

# Operating Budget and Capital Investment Budget Three-Year Plan 2020-2021-2022

## 2020

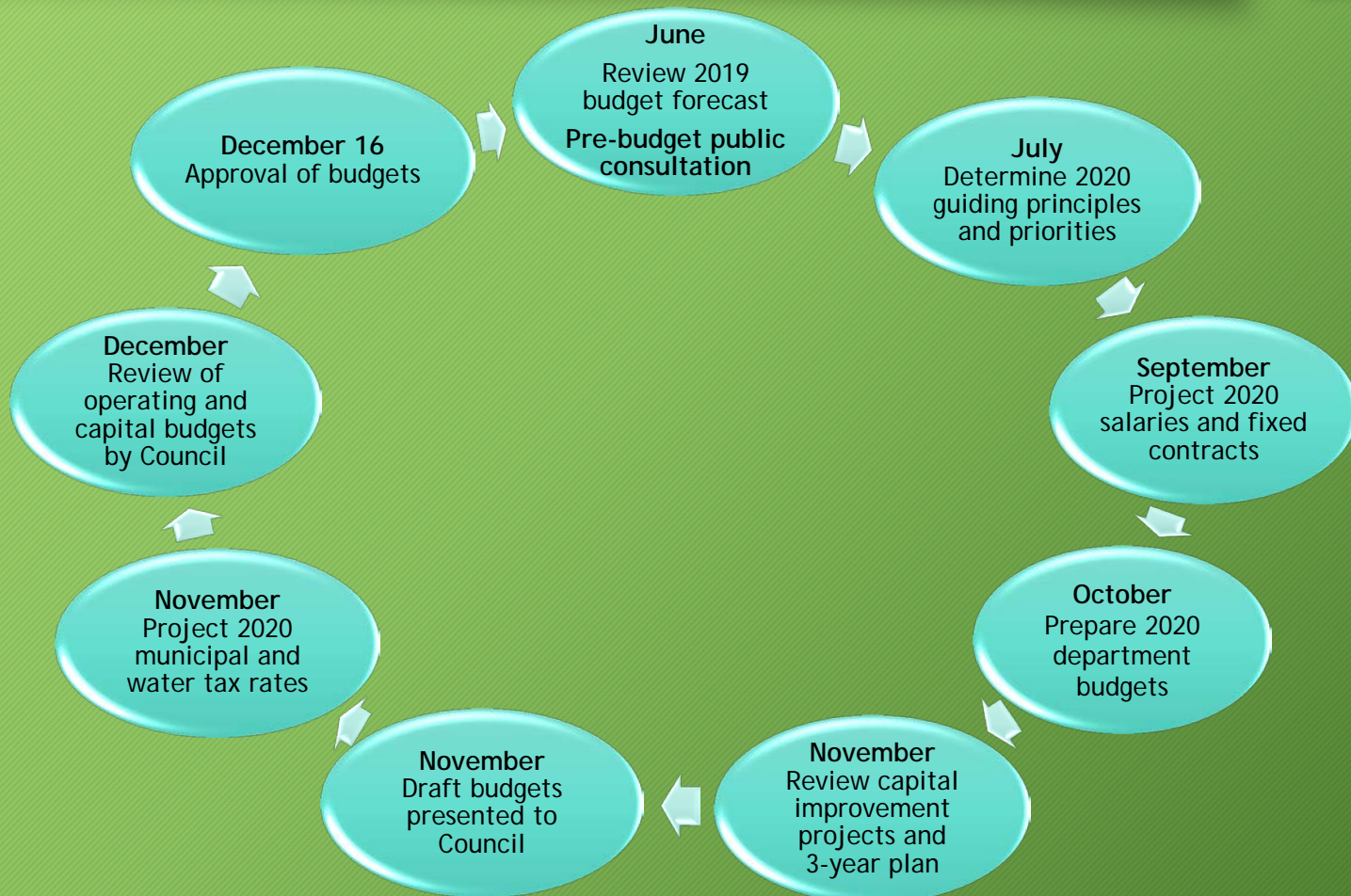
Special Council meeting  
December 16, 2019

# Summary of Presentation

- Budget Process and Guiding Principles
- 2020 Budget Overview
- 2020 Operating Budget Details
  - Local and Agglomeration Services
  - Revenues
  - Expenses
- Municipal Property and Water Reserve Tax Rates
- Capital Investment Priorities for 2020
- Capital Investment Three-Year Plan 2020-2021-2022
- Question Period



# Budget Building Process



# Guiding Principles

The 2020 budget building process guiding principles are as follows:

- ensure that there is a balance between revenues and expenses;
- ensure that property tax revenues cover increases in net operating expenses while minimizing the additional burden on taxpayers;
- ensure long-term financial viability of the City and sustainability of services and programs;
- optimize external funding opportunities, in addition to federal and provincial grants, to support infrastructure improvements;
- ensure that, whenever possible, the City leverage internal funding sources for capital investment projects in order reduce the cost of debt service;



# Guiding Principles (cont'd)

- ensure that adequate funds are made available to sustain on-going operating costs following new construction or upgrades to City facilities;
- ensure that when new services and associated costs are added to the budget, the services must be for the greater good of the community;
- the budget building process ensure efficiency and transparency, and the budget monitoring process ensure a City-wide commitment for controlling costs in all departments;

As in previous years, the 2020 operating budget will continue to prioritize resources that ensure quality services and programs are provided to all residents of the City.

