture	-	-	-	-	-	3,151,600	3,151,600	(65,700)	3,217,300	-	-
Sub-Total	3,019,560	24,200	421,220	730,690	-	3,440,210	7,635,880	73,730	7,562,150	4,175,290	4,198,970
Aquatic and Community Centre											
Pool	905,290	47,000	64,400	134,450	-	104,250	1,255,390	5,200	1,250,190	1,195,110	1,262,730
General Building	1,160,960	10,160	178,980	237,270	-	-	1,587,370	40,800	1,546,570	1,372,330	1,376,000
Cardio-Vascular Fitness Equipment Room	-	-	2,500	2,530	-	-	5,030	(740)	5,770	10,000	13,000
Toddler Exercise Room	9,500	-	-	-	-	-	9,500	2,000	7,500	8,500	3,500
Teen and Game Room	16,600	-	2,000	5,400	-	-	24,000	(4,000)	28,000	25,250	32,900
Kitchen/Multi-Purpose Room	-	-	26,500	2,500	-	-	29,000	2,310	26,690	23,600	19,000
Sub-total	2,092,350	57,160	274,380	382,150	-	104,250	2,910,290	45,570	2,864,720	2,634,790	2,707,130
Library											
Library services	2,497,500	3,400	44,100	356,120	-	67,480	2,968,600	31,650	2,936,950	2,849,240	2,819,560
Building Maintenance - Library	-	-	186,630	89,500	-	-	276,130	(8,420)	284,550	266,700	268,500
Sub-total	2,497,500	3,400	230,730	445,620	-	67,480	3,244,730	23,230	3,221,500	3,115,940	3,088,060
Total expenses before debt service & financing costs	19,940,980	6,617,610	9,923,280	4,383,690	583,060	8,607,600	50,056,220	1,044,820	49,011,400	40,423,020	38,799,850
Debt Service and financing costs											
Interest Payments / Bank Charges	-	-	-	-	1,271,650	-	1,271,650	233,650	1,038,000	1,247,070	1,331,030

City of Cote Saint Luc

Operating Budget Summary For the year ending December 31, 2023

Expenses	Budget 2023						Budget 2023 vs. 2022	Budget 2022	Budget 2021	Budget 2020	
	Remuneration	Employer's Contributions	Service Contracts	Materials	Financing Costs	Other	Grand Total	Variance	Grand Total	Grand Total	Grand Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Agglomeration Apportionment (Quote-part)	-	-	-	-	-	33,425,700	33,425,700	2,973,400	30,452,300	27,494,200	26,521,300
Quote-part Agglomeration - Cost of Water	-	-	-	1,604,700	-	-	1,604,700	243,100	1,361,600	1,334,900	1,376,300
Quote-part Agglomeration- Downtown Contribution	-	-	-	-	-	611,700	611,700	41,700	570,000	564,000	551,000
Contribution C.M.M.	-	-	-	-	-	558,500	558,500	21,370	537,130	527,440	519,650
Provision/ Reserve	-	-	-	-	-	50,000	50,000	(75,000)	125,000	50,000	100,000
Capital Repayments	-	-	-	-	5,524,200	-	5,524,200	365,400	5,158,800	5,697,000	5,090,700
Provincial Share of Capital Repayments	-	-	-	-	(27,900)	-	(27,900)	(1,000)	(26,900)	(680,920)	(680,920)
Appropriation to/from Capital Projects	-	-	-	-	-	-	-	-	-	-	-
Appropriation to/from Working Fund	-	-	-	-	416,120	-	416,120	(17,220)	433,340	421,850	455,740
Appropriation to/from Unrestricted Cumulative Surplus	-	-	-	-	(2,100,000)	-	(2,100,000)	858,500	(2,958,500)	(1,445,700)	-
Appropriation to/from Financing Activity	-	-	-	-	(141,930)	-	(141,930)	(4,430)	(137,500)	(114,410)	(116,650)
Appropriation to/from Water Financial Reserve	-	-	-	-	(71,000)	-	(71,000)	229,000	(300,000)	(300,000)	-
Appropriation to/from Roads Financial Reserve	-	-	-	-	314,200	-	314,200	1,600	312,600	-	-
Appropriation needed in future - Pension/ Other	-	-	-	-	49,900	-	49,900	-	49,900	49,900	49,900
Sub-Total	-	-	-	1,604,700	5,235,240	34,645,900	41,485,840	4,870,070	36,615,770	34,845,330	35,198,050
Other Adjustments - Depreciation Related to Long-Term Debt		-	-	-	-	(7,333,910)	(7,333,910)	(95,510)	(7,238,400)	-	-
TOTAL EXPENSES & APPROPRIATIONS	19,940,980	6,617,610	9,923,280	5,988,390	5,818,300	35,919,590	84,208,150	5,819,380	78,388,770	75,268,350	73,997,900
SURPLUS / (DEFICIT)							-	-	-	-	-