# Local vs. Agglomeration Services

## Local - City of Côte Saint-Luc

- Administration
- Public works
- Road and water infrastructure maintenance
- Waste management - collection and transport (Recycling, organic and refuse)
- Public safety and security and EMS
- Recreation
- Library
- Aquatic and Community Center (ACC)
- Debt service/CMM

## Agglomeration - City of Montreal

- Police
- Fire
- Municipal court
- Municipal Evaluation
- Public transportation
- Water treatment and distribution
- Emergency 911 centre
- Social housing



# Operating Budget

# Overview

# 2020 Budget - Overview

- First year of new 3-year tax roll: 2020-2021-2022
- The increase in municipal taxation revenue is 1.9% - which is in line with what the Conference Board of Canada has forecasted for 2020 for the greater Montreal area
- Total increase in net taxation revenues is 1.6% due to the increase in the provision for potential property valuation contestations
- Total increase in other revenues is 2.0%
- Total increase in budget expenses (including Agglo and Local) is 1.7%
- Major Capital Investment projects:
  - Road resurfacing / Sidewalk repairs
  - Traffic lights / LED streetlight fixtures
  - Arena roof replacement
  - City Hall building envelope



# 2020 Budget Impact of New Valuation Roll

- First year of new 3-year valuation roll: 2020-2021-2022
- The value of residential properties in Côte Saint-Luc rose by 14.8%
  - There were differences in the average rise based on type of property
    - Single family homes ▲ 17.1 %
    - Condominiums/Townhouses ▲ 8.2 %
    - Duplexes ▲ 11.4 %
    - Apartments (6+) ▲ 19.7 %
- The value of non-residential properties in Côte Saint-Luc rose by 7.8%
- The variation between the 2017-2019 and 2020-2022 roll will be spread over three (3) years

# Property/Water Tax Increase

**The 2020-2022 property evaluation roll will be spread over three (3) years**

On January 1, 2020;

- the average residential home evaluation in Côte Saint-Luc increased by 14.2%
- the average value of a single family house (excluding condo/townhouse) is \$692,300
- the average value of a single family condo/townhouse is \$377,600
- **the average family home (house/condo/townhouse) is \$545,000**

Example of three-year spreading for municipal taxation purposes:

Property evaluation on January 1, 2019	\$477,200
Property evaluation 2020-2022	\$545,000 (14,2% increase)
Property evaluation increase	\$67,800 / 3 years

Three-year spreading	Annual Increase	Taxable Evaluation
Year 1 - 2020	\$22,600	\$499,800
Year 2 - 2021	22,600	522,400
Year 3 - 2022	22,600	545,000



# Property/Water Tax Increase

## Example 1 - Average Residential Home (house, condominium, townhouse)

Example of a tax bill for an **average family home** with a value of \$545,000

	2020		2019	
Property evaluation for taxation purposes	\$499,800		\$477,200	
	Rate	\$	Rate	\$
Tax rates per \$100 of property evaluation:				
General tax rate	1.0419	\$5,208	1.0781	\$5,145
Special Tax - Water Reserve	0.0503	\$251	0.0517	\$247
Total taxes	1.0922	\$5,459	1.1298	\$5,392
Increase/(decrease) in taxes		\$67		
Percentage taxes increase/(decrease)	1.2%			

Note: For comparison purposes, the 2019 property evaluation has been restated to include newly constructed homes  
2020 property evaluation represents 1/3 of the increase between the 2017-2019 and 2020-2022 valuation rolls

# Property/Water Tax Increase Example 2 - Average House

Example of a tax bill for an **average single family house** with a value of \$692,300

	2020		2019	
Property evaluation for taxation purposes	\$625,200		\$591,700	
	Rate	\$	Rate	\$
Tax rates per \$100 of property evaluation:				
General tax rate	1.0419	\$6,514	1.0781	\$6,379
Special Tax - Water Reserve	0.0503	\$314	0.0517	\$306
Total taxes	1.0922	\$6,828	1.1298	\$6,685
Increase/(decrease) in taxes		\$143		
Percentage taxes increase/(decrease)	2.1%			

Note: For comparison purposes, the 2019 property evaluation has been restated to include newly constructed homes  
2020 property evaluation represents the 1/3 of the increase between the 2017-2019 and 2020-2022 valuation rolls



# Operating Budget

# Revenues

# Revenues

## \$73,997,900

		<u>Budget 2020</u>	<u>Budget 2019</u>
Revenues from taxes	Note 1	<b>64,354,200</b>	63,338,500
Revenues from local improvement taxes		<b>79,900</b>	79,480
Compensation "In-lieu of taxes"	Note 2	<b>1,532,400</b>	1,462,800
Other revenues		<b>8,031,400</b>	7,912,230
<b>Total Revenues</b>		<b><u><u>\$73,997,900</u></u></b>	<b><u><u>\$72,793,010</u></u></b>
Increase over prior year		<b>1.66%</b>	3.19%

Note 1: Local and Agglomeration

Note 2: Federal and Provincial government buildings - post office, schools and hospitals



# Estimated Revenues from Taxes

## \$64,354,200

		<b>Budget 2020</b>	<b>Budget 2019</b>
Residential properties	Note1	<b>39,767,000</b>	39,430,700
Apartments 6+ units		<b>11,208,500</b>	10,761,100
Vacant land		<b>207,300</b>	204,800
Non-residential properties		<b>9,544,500</b>	9,185,400
Water reserve		<b>3,787,400</b>	3,806,500
Municipal tax provision	Note2	<b>-160,500</b>	-50,000
<b>Total</b>		<b><u><u>\$64,354,200</u></u></b>	<b><u><u>\$63,338,500</u></u></b>
Increase over prior year		<b>1.60%</b>	2.75%

Note 1: Based on a 1.9% property tax increase for all types of properties

Note 2: Reserve for contestation of municipal taxes

# Other Revenues - Details

## \$8,031,400

	<u>Budget 2020</u>	<u>Budget 2019</u>
Recreation / Library and cultural activities	1,418,480	1,504,180
Aquatic and Community Center	734,680	812,900
Permits and Licences	467,800	611,800
Property Transfer duties	2,800,000	2,650,000
Fines and costs	475,000	475,000
Interest revenues	611,500	611,000
Proceeds from sale of land/lanes	10,000	25,000
Services rendered by Public Works/Engineering	102,000	95,000
Services rendered to the Fire Department	60,000	60,000
Services rendered by Emergency Medical Services	16,800	16,800
Government Grants	1,100,990	811,400
Miscellaneous Revenues	234,150	239,150
Total	<u><u>\$8,031,400</u></u>	<u><u>\$7,912,230</u></u>
Increase over prior year	1.51%	6.84%



# Government Grants

## \$1,100,990

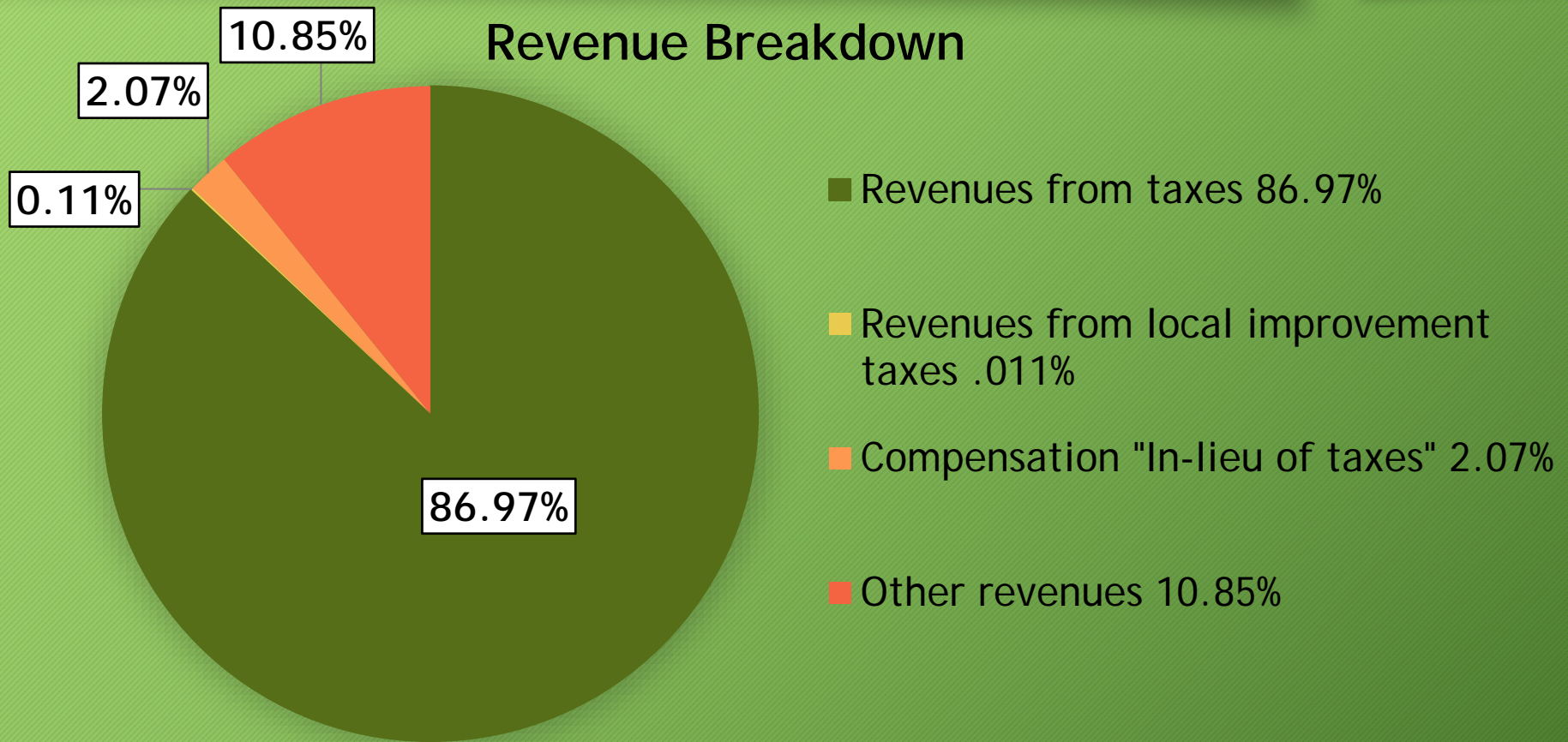
### Provincial Grants

- MDDELCC Redevance - household waste tonnage diverted from landfills (\$330,000)
- Recyc-Quebec - Recycling materials (\$217,000)
- Library - materials (\$60,000)
- SHQ - PAD program - materials (\$6,000)
- Min. of Finance - Interest on provincial portion of long-term debt (\$197,290)
- MAMH - pacte-fiscal agreement (\$280,700) - new for 2020