Note 1: Includes: Finance, Legal Affairs & Purchasing , City Manager, Information Systems, Public Relations and Communication, Legal Services / City Clerk, Human Resources, City Planning & City Inspection, Engineering

Note 2: Includes: vCOP, Emergency Medical Services / Dispatch, Public Security / Fire Department

City of Cote Saint Luc
Capital Investment Budget Three-Year Plan
2023-2024-2025
Date: December 7, 2022

	2022	2023	2024	2025	Comments	Total 3 Years
Infrastructure	\$10,750,900	\$9,356,550	\$4,942,600	\$9,467,200		\$23,766,350
Buildings & Local Improvements	\$639,800	\$3,233,000	\$2,932,500	\$40,000		\$6,205,500
Vehicles/Machinery and Heavy Equipment	\$696,500	\$602,000	\$885,900	\$875,000		\$2,362,900
Office Equipment/Furniture	\$274,400	\$272,350	\$95,100	\$69,100		\$436,550
Other	\$80,000	\$242,400	\$209,100	\$86,200		\$537,700
Sub-total	\$12,441,600	\$13,706,300	\$9,065,200	\$10,537,500		\$33,309,000
Non -Refundable QST	\$601,490	\$522,650	\$452,000	\$526,000		\$1,500,650
Capital projects(net taxes)	\$13,043,090	\$14,228,950	\$9,517,200	\$11,063,500		\$34,809,650
Financing Sources						
Working Fund	(494,800)	(473,300)	(395,500)	(163,000)	Current Balance: \$476,600	-\$1,031,800
Reserve - Water Financial Reserve					Current Balance: \$211,965	\$0
Reserve - Parkland Funds					Current Balance: \$45,970	
Balances Available from Open/ Closed By-laws	(186,000)	(123,900)			Current Balance: \$124,495	-\$123,900
TECQ Grant - Estimate	(6,028,290)	(5,476,200)	(146,980)		Grant Amount - \$15,773,989	-\$5,623,180
Other Grants (Charging Stations) - Estimate	(34,000)		(30,000)			-\$30,000
Other Grants						\$0
Other Sources of Financing (Library Donation)		(141,750)			Current Balance: \$200,000	-\$141,750
Cumulative Surplus	(315,000)	(1,713,800)	(330,900)	(339,200)	Current Balance: \$11,322,097	-\$2,383,900
Total to be financed with Long-Term-Debt	\$5,985,000	\$6,300,000	\$8,613,820	\$10,561,300		\$25,475,120
						\$8,491,707