### Federal Grant

- Summer student program (\$10,000)

# Revenue Breakdown





# Operating Budget

# Expenses

# Summary of Local Expenses

## \$45,549,300

	<u>Budget 2020</u>		<u>Budget 2019</u>
General Administration	<b>12,452,710</b>		12,142,670
Public Safety (Public Security/EMS/vCOP)	<b>1,826,260</b>		1,782,610
Public Works	<b>9,901,130</b>		9,375,250
Environmental Services	<b>4,625,590</b>		3,837,440
Recreation and Culture	<b>4,198,970</b>		4,239,000
Library	<b>3,088,060</b>		2,951,600
Aquatic and Community Centre	<b>2,707,130</b>		2,896,500
Sub-Total	<b>\$38,799,850</b>	4.23%	<b>\$37,225,070</b>
CMM, Debt Service, Financing Costs	<b>6,749,450</b>	5.19%	<b>6,416,280</b>
Total Local Expenses	<b><u>\$45,549,300</u></b>		<b><u>\$43,641,350</u></b>
Increase over prior year	<b>4.37%</b>		<b>5.04%</b>



# Summary of Agglomeration Apportionment \$28,448,600

		<u>Budget 2020</u>		<u>Budget 2019</u>
General		24,354,100		24,337,650
Water services	<b>Note 1</b>	1,569,000	0.75%	1,557,289
Water meters		900		835
Arterial Roads - 2006-2008 debt		4,700		4,789
Contribution to Centre Ville	<b>Note 2</b>	551,000		551,000
Capital Investment Projects - TECQ/FCCQ		416,100		376,944
2017/2018 Agglomeration deficit		176,500		978,483
Total Fixed Apportionment		<u>\$27,072,300</u>	-2.64%	<u>\$27,806,990</u>
Cost of water	<b>Note 3</b>	<u>1,376,300</u>		<u>1,344,670</u>
Total Variable Apportionment		1,376,300	2.35%	1,344,670
Total Apportionment		<u><u>\$28,448,600</u></u>		<u><u>\$29,151,660</u></u>
Decrease over prior year		<b>-2.41%</b>		0.55%

Note 1: Water services are still based on the taxation potential of the City among the demerged cities

Note 2: As of November 8, 2016, there was a new agreement with Montreal going forward that each demerged city will pay its prorated share which is set in 2017 at \$8 M (indexed annually)

Note 3: Drinking water is now based on consumption rather than taxation potential.

The cost of water has increased from 12.63 cents (2016) per cubic metre to 21.18 cents per cubic metre (2020)

# Local Expenses

## General Administration

### \$12,452,710

		<u>Budget 2020</u>	<u>Budget 2019</u>
City Council		435,770	435,760
Finance		884,850	840,360
General Council / Purchasing		363,870	343,090
City Manager		601,100	590,320
Information Systems		810,160	851,600
Public Relations and Communication		463,790	444,370
Legal Services / City Clerk		332,590	317,490
Human Resources		605,260	595,720
Undistributed Administration expenses	<b>Note 1</b>	983,640	595,020
Employee's Contributions - Fringe Benefits	<b>Note 2</b>	5,515,500	5,725,100
Building Maintenance - City Hall		366,950	333,400
Engineering		540,530	534,070
City Planning & City Inspection		548,700	536,370
Total Expenditures		<u><u>\$12,452,710</u></u>	<u><u>\$12,142,670</u></u>
Increase over prior year		2.55%	6.62%

Note 1: Salary savings due to the arena in 2019 that are non-recurring in 2020

Note 2: Reduction due to new funding model for the employee pension plan



# Local Expenses

Public Safety (Public Security, EMS, vCOP)

\$1,826,260

	<u>Budget 2020</u>	<u>Budget 2019</u>
Emergency Medical Services / Public Security and vCOP	1,768,870	1,732,970
Building Maintenance	<u>57,390</u>	<u>49,640</u>
Total Expenses	<u><u>\$1,826,260</u></u>	<u><u>\$1,782,610</u></u>
Increase over prior year	2.45%	11.37%

# Local Expenses

## Public Works

### \$9,901,130

	<u>Budget 2020</u>	<u>Budget 2019</u>
Administration	1,127,320	1,077,950
Building Maintenance	1,101,850	1,021,240
Road Services	1,537,990	1,218,920
Vehicle Maintenance	1,393,730	1,301,350
Snow Removal	2,677,830	2,549,150
Street & Traffic Lights	352,850	358,100
Parks & Green Areas	<u>1,709,560</u>	<u>1,848,540</u>
Total Expenses	<u><u>\$9,901,130</u></u>	<u><u>\$9,375,250</u></u>
Increase over prior year	5.61%	5.33%



# Local Expenses

## Environmental Services

### \$4,625,590

	<u>Budget 2020</u>	<u>Budget 2019</u>
Water Distribution - Debt Service	572,780	585,710
Water Distribution - General	2,162,680	2,170,030
Water Distribution - Lead	532,970	0
Garbage Removal/Disposal	<u>1,357,160</u>	<u>1,081,700</u>
Total Expenses	<u><u>4,625,590</u></u>	<u><u>3,837,440</u></u>
Increase over prior year	20.54%	
Water Purchase - Agglomeration Apportionment	<u>1,376,300</u>	<u>1,344,670</u>
Increase over prior year	2.35%	-4.08%