FINAL

Project Ref.	Department Responsible	Infrastructure														
1-19		Projects	2022	I n d e x	B / C	2023	2024	2025	Comments	QST Portion	2023 Sources of Financing (Incl. QST portion)					
											Working Fund	Water Fin. Res./ Parks Fund / Operating Fund	Loan By-laws	Balances Available from Closed By-laws	TECQ / MELS/ Other Grants	Cumulative Surplus / Donations
		Water Infrastructure														
	Urban Development	Sewer Repair Projects (\$200K) - TECQ Project	\$1,708,600							\$0						
	Urban Development	Aqueduct Sleeving Projects (\$200K) - TECQ Project	\$1,570,300							\$0						
	Urban Development	Professional Services - Sewer and Aqueduct Sleeving (additional amount)	\$590,000							\$0						
UD-1	Urban Development	LEAD pipes replacement	\$1,660,000	✓		\$1,320,000	TBD	TBD	NEW - 200 pneumatic excavations / 60 lead pipe replacements	\$66,000			\$1,386,000			
	Urban Development	Installation of 380 Residential Water Meters	\$840,000							\$0						
UD-2	Urban Development	Professional Service for Elaboration of TECQ Programming (TECQ 2024-2028)		✓			\$60,000		New Project for 2024	\$0						
		Sub-total	\$6,368,900			\$1,320,000	\$60,000	\$0								
		Roads/Sidewalks Infrastructure														
UD-3	Urban Development	Road Resurfacing -Various Locations (Non-TECQ)	\$441,000	✓		\$0	\$1,936,900	\$2,361,500	Fire Station parking lot (incl. prof. services) removed for now	\$0						
UD-3	Urban Development	Road Resurfacing - Various Locations - TECQ Projects	\$1,873,000	✓		\$5,216,050				\$260,150				\$5,476,200		
UD-4	Urban Development	Sidewalk Repair - Various Locations	\$500,000	* ✓		\$520,000	\$630,400	\$646,200	2023 - budget \$615,000 (2022 - balance available \$95,000)	\$26,000			\$546,000			
UD-5	Urban Development	CSL underpass repairs 50% cost (shared with VdM)		✓			\$0	\$3,900,000	Timeline is unpredictable - moved to 2025	\$0						
UD-6	Urban Development	Traffic Lights	\$0	✓		\$0		\$515,000	Project postponed by 1 year	\$0						
UD-7	Urban Development	LED Street Lights	\$605,000	✓		\$760,000	\$730,000	\$670,000	Project to be completed in 5 phases	\$38,000			\$798,000			
UD-8	Urban Development	Professional Service for CRAC study of the city streets (TECQ 2024-2028)		✓			\$80,000			\$0						
UD-9	Urban Development	Install conduits and electrical wires for the streetlights - various streets		✓		\$433,000			NEW - Project for 2023	\$21,000			\$454,000			
		Sub-total	\$3,419,000			\$6,929,050	\$3,377,300	\$8,092,700								
		Parks and Green Spaces														
PW-1	Public Works	Purchase of Trees	\$200,000	*		\$205,000	\$210,100	\$215,400	Additional budget of \$100,000 for 5 years to increase tree inventory	\$10,000			\$215,000			
UD-10	Urban Development	Trudeau Park - Lake Renovations (\$150,000) - TECQ Project		✓					Project moved to 2026 - will be applied to the next TECQ grant program	\$0						
PW-2	U.D./ P.W.	Small Projects in Parks - incl. Playground Equipment (see attached)	\$300,000	*		\$307,500	\$315,200	\$323,100	\$300,000 to be taken from Cumulative Surplus annually (2023-2027)	\$15,300						\$322,800
UD-11	U.D./Recreation	Trudeau Park - Baseball Field Fences/Lights	\$150,000	✓				\$297,000	Extra required for fence and lamp posts - project value \$652,000	\$0						
REC-1	U.D./Recreation	Trudeau Parks - Baseball Field Bleachers		✓			\$100,000		Project moved to 2024 (previously approved for 2021)	\$0						
REC-2	U.D./Recreation/PW	Yitzhak Rabin- Wading Pool Conversion to Splash Pad/walkways (\$100K)	\$100,000	✓			\$880,000		Moved to 2024 - Original Budget \$800,000 - add'l budget \$80,000	\$0						
REC-3	U.D./Recreation	CSL Tennis Club Renovations (\$200K)		✓				\$200,000	Project moved from 2025 to 2026 - may be applied to the next TECQ grant program	\$0						
REC-5	Recreation	Trudeau Park - Irrigation System	\$177,000	✓						\$0						
UD-12	U.D./Recreation	Exterior Pickleball Courts - Additional courts in various parks (\$40K)		✓				\$339,000	Additional courts moved to 2025, if required	\$0						
REC-6	Recreation	PET Park/Chalet 3/Annex - Resurfacing flooring		✓		\$235,000			NEW - Project for 2023	\$11,000						\$246,000
REC-7	Recreation	Outdoor Ping Pong Tables (6 @ \$6,000)	\$36,000							\$0						
UD-13	Urban Development	Kirwan Park - Baseball Field Fences				\$285,000			NEW - Project for 2023	\$15,000			\$300,000			
PW-3	Public Works	Fence - median on Cavendish		✓		\$75,000			New Project for 2022 - Financed by Working Fund	\$4,000	\$79,000					
		Sub-total	\$963,000			\$1,107,500	\$1,505,300	\$1,374,500								
		Sub-Total	\$10,750,900			\$9,356,550	\$4,942,600	\$9,467,200		\$466,450	\$79,000	\$0	\$3,699,000	\$0	\$5,476,200	\$568,800

Project Ref.	Department Responsible	Buildings & Local Improvements														
20-39		Projects	2022	I n d e x	B / C	2023	2024	2025	Comments	QST Portion	2023 Sources of Financing (Incl. QST portion)					
											Working Fund	Water Fin. Res./ Parks Fund / Operating Fund	Loan By-laws	Available Open/Closed By-laws	TECQ / MELS/ Other Grants	Cumulative Surplus / Donations
LIB-20	Library	Library - Replacement of Carpet								\$0						
	Urban Development	3 Electric Vehicle Charging Stations for staff/City and public vehicles	\$39,800						New Project for 2022 - Financed by Working Fund	\$0						
UD-20	Urban Development	Installation of EV chargers for City Hall & Recreation		✓			\$225,000		NEW - Project for 2024	\$0						
REC-20	Recreation	Recreation Centre - Exterior Renovations		✓			\$380,000		Priority - Original Budget \$380,000 (scope of work excludes parking lot/lighting)	\$0						
UD-30	Urban Development	Outdoor Pool - Men and Women Locker Room Renovations (\$75K)		✓		\$735,000			Original budget \$525,000 - add'l requested \$210,000 - Commercial Use	\$0			\$735,000			
REC-23	Recreation	ACC Indoor Pool Air Exchange		✓			\$48,000			\$0						
REC-24	Recreation	ACC Pool Pump Replacement		✓			\$24,500			\$0						
UD-21	Public Works	Singerman Park Chalet - Building Envelope	\$80,000	✓		\$118,000			Reduced scope of work for Singerman Park chalet building envelope	\$5,900			\$123,900			
UD-22	Urban Development	City Hall - Front Plaza		✓			\$130,000		Project reduced in scope - lighting and accessories - Moved from 2023 to 2024 - budget increase from \$100,000 to \$130,000	\$0						
UD-23	Urban Development	Public Works - Building Envelope (\$100K)		✓			\$750,000		Project postponed to 2024	\$0						
UD-24	Urban Development	ACC - Roof Reconstruction (\$200K)	\$400,000	✓		\$1,039,000			Currently being analysed/possible lawsuit - total project \$1,739,000	\$0			\$1,039,000			
UD-24	Urban Development	ACC - Building Envelope (\$111K)		✓		\$196,000	\$1,050,000		Currently being analysed	\$0			\$196,000			
UD-26	Urban Development	City Hall - Library Retaining Walls and Driveway (\$30K)		✓			\$325,000		Original budget \$185,000 - additional budget requested \$140,000	\$0						
UD-26	Urban Development	City Hall - Reconstruction of rooftop structures (\$15K)	\$105,000	✓						\$0						
UD-27	U.D./Library	Library Renovation Project (\$40K)		✓				\$40,000		\$0						
UD-28	Urban Development	Replacement of the Annex Roof		✓		\$1,145,000			Original budget \$950,000 - additional budget requested \$195,000	\$0						\$1,145,000
UD-29	Urban Development	Universal Access for Public Safety Building		✓		\$0			Project deferred	\$0				\$0		
	Recreation	Mobility Chair - ACC Pool	\$15,000							\$0						
		Sub-Total	\$639,800			\$3,233,000	\$2,932,500	\$40,000		\$5,900	\$0	\$0	\$1,970,000	\$123,900	\$0	\$1,145,000