Note 1: A provision has been established to test drinking water and create an action plan in 2020

Note 2: Agglomeration agreement cost distribution for the water is based on consumption and included in the Quote-part charge to the City

# Local Expenses

## Water Distribution - Lead Service Lines

\$532,970

- A new budget has been established to cover expenses related to water service line made of lead
  - Accelerated water testing for homes with lead service lines will be completed in 2020 in order to gather accurate information
  - A one-time rebate of \$50 to purchase water filters will be made available to homeowners in the areas affected
    - Information regarding the rebate will be published in early 2020
  - An action plan regarding replacing the water service lines will be established in late 2020 once the results of the water testing has been received



# Local Expenses

## Recreation, Culture and ACC

### \$6,906,100

	<u>Budget 2020</u>	<u>Budget 2019</u>
Administration	1,128,750	1,034,550
Aquatic and Community Centre	2,707,130	2,896,500
Building Maintenance - Recreation/Gym/Pool	140,590	146,360
Gym Expenses	79,050	92,410
Arena Operations	831,700	717,720
Skating Rink Activities/Grants to Associations	64,250	189,860
Parkhaven Pool Activities	288,630	315,230
Tennis Club	108,600	117,000
Parks/Playgrounds Activities	773,140	720,880
Building Maintenance - Park Chalets	107,070	55,920
P.E. Trudeau/Kirwan Parks Maintenance	203,640	252,320
Senior Services	10,250	19,450
Special Events	149,400	145,270
Social Cultural Activities	313,900	432,030
Total Expenses	<u><u>\$6,906,100</u></u>	<u><u>\$7,135,500</u></u>
Decrease over prior year	-3.21%	4.26%

# Local Expenses

Eleanor London Côte Saint-Luc Public Library

\$3,088,060

	<u>Budget 2020</u>	<u>Budget 2019</u>
Library Services	\$2,819,560	\$2,691,980
Building Maintenance	<u>268,500</u>	<u>259,620</u>
Total Expenses	<u><u>3,088,060</u></u>	<u><u>2,951,600</u></u>
Increase over prior year	4.62%	2.52%



# Local Expenses

## Debt Service and Financing Costs

\$5,840,810

	<u>Budget 2020</u>	<u>Budget 2019</u>
Interest/Financing Payments	1,331,030	1,326,830
Capital Repayments	5,090,700	4,985,000
Provincial Share of Capital Repayments	-680,920	-638,170
Provision/System Reserve	100,000	0
	Note 1	
Total Expenses and Capital Repayments	<u><u>\$5,840,810</u></u>	<u><u>\$5,673,660</u></u>
Increase over prior year	2.95%	5.04%

Note 1: A system reserve has been created for unforeseen expenses. The reserve represents 0.1% of the budgeted operating expenses

# Local Expenses

## C.M.M. and Appropriations

### \$908,640

	<u>Budget 2020</u>	<u>Budget 2019</u>
Contribution- Community Metropolitan Montreal	<b>\$519,650</b>	\$491,000
Appropriation to/from Capital/Working Fund	<b>455,740</b>	462,120
Appropriation to/from Operating Surplus	<b>0</b>	0
Appropriation-Water Financial Reserve	<b>0</b>	-150,000
Appropriation needed in future - pension & other	<b><u>-66,750</u></b>	<u>-60,500</u>
Total Expenses and Appropriations	<b><u><u>\$908,640</u></u></b>	<b><u><u>\$742,620</u></u></b>
Increase over prior year	<b>22.36%</b>	0.94%

Note 1: The credit from the Water Financial Reserve has not been required for several years, therefore, eliminated in 2020