Project Ref.	Department Responsible	Vehicles/Machinery and Heavy Equipment														
40-59		Projects	2022	I n d e x	B / C	2023	2024	2025	Comments	QST Portion	2023 Sources of Financing (Incl. QST portion)					
											Working Fund	Water Fin. Res./ Parks Fund / Operating Fund	Loan By-laws	Available Open/Closed By-laws	TECQ / MELS/ Other Grants	Cumulative Surplus / Donations
		Vehicles														
PW-40	Public Works	Six-Wheeler Dump Truck		* ✓		\$0	\$80,000	\$82,000	2023 - vehicle moved to 2024 / 2025 - electric vehicle (if possible)	\$0						
PW-41	Public Works	Pick-up Truck		* ✓		\$0	\$85,000	\$88,000	2023 - eliminated 1 vehicle / 2024 - \$85,000 if electric vehicle (if possible)	\$0						
PW-42	Public Works	Cargo Van	\$48,000	* ✓						\$0						
PW-43	Public Works	Public Security Vehicles		* ✓		\$177,000		\$185,000	2023 - 2 hybride vehicles / 2025 - 2 electric vehicles	\$9,000			\$186,000			
PW-44	Public Works	EMS -SUV to Replace Ambulance 838	\$85,000	✓					2026 - Replacing 839	\$0						
		Sub-total	\$133,000			\$177,000	\$165,000	\$355,000								
		Heavy Vehicles														
PW-45	Public Works	Ten-Wheel Dump Truck	\$255,000			\$263,000	\$270,900			\$12,000			\$275,000			
PW-46	Public Works	Loader with Snow-Blower		✓			\$450,000		2024 - Loader with Snow-Blower	\$0						
PW-47	Public Works	Tractor with Salt Spreader		* ✓		\$162,000		\$170,000		\$8,000			\$170,000			
PW-48	Public Works	Salt Box	\$75,000	✓						\$0						
PW-49	Public Works	Ice Resurfacer	\$175,000	✓						\$0						
PW-50	Public Works	Sidewalk Cleaner - Bombardier		✓						\$0						
PW-51	Public Works	Street broom		✓						\$0						
PW-52	Public Works	Grader		✓				\$350,000		\$0						

1-19	Projects	2022	I n d e x	B / C	2023	2024	2025	Comments	QST Portion	2023 Sources of Financing (Incl. QST portion)					
										Working Fund	Water Fin. Res./ Parks Fund / Operating Fund	Loan By-laws	Balances Available from Closed By-laws	TECQ / MELS/ Other Grants	Cumulative Surplus / Donations
	Sub-total	\$505,000			\$425,000	\$720,900	\$520,000								
	Machinery								\$0						
	N/A								\$0						
	Sub-total	\$0													
	Equipment														
	Public Safety	\$58,500							\$0						
	Sub-total	\$58,500			\$0	\$0	\$0								
	Sub-Total	\$696,500			\$602,000	\$885,900	\$875,000		\$29,000	\$0	\$0	\$631,000	\$0	\$0	\$0