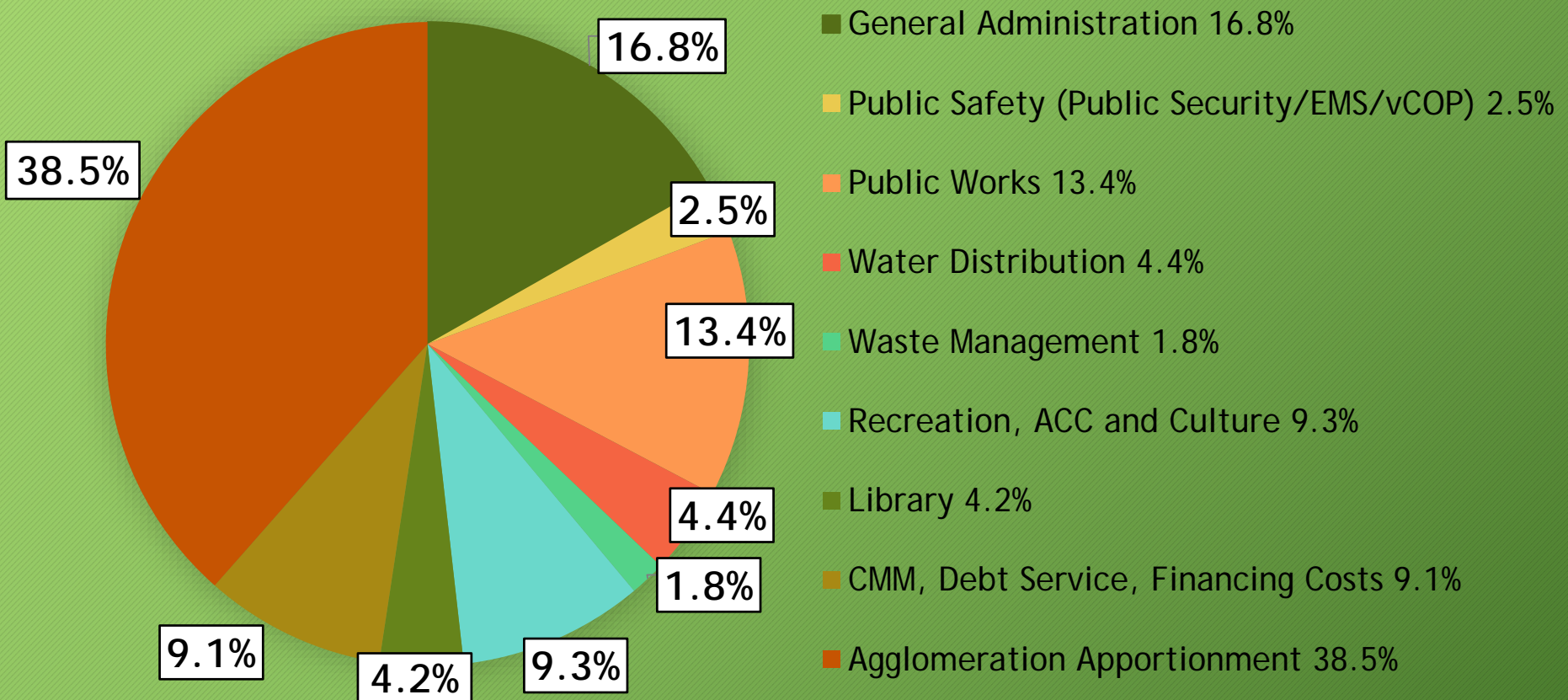
# Total Expenses - Summary

## \$73,997,900

	<u>Budget 2020</u>	<u>%</u>
General Administration	12,452,710	16.8%
Public Safety (Public Security/EMS/vCOP)	1,826,260	2.5%
Public Works	9,901,130	13.4%
Water Distribution	3,268,430	4.4%
Waste Management	1,357,160	1.8%
Recreation, ACC and Culture	6,906,100	9.3%
Library	3,088,060	4.2%
CMM, Debt Service, Financing Costs	6,749,450	9.1%
Agglomeration	<u>28,448,600</u>	<u>38.5%</u>
Total Expenses	<u><u>73,997,900</u></u>	<u><u>100.00%</u></u>

# Expenses Breakdown

## Expenses Breakdown





# Operating Budget Summary

	<u>Budget 2020</u>		<u>Budget 2019</u>
Total Revenues	<u><b>\$73,997,900</b></u>	1.66%	<u>\$72,793,010</u>
Total Local Expenses and Appropriations	<b>45,549,300</b>	4.37%	43,641,350
Agglomeration Apportionment - Water	<b>1,376,300</b>	2.35%	1,344,670
Agglomeration Apportionment - Other	<u><b>27,072,300</b></u>	-2.64%	<u>27,806,990</u>
Total Agglomeration Apportionment	<b>28,448,600</b>	-2.41%	29,151,660
Total Local Expenses and Agglomeration Apportionment	<u><b>73,997,900</b></u>	1.66%	<u>72,793,010</u>
Surplus/(Deficit)	<u><u>-</u></u>		<u><u>-</u></u>

# Operating Budget

## Municipal Property and Water Reserve Tax Rates



# Côte Saint-Luc Municipal Property Tax Rates

## Residential Properties

	<u>2020</u>	<u>2019</u>
Residential properties	<b>1.0419</b>	1.0781
Special Tax - Water Reserve	<b>0.0503</b>	0.0517
	<b><u>1.0922</u></b>	<b><u>1.1298</u></b>
Apartment 6+ units properties	<b>1.2419</b>	1.2883
Special Tax - Water Reserve	<b>0.0503</b>	0.0517
	<b><u>1.2922</u></b>	<b><u>1.3400</u></b>
Vacant land	<b><u>2.0838</u></b>	<b><u>2.1562</u></b>

# Côte Saint-Luc Municipal Property Tax Rates

## Non-Residential Properties

	<u>2020</u>	<u>2019</u>
Non-residential /Industrial properties < \$45M	-	4.0698
Non-residential /Industrial properties > \$45M	-	5.4263
Non-residential - Reference Sub-category	<b>3.9592</b>	
Non-residential - Shopping Mall Sub-category	<b>4.1611</b>	
Non-residential - Office Tower Sub-category	<b>4.1611</b>	
Non-residential - Railway Sub-category	<b>4.8698</b>	
Non-Residential - Special Tax - Water Reserve	<u><b>0.6500</b></u>	<u>0.6865</u>

Note: As per section 244.64.1 of the Act Respecting Municipal Taxation, sub-categories were created for non-residential properties for the 2020-2022 valuation roll



# Property/Water Tax Increase

## Example Average Residential Home (house, condominium, townhouse)

Example of a tax bill for an average family home with a value of \$545,000

	2020		2019	
Property evaluation for taxation purposes	<b>\$499,800</b>		<b>\$477,200</b>	
	<b>Rate</b>	<b>\$</b>	<b>Rate</b>	<b>\$</b>
Tax rates per \$100 of property evaluation:				
General tax rate	<b>1.0419</b>	<b>\$5,208</b>	<b>1.0781</b>	<b>\$5,145</b>
Special Tax - Water Reserve	<b>0.0503</b>	<b>\$251</b>	<b>0.0517</b>	<b>\$247</b>
Total taxes	<b>1.0922</b>	<b>\$5,459</b>	<b>1.1298</b>	<b>\$5,392</b>
Increase/(decrease) in taxes		<b>\$67</b>		
Percentage taxes increase/(decrease)	<b>1.2%</b>			

Note: For comparison purposes, the 2019 property evaluation has been restated to include newly constructed homes  
2020 property evaluation represents the 1/3 of the increase between the 2017-2019 and 2020-2022 valuation rolls

# Property/Water Tax Increase Increase for Residential Property (single family house, condominium, townhouse)

- The increase in taxes can be explained by the percentage increase in property value between the 2017-2019 and 2020-2022 valuation roll.
- Based on the average increase of 14.2% for a family home (house/condo/townhouse), this is what a taxpayer can expect:
  - 35.7% of family home taxpayers will see a reduction in their taxes in 2020 compared to 2019
  - 14.1% of family home taxpayers will see an increase between 0% and 1.2% in their taxes in 2020 compared to 2019
  - 14.8% of family home taxpayers will see an increase between 1.3% and 1.9% in their taxes in 2020 compared to 2019
  - 35.4% of family home taxpayers will see an increase greater than 1.9% in their taxes in 2020 compared to 2019



# Capital Investment Budget

# 2020 Projects

# Capital Investment priorities for 2020

- Road resurfacing and sidewalk repair projects
- Traffic lights and LED street lights
- City Hall building envelope
- Arena roof replacement
- Replenishment of Public Works aging vehicle fleet



# Water Infrastructure

## \$200,000

- New TECQ grant for 2019-2023
- The City will deposit the programming of work to the MAMH for approval in 2020
- Professional services for the intervention plan required for the grant

# Watermain Statistics

Total length of watermains network = 73,349m

	Length of Watermains Sleeved (m)	Percentage of Watermains Sleeved
2007-2019	17,476	23.8

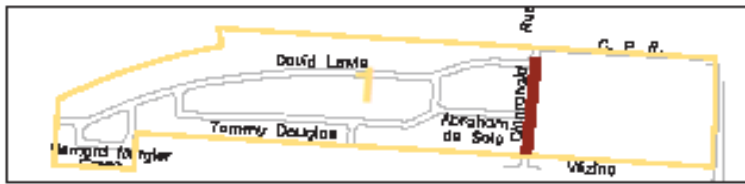
	Watermain Breaks	Average
2007-2011	142	28.4
2012-2019	84	12
Change		-58%



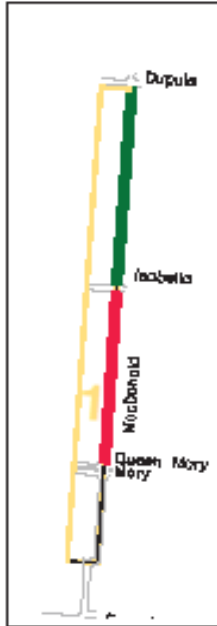
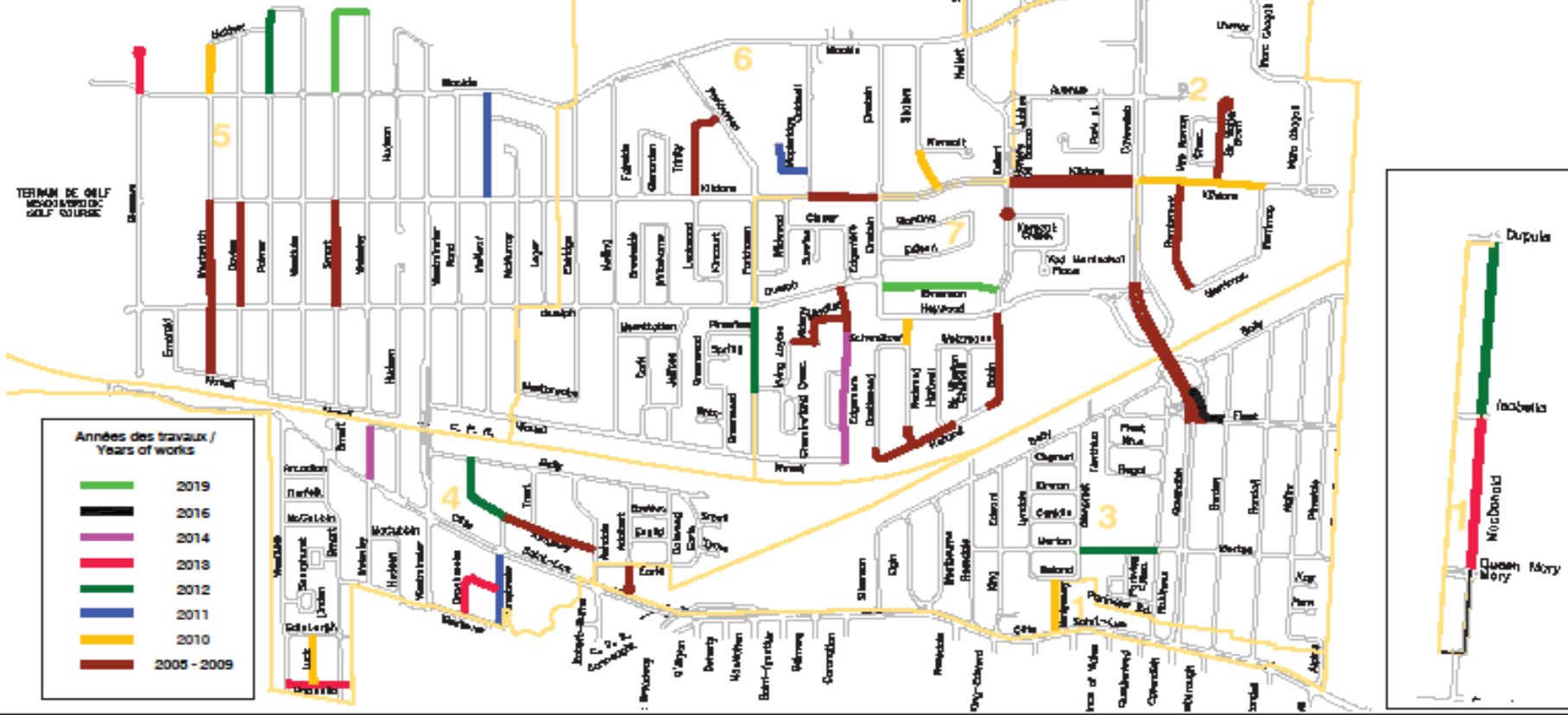
# Road/Sidewalk Infrastructure