Project Ref.	Department Responsible	Office Equipment/Furniture													
60-79	Projects	2022	I n d e x	B / C	2023	2024	2025	Comments	QST Portion	2023 Sources of Financing (Incl. QST portion)					
										Working Fund	Water Fin. Res./ Parks Fund / Operating Fund	Loan By-laws	Available Open/Closed By-laws	TECQ / MELS/ Other Grants	Cumulative Surplus
		Microsoft Server Licences (Normalize and upgrade - 12 Servers)													
		Server rooms provision for relocation - City Hall and ACC													
		UPS system (Upgrade of City Hall and New for ACC)													
		Call Manager (Telephony Upgrade 120 phones)													
	IT-60	Information Tech.	Access Control System (Key Replacement) - RFID locks	√				Originally budgeted at \$135,000 reduced by \$85,000	\$0						
	IT-60	Information Tech.	Switching System Upgrade		\$55,000				\$0	\$0					
	IT-61	Information Tech.	Security Cameras System	*	\$15,800	\$16,200	\$16,600	\$17,000	\$800	\$17,000					
		Information Tech.	Audio/Video Conference Room Equipment Upgrade - Various		\$96,000				\$0	\$0					
	IT-62	Information Tech.	Computers/peripherals	*	\$50,000	\$31,500	\$32,100	Unspent funds in 2022 will be transferred to 2023	\$800	\$16,550					
	IT-63	Information Tech.	Host Server Replacement				\$20,000		\$0	\$0					
		Library	Replacement of Library Lounge Furniture		\$20,000				\$0	\$0					
	LIB-60	Library	Replacement of Reference Desk (Furniture)	√	\$20,000				\$1,000	\$21,000					
	LIB-61	Library	Purchase of study tables for the Library's Collaborative Space	√	\$20,000				\$1,000	\$21,000					
	LIB-62	Library	Purchase and Installation of RFID Conversion Equipment/Software	√	\$100,000				\$5,000	\$105,000					
	LIB-63	Library	Laptop lending kiosk and laptop computers	√	\$32,200			NEW - project for 2023	\$1,600	\$18,050					\$15,750
	LIB-64	Library	Library Café upgrades (furniture)	√	\$10,000			NEW - project for 2023	\$500	\$10,500					
	PW-60	Public Works	Arena - Replace heating/ventilation system in lobby			\$30,000		NEW - project for 2024	\$0						
	REC-60	Recreation	ACC Server Room Dedicated HVAC unit	√	\$17,400			NEW - project for 2023 (Commercial Use Facility)	\$0	\$17,400					
	REC-61	Recreation	Recreation and Gymnasium web control conversion	√	\$30,800			NEW - project for 2023 (Commercial Use Facility)	\$0	\$30,800					
	REC-62	Recreation	Kirwan Park Chalet furniture		\$10,000			NEW - project for 2023	\$500	\$10,500					
	REC-63	Recreation	Tennis Court - Roller Machine			\$17,000		NEW - project for 2023	\$0	\$0					
		Communication/Library	Video Streaming Upgrade in Auditorium and Council Chamber	√	\$37,600				\$0	\$0					
	Sub-Total	\$274,400			\$272,350	\$95,100	\$69,100	Financed by Working Fund	\$11,200	\$267,800	\$0	\$0	\$0	\$0	\$15,750

Project Ref.	Department Responsible	Other													
80-99	Projects	2022	I n d e x	B / C	2023	2024	2025	Comments	QST Portion	2023 Sources of Financing (Incl. QST portion)					
										Working Fund	Water Fin. Res./ Parks Fund / Operating Fund	Loan By-laws	Available Open/Closed By-laws	TECQ / MELS/ Other Grants	Cumulative Surplus / Donations
	CC-80	City Clerk	Mobile Shelving for City Clerk Archives	√				New project for 2021	\$0						
	PS-80	Public Safety	Defibrillators	√				To be reviewed in 2022	\$0						
	PS-81	Public Safety	SECI Electronic Ticket System					Originally approved in 2017, but cancelled in 2019 - to be postponed to 2021	\$0						
	PW-81	Public Works	Purchase and Installation of Building Shed for Public Works Yard	*	\$80,000	\$84,100	\$86,200	Project to be completed in several phases	\$4,100	\$86,100					
	LIB-80	Library	Mobile Stage for Library and Recreation Events	√	\$120,000	\$0	\$0	NEW - project for 2023 - Financed by donations	\$6,000						\$126,000
	REC-80	Recreation	Exterior Storage Sheds	√	\$40,400			NEW - project for 2023 (Commercial Use Facility)	\$0	\$40,400					
	REC-81	Recreation	Semi Portable Bicycle Track	√		\$125,000		NEW - project for 2024							
	Sub-Total	\$80,000			\$242,400	\$209,100	\$86,200	Financed by Working Fund	\$10,100	\$126,500	\$0	\$0	\$0	\$0	\$126,000
	Grand-Total	\$12,441,600			\$13,706,300	\$9,065,200	\$10,537,500		\$522,650	\$473,300	\$0	\$6,300,000	\$123,900	\$5,476,200	\$1,855,550

Notes:
1) 2.5% Indexation used for future year projects