## \$3,260,000

- Road Resurfacing - Planned streets:
  - Côte Saint-Luc Road
  - Hudson
- Sidewalk Repairs - Various locations
  - Approximately 9,250 m of sidewalk replaced in past 5 years
- Traffic Lights
- LED Lights



# Roads Resurfaced: 2005-2019



NO.	ROUTE	RESURFACÉ/RESURFACÉE



Développement Urbain/Urban Development  
 Division Ingénierie/Engineering Division  
 5801 boul. Cavendish Blvd., Côte Saint-Luc, Qc H4W 3C3  
 Tel: (514) 485-6800 / Fax: (514) 485-6953

## LOCALISATION DES RESURFACÉES DE RUES ROAD RESURFACING PLAN 2005-2019

SCHEMATALE: SA.8.8.1.1.A	DATE: 2019-12-08
PROJETS/PROJECTS BY: Hugo Blais	COMMUNICÉ/COMMUNICATED BY: Hugo Blais
APPROUVÉ/APPROVED BY: Michel Gagné	DESIGN NUMBER: 2019-12-08



# Parks and Playgrounds

## \$470,000

- Purchase and planting of trees
- Small park upgrades & playground equipment
- Trudeau Park - Baseball field fences

# Building and Local Improvements

## \$3,783,000

- ACC - Accessibility buttons for remaining doors and sound baffling for indoor pool
- Recreation Centre - air conditioning unit
- Arena - Roof replacement and electronic scoreboard
- City Hall - Building Envelope
- Public Works Yard Renovations - Professional Services



# Vehicles, Machineries and Equipment

## \$1,220,000

### Vehicles and Machineries

- 3 Six-Wheeler Dump Trucks (replacing 2004, 2004 and 2006 vehicles)
- Pick-up Truck (replacing 2007 vehicle)
- Street Broom (replacing 1997 vehicle)
- Loader with Snow-Blower (replacing 1991 vehicle)
- 2 Tractor with Salt Spreader (replacing 2006 vehicles)
- Salt Box (replacing 1995 equipment)
- Tree Trunk Chipper (replacing 1995 equipment)

# I.T. / Public Safety Equipment

## \$157,000

- Security Cameras System
- Audio/Video Conference Room Equipment Upgrade
- Computers
- Server replacement
- Defibrillators



# Capital Investment Three-Year Plan 2020-2021-2022

Title	Description	2020	2021	2022
Infrastructure	Repairs and resurfacing of sections of roads and sidewalks; Traffic lights; LED lights; Intervention plan	3,930,000	7,406,000	10,000,000
Buildings & Local Improvements	City Hall building envelope; Arena roof replacement and electronic scoreboard; ACC accessibility buttons and sound baffling	3,783,000	2,050,000	1,525,000
Vehicles/Machineries and Heavy Equipment	Vehicle & equipment replacements	1,220,000	853,500	767,000
Office (IT) Equipment/ Furniture	Computers and equipment; software; security cameras; AV equipment in conference rooms	157,000	211,500	237,000
Other	Defibrillators	<u>30,000</u>	<u>45,000</u>	<u>0</u>
<b>Total</b>		<b><u>\$9,120,000</u></b>	<b><u>\$10,566,000</u></b>	<b><u>\$12,529,000</u></b>

# Capital Investment Three-Year Plan 2020-2021-2022

	2020	2021	2022
Capital Expenses	\$9,120,000	\$10,566,000	\$12,529,000
Non-Refundable QST	<u>407,000</u>	<u>527,000</u>	<u>625,000</u>
Capital Projects (net taxes)	9,527,000	11,093,000	13,154,000
Less: Federal/Provincial Grants	(210,000)	(4,724,400)	(6,647,500)
Other Sources of Funding	<u>(3,284,000)</u>	<u>(393,700)</u>	<u>(605,800)</u>
Sub-Total	<u>(3,494,000)</u>	<u>(5,118,100)</u>	<u>(7,253,300)</u>
Capital Expenses to be Financed	<u>\$6,033,000</u>	<u>\$5,974,900</u>	<u>\$5,900,700</u>



Question period